FILED
August 19, 2025
INDIANA UTILITY
REGULATORY COMMISSION

STATE OF INDIANA

INDIANA UTILITY REGULATORY COMMISSION

IN THE MATTER	OF THE PETITION	ON OF THE)
TOWN OF WI	NFIELD, LAKE	COUNTY,)
INDIANA, FOI	R APPROVAL	OF A)
REGULATORY C	ORDINANCE EST	ABLISHING) CAUSE NO. 45992
A SERVICE TER	RITORY FOR TI	HE TOWN'S)
MUNICIPAL SEW	VER SYSTEM PUI	RSUANT TO)
IND. CODE § 8-1.5	5-6 ET SEQ)

VERIFIED DIRECT TESTIMONY of CHRIS SALATAS

On Behalf of Intervenor, LBL Development, LLC

Intervenor's Exhibit No. 3

Page 1 of 14
1 Introduction and Background
2 Q1. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.
3 A1. My name is Chris Salatas. I am the President and CEO of the Lake County Economic
4 Alliance ("LCEA"). My business address is 9800 Connecticut Drive, Suite B1-851, Crown
5 Point, IN 46307.
6 Q2. PLEASE DESCRIBE YOUR EDUCATIONAL AND PROFESSIONAL
7 BACKGROUND.
8 A2. I have a BA degree from Indiana University and a Master's degree from the University of
9 Arizona. Professionally I have served in several capacities:
I worked as Town Manager for Cedar Lake, Indiana from 2022 through 2024 and
as Town Manager for St. John, Indiana from 2021 through 2022. In this role, I was
responsible for long-range planning of capital projects, budgeting, personnel, and
the daily operations of the municipality and their utilities.
I worked as District Director for U.S. Senator Todd Young from 2017 through 2019
and as Regional Director for Senator Young from 2019 through 2021. In these roles,
I represented the Senator throughout a twenty-county district in Northwest Indiana,
managed personnel, and assisted in determining the effects of legislation
18 throughout the district.
I worked as a Town Councilman for Lowell, Indiana from 2015 through 2021, and
was Council President for four of those years. In this role, I was responsible for

budgeting, setting policy, and long-range capital planning of the municipality and

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its utilities.

1		• I am also currently employed by Lotton Development, Inc. as Director of Economic
2		Development and Political Affairs. In that role, I work on land entitlements and
3		development of specific projects. I also work on relationships with outside
4		associations and organizations, as well as advocate for development-friendly
5		policy.
6		• I am also a member of the Northwest Indiana Home Builders Association ("HBA")
7		Board of Directors.
8		• I also serve as the Treasurer of the Lake County Republican Party.
9	Q3.	HAVE YOU PREVIOUSLY TESTIFIED BEFORE THE INDIANA UTILITY
10		REGULATORY COMMISSION ("COMMISSION")?
11	A3.	No, I have not.
12	Q4.	HAVE YOU PREVIOUSLY TESTIFIED BEFORE OTHER GOVERNMENT
13		BODIES OR AGENCIES?
14	A4.	Yes, I have testified many times in front of various state and local government agencies
15		and bodies.
16	Q5.	ON WHOSE BEHALF ARE YOU TESTIFYING?
17	A5.	I am testifying on behalf of the LCEA.
18	Q6.	WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS PROCEEDING?
19	A6.	The purpose of my testimony is to support the position of intervenor LBL Development,
20		LLC ("LBL") that the Commission should grant the City of Crown Point, Indiana's
21		("Crown Point") request in this Cause to be the exclusive provider of wastewater service
22		in an area of Lake County in which both Crown Point and the Town of Winfield, Indiana

("Winfield") seek to be the sole provider of wastewater service (the "Disputed Area"). I

23

will also testify that the Commission should deny Winfield's request for approval of its regulatory ordinance, Ordinance No. 358, in its entirety, as approving Winfield's request would hurt economic development in the entire area in which it seeks to be the exclusive provider of wastewater service (the "Winfield Requested Territory").

5 O7. ARE YOU SPONSORING ANY ATTACHMENTS TO YOUR TESTIMONY?

- 6 A7. Yes. Attached are the following:
- Attachment CS-1, which is a list of all LCEA investors as of August 13, 2025.
- Attachment CS-2, which is a list of the members of LCEA's Board of Directors as
 of August 13, 2025.
- Attachment CS-3, which is a copy of Winfield's responses to Crown Point's Third
 Set of Data Requests.

Q8. PLEASE SUMMARIZE YOUR TESTIMONY IN THIS CASE.

13 A8. I will testify about economic development in Lake County generally, as well as Crown 14 Point and Winfield specifically. In my years of experience working in economic development in Lake County, I have found Crown Point to be an excellent partner to LCEA 15 16 and the developers it supports, and its ability to provide reliable wastewater utility service 17 has been very important to economic development in the area. Winfield, on the other hand, 18 has been unable to support economic development to the same level as that of Crown Point. 19 I conclude that the Commission should grant Crown Point's request in this Cause to be the 20 exclusive provider of wastewater utility service in the Disputed Area and should deny 21 Winfield's request for approval of its regulatory ordinance in its entirety.

