

# **Albion Economic Development Corporation**

EDC/TIFA/BRA
BOARD OF DIRECTORS MEETING

# Thursday, November 3, 2022, 7:30 am

Albion EDC Offices – Conference Room 1002 N. Eaton Street, Albion, MI 49224

**Mission Statement**: Retain, expand and recruit business and industry to the greater Albion area and strengthen and revitalize the local economy.

### Economic Development Strategic Plan 2022-2026

Goal 1: Stabilize the downtown, enhance its historic character, and support its economic growth.

Goal 2: Strengthen housing market and stock.

Goal 3: Retain and attract high-leverage jobs to Albion.

Goal 4: Stabilize the City's major corridors and support their economic growth.

### **AGENDA**

- 1) Call To Order / Roll Call
- 2) Approve Agenda
- 3) Public Comment

(Persons addressing the Board shall limit their comments to no more than 3 minutes)

- 4) Consent Agenda
  - i) D&O Coverage is available to the Board from the City.
  - ii) Committees and Committee Members
- 5) Action Items:
  - a) Approval of Minutes from October 6, 2022 Board Meeting
  - b) Approve Financial Reports
    - i) Brownfield Redevelopment
    - ii) Economic Development Fund
    - iii) Incubator Financial Fund
    - iv) RLF Financial Report
    - v) TIFA Financial Report
  - c) Approve Performance Expectations for Ammerman
  - d) Approve Amended FY 2022 Budget
  - e) Approve FY 2023 Budget
  - f) Resolution Potential Property Transaction
  - g) Action to Excuse Absent Directors, if applicable (EDC/TIFA/BRA)
- 6) President's Report
- 7) Committee Reports
  - a) Workforce Development
  - b) Revolving Loan Fund
  - c) Dream.Build.Rise Entrepreneurial Program
  - d) Match on Main
  - e) Industrial / Business Attraction

## 8) Board of Directors Discussion & Comments

- a) City of Albion / Albion Township
- b) Sheridan Township
- c) Greater Albion Chamber of Commerce
- d) Board at Large

## 9) Public Comment

(Persons addressing the Board shall limit their comments to no more than 3 minutes)

# 10) Adjournment

# 11) Parking Lot

- i) Board Workshop
  - Orientation Process
  - Training
  - Team Building
  - Committee Roles
  - Executive Board Role
- ii) Consideration of forgiveness of a \$5000 grant
- iii) Ongoing Projects / Hot Topics / Need to Know
  - Best way for the CEO to report out

# **COMMITTEES**

# **Workforce Taskforce Group**

• Ed Haas haasedward@hotmail.com

Ben Wallace bwallace@marshallpublicschools.org

• Annette Norris ANORRIS@GOENGINEER.COM

• Ashley lovieno lovieno@upjohn.org

Billy Beers billy@greateralbionchamber.org

• Heather Ignash hignash@upjohn.org

• Linda NaNoue llanoue@cityofalbionmi.gov

• Scott Cuberly CubberlyS@kellogg.edu

• Taneka Thomas taneka\_thomas@yahoo.com

• Troy Kase tkase@albion.edu

• Laurel Draudt | Idraudt@albion.edu

# **RLF Committee**

Ed Haas haasedward@hotmail.com

• Scott Evans sevans@homesteadsavings.com

Randy Fisher rdfisher@gmb-corp.com

• Ben Wallace bwallace@marshallpublicschools.org

• **Heather Butts** Heather.L.Butts@Huntington.com

• **Dick porter** supervisor.sheridan.twp@gmail.com

• **Joyce Spicer** joycespicer41@gmail.com

## **TIFA Board**

EDC Board Members

# **BRA Board**

EDC Board Members

# M.O.M. Committee

• Billy Beers billy@greateralbionchamber.org

Nora Jackson njackson@cityofalbionmi.gov

Scott Kipp skipp@cityofalbionmi.gov

lan Arnold iarnold@cityofalbionmi.gov

Haley Snyder hsnyder@cityofalbionmi.gov

# EDC/TIFA/BRA BOARD OF DIRECTORS MEETING MINUTES

Held at 1002 N. Eaton Street, Albion – Albion EDC Offices November 3, 2022

# EDC Board Meeting called to order by Haas at 7:30 a.m.

Board Members Present: Ed Haas; Ben Wallace; Annette Norris; Scott Evans: Mayor Synder;

Jerome Harvey (virtual – non-voting); Vicky Clark (7:48); Marc

Newman

Board Members Absent: Andrew Zblewski (excused)

Ex Officio Non-Voting: Dick Porter

Community: None

Staff: Virgie Ammerman

A motion was made by Wallace, seconded by Snyder, to approve the agenda. P/U

Public Comment - None

A motion was made by Wallace, seconded by Snyder, to approve the consent agenda. P/U

A motion was made by Wallace, seconded by Evans, to approve the minutes from Oct 6. P/U

A motion was made by Wallace, seconded by Evans, to approve the treasurer's report. P/U

A motion was made by Evans, seconded by Wallace, to approve Performance Expectations for Ammerman. P/U

A motion was made by Wallace, seconded by Snyder, to approve the Amended FY22 Budget. P/U

A motion was made by Snyder, seconded by Wallace, to table approval of the FY23 Budget. P/U

A motion was made by Evans, seconded by Wallace, to approve a Resolution related to a property transaction. P/U

A motion was made by Evans, seconded by Wallace, to excuse absent directors (AEDC/TIFA/BRA) (Andrew Zblewski). P/U

President's Report - Ammerman shared the President's Report, copy included for reference.

Workforce Committee Report – Meeting in December

Revolving Loan Fund Committee Report – Meeting in December

Dream.Build.Rise – Entrepreneurial Committee Report – No Report

Match On Main Committee Report – 2 Applications were submitted

Industrial / Business Attraction Committee Report – In formation process

City of Albion Report – Snyder reported there will be a budget study session November 21st.

Sheridan Township Report – Solar panel building slowing down due to supply chain issues; 2,000 acres under development; Days Inn was condemned; creating a job description for a township manager

Newman expressed appreciation for the enhanced financial reporting.

Public Comment – None

A motion was made by Newman, seconded by Snyder, to adjourn. P/U

# COMPARATIVE BALANCE SHEET FOR CITY OF ALBION

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# Fund 243 BROWNFIELD REDEVELOPMENT AUTHORITY

GL Number	Description	PERIOD ENDED 08/31/2021	PERIOD ENDED 08/31/2022
*** Assets **	*		
243-000-001.00	CASH	24,092.32	28,366.58
Total	Assets	24,092.32	28,366.58
*** Liabiliti	es ***		
Total	Liabilities	0.00	0.00
*** Fund Bala	nce ***		
243-000-390.00	FUND BALANCE	123,051.84	232,973.32
Total	Fund Balance	123,051.84	232,973.32
Beginn	ing Fund Balance	123,051.84	232,973.32
Ending	Revenues VS Expenditures Fund Balance Liabilities And Fund Balance	(98,959.52) 24,092.32 24,092.32	(204,606.74) 28,366.58 28,366.58

