

Digital Transformation & Cloud Migration Programme

NFT Status Report

Rob Hodges – dd/mm/yyyy

NFT Status – Status Update as of dd/mm/yyyy

Phase/ Timeframe		Security Testing		OAT – Disaster Recovery (DR) Testing	
Pilot	Headlines	<ul style="list-style-type: none"> Pre-Go Live Pen Testing – Complete Post Go-Live Pen Testing 1st Week April (as soon as possible post start of Easter Change Chill) 		<ul style="list-style-type: none"> Scenario 1 (loss of Core System) – Complete Scenario 2 (loss of Backend Systems) – Confirmed as in scope of BAU not programme 	
	Next Steps	<ul style="list-style-type: none"> Finalise Post Go-Live Pen Test and prep Carry out Post Go-Live Pen Test during April Chill (w/c dd/mm/yyyy) 		<ul style="list-style-type: none"> Decision needed on whether DR will be programme or BAU activity If in scope - agree approach, scope, plan & resources for Scenarios 2 (loss of ATE and other backend systems) & 3 (loss of Integration layers) 	

Phase/ Timeframe		System Performance Testing		Integrated Performance Testing (IPT)	
Post Pilot	Headlines	<ul style="list-style-type: none"> Digital and Core System PT in progress Digital's PT Re-plan complete 		<ul style="list-style-type: none"> Volumetrics: Small Scale IPT Planned from dd/mm/yyyy to dd/mm/yyyy Medium Scale IPT Planned from dd/mm/yyyy to dd/mm/yyyy IPT plan walked through, further walkthrough planned dd/mm/yyyy 	
	Next Steps	<ul style="list-style-type: none"> Get PT capabilities in place for systems that have performance NFRs or get risk acceptance for no Performance Testing Develop PT Governance & Reporting 		<ul style="list-style-type: none"> Establish IPT Schedules Finalise Performance Test Strategy 	

Phase/ Timeframe		OAT – Monitoring, Alerting & Incident Mgmt		OAT – Supportability & Operability		OAT – Misc.	
Hotel Rollout	Headlines	<ul style="list-style-type: none"> Dependencies Identified – chasing down Designs 		<ul style="list-style-type: none"> Dependencies Identified – chasing down Designs 		<ul style="list-style-type: none"> Docs & some owners identified 	
	Next Steps	<ul style="list-style-type: none"> Complete Matrix of systems that have/need to have a M&A capability along with design and environment set up details that will enable testing When the above is complete, finalise OAT Approach & Develop OAT Plans 		<ul style="list-style-type: none"> Complete Matrix of systems that have a batch and integrations that have a DLQ requirement along with support documentation and environment set up details that will enable testing When the above is complete, finalise OAT Approach & Develop OAT Plans 		<ul style="list-style-type: none"> Action on TechOps to confirm what support documentation has been provided, what's needed & outstanding When the above steps are complete, finalise OAT Approach & Develop OAT Plans 	

RAID Item (See subsequent RAID slides relating to this POAP)

See comments section

Dependency Assumed (not validated)

Delay/Slippage/Re-baselined duration (longer ETA)

Acceleration/Re-baselined duration (shorter ETA)

Milestone (Complete, On Track, At Risk, Issue (Delayed))