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LAKE COUNTY ECONOMIC DEVELOPMENT

2 Q9. WHAT IS THE LCEA?

1

14

15

3 A9. The LCEA is an organization that promotes stability, growth, and development of business 4 and industry in Lake County, Indiana. We also work to recruit new business and industry 5 development in Lake County, as well as providing individual developers with project support. The LCEA is funded by investors, and its services to developers are free. The 6 7 LCEA is the Lake County partner of the Indiana Economic Development Corporation 8 ("IEDC"). The LCEA has 47 investors and members, which are listed at 9 https://lcea.us/investors/. A copy of this page, showing all current LCEA investors and 10 members as of August 13, 2025, is attached hereto as Attachment CS-1. The LCEA also 11 has a Board of Directors ("Board") comprised of local business leaders. The LCEA website contains a list of its Board members at https://lcea.us/our-leadership/, a copy of which is 12 13 attached hereto as Attachment CS-2.

Q10. PLEASE DESCRIBE YOUR JOB RESPONSIBILITIES AS THE PRESIDENT AND CEO OF THE LCEA.

16 A10. The Board has hired me to speak and take action on its behalf to further LCEA's mission
17 of supporting development in Lake County. Through the authority granted to me by the
18 Board, I work to promote the projects and developments supported by the LCEA; this may
19 take a variety of forms. For example, I may meet with public officials or attend public
20 meetings to testify in favor of requests made by our developers, such as zoning or tax
21 abatement requests.

22 Q11. DOES THE BOARD SPEAK THROUGH ANYONE OTHER THAN YOU?

All. No. It speaks solely through me and the actions I take on LCEA's behalf in the community.

1 Q12. PLEASE GENERALLY DESCRIBE THE STATE OF ECONOMIC 2 DEVELOPMENT IN LAKE COUNTY.

Lake County, which is Indiana's second most populous county (with a population now exceeding 500,000), has proven to be an attractive location for commercial and industrial development for many decades for several reasons. Lake County directly borders and is only a short commute away from Chicago, Illinois, the country's third most populous city. Lake County is an attractive location for residential, commercial, and industrial development due to its proximity to Chicago and its significantly lower cost of living than Chicago and Cook County, Illinois. Lake County has a highly skilled and educated workforce and is home to several university campuses offering specialized training and degrees. Since 2019, Lake County has received over \$1 billion in capital investment, with a significant portion of that investment focused on the Interstate 65 corridor. All of these factors positively support economic development and the construction of new residential, commercial, and industrial projects in the area.

While much of northern and western Lake County is already highly developed, large areas of the southern and eastern parts of the county are still undeveloped and therefore present a prime opportunity for companies looking to relocate or build new facilities.

Q13. WHAT IS THE LCEA'S ROLE IN PROMOTING ECONOMIC DEVELOPMENT

IN LAKE COUNTY?

A13. The LCEA, as the Lake County partner of the IEDC, is the primary entity responsible for promoting economic development throughout Lake County, both within municipalities' corporate boundaries and in unincorporated rural areas. We partner with developers such

as LBL and governmental entities in pursuing economic development projects that benefit 1 2 Lake County as a whole. Winfield's discovery responses in this Cause reflect that it agrees 3 that the county is primarily responsible for economic development in rural areas like the Disputed Area and the remainder of the area impacted by Winfield's regulatory ordinance. 4 5 When Crown Point asked Winfield about its economic development efforts and processes, 6 Winfield objected to every single request and stated: "[b]y definition, the 'regulated 7 territory' is in an unincorporated area of a county. Accordingly, a county, not a petitioning 8 municipality, will have exclusive economic development jurisdiction over the area." See 9 Attachment CS-3. However, municipalities seeking to develop areas inside or outside their 10 corporate boundaries are usually also involved in the economic development of such areas, 11 often in partnership with the LCEA. For instance, Crown Point, Dyer, Schererville, 12 Merrillville, Hobart, Hammond and Lake County all participate and invest in the LCEA – 13 Winfield does not. WHAT IS THE STATE OF THE HOUSING MARKET IN LAKE COUNTY? Q14.

14

15 Due to the active commercial and industrial development that Lake County is experiencing, 16 Lake County currently has a shortage of available homes for sale.

WHAT DO YOU MEAN BY "A SHORTAGE OF AVAILABLE HOMES FOR 17 **O15.**

18 SALE?"

19 Northwest Indiana, of which Lake County is a part, currently has approximately two A15. 20 months of available housing inventory to meet the current housing demand. Anything 21 under three months of available housing inventory is considered by the National Association of Home Builders to be a housing shortage; a balanced market is considered 22 23 to be four to five months of available housing inventory.

016. WHAT IS THE RESULT OF THIS HOUSING SHORTAGE IN LAKE COUNTY?

A16. The housing shortage makes it difficult for individuals and families to relocate to Lake County, which hurts new commercial and industrial growth in the area. If workers cannot move to Lake County because there simply is not enough housing available, the commercial and industrial growth rate may become slower than it might have been otherwise. That's why it is crucial that new housing development continues in Lake County.