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# REVENUE AND EXPENDITURE REPORT FOR CITY OF ALBION

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-		9	YTD BALANCE	ACTIVITY FOR	AVAILABLE	
GL NUMBER	DESCRIPTION	2022 AMENDED BUDGET	08/31/2022 NORMAL (ABNORMAL)	MONTH 08/31/2022 INCREASE (DECREASE)	BALANCE NORMAL (ABNORMAL)	% BDGT USED
Fund 243 - BROWNI Revenues	BROWNFIELD REDEVELOPMENT AUTHORITY					
Dept 000 - GENERAL	AL ANDREASTE WATER	00 000	c c	c	7,7	c c
243-000-445.00	CORRENT FROFERIT TAKES PENALTY & INTEREST ON TAXES	00.00	00.0	00.0	00.00	00.0
243-000-671.00	OTHER REVENUES	00.0	00.0	00.0	00.0	00.00
243-000-699.00	TRANSFER IN	103,598.00	00.00	00.0	103,598.00	00.00
Total Dept 000 -	Total Dept 000 - BROWNFIELD REDEVELOPMENT AUTHORITY	214,881.00	00.0	00.00	214,881.00	00.00
TOTAL REVENUES		214,881.00	00.0	0.00	214,881.00	00.0
Expenditures Dept 723 - BROWN	Expenditures Dept 723 - BROWNFIELD REDEVELOPMENT AUTHORITY					;
243-723-802.00 243-723-840.00	CONTRACTUAL SERVICES ADMINISTRATION FEES	7,500.00	204,606.74	00.0	2,774.26 7,500.00	98.66
Total Dept 723 -	Total Dept 723 - BROWNFIELD REDEVELOPMENT AUTHORITY	214,881.00	204,606.74	00.0	10,274.26	95.22
TOTAL EXPENDITURES	ES	214,881.00	204,606.74	00.00	10,274.26	95.22
Fund 243 - BROWNFI TOTAL REVENUES	Fund 243 - BROWNFIELD REDEVELOPMENT AUTHORITY: TOTAL REVENUES	214,881.00	00.0	00.0	214,881.00	0.00
NEW OF DEVIENDING	ממתווחדת אמת כם	00.100,112	£/:000, £02,	0000	10,2/4:20	100.00
NET OF REVENUES & EXPENDITURES	& EXPENDITURES	00.00	(204,606.74)	00.0	204,606.74	100.00

## COMPARATIVE BALANCE SHEET FOR CITY OF ALBION

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58,738.01

253,899.14

253,899.14

26,009.23

215,673.59

219,585.81

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DB: Albion Fund 244 ECONOMIC DEVELOPMENT FUND PERIOD ENDED PERIOD ENDED 08/31/2021 08/31/2022 Description GL Number \*\*\* Assets \*\*\* 251,071.02 217,845.44 244-000-001.00 244-000-123.03 PREPAID EXPENSES - LIABILITY & PROP INS 1,740.37 2,828.12 219,585.81 253,899.14 **Total Assets** \*\*\* Liabilities \*\*\* 4,000.00 0.00 DUE TO OTHERS - NON A/P SYSTEM PAYABLES 244-000-203.00 0.00 244-000-255.00 DEPOSITS PAYABLE (87.78)Total Liabilities 3,912.22 0.00 \*\*\* Fund Balance \*\*\* 189,664.36 195,161.13 244-000-390.00 FUND BALANCE 195,161.13 189,664.36 Total Fund Balance 189,664.36 195,161.13 Beginning Fund Balance

Net of Revenues VS Expenditures

Total Liabilities And Fund Balance

Ending Fund Balance

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# REVENUE AND EXPENDITURE REPORT FOR CITY OF ALBION

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# PERIOD ENDING 08/31/2022

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CE % BDGT C) USED	00) 100.00 00 0.00 00 0.00 00 0.00 00 0.00 64) 100.00 36 66.67 00) 100.00 63) 100.00	9 76.83	0 44.27	0 44.27	9 67.37	52.92 0.00
AVAILABLE BALANCE NORMAL (ABNORMAL)	(39,900.00) 0.00 35,000.00 3,000.00 (144.64) 44,333.36 (2,070.00) (595.63)	39, 623.09	39,009.00	39,009.00	78,632.09	21, 243.29 0.00 29, 788.000 0.00 0.00 0.00 1,498.062 1,498.
ACTIVITY FOR MONTH 08/31/2022 INCREASE (DECREASE)	0.00 0.00 0.00 0.00 11,083.33 11,080.00	11,117.99	30,991.00	30,991.00	42,108.99	2,592.70 0.00 77.52 0.00 0.00 174.24 90.00 90.00 181.48 637.50 0.00 150.02 84.49 84.49 61.91 0.00 533.56 0.00 533.33 61.91 0.00 533.56
YTD BALANCE 08/31/2022 NORMAL (ABNORMAL)	39,900.00 0.00 0.00 0.00 144.64 88,666.64 2,070.00 595.63	131,376.91	30,991.00	30,991.00	162,367.91	23,880.71 0.00 211.91 0.00 211.91 1,539.54 4,911.16 5,100.00 7,00.56) 7,00.00 7,00.56) 88.2.33 1,200.00 6,66664 446.53 0.00
2022 AMENDED BUDGET	35,000.00 35,000.00 3,000.00 133,000.00 0.00	171,000.00	70,000.00	70,000.00	241,000.00	45,124.00  30,000.00  30,000.00  1,115.00  1,15.00  1,22.00  3,159.00  1,150.00  1,140.00  1,140.00  1,140.00  1,140.00  1,140.00  1,140.00  1,140.00  1,140.00  1,10,000.00  2,300.00  2,300.00  2,200.00  2,200.00
DESCRIPTION	MIC DEVELOPMENT FUND  CAL FEDERAL GRANT STATE GRANT STATE GRANTS LOCAL GRANTS ADMINISTRATION FEES INTEREST RENTS OTHER REVENUES SALE OF FIXED ASSETS REIMBURSEMENTS & RESTITUTIONS		FFER IN TRANSFER IN	- TRANSFER IN	1	SALARIES AND WAGES LEAVE BANK PAYOUTS AND/OR BONUSES SALARY & WAGES - COVID-19 RELATED PART TIME WAGES OVERTIME SICK TIME INCENTIVE PAY MEDICARE FICA HOSPITALIZATION INSURANCE LIFE INSURANCE LIFE INSURANCE DENSION CONTRIBUTION MERS DB CONTRIBUTION WORKERS COMPENSATION UNEMPLOYMENT INSURANCE RETIREE HEALTH SAVINGS CONTRIB CAR ALLOWANCE OFFICE SUPPLY OFFICE SUPPLY OFFICE SUPPLY OFFICE SUPPLY OFFICE SUPPLY OFFICE SUPPLY CONTRACTUAL SERVICES PRINTING AND COPYING TRAVEL TRAINING
GL NUMBER	Fund 244 - ECONOMIC Revenues Dept 000 - GENERAL 244-000-502.01 244-000-590.00 244-000-626.10 244-000-665.00 244-000-667.00 244-000-673.00 244-000-673.00	l Dept	Dept 930 - TRANSFER 244-930-699.00	Total Dept 930 -	TOTAL REVENUES	Expenditures Dept 728 - EDC 244-728-702.00 244-728-702.01 244-728-702.03 244-728-702.03 244-728-703.00 244-728-714.00 244-728-715.00 244-728-719.01 244-728-719.01 244-728-719.00 244-728-719.00 244-728-719.00 244-728-719.00 244-728-728.00 244-728-728.00 244-728-728.00 244-728-728.00 244-728-728.00 244-728-728.00 244-728-728.00 244-728-728.00 244-728-801.00 244-728-801.00 244-728-801.00 244-728-801.00 244-728-801.00 244-728-801.00 244-728-801.00 244-728-801.00 244-728-801.00 244-728-801.00 244-728-801.00 244-728-801.00 244-728-801.00 244-728-801.00

