

NEWS LETTER

8 December 2025 Kawasaki Kisen Kaisha, Ltd.

"K" LINE held FY2025 Dry Bulk Global Meeting

Kawasaki Kisen Kaisha, Ltd. ("K" LINE) held a global meeting for the dry bulk business at the company's head office over the two-day period from November 17 to 18. Not only the members of the dry bulk team at the head office but also 22 national staff and representatives from nine major overseas offices gathered for the meeting. This was a total of about 100 people, including the overseas staff who joined online. They engaged in lively discussions during the operations and sales sessions.

At the beginning of the meeting, Senior Managing Corporate Officer Masatoshi Taguchi (responsible for Dry Bulk Carriers Unit) emphasized the importance of further strengthening the three functions that represent "K" LINE's strengths, namely Environment & Technology,

Safety & Ship Quality Management, and Digital Transformation. He also highlighted the importance of adapting flexibly to the changing business environment, emerging needs and opportunities, while remaining the preferred choice of its customers and partners, after which everyone affirmed that they will work in unison to continue making efforts to further grow the dry bulk business and increase corporate value.

During the operations and sales sessions, participants reviewed the progress of the current medium-term management plan and assessed the achievement of key performance indicator (KPI) targets. They also discussed the development of a specific action plan that can be implemented, the improvement of return on invested capital (ROIC), and the expansion of the revenue base towards the final year.

During the meeting, the participants also reviewed the organizational and functional structure to maintain high-quality services and otherwise debated ways to enhance "K" LINE's strengths through the concerted efforts of the Tokyo head office and overseas locations collaborating on activities, including the training of global human resources.

Going forward, "K" LINE will regularly hold global meetings and share KPIs globally, thereby improving customer-oriented service quality while also creating a sense of unity among our employees and strengthening teamwork.

Our dry bulk business will further strengthen its global business network built on diversity and aim to achieve sustainable growth and enhance corporate value by providing high value-added services that feature the advanced transportation knowhow accumulated over many years, as well as its environmental responsiveness and problem-solving capabilities.



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Global meeting



Group photo after the meeting