Owned/Resource

Completed

Partially Owned/Resourced

Not Owned/Resourced

POAP Owner: Rob Hodges

Last Updated: dd/mm/yyyy

POAP STATUS: 0.1 Draft

NFT POAP – As of dd/mm/yyyy

	January				February				March					April				May				June						
	6	13	20	27	3	10	17	24	3	10	17	24	31	7	14	21	28	5	12	19	26	2	9	16	23	30		
Planning (L1 & L2 Plan) & Management	<div>Weekly L2 Plan & POAP Updates</div> <div>Establish NFT Governance</div> <div>Weekly Status Report, Dependency Management, Stakeholder Management, RAID Management, Test Governance, Defect Management</div>																											
Dependencies Inbound	<div>Loss of Integrations DR Designs</div> <div>Loss of Back-end Systems DR Designs</div> <div>Alerts configured & SNOW Integration</div> <div>Monitoring & Alerting Designs</div> <div>DR Team in place</div> <div>Tranche 1 Data Ready in PT Env</div> <div>Tranche 2 Data Ready in PT Env</div> <div>PT Env Integrated</div> <div>Support Documentation</div> <div>110 New Hotels in PT Env</div> <div>225 New Hotels in PT Env</div>																											
Test Preparation	<div>Post Go-Live Pen Test Scoping & Prep</div> <div>OAT Schedule</div> <div>Residual Core System Performance Test Scripting</div> <div>OAT Approach</div> <div>OAT Plan</div> <div>Design M&A Tests</div> <div>Design Batch Support Tests</div> <div>Design Dead Letter Queue Tests</div> <div>Perf Test Strategy</div> <div>Scenario 2 DR Test Plan, Runbook & Tests</div> <div>Scenario 3 DR Test Plan, Runbook & Tests</div> <div>Integrated Perf Test Plan</div> <div>Other Systems Performance Test Scripting</div> <div>Dead Letter Queue Tests</div> <div>Batch Support Tests</div> <div>Scenario 2 DR Test</div> <div>M&A Tests</div> <div>Doc Reviews</div> <div>Evidence/Attestation Reviews</div> <div>Post Go-Live Pen Test</div> <div>Scenario 1 DR Test</div> <div>Tranche 1 planned completion post June</div> <div>Tranche 2 planned completion post July</div>																											
Test Execution, Results Recording & Test Completion	<div>Digital Systems Performance Testing</div> <div>Core System & Integration Smoke Performance Testing</div> <div>Core System & Integration Performance Testing</div> <div>Other Systems Performance Testing</div> <div>IPT (Tranche 1)</div> <div>IPT (Tranche 2)</div>																											

Key Risks & Issues

Risk n	Risk Id	NFT Category	Description	Owner
	ABC-7246	OAT	Risk that lack of OAT Leadership & Management resource will impact delivery of OAT	Head of Test
	ABC-7247	Performance Testing	Risk that lack of Performance Test Leadership & Management resource will impact delivery of Performance Testing	Head of Test
	ABC-9259 ABC-8013 ABC-8034 ABC-8035 ABC-8757	Performance Testing	There is a risk to the Integrated Performance Test Plan There is a risk that Commercial Systems may not meet their performance requirements There is a risk that Operations Systems may not meet their performance requirements There is a risk that Finance Systems may not meet their performance requirements There is a risk that Customer Theme Systems may not meet their performance requirements	Rob Hodges & Head of Test
	ABC-8055	Performance Testing	There is a risk to the Performance Testing given Core System Data Constraints	Rob Hodges
	ABC-8248	Performance Testing	There is a risk to the Performance Testing given we do not yet have a baselined plan for all required test data creation in the PT Environment	Environments Manager
	ABC-8252	OAT – Disaster Recovery	There is a risk that Disaster Recovery Testing may not get completed prior to go-live	Implementation Manager
	ABC-8014	OAT – Documentation Testing	There is a risk that Documentation Testing as part of OAT may not be completed for go-live	TechOps
	ABC-8015	OAT – Monitoring, Alerting & Incident Management	There is a risk that Monitoring & Alerting Testing (OAT) may not be complete for Hotel Rollout	TechOps
	ABC-8033	Performance Testing	There is a risk to the Pilot Performance Test Plan (scheduling of PT Tests in PT Environments) given fluidity in Digital Plans	Rob Hodges
	ABC-8761	Security Testing	There is a risk that Pilot Post Go-Live Pen Testing may not complete within an acceptable timeframe after go-live	Rob Hodges
	ABC-8762	OAT	There is a risk that Batch Support Testing (OAT) may not be complete for Rollout Release	Rob Hodges
	ABC-8763	OAT	There is a risk that Dead Letter Queue Management Testing (OAT) may not be complete for Rollout Release	Rob Hodges

Key Decisions Required

Decision #	NFT Category	Description	Owner
1	OAT - Disaster Recovery	Whether Scenario 2 (Loss of Integrations) will be tested prior to significant hotel rollout and thus a Programme activity or whether the DR Testing will feature as part of a BAU activity	TechOps
2	OAT – Disaster Recovery	Whether Scenario 3 (Loss of Back-End Systems) will be tested prior to significant rollout and thus a Programme activity or whether the DR Testing will feature as part of a BAU activity	TechOps