# REVENUE AND EXPENDITURE REPORT FOR CITY OF ALBION

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GENERAL	NO THE THE PERSON OF THE PERSO	2022 Handrid Gedwark	YTD BALANCE 08/31/2022	ACTIVITY FOR MONTH 08/31/2022	AVAILABLE BALANCE MODMAT (ABNODMAT)	% BDGT
GL NUMBER	DESCRIPTION	AMENDED BODGE!	- 1	- 1	- 1	0350
Fund 244 - ECONOMIC	C DEVELOPMENT FUND					
Expenditures						
244-728-922.00	ELECTRICITY	00.0	00.00	00.0	00.0	00.00
244-728-923.00	WATER	00.0	00.0	00.0	00.00	0.00
244-728-941.00	BUILDING RENTAL	1,800.00	1,200.00	150.00	00.009	66.67
244-728-950.00	INSURANCE AND BONDS	7,682.00	1,609.86	282.81	6,072.14	20.96
244-728-955.00	MISCELLANEOUS	00.00	00.0	00.0	0	00.00
244-728-967.00	ECONOMIC DEVELOPMENT	37,800.00	20,655.74	00.0	17,144.26	54.64
244-728-971.00	LAND	00.00	00.00	00.0	00.00	00.0
244-728-991.00	PRINCIPAL	00.00	5,720.00	00.0	(5,720.00)	100.00
244-728-995.00	INTEREST	00.00	286	00.0	(286.00)	100.00
244-728-999.00	TRANSFER OUT	00.0	00.0	00.0	00.0	00.00
						- 1
Total Dept 728 - EDC	DC	215,588.00	103,629.90	6,223.38	111,958.10	48.07
Dept 750 - EPA GRANT	IN					
244-750-702.00	SALARIES AND WAGES	00.00	0.00	00.00	0.00	00.0
244-750-714.00	MEDICARE	00.00	00.0	00.0	00.0	00.0
244-750-715.00	FICA	00.00	00.0	00.0	00.0	00.0
244-750-716.00	HOSPITALIZATION INSURANCE	00.00	00.0	00.0	00.0	00.0
244-750-717.00	LIFE INSURANCE	00.0	00.0	00.0	00.0	00.0
244-750-719.00	PENSION CONTRIBUTION	00.00	00.00	00.0	00.0	0.00
244-750-720.00	WORKERS COMPENSATION	00.0	00.0	00.0	00.0	00.00
244-750-721.00		0.00	0.00	0.00	0.00	0.00
244-750-723.00		00.00	0.00	00.0	0.00	0.00
244-750-724.00		0.00	0.00	0.00	0.00	0.00
244-750-726.00		0.00	0.00	00.0	0.00	0.00
244-/50-/2/.00	OFFICE EQUIPMENT		00.0			00.0
244-/30-801.00	CONTRACTION OF WITHOUT					00.0
244-730-802.00	CONINACIOAL SERVICES			00.0		00.0
244-750-955.00	MISCELLANEOUS	00.00	00.00	00.0	00.0	00.00
Total Dept 750 - E	EPA GRANT	00.0	00.0	00.0	00.00	00.00
						- 1
TOTAL EXPENDITURES		215,588.00	103,629.90	6,223.38	111,958.10	48.07
Fund 244 - ECONOMI	- ECONOMIC DEVELOPMENT FUND:	00 000	162 367 01	00 801	90 633	75 73
TOTAL EXPENDITURES		215,588.00	103,629.90	6,223.38	111,958.10	48.07
NET OF REVENUES &	EXPENDITURES	25,412.00	58,738.01	35,885.61	(33,326.01)	231.14

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# Fund 246 INCUBATOR FUND

GL Number	Description	PERIOD ENDED 08/31/2021	PERIOD ENDED 08/31/2022
*** Assets ***			
ASSECS			
246-000-001.00	CASH	30,439.80	0.00
246-000-001.02	FARMERS MRKT SNAP	1,580.08	0.00
246-000-078.00	DUE FROM STATE	1,250.00	0.00
246-000-123.03	PREPAID EXPENSES - LIABILITY & PROP INS	(0.04)	0.00
Total A	ssets	33,269.84	0.00
*** Liabilitie:	s ***		
HIADITICIE.			
246-000-255.00	DEPOSITS PAYABLE	1,213.13	0.00
246-000-255.01	DEPOSITS REFUNDABLE - FOOD HUB TENANTS	100.00	0.00
Total L	iabilities	1,313.13	0.00
*** Fund Baland	ce ***		
246-000-390.00	FUND BALANCE	28,214.26	29,764.62
Total F	und Balance	28,214.26	29,764.62
Beginni	ng Fund Balance	28,214.26	29,764.49
Net of 1	Revenues VS Expenditures	3,742.45	(29,764.62)
	lance Adjustments	0.00	0.13
	Fund Balance	31,956.71	0.00
Total L	iabilities And Fund Balance	33,269.84	0.00

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# REVENUE AND EXPENDITURE REPORT FOR CITY OF ALBION

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GL NUMBER	DESCRIPTION	2022 AMENDED BUDGET	YTD BALANCE 08/31/2022 NORMAL (ABNORMAL)	ACTIVITY FOR MONTH 08/31/2022 INCREASE (DECREASE)	AVAILABLE BALANCE NORMAL (ABNORMAL)	% BDGT USED
Fund 246 - INCUBATOR Revenues Dept 000 - GENERAL 246-000-502.00 246-000-590.00 246-000-631.00 246-000-665.00 246-000-667.00 1246-000-671.00 246-000-671.00 246-000-676.00	FEDERAL GRANTS STATE GRANTS LOCAL GRANTS LOCAL GRANTS BUSINESS INCUBATOR FEES INTEREST RENTS OTHER REVENUES REIMBURSEMENTS & RESTITUTIONS	000000000000000000000000000000000000000	0.00 0.00 0.00 13.34 0.00	000000000000000000000000000000000000000	0.00 0.00 0.00 (13.34) 0.00 0.00	00000
Total Dept 000 - GE	GENERAL	00.00	13.34	00.0	(13.34)	100.00
Dept 729 - BUSINESS 246-729-502.00 246-729-540.00 246-729-631.01 246-729-667.00 246-729-671.00 246-729-675.00	INCUBATOR REVENUES FEDERAL GRANTS STATE GRANTS LOCAL GRANTS KITCHEN INCUBATOR FEES RENTS OTHER REVENUES REIMBURSEMENTS & RESTITUTIONS	0000000	000000	000000000000000000000000000000000000000	00.00	0000000
Total Dept 729 - BU	BUSINESS INCUBATOR REVENUES	0.00	00.0	00.0	00.0	00.00
Dept 731 - FOOD HUB 246-731-502.00 246-731-540.00 246-731-69.00 246-731-631.01 246-731-631.02 246-731-631.03 246-731-671.00 246-731-671.00 246-731-676.00	EEDERAL GRANTS STATE GRANTS LOCAL GRANTS LOCAL GRANTS KITCHEN INCUBATOR FEES FARMERS MARKET STALL FEES FARMERS MARKET SPONSORS SR PROJECT FRESH & MRKT FRESH RENTS OTHER REVENUES REIMBURSEMENT & RESTITUTIONS REIMBURSEMENT & RESTITUTION-FARMERS	000000000000000000000000000000000000000	000000000000000000000000000000000000000	000000000000000000000000000000000000000	000000000000000000000000000000000000000	000000000000000000000000000000000000000
Total Dept 731 - FG	FOOD HUB	00.00	00.00	00.00	00.00	00.0
Dept 930 - TRANSFER 246-930-699.00	R IN TRANSFER IN	00.00	00.00	0.00	0.00	0.00
Total Dept 930 - T	TRANSFER IN	00.00	00.00	00.0	00.00	00.00
TOTAL REVENUES		00.00	13.34	0.00	(13.34)	100.00
Expenditures Dept 729 - BUSINESS 246-729-702.00 246-729-703.00 246-729-703.00	S INCUBATOR EXPENSES SALARIES AND WAGES LEAVE BANK PAYOUTS AND/OR BONUSES PART TIME WAGES SICK TIME INCENTIVE PAY	0000	0000	00.00	0.00	00.00