With fewer homes available, the costs of the available housing and lots generally trend higher, making relocation to Lake County even more expensive, whether someone is looking to buy a pre-existing home or build a new home. This is why the cost of extending utility service, including wastewater service, to a new housing development is so important. If, for example, a housing developer is required to invest many millions of dollars in extending wastewater service to a development, those costs will be passed on to potential buyers through increased lot prices. This will discourage both developers and new home buyers from purchasing land in such an area.

ECONOMIC DEVELOPMENT IN CROWN POINT AND WINFIELD

Q17. PLEASE DESCRIBE THE STATE OF ECONOMIC DEVELOPMENT IN CROWN

POINT.

A17. Crown Point, which is the county seat of Lake County, has experienced rapid economic growth in the past few decades with the addition of major new residential, commercial, and industrial developments and by expanding its parks and recreation facilities, among other things. Greg Falkowski, Crown Point's Economic Development Manager, describes in

1		detail this positive economic growth in Crown Point in the direct testimony he submitted
2		on behalf of Crown Point in this Cause.
3	Q18.	PLEASE DESCRIBE THE STATE OF ECONOMIC DEVELOPMENT IN
4		WINFIELD.
5	A18.	While smaller development projects have occurred in Winfield, in my experience Winfield
6		has been unable to attract any significant amount of new development or larger
7		construction projects. This is due in large part to the lack of wastewater infrastructure,
8		which is necessary for any significant new development to occur.
9	Q19.	ARE YOU FAMILIAR WITH THE WINFIELD REQUESTED TERRITORY,
10		INCLUDING AN AREA IN WHICH BOTH CROWN POINT AND WINFIELD
11		ARE SEEKING TO BECOME THE EXCLUSIVE PROVIDER OF
12		WASTEWATER UTILITY SERVICE (THE "DISPUTED AREA")?
13	A19.	Yes, I am.
14	Q20.	PLEASE GENERALLY DESCRIBE THE WINFIELD REQUESTED
15		TERRITORY.
16	A20.	The Winfield Requested Territory is unincorporated and generally rural in character, but it
17		is close to areas that could be potentially prime land for commercial and industrial
18		development, including areas bordering U.S. 231 and I-65. I believe that this area would
19		be a great location for the development of new single- and multi-family homes, which are
20		very much needed due to the Northwest Indiana housing shortage.

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LCEA'S WORK ON BEHALF OF DEVELOPERS

1

- 2 O21. PLEASE DESCRIBE HOW THE LCEA WORKS TO RECRUIT NEW
- 3 COMMERCIAL AND INDUSTRIAL DEVELOPMENT IN LAKE COUNTY.
- 4 A21. The LCEA is a one-stop shop for economic development in Lake County. We work to
- 5 market Lake County and its available sites to prospective developers and businesses
- 6 through site selector conferences, responding to request for information inquiries, and
- building partnerships with brokers. We assist with business retention and expansion,
- 8 support new site development, assist with economic development incentives, and build
- 9 relationships with government officials and business leaders.
- 10 Q22. PLEASE DESCRIBE THE PROCESS BY WHICH THE LCEA PROVIDES
- 11 INDIVIDUAL DEVELOPERS WITH PROJECT SUPPORT.
- 12 A22. We support individual developers by maintaining an inventory of readily available sites
- that can be purchased and developed. We submit letters of support or in-person testimony
- for the project during the planning and approval process. We also help identify economic
- development incentives the project may qualify for and connect the developers with the
- appropriate authority or agency for approval.
- 17 Q23. HAS LCEA SUPPORTED INDIVIDUAL DEVELOPERS' PROJECTS IN CROWN
- 18 **POINT?**
- 19 A23. Yes, we have.
- 20 Q24. PLEASE PROVIDE SOME EXAMPLES OF PROJECTS LCEA HAS
- 21 **SUPPORTED IN CROWN POINT.**
- A24. We have supported CoreX Crown, a \$200 million cold storage facility which opened in
- late 2024. This development is located in a business park that is situated on the southeast

1		corner of Interstate 65 and U.S. 231. CoreX Crown is located within the same business
2		park as Arcadia Cold Storage, which is another \$200 million cold storage facility currently
3		being built. We supported this along with assisting in the approval of this project's personal
4		property tax abatement.
5	Q25.	WHY DO YOU THINK LCEA HAS NOT HAD MORE REQUESTS FOR
6		SUPPORT FROM DEVELOPERS LOOKING TO LOCATE IN WINFIELD?
7	A25.	From my experience in developing properties in the Lake County area, there seems to be
8		little interest from businesses in developing property in Winfield. I believe this lack of
9		interest stems from the Town's lack of wastewater utility infrastructure in large portions of
10		the Town, lack of readily available commercial property, and a lack of convenient access
11		to higher-capacity roadways like state roads or U.S. highways.
12	Q26.	DOES LCEA OFTEN WORK DIRECTLY WITH LBL ON ITS DEVELOPMENT
13		PROJECTS?
14	A26.	Yes, it does.
15	Q27.	PLEASE DESCRIBE SOME OF THE LBL PROJECTS LCEA HAS WORKED ON.
16	A27.	The LCEA has worked with LBL on its St. John commercial mixed-use project along the
17		south side of U.S. 231. We have also worked in partnership with LBL, other developers,
18		and the property owner on a commercial project along the north side of U.S. 231 in St.
19		John. The LCEA has also written a letter of support for LBL's READI grant application
20		for its project along U.S. 231 within the disputed service territory area.
21	Q28.	WHAT IS YOUR VIEW ON LBL'S WORK IN LAKE COUNTY?
22	A28.	LBL and its related entities have long been an active developer in the area and positive
23		presence in the Lake County community. LBL developments, including the ones described

