

The Author: James W. Browning, PhD

A recognized leadership authority, Dr. Browning is a senior leader, professor, leadership coach, author, and speaker.

As an author, Dr. Browning is most noted for his seminal 2013 textbook (600 pages), ***Leading at the Strategic Level in an Uncertain World***. This limited-edition textbook is currently used by National Defense University faculty and students and serves as the primary textbook for senior leaders at the US Air War College and the United Arab Emirates Defense University. Regarding this book, Bob McDonald, then Chairman, President, and CEO of Proctor & Gamble, offered the following testimonial on the back cover:



Strategic leadership has never been more important than it is today—and never more difficult. The job of a leader is to infuse an organization’s work with meaning that creates Purpose—and then to make the few critical choices necessary to achieve that Purpose. This job is simple to articulate but enormously challenging to do. I recommend Leading at the Strategic Level to any leader trying to step up to this challenge today. Dr. Jim Browning of the National Defense University Eisenhower School—one of the great leadership institutions in the world—has captured the insights of scholars and the lessons of practitioners who, together, have reflected on what is required for truly strategic leadership in a VUCA world.

RELEVANT PAPERS/PUBLICATIONS

- The Truth about Senior Leadership: A Leaders’ Guide to Ascending the Organizational Ladder (To be published in 2019)—97000 words
- *Self-Awareness for Personal and Professional Success* (Air War College, August 2017)
- *Senior Leader Secrets: “Toto, I have a feeling we’re not in Kansas anymore!”* (Presented to the Society for Advanced Management Conference, March 2015)
- *The Buzz-Saw—A New Model of Strategic Leadership* (Paper Presented at the Society For Advanced Management Conference, March 2015)
- *Successful Transition To Your Next Leadership Position: Strategy For The First 90 Days*; and supplemental publication, *Assessing Your New Organization* (NDU, April 1, 2014)
- *Leading at the Strategic Level In An Uncertain World* (Eisenhower School, 2013, 585 pages)
- *Ross Perot on Leadership: A Conversation with Dr. Jim Browning*, (NDU, 2009)
- *Assessing Information Age Organizations: An Assessment Tool to Identify “High-*

Performing Organizations”—What Is It They Do That Makes Them Successful?

Framework used by students to examine, analyze, synthesize, and evaluate how effective leaders and organizations are in achieving organizational excellence (Anthology, NDU/Eisenhower School, January 2007)

- *The “Brain Drain” Crisis: Federal Government Leadership at a Crossroads* (Interaction Associates, Vol. 3, Issue 2, Spring 2003)
- *The New Normal: Implications for Strategic Leadership in the Aftermath of 9/11* (2006)
- *Training and Education for Business Results: Building a Corporate University* (2003)
- *A Framework for Executive, Manager, and First-Line Supervisor Development* (June 2003)
- *Facilitative Leadership and Leadership Principles: Concepts and Correlations* (2002)
- *Leadership and Total Quality Applications for Law Enforcement*, FBI Academy, 1993-94
- *The Career Long Leader Development System for the Total Quality Organization*, 1991
- *Organizational Excellence in the Banking Industry*, National Institute of Banking, 1990
- *Leadership and Total Quality Concepts and Correlations*, 1990
- *Enhancing National Decision Making During Crises*, Government Executive, Jun-Jul 86
- *Rehearsing the Critical Decisions*, Naval Institute Proceedings, Feb 1984