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# REVENUE AND EXPENDITURE REPORT FOR CITY OF ALBION

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# PERIOD ENDING 08/31/2022

GL NUMBER DESCRIPTION	2022 AMENDED BUDGET	YTD BALANCE 08/31/2022 NORMAL (ABNORMAL)	ACTIVITY FOR MONTH 08/31/2022 INCREASE (DECREASE)	AVAILABLE BALANCE NORMAL (ABNORMAL)	% BDGT USED
Fund 246 - INCUBATOR FUND					
	00.0		0.00		
246-729-715.00 FICA 246-729-716.00 HOSPITALIZATION INSURANCE	00.0	00.0		00:0	00.0
LIFE INSURANCE	0.00	00.00	00.0	00.0	
246-729-719.00 PENSION CONTRIBUTION 246-729-720.00 WORKERS COMPENSATION	00.0			00.0	
UNEMPLOYMENT INSURANCE	0.00		00.0	00.0	•
246-729-728.00 RETIREE HEALTH SAVINGS CONTRIB 246-729-728.00 DUES, BOOKS, PERIODICAL	00.0			00.0	
MATERIALS AND SUPPLIES	0.00			00.00	
246-729-785.00 BUILDING & GROUNDS KEPAIR & MA 246-729-801.00 PROFESSIONAL SERVICES	00.0			00.0	
	00.0			0.00	
246-729-819.00 CONFERENCE COSTS 246-729-857.00 TRAVEL	00.0	00.0		00.0	
	0.00			00.00	
246-729-922.00 ELECTRICITY	00.0		00.00	00.0	
BUILDING RENTA	00.0			0.00	
	00.0	00.00	00.0	00.0	
246-729-953.00 MISCELLANEUUS 246-729-967.00 ECONOMIC DEVELOPMENT	00000		00.0	00.0	
246-729-999.00 TRANSFER OUT	0.00			00.0	•
Total Dept 729 - BUSINESS INCUBATOR EXPENSES	00.0	00.0	00.0	00.0	00.00
F REPAIRS - 2011	c	c	c	c	c
246-730-802.00 CONTRACTUAL SERVICES	00.0	00.0	0.00	0000	00.00
246-730-955.00 MISCELLANEOUS 246-730-995.00 INTEREST	00.0	00.0	00.0	00.0	00.00
Total Dept 730 - ROOF REPAIRS - 2011	00.00	00.00	00.0	00.0	00.00
Dept 731 - FOOD HUB					
SALARIES AND WAGES		0.00	0.00	00.0	0.00
246-/31-/02.01 LEAVE BANK PAYOUTS AND/OK BONUSES 246-731-703.00 PART TIME WAGES	00.0	00.0	00.0		00.0
SICK TIME		0.00	00.0	0.00	0.00
246-731-714.00 MEDICARE 246-731-715.00 FTCA	00.0	00.0	00.0		00.0
		00.0	0.00	10.7	0.00
246-731-717.00 LIFE INSURANCE	00.0	00.0	00.0		00.0
	.00	0.00	0.00	00.0	00.00
246-731-720.00 WORKERS COMPENSATION 246-731-721.00 UNEMPLOYMENT INSURANCE		00.0	00.0		00.0
	•	00.0	0.00		0.00
246-731-727.00 OFFICE BOUIPMENT	00.0	000	0000		0.00
POSTAGE	00.0	000	0000		000
246-731-776.00 MATERIALS AND SUPPLIES 246-731-785.00 BUILDING & GROUNDS REPAIR & MA	00.0	00.0	00.0		00.0

# REVENUE AND EXPENDITURE REPORT FOR CITY OF ALBION

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# PERIOD ENDING 08/31/2022

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GL NUMBER	DESCRIPTION	2022 AMENDED BUDGET	YTD BALANCE 08/31/2022 NORMAL (ABNORMAL)	ACTIVITY FOR MONTH 08/31/2022 INCREASE (DECREASE)	AVAILABLE BALANCE NORMAL (ABNORMAL)	% BDGT USED
Fund 246 - INCUBA	INCUBATOR FUND					
Expenditures				Ellinois and	0.00	)
246-731-801.00	PROFESSIONAL SERVICES	00.00	00.0	0.00	0.00	00.00
246-731-802.00	CONTRACTUAL SERVICES	00.0	00.0	00.0	00.0	00.00
246-731-802.03	CONTRACTUAL SERVICES - FARMERS MRKT VEN	00.0	00.0	00.0	0.00	00.0
246-731-819.00	CONFERENCE COSTS	00.00	00.0	00.00	00.00	00.0
246-731-840.00	ADMINISTRATION FEES	00.00	00.0	00.00	00.00	0.00
246-731-851.00	TELEPHONE	00.00	00.0	00.0	00.0	0.00
246-731-857.00	TRAVEL	00.00	00.0	00.00	00.0	00.00
246-731-921.00	GAS	00.00	00.0	00.0	00.00	00.00
246-731-922.00	ELECTRICITY	00.0	00.0	00.0	00.0	0.00
246-731-923.00	WATER	00.0	00.0	00.0	00.0	00.0
246-731-941.00	BUILDING RENTAL	00.0	00.0	00.0	00.0	00.0
246-731-950.00	INSURANCE AND BONDS	00.0	00.00	00.0	00.0	00.0
246-731-955.00	MISCELLANEOUS	00.0	00.00	00.0	00.0	00.0
246-731-967.00	ECONOMIC DEVELOPMENT	00.0	00.00	00.0	00.0	00.00
246-731-999.00	TRANSFER OUT	00.0	00.0	00.0	00.0	00.00
Total Dept 731 -	FOOD HUB	00.0	00.0	00.0	00.0	00.0
Nent 965 - TRANSFER OIIT	RR OUT					
246-965-999.00	TRANSFER OUT	00.00	29,777.96	29,777.96	(29,777.96)	100.00
Total Dept 965 -	TRANSFER OUT	00.0	29,777.96	29,777.96	(29,777.96)	100.00
		0				
TOTAL EXPENDITURES	N	00.0	29,777.96	29,777.96	(29, 777.96)	100.00
Find 246 - INCUBATOR FUND:	TOR FUND:			Ĩ		
TOTAL REVENUES		00.0	13.34	0.00	(13.34)	100.00
TOTAL EXPENDITURES	. I	0.00	23,111.36	23,111.30	(23,111.30)	700.00
NET OF REVENUES & EXPENDITURES	EXPENDITURES	00.0	(29,764.62)	(29,777.96)	29,764.62	100.00

DB: Albion

COMPARATIVE BALANCE SHEET FOR CITY OF ALBION

Fund 296 REVOLVING LOAN FUND

PERIOD ENDED PERIOD ENDED 08/31/2021 08/31/2022 Description GL Number \*\*\* Assets \*\*\* 41,852.02 321,766.08 40,000.00 (1,858.00)296-000-001.00 CASH 323,604.28 INVESTMENTS 296-000-017.00 84,978.98 296-000-061.00 LOANS RECEIVABLE 406,725.26 403,618.10 Total Assets \*\*\* Liabilities \*\*\* 0.00 0.00 Total Liabilities \*\*\* Fund Balance \*\*\* 403,445.56 404,207.67 FUND BALANCE 296-000-390.00 Total Fund Balance 403,445.56 404,207.67 404,207.67 403,445.56 Beginning Fund Balance