1		in my response to the prior question, have been valuable contributions to the continued
2		economic development of Lake County. I strongly support LBL's continued development
3		plans in Lake County, including its plans for a mixed-use development that is described in
4		more detail in John Lotton's direct testimony.
5	Q29.	DOES LCEA INTERACT DIRECTLY WITH LOCAL UTILITIES IN THE
6		COURSE OF PROVIDING DEVELOPERS WITH PROJECT SUPPORT?
7	A29.	Yes, we frequently interact with local utilities while supporting individual developers.
8	Q30.	PLEASE DESCRIBE THE INTERACTIONS LCEA TYPICALLY HAS WITH
9		LOCAL UTILITIES ON BEHALF OF DEVELOPERS.
10	A30.	We frequently contact local utilities to facilitate new service requests for proposed
11		developments to make sure the site has adequate infrastructure and capacity for the
12		developer or end user.
13	Q31.	HAS LCEA INTERACTED WITH CROWN POINT REGARDING INDIVIDUAL
14		DEVELOPERS' NEEDS FOR UTILITY SERVICES IN THE AREA?
15	A31.	Yes, it has.
16	Q32.	PLEASE DESCRIBE THOSE INTERACTIONS WITH CROWN POINT.
17	A32.	In my experience, Crown Point has been professional, responsive, and easy to work with
18		in handling utility service requests. All requests for new connections are handled promptly
19		and professionally. Crown Point has a dedicated Economic Development Director who is
20		familiar with all aspects of the City and helps facilitate the answering of utility-related
21		questions.
22	Q33.	HAS LCEA INTERACTED WITH WINFIELD REGARDING INDIVIDUAL
23		DEVELOPERS' NEEDS FOR UTILITY SERVICES?

1	A33.	No, it has not. Due to the lack of available development-ready sites and wastewater
2		infrastructure within Winfield, the LCEA has not had to reach out to Winfield's staff to
3		request any utility information.
4	Q34.	IN YOUR EXPERIENCE, HAS WINFIELD'S INABILITY TO PROVIDE
5		WASTEWATER UTILITY SERVICE TO A DEVELOPER'S PROJECT EVER
6		RESULTED IN A DEVELOPER CHANGING OR PULLING OUT OF PLANS TO
7		INVEST IN THE LAKE COUNTY AREA?
8	A34.	Yes. I am aware of two local developers (in addition to LBL) that have put plans on hold
9		to invest in Winfield due to issues with the Town's wastewater system, including lack of
10		capacity and lack of adequate infrastructure.
11	Q35.	IF YOU HAD TO CHOOSE BETWEEN WINFIELD'S AND CROWN POINT'S
12		WASTEWATER UTILITIES TO PROVIDE WASTEWATER SERVICE FOR
13		NEW DEVELOPMENT IN THE DISPUTED AREA AND OTHER AREAS IN THE
14		WINFIELD REQUESTED TERRITORY, WHICH UTILITY WOULD YOU
15		CHOOSE?
16	A35.	Unquestionably, I would choose Crown Point as the wastewater utility to serve the
17		Disputed Area.
18	Q36.	WHY WOULD YOU CHOOSE CROWN POINT OVER WINFIELD AS THE
19		SERVICE PROVIDER IN THIS AREA?
20	A36.	Crown Point has a decades-long track record of providing reliable wastewater service to a
21		large service area within Lake County. Winfield, on the other hand, has not expanded the
22		footprint of its wastewater service area in any significant way since its incorporation in
23		1993. Winfield is currently not even providing wastewater service to large areas within its

corporate boundaries, with many Winfield residents still using septic systems. In the past, Winfield has declined developer requests to rezone land because its wastewater treatment plant is operating at its maximum capacity and therefore cannot support new connections. Over the last several years, Winfield officials have provided conflicting information about the capacity of the Town's wastewater treatment plant. Winfield's answers to questions regarding capacity in its wastewater system have changed every time LBL has reached out to Winfield, and for that reason it is difficult to rely on any information provided by Winfield on this topic. Moreover, Winfield lacks wastewater infrastructure inside its corporate boundaries.

It is also my understanding that Crown Point could efficiently serve most if not all of the remaining area east along U.S. 231 to near Hebron. Service from Crown Point in that eastern area would be much more supportive of economic development than would service from Winfield.

Q37. IF THE COMMISSION WERE TO APPROVE WINFIELD'S REQUEST TO BE THE EXCLUSIVE PROVIDER OF WASTEWATER SERVICE IN THE WINFIELD REQUESTED TERRITORY (INCLUDING THE DISPUTED AREA), WHAT DO YOU BELIEVE WOULD HAPPEN?

