

Opportunity Probability-of-Win Scoring Model

Stage 1 – Early Exploration

Probability: 10–25%

Typical signals

- Initial discovery discussion completed
- Business problem identified
- Opportunity entered CRM
- Client shows early interest

Missing elements

- • no decision maker contact
- • budget unclear
- • competitors unknown

Leadership view: Too early for reliable forecasting.

Stage 2 – Qualified Opportunity

Probability: 30–40%

Evidence required

- Stakeholders identified
- Senior contact engaged
- Client problem confirmed
- Competitors understood
- Potential solution direction discussed

Leadership view: Opportunity is credible but still uncertain.

Stage 3 – Active Solution Development

Probability: 50–60%

Evidence required

- Detailed discovery completed
- Value proposition aligned to client priorities
- Proposal approach agreed in principle
- Client confirms project importance
- Commercial expectations discussed

Leadership view: Opportunity is being actively shaped.

Stage 4 – Proposal and Commercial Alignment

Probability: 65–80%

- Proposal or engagement plan presented
- Pricing discussed
- Implementation timeline discussed
- Client feedback gathered
- Procurement process understood

Leadership view: Client is seriously evaluating the engagement.

Stage 5 – Decision Stage

Probability: 85–95%

Evidence required

- Final commercial terms discussed
- Remaining objections addressed
- Decision timeline confirmed
- Internal approvals progressing
- Clear client commitment signals

Leadership view: Opportunity is highly likely but not guaranteed