2,517.59

406,725.26 406,725.26

172.54

403,618.10

403,618.10

Net of Revenues VS Expenditures

Total Liabilities And Fund Balance

Ending Fund Balance

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# REVENUE AND EXPENDITURE REPORT FOR CITY OF ALBION

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GL NUMBER DESCRIPTION	2022 AMENDED BUDGET	YTD BALANCE 08/31/2022 NORMAL (ABNORMAL)	ACTIVITY FOR MONTH 08/31/2022 INCREASE (DECREASE)	AVAILABLE BALANCE NORMAL (ABNORMAL)	% BDGT USED
OLVING	00.0	0.00	00.00	00.00	200
00-665.00	00.00	0.0	00.0	ر از 11	0 6
Total Dept 000 - GENERAL Dept 930 - TRANSFER IN	35.00	2,552.59	768.20	(2,517.59)	7,293.11
296-930-699.00 TRANSFER IN	00.00	0.00	00.00	0.00	00.0
Total Dept 930 - TRANSFER IN	00.0	00.0	00.0	00.00	00.0
TOTAL REVENUES	35.00	2,552.59	768.20	(2,517.59)	7,293.11
Expenditures Dept 740 - REVOLVING LOAN 296-740-702.00 SALARIES AND WAGES 296-740-703.00 SICK TIME WAGES 296-740-703.00 SICK TIME INCENTIVE PAY 296-740-716.00 LIFE INSURANCE 296-740-715.00 LIFE INSURANCE 296-740-715.00 LIFE INSURANCE 296-740-710.00 LIFE INSURANCE 296-740-710.00 UNEMPLOYMENT INSURANCE 296-740-721.00 OFFICE SQUIPMENT 296-740-721.00 OFFICE SQUIPMENT 296-740-802.00 CONTRACTUAL SERVICES 296-740-802.00 CONTRACTUAL SERVICES 296-740-802.00 TRAINING AND COPYING 296-740-941.00 MISCELLANEOUS 296-740-941.00 IAND IMPROVEMENTS 296-740-941.00 IAND IMPROVEMENTS 296-740-941.00 IAND IMPROVEMENTS 296-740-941.00 TARANSFER OUT 296-965-999.00 TRANSFER OUT		0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0			0.00
TOTAL EXPENDITURES	35.00	35.00	00.0	00.0	100.00

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# REVENUE AND EXPENDITURE REPORT FOR CITY OF ALBION

Page: 10/10

LE % BDGT (L) USED		(2,517.59) 7,293.11 0.00 100.00	100.00	10 27.34 13 65.71	739.67
AVAILABLE BALANCE NORMAL (ABNORMAL)		(2,517.5	(2,517.59)	505,639.80 227,272.93	278,366.87
ACTIVITY FOR MONTH 08/31/2022 INCREASE (DECREASE)		768.20	768.20	42,909.68 47,152.94	(4,243.26)
YTD BALANCE 08/31/2022 NORMAL (ABNORMAL)		2,552.59	2,517.59	190,276.20 435,491.07	(245,214.87)
2022 AMENDED BUDGET		35.00	00.0	695,916.00 662,764.00	33,152.00
GL NUMBER DESCRIPTION	Fund 296 - REVOLVING LOAN FUND	Fund 296 - REVOLVING LOAN FUND: TOTAL REVENUES TOTAL EXPENDITURES	NET OF REVENUES & EXPENDITURES	TOTAL REVENUES - ALL FUNDS TOTAL EXPENDITURES - ALL FUNDS	NET OF REVENUES & EXPENDITURES

Page: COMPARATIVE BALANCE SHEET FOR CITY OF ALBION

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DB: Albion Fund 247 TIFA FUND

	rund 247 IIFA FOND	PERIOD ENDED	PERIOD ENDED
GL Number	Description	08/31/2021	08/31/2022
*** Assets ***	*		
247-000-001.00 247-000-004.00 247-000-020.00 247-000-056.00	CASH PETTY CASH WINTER TAXES RECEIVABLE - CURR INTEREST RECEIVABLE	174,105.58 50.00 0.00 537.74	236,333.49 50.00 7,386.00 537.74
Total 2	Assets	174,693.32	244,307.23
*** Liabilitie	es ***		
247-000-081.00 247-000-255.00	DUE FROM OTHER UNITS OF GOVERNMENT DEPOSITS PAYABLE	0.00 1,384.11	(36,200.00) 1,384.11
Total :	Liabilities	1,384.11	(34,815.89)
*** Fund Bala	nce ***		
247-000-390.00	FUND BALANCE	310,591.41	351,222.23
Total 1	Fund Balance	310,591.41	351,222.23
Beginn	ing Fund Balance	310,591.41	351,222.23
Ending	Revenues VS Expenditures Fund Balance Liabilities And Fund Balance	(137,282.20) 173,309.21 174,693.32	(72,099.11) 279,123.12 244,307.23

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# REVENUE AND EXPENDITURE REPORT FOR CITY OF ALBION

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% BDGT USED	20.55 0.00 0.00 0.00 0.00 0.00 0.00	10.56	00.00	00.00	10.56	50.77 0.00 0.00 0.00 0.00 0.00 0.00 50.91 44.58 52.04 0.00 100.00 100.00 66.67 0.00 0.00 0.00 0.00 0.00 0.0
AVAILABLE BALANCE NORMAL (ABNORMAL)	97,323.37 0.00 0.00 0.00 0.00 0.00 (165.73) 0.00 0.00 117,500.00	214,657.64	00.00	0.00	214,657.64	55,582.35 0.00 (635.59) 0.00 0.00 0.00 833.62 3,563.77 15,524.55 10.00 3,922.35 0.00 1,400.04 1,400.04 0.00 0.0
ACTIVITY FOR MONTH 08/31/2022 INCREASE (DECREASE)	32.49 0.00 0.00 0.00 0.00 0.00 0.00	32.49	0.00	00.00	32.49	6,049.60 0.00 0.00 0.00 0.00 0.00 0.00 12.95 0.00 12.35 0.00 12.35 0.00 0.00 10.35 0.00 0.00 1,730.63 1,730.63
YTD BALANCE 08/31/2022 NORWAL (ABNORMAL)	25,176.63 0.00 0.00 0.00 0.00 0.00 165.73 165.73 0.00 0.00	25,342.36	0.00	00.00	25,342.36	57,319.65 0.00 0.00 0.00 0.00 0.00 864.38 3,696.23 124.337 124.337 0.00 3,980.65 0.00 164.65) 133.21 7.51 808.87 2,799.96 0.00
2022 AMENDED BUDGET	122,500.00 0.00 0.00 0.00 0.00 0.00 0.00 0.	240,000.00	0.00	00.0	240,000.00	112,902.00 0.00 0.00 0.00 0.00 1,698.00 7,260.00 28,013.00 28,013.00 0.00 1,335.00 4,200.00 0.00 3,150.00 1,000.00 0.00 0.00 0.00 0.00 0.00 0
DESCRIPTION	FUND  CURRENT PROPERTY TAXES  PROPERTY TAX CHARGEBACKS  PROPERTY TAX CHARGEBACKS  DELINQUENT PERSONAL PROPERTY T  LOCAL COMMUNITY STABILIZATION SHARE TAX  PENALTY & INTEREST ON TAXES  STATE GRANTS  LOCAL COMMUNITY STABILIZATION STATE REI  LOCAL GRANTS  INTEREST  RENTS  OTHER REVENUES  SALE OF FIXED ASSETS  REIMBURSEMENTS & RESTITUTIONS  DEBT PROCEEDS	GENERAL —	FER IN TRANSFER IN	TRANSFER IN		SALARIES AND WAGES LEAVE BANK PAYOUTS AND/OR BONUSES PART TIME WAGES PART-TIME WAGES OVERTIME SICK TIME INCENTIVE PAY LICENSING INCENTIVE PAY LICENSING INCENTIVE MEDICARE FICA HOSPITALIZATION INSURANCE LIFE INSURANCE LIFE INSURANCE DISABLIITY INSURANCE LIFE INSURANCE BUSSELIITY INSURANCE CONTRIBUTION MERS DB CONTRIBUTION MERS DB CONTRIBUTION WORKERS COMPENSATION UNEMPLOYMENT INSURANCE RETIREE HEALTH SAVINGS CONTRIB VEHICLE ALLOWANCE OFFICE SUPPLY OFFICE SUPPLY OFFICE SUPPLY DUES, BOOKS, PERIODICAL POSTAGE BUILDING & GROUNDS REPAIR & MA PROFESSIONAL SERVICES PRINTING AND COPYING
GL NUMBER	Fund 247 - TIFA FU Revenues Dept 000 - GENERAL 247-000-402.01 247-000-402.01 247-000-410.00 247-000-445.00 247-000-540.00 247-000-540.00 247-000-590.00 247-000-653.00 247-000-653.00 247-000-673.00 247-000-673.00 247-000-673.00 247-000-673.00 247-000-673.00	Total Dept 000 - 0	Dept 930 - TRANSFER 247-930-699.00	Total Dept 930 -	TOTAL REVENUES	Expenditures Dept 730 - TIFA 247-730-702.00 247-730-703.00 247-730-703.03 247-730-704.00 247-730-704.00 247-730-715.00 247-730-715.00 247-730-716.00 247-730-719.00 247-730-719.00 247-730-719.00 247-730-719.00 247-730-719.00 247-730-719.00 247-730-719.00 247-730-719.00 247-730-719.00 247-730-719.00 247-730-719.00 247-730-719.00 247-730-721.00 247-730-721.00 247-730-721.00 247-730-721.00 247-730-721.00 247-730-721.00 247-730-721.00 247-730-721.00 247-730-721.00 247-730-721.00 247-730-721.00 247-730-721.00 247-730-721.00 247-730-721.00 247-730-721.00 247-730-721.00