I believe such a decision would essentially halt economic development in the Winfield Requested Territory for an indefinite period of time, which would have an extremely negative effect on economic development in the area and in Lake County as a whole. Winfield's lack of ability and willingness to provide wastewater service even within its own corporate boundaries, and lack of a reasonable and cost-effective plan for serving the Winfield Requested Territory, would make development of that area essentially

1		impossible, regardless of Winfield's unsupported claims in this case that it has an
2		immediate ability to serve the area. If the Commission grants Winfield's request for
3		approval of its regulatory ordinance in this Cause, LBL will choose to invest in other areas
4		of Indiana or outside the state.
5	Q38.	FROM LCEA'S PERSPECTIVE, HOW COULD WINFIELD PROMOTE
6		ECONOMIC DEVELOPMENT IN LAKE COUNTY?
7	A38.	Winfield should focus on economic development within its own corporate boundaries.
8		There is a substantial amount of vacant ground inside Winfield that it could work to
9		improve by extending infrastructure to. It should not seek to control the provision of
10		wastewater service in areas outside its corporate boundaries.
11		
12		Conclusion
13	Q39.	IN SUMMARY, WHAT ACTIONS WOULD YOU RECOMMEND THE
14		COMMISSION TAKE IN THIS CAUSE?
15	A39.	I would recommend that the Commission deny Winfield's request for approval of its
16		Ordinance No. 358 in its entirety and approve Crown Point's Ordinance No. 2025-02-08.
17	Q40.	DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?
18	A40.	Yes, it does.

VERIFICATION

The undersigned affirms under the penalties for perjury that the foregoing testimony is true to the best of his knowledge, information and belief.

Chris Salatas

Attachment CS-1

Investors - Lake County IN Economic Alliance



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MAKE PAYMENT



Lake County IN Economic Alliance Investors

Empowering Growth: A Special Thanks to Our Dedicated Investors

Lake County Seat - Crown Point, Indiana

Platinum Investors



Lake County Indiana



Investors - Lake County IN Economic Alliance









(https://www.ibankpeoples.com/)

Peoples Bank (https://www.ibankpeoples.com/)



Old National Bank (https://www.oldnational.com/)

Silver Investors



(https://www.pnw.edu/)

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Lake County IN Comments (/home/)

Purdue University Northwest (https://www.pnw.edu/)



(https://nwibuildingtrades.com/)

NWI Building & Construction Trades (https://nwibuildingtrades.com/)



Quantum Corridor (https://www.quantumcorridor.com/)



Horizon Bank (https://www.horizonbank.com/)

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(https://www.olthofhomes.com/)



Tonn and Blank Construction (https://tonnandblank.com/)

Bronze Investors



(https://schillings.com/)

Schillings (https://schillings.com/)



Crow Holdings

Attachment CS-1, List of LCEA Investors as of August 13, 2025 Page 5 of 17

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Lotton Development



(https://www.southshorecva.com/)

South Shore CVA (https://www.southshorecva.com/)



(https://nwidevelopment.com/)

NWI Development Group (https://nwidevelopment.com/)



(https://meade100.com/)

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MEADE (https://meade100.com/)







(https://www.holladayproperties.com/)

Holladay Properties (https://www.holladayproperties.com/)



(https://www.hasseconstruction.com/)

Hasse Construction (https://www.hasseconstruction.com/)



Berglund Construction (https://www.berglundco.com/)

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Indiana



City of Hobart (https://www.cityofhobart.org/)



(https://www.gohammond.com/)

City of Hammond (https://www.gohammond.com/)



(https://www.kriegdevault.com/)

Krieg Devault (https://www.kriegdevault.com/)

Steel Investors

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Avison Young (https://www.avisonyoung.us/)



(https://www.1stsource.com/)

1st Source Bank (https://www.1stsource.com/)



Regional Development Company (https://rdc504.org/)



Commercial In-Sites (https://commercialin-sites.com/%20)

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Ivy Tech Community College (https://www.ivytech.edu/locations/lake-county/)

Laszlo & Popp (https://www.laszlopopp.com/)



(https://www.saxon-partners.com/%20)

Saxon Partners (https://www.saxon-partners.com/%20)



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Bear Construction (https://bearcc.com/)





(https://hbanwi.com/)

NWI Home Builders Association (https://hbanwi.com/)



CliftonLarsonAllen (https://www.claconnect.com/en/)



(https://www.uscold.com/)

United States Cold Storage (https://www.uscold.com/)



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JS Held (https://www.jsheld.com/)



Lee & Associates



(https://www.crownpoint.in.gov/)

Crown Point (https://www.crownpoint.in.gov/)

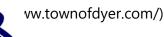


219 Development Services (https://219dev.com/)

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ps://www.townofdyer.com/)

(https://www.schererville.org/)

Town of Schererville (https://www.schererville.org/)



(https://www.merrillville.in.gov/)

Town of Merrillville (https://www.merrillville.in.gov/)

Founding Members



(https://crossroadschamber.org/)

Crossroads Regional Chamber of Commerce (https://crossroadschamber.org/)



(https://www.lakeshorechamber.com/)

Lakeshore Chamber of Commerce (https://www.lakeshorechamber.com/)

Partners



(https://www.iedc.in.gov/)

Indiana Economic Development Corporation (https://www.iedc.in.gov/)



Northwest Indiana Forum (https://www.nwiforum.org/)

Investors - Lake County IN Economic Alliance







(https://www.cwicorp.com/)

Center for



Small Business Development Centers (SBDC)

Connect with LCEA!