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REVENUE AND EXPENDITURE REPORT FOR CITY OF ALBION

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AVAILABLE	BALANCE	NORMAL (ABNORMAL)	
ACTIVITY FOR	MONTH 08/31/2022	INCREASE (DECREASE)	
YTD BALANCE	08/31/2022	NORMAL (ABNORMAL)	
	2022	AMENDED BUDGET	
		DESCRIPTION	
. ,		GL NUMBER	

		0000/ 10/00	CCCC/ 1C/ CC TIBECOM	1000	
DESCRIPTION	AMENDED BUDGET	NORMAL (ABNORMAL)	INCREASE (DECREASE)	DALANCE NORMAL (ABNORMAL)	SEDUSED
FERENCE COSTS	00.0	00.0	00.0	00.0	00.0
INISTRATION FEES	8,900.00	5,933.36	741.67	2,966.64	66.67
EPHONE	0.00	00.0	00.0	00.0	00.0
VEL	00.00	00.0	00.0	00.0	00.0
MUNITY PROMOTIONS	00.0	00.0	00.0	00.0	00.0
INING	00.00	00.0	00.0	00.0	00.0
	00.00	00.0	00.0	00.0	0.00
CTRICITY	00.009	283.26	34.77	316.74	47.21
ER	00.00	00.00	00.0	00.0	00.0
LDING RENTAL	10,200.00	6,800.00	850.00	3,400.00	66.67
URANCE AND BONDS	00.00	00.00	00.0	00.0	00.0
URANCE RESERVE	00.00	00.0	00.0	00.0	00.00
CELLANEOUS	00.00	00.00	00.0	00.0	00.0
NOMIC DEVELOPMENT	4,000.00	00.0	00.0	4,000.00	00.0
Q	00.00	00.0	00.0	00.0	00.0
ID IMPROVEMENTS	00.0	00.0	00.0	00.0	00.0
NCIPAL	00.0	00.0	00.0	00.0	00.0
G LOAN PAYMENT	00.0	00.0	00.0	00.0	00.00
EREST	00.00	00.0	00.0	00.0	00.0
NSFER OUT	40,000.00	00.00	00.0	40,000.00	00.00
	232,260.00	97,441.47	11,151.60	134,818.53	41.95
	232,260.00	97,441.47	11,151.60	134,818.53	41.95
	240,000.00	25,342.36	32,49	214,657.64	10.56
	232,260.00	97,441.47	11,151.60	134,818.53	41.95
DITURES	7,740.00	(72,099.11)	(11,119.11)	79,839.11	931.51
	Expenditures  47-730-819.00  ADMINISTRATION FEES  47-730-840.00  ADMINISTRATION FEES  47-730-840.00  TRADEL SPOND  TRADEL  47-730-851.00  TRADEL  47-730-921.00  TRADINING  47-730-922.00  TRADINING  47-730-921.00  TRADINING  47-730-922.00  TRADINING  47-730-922.00  TRADINING  47-730-921.00  TRADINING  47-730-921.00  TRADINING  AMTER  47-730-950.00  TRADINING  AMTER  47-730-950.00  TRADINING  AMTER  47-730-950.00  TRADELANEOUS  47-730-950.00  TRADELANEOUS  47-730-950.00  TRADELANEOUS  47-730-991.00  TRADESER  TRADESER  TOTAL EXPENDITURES  TOTAL EXPENDITURES  TOTAL EXPENDITURES  TOTAL EXPENDITURES  TOTAL EXPENDITURES  TOTAL EXPENDITURES	COSTS TION FEES  PROMOTIONS  Y AND BONDS RESERVE OUS EVELOPMENT VEMENTS  PAYMENT UT	COSTS  R, 9000.00  PROMOTIONS  ROUD  RESENVE  ENTRAL  AND BONDS  RESERVE  OUS  EVELOPMENT  VEMENTS  OUT  10, 200.00  0.0	COSTS  R, 900.00  C, 00  C, 00	COCSTS   8,900,000   5,933.36   741.67   0.00   0

# DRAFT 10/28/2022

Albion EDC
President/CEO

9 Month Performance Expectations (9/30/22 – 6/30/23)

1 Year Performance Expectations (7/1/23 – 10/1/23)

(Annual Reviews to follow on September 30<sup>th</sup> of each year.)

# **Executive Summary**

- Financial Lead by Example by promoting fiscally responsible, managed growth techniques.
- **Strategic** Maintain above reproach conduct at all times focusing on visibility, approachability, availability, accountability, and integrity.
- Economic Development Partner and promote economic justice in the Albion community.
- Training Continually learn and grow to the benefit of the Albion Community, Staff, Partners
- **Overall** Execute, always in a collaborative manner, the 2022 2026 AEDC Strategic Plan as well as areas of responsibility in The City of Albion Comprehensive Plan.

## Financial

- 1. Provide and explain an understandable and balanced budget for FY 2023, to be approved by the EDC board (November 3, 2022) and City no later than December 5, 2022.
- 2. Manage costs and programming to operate within the approved budget while ensuring financial sustainability through June 30, 2023. And October 31, 2023.
- 3. Diversify and grow revenue streams, allowing for increased capacity for future programming, to include grant opportunities such as:
  - USDA Rural Development Grant fund entrepreneurship specialist, build-out E-Programming (January -June 2023 application window)
  - MEDC Site Readiness Continue planning for and building out of 425 Property Industrial Park, knowing Infrastructure from the City is a dependency of this goal
  - Identify financial vehicles for sale proceeds of 910 Burstein and Lot 21, with ability to draw down for operations as required.
  - o Additional development grants as identified.
- 4. Team Development: Assess landscape and capacity needs of the EDC Team to allow for adequate coverage and responsiveness to projects/prospects.
- 5. Revolving Loan Fund (RLF)—develop local program reporting and annual update process.
- 6. Identify and create financial literacy growth opportunities for community members.

## Strategic, Visibility, Communication, and Marketing

- 7. Recommend to the EDC Board by July 2023 an updated TIFA Financing Plan, identifying capital improvement projects and targeted industries. (Utilize the Industrial/Business Attraction Committee)
- 8. Have one-on-one discussion with each EDC Board Member over the first 3 months and leverage board relationships for community/company introductions.

- 9. Work with EDC Board to grow governance and strategic capacity within the board in order to improve board members' experiences and to attract future board members.
- 10. Build a relationship with the Albion Reinvestment Corporation's Board to understand the Big Albion Plan Redevelopment, including future phasing, and identify ways for the EDC to collaborate with ARC.
- 11. Develop and launch a social media communication strategy allowing for consistent messaging from the office of Albion Economic Development.
- 12. Continue to implement new branding collateral to align more readily with the City of Albion, the DDA, Chamber, Albion College, Albion Foundation.
- 13. Embrace new technological tools for communicating and planning; maintain Hub Spot as a resource and library for historical documentation and planning.
- 14. Be visible in the community by attending a wide variety of functions as well as contribute to other organizations via membership, speaking engagements, leadership, and partnering.

# Economic, Community, and Workforce Development

- 15. Reconvene annual retention visits with existing manufacturing base to identify any challenges or expansion opportunities, beginning November 2022.
- 16. Compile a list of potential large-scale partners who are interested in potentially bringing seven figure business opportunities to Albion and align with Albion City Master Plan.
- 17. Reconvene Workforce Taskforce for the 2023 fiscal year.
- 18. Develop an industrial/business attraction committee for a proactive attraction strategy
- 19. Foster entrepreneurship and small business development in the City of Albion.
  - Dream. Build. Rise reignite the DBR programming and seek to grow the programming to include a comprehensive ecosystem to support small businesses.
    - Launch a 3<sup>rd</sup> cohort Explore Session for July 2023, if program is readied.
    - Launch Networking Roundtables offering training on topics of interest to build upon opportunities for small businesses to network and work together for greater success.
    - Develop an expert assistance program for legal, financial and marketing that allows small businesses access to expert assistance for free or low costs.
  - Participate in the Match on Main Fall 2022 round as the Albion lead, partnering with a downtown small business for a competitive project to submit to the State.
  - Grow the technical assistance & counseling offered to our minority and women owned small businesses, while continuing to partner with Small Business Development Center (SBDC) for expert counseling assistance when appropriate.
- 20. Identify and begin to attract mixed-use development to the downtown through continued partnership with Albion Reinvestment Corporation (ARC) and the Big Albion Plan for redevelopment, including finalizing local approvals for Phase I (101-119 S Superior Redevelopment).
- 21. Build relationships with development teams that are interested in downtown development while contributing financial incentive expertise to obtain a favorable result for projects such as:
  - Albion Malleable Brewing Company expansion project (Brownfield TIF)
  - Austin School Redevelopment currently in pre-development, Brownfield incentives will be required
  - o Other projects identified in alignment with the City Master Plan.

- 22. Administer a successful Albion Brownfield Redevelopment Authority (BRA) program, maintaining required reporting and ensuring a smooth process between the City, Assessor and EDC.
  - State reporting due August 2023
- 23. Utilize incentives and resources to diversify housing stock options, while encouraging development of attainable (workforce) housing while continuing work on projects such as these:
  - Assume lead convener or Zero Day/Urban Renewal Housing Development Project Team and provide feedback on viability of the project.
    - \*Potential to be a case study for challenging sites statewide
  - Support Senior Housing Development Group with expertise on Brownfield incentives and any financial packaging to obtain a successful development.
- 24. Meet with community organizations to include the NAACP and Ministers Alliance and others to make sure a diverse range of views are incorporated in EDC goals and initiatives.
- 25. Build relationships with leadership of Albion College to discuss new opportunities for growth and development.

# **Training & Development**

- 26. Improve and maintain technical skills required to be an expert on financial packaging and community and business attraction programs.
  - Participate in Region 8 Southwest Michigan Partners monthly meetings of economic development partners
  - Attend Michigan Economic Developers Association (MEDA) Toolbox and other training/networking offerings – minimum of 2
- 27. Understand and articulate PA 425 and PA 328
- 28. Develop relationships and networks with economic and community development partners:
  - o Michigan Economic Development Corporation
  - Calhoun County Land Bank
  - Michigan Works
  - Southwest Michigan First
  - o HUD
  - MDARD
  - o USDA
  - o EGLE
  - o SBDC
  - MSHDA
  - o FLHB
  - Housing and Community Development Fund
  - o MSF
- 29. Smile

## References

AEDC President & CEO Opportunity Profile June/July 2022
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PDF

AEDC Strategic Plan 2022 - 2026

The City of Albion Comprehensive Plan August 2022

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https://tsne.org/sites/default/files/files/ED%20Guide%20Community%20Development.pdf

https://www.bakertilly.com/specialties/economic-development-for-local-governments?utm\_source=googleads&utm\_medium=paidsearch&utm\_campaign=Team+6%3A+Economic+Development&utm\_id=13898469574&utm\_content=alwayson&gclid=CjwKCAjw2OiaBhBSEiwAh2ZSP8IK9fT9Qfte\_3uNnHLuB9EeR2YLsX\_RpcJaAUe0p7J-b3Ncs4h2WhoC2OoQAvD\_BwE

# FY 2022 Amended Budget 11-3-22

Revenues		TIFA	l	EDC	ownfi	eld Developm	RLF			Totals
	Ame	ended Budget	An	nended Budget	An	nended Budget	Amended Bud	lget	Am	ended Budget
Property Taxes (w/ LCSSR)	\$	100,975			\$	108,693			\$	209,668
Rental of Property			\$	133,000					\$	133,000
Federal Grant			\$	39,900					\$	39,900
State Grant			\$	-					\$	-
Reimbursements	\$	148,500	\$	596					\$	149,096
Other Revenues			\$	5,070					\$	5,070
Interest	\$	1,400	\$	200			\$ 3	,000	\$	4,600
<b>Total Revenues</b>	\$	250,875	\$	178,766	\$	108,693	\$ 3,0	000	\$	541,334
Transfer In										
Trans From TIFA to EDC			\$	70,000					\$	70,000
Trans From DDA to BRA			١٧	70,000	\$	103,598			\$	103,598
Total Transfers Out			\$	70,000	\$ \$	103,598			\$	173,598
Total Transicis out			ļΨ	70,000		103,370			"	173,370
Total Net Revenues	\$	250,875	\$	248,766	\$	212,291	\$ 3,0	000	\$	173,598
Expenses										
Salaries & Benefits	\$	144,758	\$	70,224					\$	214,982
Administrative Costs			\$	2,738					\$	2,738
Professional Services	\$	2,000	\$	2,351					\$	4,351
Contractual Services	\$	700	\$	3,738	\$	204,607	\$	35	\$	209,080
Utilities	\$	2,000	\$	-					\$	2,000
Travel			\$	-					\$	-
Maintenance	\$	-	\$	34,742					\$	34,742
Insurance			\$	1,893					\$	1,893
Conference & Training Cost			\$	-					\$	-
Admin Fees to City	\$	8,900	\$	10,000	\$	5,000			\$	23,900
ABA Land Contract			\$	5,720					\$	5,720
ABA Land Contract interest			\$	286					\$	286
Economic Development	\$	4,000	\$	77,484					\$	81,484
Rent to ABA/ACF	\$	10,200	\$	1,800					\$	12,000
Transfer FR TIFA to EDC/AFH	\$	70,000							\$	70,000
Total Expenses	\$	242,558	<b>.</b> \$	210,975	\$	209,607	\$	35	\$	663,175
To Fund Balance	\$	8,317	   <b>\$</b>	37,791	\$	2,684	\$ 2,	965	\$	51,757

<sup>\*</sup>Transfer from TIFA to EDC will take place at year-end with the amended budget.