LCEA is Your Gateway to Growth, Support, and Success

Get in Touch → (/contact/)

Our Leadership

Learn About Our Leadership (/our-leadership/)

Investors

Investors - Lake County IN Economic Alliance





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Testimonials

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Start Your Success Journey with LCEA Now!

Get in Touch → (/contact/)

Investors - Lake County IN Economic Alliance











Hours

Monday: 8:30am - 4:30pm

Tuesday: 8:30am - 4:30pm

Wednesday: 8:30am - 4:30pm

Thursday: 8:30am - 4:30pm

Friday: 8:30am - 4:30pm

Saturday: Closed

Sunday: Closed

Phone

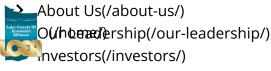
219-232-0341 (tel:2192320341)

About Lake County

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- > Labor Market(/labor-market/)
- > Invest in Lake County(/invest-lake-county/)
- > Resources(/resources/)

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Attachment CS-2

Our Leadership - Lake County IN Economic Alliance



MAKE PAYMENT



Lake County IN Economic Alliance Leadership

The People Behind LCEA

Lake County Seat - Crown Point, Indiana

Lake County IN Economic Alliance Board of Directors

Paul Beneturski Chairman

Old National Bank

10322 Indianapolis Blvd. Highland, IN 43622

219-853-3537 (tel:2198533537)

Gary Warfel Vice-Chairman

Saxon Partners

25 Recreation Park Dr. Hingham, MA 02043

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Our Leadership - Lake County IN Economic Alliance



(/home/)

Dave Ryan Immediate Past Chairman

Todd Scheub
Treasurer

Peoples Bank

9204 Columbia Avenue Munster, IN 46321

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Alexius Barber

NIPSCO

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Market President

Horizon Bank

Rick Gard

American Community Bank

Mike Golumbeck

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Joel Gorelick Ex-Officio

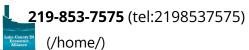
Peoples Bank

9204 Columbia Ave. Munster, IN 46321

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Crossroads Chamber Chairman (CertaPro Painters)

Adam Kreft

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David Lasser

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Bailey Tombers VP - Business Development

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Lake County IN

Economic

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Hours

Monday: 8:30am - 4:30pm

Tuesday: 8:30am - 4:30pm

Wednesday: 8:30am - 4:30pm

Thursday: 8:30am - 4:30pm

Friday: 8:30am - 4:30pm

Saturday: Closed

Sunday: Closed

Phone

219-232-0341 (tel:2192320341)

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Attachment CS-3

Page 1 of 7

STATE OF INDIANA

INDIANA UTILITY REGULATORY COMMISSION

IN THE MATTER OF THE PETITION	ON OF THE)	
TOWN OF WINFIELD, LAKE	COUNTY,)	
INDIANA, FOR APPROVAL	$\mathbf{OF} \mathbf{A}$	
REGULATORY ORDINANCE ESTAI	BLISHING A)	CAUSE NO. 45992
SERVICE TERRITORY FOR TH	E TOWN'S)	
MUNICIPAL SEWER SYSTEM PUR	RSUANT TO)	
IND. CODE 8-1.5-6 ET. SEO.)	

TOWN OF WINFIELD, INDIANA'S RESPONSE TO THE CITY OF CROWN POINT'S THIRD SET OF DATA REQUESTS

Town of Winfield, Indiana ("Winfield"), by counsel, hereby provides its response to the

City of Crown Point's Third Set of Data Requests as follows:

DATA REQUESTS

Request 3.1. In each of the past 20 years what has been Winfield's most important economic development achievement. State why it is the most important and the number and types of full time jobs each created.

Response: Objection. Crown Point misunderstands the nature and scope of Indiana Code § 8-1.5-6-8. Section 8(g) sets forth the criteria that the Commission should consider when reviewing a proposed territorial ordinance. The statute provides, among other things, that the Commission should review the potential effect of its Order on customer rates and charges, as well as the impact on present and future economic development in the "regulated territory." By definition, the "regulated territory" is in an unincorporated area of a county. Accordingly, a county, not a petitioning municipality, will have exclusive economic development jurisdiction over the area. With this in mind, the role of the Commission is not to determine who would be best at economic development. Rather, the Commission will focus on, among other things, which provider will offer the most competitive rates and charges for the area in question and be best able to provide service that meet the needs of and facilitates present and future economic development in the area. Consequently, Crown Point's request for the information set forth in this Request is inappropriate, unduly burdensome, irrelevant, and will not lead to the discovery of admissible evidence.

Request 3.2. In each of the past 20 years state the economic development opportunities that Winfield pursued but failed to secure. Sate the reason for each failure.

Response: Objection. Crown Point misunderstands the nature and scope of Indiana Code § 8-1.5-6-8. Section 8(g) sets forth the criteria that the Commission should consider when reviewing a proposed territorial ordinance. The statute provides, among other things, that

the Commission should review the potential effect of its Order on customer rates and charges, as well as the impact on present and future economic development in the "regulated territory." By definition, the "regulated territory" is in an unincorporated area of a county. Accordingly, a county, not a petitioning municipality, will have exclusive economic development jurisdiction over the area. With this in mind, the role of the Commission is not to determine who would be best at economic development. Rather, the Commission will focus on, among other things, which provider will offer the most competitive rates and charges for the area in question and be best able to provide service that meet the needs of and facilitates present and future economic development in the area. Consequently, Crown Point's request for the information set forth in this Request is inappropriate, unduly burdensome, irrelevant, and will not lead to the discovery of admissible evidence.

Request 3.3. Name each economic development opportunity that Winfield is currently working on.

Response: Objection. Crown Point misunderstands the nature and scope of Indiana Code § 8-1.5-6-8. Section 8(g) sets forth the criteria that the Commission should consider when reviewing a proposed territorial ordinance. The statute provides, among other things, that the Commission should review the potential effect of its Order on customer rates and charges, as well as the impact on present and future economic development in the "regulated territory." By definition, the "regulated territory" is in an unincorporated area of a county. Accordingly, a county, not a petitioning municipality, will have exclusive economic development jurisdiction over the area. With this in mind, the role of the Commission is not to determine who would be best at economic development. Rather, the Commission will focus on, among other things, which provider will offer the most competitive rates and charges for the area in question and be best able to provide service that meet the needs of and facilitates present and future economic development in the area. Consequently, Crown Point's request for the information set forth in this Request is inappropriate, unduly burdensome, irrelevant, and will not lead to the discovery of admissible evidence.

Request 3.4. Who is in charge of Winfield's economic development efforts; is economic development for Winfield their full-time job and how many hours each week does that person devote to economic development efforts for Winfield?

Response: Objection. Crown Point misunderstands the nature and scope of Indiana Code § 8-1.5-6-8. Section 8(g) sets forth the criteria that the Commission should consider when reviewing a proposed territorial ordinance. The statute provides, among other things, that the Commission should review the potential effect of its Order on customer rates and charges, as well as the impact on present and future economic development in the "regulated territory." By definition, the "regulated territory" is in an unincorporated area of a county. Accordingly, a county, not a petitioning municipality, will have exclusive economic development jurisdiction over the area. With this in mind, the role of the Commission is not to determine who would be best at economic development. Rather, the Commission will focus on, among other things, which provider will offer the most competitive rates and charges for the area in question and be best able to provide service that meet the needs of and facilitates present and future economic development in the area. Consequently, Crown

Point's request for the information set forth in this Request is inappropriate, unduly burdensome, irrelevant, and will not lead to the discovery of admissible evidence.

Request 3.5. As of the date of this request does Winfield have any economic devolvement pamphlets, brochures or other marketing material (including any electronic media)? If yes provide copy of each.

Response: Objection. Crown Point misunderstands the nature and scope of Indiana Code § 8-1.5-6-8. Section 8(g) sets forth the criteria that the Commission should consider when reviewing a proposed territorial ordinance. The statute provides, among other things, that the Commission should review the potential effect of its Order on customer rates and charges, as well as the impact on present and future economic development in the "regulated territory." By definition, the "regulated territory" is in an unincorporated area of a county. Accordingly, a county, not a petitioning municipality, will have exclusive economic development jurisdiction over the area. With this in mind, the role of the Commission is not to determine who would be best at economic development. Rather, the Commission will focus on, among other things, which provider will offer the most competitive rates and charges for the area in question and be best able to provide service that meet the needs of and facilitates present and future economic development in the area. Consequently, Crown Point's request for the information set forth in this Request is inappropriate, unduly burdensome, irrelevant, and will not lead to the discovery of admissible evidence.

Request 3.6. What economic development projects has Winfield completed in each of the last 20 years?

Response: Objection. Crown Point misunderstands the nature and scope of Indiana Code § 8-1.5-6-8. Section 8(g) sets forth the criteria that the Commission should consider when reviewing a proposed territorial ordinance. The statute provides, among other things, that the Commission should review the potential effect of its Order on customer rates and charges, as well as the impact on present and future economic development in the "regulated territory." By definition, the "regulated territory" is in an unincorporated area of a county. Accordingly, a county, not a petitioning municipality, will have exclusive economic development jurisdiction over the area. With this in mind, the role of the Commission is not to determine who would be best at economic development. Rather, the Commission will focus on, among other things, which provider will offer the most competitive rates and charges for the area in question and be best able to provide service that meet the needs of and facilitates present and future economic development in the area. Consequently, Crown Point's request for the information set forth in this Request is inappropriate, unduly burdensome, irrelevant, and will not lead to the discovery of admissible evidence.

Request 3.7. For each economic development project listed in Response to Request 3.6 above state which ones are currently being provided sewer service from Winfield. If a project is only partly provided sewer service detail what is and what is not being provided sewer service at this time.

Response: See Response to the above Request 3.6.

Request 3.8. Please describe in detail Winfield's public safety structure and staffing, including police and fire protection.

Response: Objection. Crown Point misunderstands the nature and scope of Indiana Code § 8-1.5-6-8. Section 8(g) sets forth the criteria that the Commission should consider when reviewing a proposed territorial ordinance. The statute provides, among other things, that the Commission should review the potential effect of its Order on customer rates and charges, as well as the impact on present and future economic development in the "regulated territory." By definition, the "regulated territory" is in an unincorporated area of a county. Accordingly, a county, not a petitioning municipality, will have exclusive economic development jurisdiction over the area. With this in mind, the role of the Commission is not to determine who would be best at economic development. Rather, the Commission will focus on, among other things, which provider will offer the most competitive rates and charges for the area in question and be best able to provide service that meet the needs of and facilitates present and future economic development in the area. Consequently, Crown Point's request for the information set forth in this Request is inappropriate, unduly burdensome, irrelevant, and will not lead to the discovery of admissible evidence.

Request 3.9. As of the date of this request does Winfield have a redevelopment commission? If yes, please describe in detail its composition, members and what it has caused to be redeveloped in the last 10 years.

Response: Objection. Crown Point misunderstands the nature and scope of Indiana Code § 8-1.5-6-8. Section 8(g) sets forth the criteria that the Commission should consider when reviewing a proposed territorial ordinance. The statute provides, among other things, that the Commission should review the potential effect of its Order on customer rates and charges, as well as the impact on present and future economic development in the "regulated territory." By definition, the "regulated territory" is in an unincorporated area of a county. Accordingly, a county, not a petitioning municipality, will have exclusive economic development jurisdiction over the area. With this in mind, the role of the Commission is not to determine who would be best at economic development. Rather, the Commission will focus on, among other things, which provider will offer the most competitive rates and charges for the area in question and be best able to provide service that meet the needs of and facilitates present and future economic development in the area. Consequently, Crown Point's request for the information set forth in this Request is inappropriate, unduly burdensome, irrelevant, and will not lead to the discovery of admissible evidence.

Request 3.9. As of the date of this request Does Winfield have the funds budgeted for, or the funds to be able offer incentives to attract new developments, or commercial and industrial growth? If yes describe the source of those funds and the amounts available.

Response: Objection. Crown Point misunderstands the nature and scope of Indiana Code § 8-1.5-6-8. Section 8(g) sets forth the criteria that the Commission should consider when

reviewing a proposed territorial ordinance. The statute provides, among other things, that the Commission should review the potential effect of its Order on customer rates and charges, as well as the impact on present and future economic development in the "regulated territory." By definition, the "regulated territory" is in an unincorporated area of a county. Accordingly, a county, not a petitioning municipality, will have exclusive economic development jurisdiction over the area. With this in mind, the role of the Commission is not to determine who would be best at economic development. Rather, the Commission will focus on, among other things, which provider will offer the most competitive rates and charges for the area in question and be best able to provide service that meet the needs of and facilitates present and future economic development in the area. Consequently, Crown Point's request for the information set forth in this Request is inappropriate, unduly burdensome, irrelevant, and will not lead to the discovery of admissible evidence.

Request 3.10. Please provide Winfield's definition of economic development.

Response: Objection. Crown Point misunderstands the nature and scope of Indiana Code § 8-1.5-6-8. Section 8(g) sets forth the criteria that the Commission should consider when reviewing a proposed territorial ordinance. The statute provides, among other things, that the Commission should review the potential effect of its Order on customer rates and charges, as well as the impact on present and future economic development in the "regulated territory." By definition, the "regulated territory" is in an unincorporated area of a county. Accordingly, a county, not a petitioning municipality, will have exclusive economic development jurisdiction over the area. With this in mind, the role of the Commission is not to determine who would be best at economic development. Rather, the Commission will focus on, among other things, which provider will offer the most competitive rates and charges for the area in question and be best able to provide service that meet the needs of and facilitates present and future economic development in the area. Consequently, Crown Point's request for the information set forth in this Request is inappropriate, unduly burdensome, irrelevant, and will not lead to the discovery of admissible evidence.

Request 3.11. Please describe Winfield's economic development goals and provide a copy of the Winfield document(s) that establish or state those goals.

Response: Objection. Crown Point misunderstands the nature and scope of Indiana Code § 8-1.5-6-8. Section 8(g) sets forth the criteria that the Commission should consider when reviewing a proposed territorial ordinance. The statute provides, among other things, that the Commission should review the potential effect of its Order on customer rates and charges, as well as the impact on present and future economic development in the "regulated territory." By definition, the "regulated territory" is in an unincorporated area of a county. Accordingly, a county, not a petitioning municipality, will have exclusive economic development jurisdiction over the area. With this in mind, the role of the Commission is not to determine who would be best at economic development. Rather, the Commission will focus on, among other things, which provider will offer the most competitive rates and charges for the area in question and be best able to provide service that meet the needs of and facilitates present and future economic development in the area. Consequently, Crown

Point's request for the information set forth in this Request is inappropriate, unduly burdensome, irrelevant, and will not lead to the discovery of admissible evidence.

Respectfully submitted,

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Counsel for the Town of Winfield, Lake County, Indiana

CERTIFICATE OF SERVICE

I certify that a copy of the foregoing has been served upon the following by electronic mail this 13th day of June, 2025:

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