# FY 2023 Proposed Budget

Revenues		TIFA		EDC	own	ifield Developm	RLF		Totals
	F	Y23 Budget		FY23 Budget		FY23 Budget	 FY23 Budget		FY23 Budget
Property Taxes (w/ LCSSR)	\$	100,975			\$	112,973		\$	213,948
Rental of Property			\$	24,000				\$	24,000
Federal Grant			\$	-				\$	-
State Grant			\$	-				\$	-
Reimbursements	\$	148,500	\$	596				\$	149,096
Other Revenues			\$	5,070				\$	5,070
Interest	\$	1,400	\$	200			\$ 3,000	\$	4,600
<b>Total Revenues</b>	\$	250,875	\$	29,866	\$	112,973	\$ 3,000	\$	396,714
Transfer In									
Trans From TIFA to EDC			\$	_				\$	_
Trans From BRA to EDC			\$	165,204				\$	_
Trans From DDA to BRA			Ą	103,204	\$	107,700		\$	107,700
Total Transfers Out			\$	165,204	\$ \$	107,700		\$ \$	272,904
Total Transfers Out			l Þ	103,204	, <b>3</b>	107,700		, J	272,904
<b>Total Net Revenues</b>	\$	250,875	\$	195,070	\$	220,673	\$ 3,000	\$	272,904
Expenses									
Salaries & Benefits	\$	218,955	\$	82,764				\$	301,719
Administrative Costs			\$	3,000				\$	3,000
Professional Services	\$	2,000	\$	2,500				\$	4,500
Contractual Services	\$	700	\$	4,000	\$	30,000	\$ 35	\$	34,735
Utilities	\$	2,000	\$	-				\$	2,000
Travel			\$	-				\$	-
Maintenance	\$	-	\$	5,000				\$	5,000
Insurance			\$	2,000				\$	2,000
Conference & Training Cost			\$	-				\$	-
Admin Fees to City	\$	8,900	\$	10,000	\$	5,000		\$	23,900
ABA Land Contract			\$	5,720				\$	5,720
ABA Land Contract interest			\$	286				\$	286
Economic Development	\$	4,000	\$	78,000				\$	82,000
Rent to ABA/ACF	\$	10,200	\$	1,800				\$	12,000
Transfer FR BRA to EDC								\$	-
Transfer FR TIFA to EDC/AFH	\$	-			\$	165,204		\$	165,204
Total Expenses	\$	246,755	\$	195,070	\$	200,204	\$ 35	\$	642,064
To Fund Balance	\$	4,120	<b>\$</b>	(0)	\$	20,469	\$ 2,965	\$	27,554
		, ==		(3)		-,	,		,-,-

<sup>\*</sup>Transfer from TIFA to EDC will take place at year-end with the amended budget.

# ALBION ECONOMIC DEVELOPMENT CORPORATION, ALBION TAX INCREMENT FINANCING AUTHORITY, AND ALBION BROWNFIELD REDEVELOPMENT AUTHORITY

A Michigan municipal corporation

# Resolution Authorizing Effectuation of Sale, 910 Burstein and Lots 21, Albion Industrial Park

# **November 3, 2022**

The undersigned certifies the undersigned is the duly elected and qualified Secretary of Albion Economic Development Corporation, a Michigan municipal corporation, that the following resolution was duly adopted by the Board of Directors of the Corporation at a duly called meeting of the Board at which a quorum was present held on November 3, 2022:

BE IT RESOLVED THAT the corporation desires to enter into an agreement with Consumers Energy Company (Consumers), a Michigan corporation, for the sale of 910 Burstein Drive and Lot 21, Albion Michigan 49224.

BE IT FURTHER RESOLVED THAT pursuant to the forthcoming agreement, the corporation is authorized to sell to Consumers, the real property legally described in Exhibit A attached to this Resolution for not less than \$573,300.

BE IT FURTHER RESOLVED THAT the EDC/TIFA CEO/President, Virgie Ammerman, is authorized to execute on the Corporation's behalf all documents needed to close the sale transaction.

The undersigned further certifies that the above Resolution remains in full force and binding upon the Corporation, that the Board of Directors has the power and authority to authorize the acts set forth in the Resolution, and that the Resolution has not been amended or revoked as of the date of this Certificate.

DATED: November 3, 2022		
	<del></del>	
	—	
	Ed Haas, Secretary	

# Exhibit A – Legal Description

# 910 Burstein Drive, Albion MI 49224

Lot No. 22, INDUSTRIAL PARK SUBDIVISION NO. 2, a subdivision of a part of the Northwest quarter and the Southwest quarter of Section 34, Town 2 South, Range 4 West, City of Albion, Calhoun County, Michigan, according to the plat thereof recorded in Liber 23 plats, on Page 37 to 41, Calhoun County records.

Tax Parcel No. 13-51-006-476-01;

Lot No. 21, INDUSTRIAL PARK SUBDIVISION NO.

Tax Parcel No. 13-51-006-476-\_\_\_

# memo



# **Albion Economic Development Corporation**

To: EDC Board of Directors

From: Virgie Ammerman, President & CEO

Date: November 3, 2022

Re: President's Report

# **Economic Development**

# **Business Retention/Expansion/Attraction**

## Retention

- Retention Visits Being scheduled; MEDC staff will join AEDC staff for these visits.
- **Project B** Local business looking for a new location.
- **Project D** Current business owner looking for large amount of parking.

## **Expansion & Attraction**

- **Project Ninja Goldfish, LLC** Site control documentation has been extended to March 31, 2023 and is in the hands of the attorneys.
- **1009 Industrial Blvd.** Owners desire a variance from the City and a waiver of the AIP Covenants for a new fence. The City is in process of responding; AEDC to follow.
- **910 Burstein and AIP Lot 22** See Resolution request for today's meeting. Buyer wishes to close this transaction by February 2023.
- **Project A** Business incentives are being considered for a Canadian business purchasing a local manufacturing facility for warehousing.
- **Project C** Cargo model in early stages
- **Communications, Marketing** Significant effort is being placed on enhancing the AEDC digital footprint including website(s), Facebook, LinkedIn, and branding.
- Grant Writing Significant effort is being placed on grant writing for capacity building.

# Entrepreneurial & Small Business Development

- **Dream.Build.Rise** This project is being reconstructed targeting a third cohort in Summer 2023. The first two winners have not yet experienced their \$10,000 of marketing. Seeking to rectify this situation before moving forward with the third cohort.
- **Pictures and Pancakes** 618 Austin Ave Owner is seeking business incentives for a photography shop and a breakfast setting.

# Community Development

# Downtown Development

- **Big Albion Plan (ARC)** The Phase I of Big Albion Plan Transformational Project capital stack includes MEDC (MSF), BRA, OPRA, Opportunity Zone, and construction lending. MSF is scheduled to consider this project in their January 2023 meeting.
- **Albion Malleable Brewing Company** has acquired 3 houses that are adjacent to their project and City parking lot for expansion.
- Match on Main Fall 2022 Albion EDC entered 2 applications with MEDC for the fall round; winners to be announced Dec 5, 2022. A Spring round is anticipated.

## **Housing Development**

- **Project Green (Zero Plus Team)** The Urban Renewal property under consideration for this project has significant environmental concerns, limiting its viability for development.
- **Senior Housing Development** the Senior Housing Group has identified a potential site for development. Discussions continue with the developer.
- Inheritance Development Barbara Welch desires to develop several Calhoun County Land Bank Authority lots on Pearl Street to develop single family, attainable housing. TIFA/BRA layers of funding may be used for development.
- **119 E. Elm** Developer has applied for a building permit to convert a condemned 3-apartment house into a 4-apartment house.
- 110-114 E. Erie Rental Rehab Developer is on a strict timeline with the MEDC to finalize agreements before March 31, 2023. Capital stack includes CDBG, investor matching funds, OPRA.

# **Capacity Building Opportunities**

- Child Care Innovation Fund Partnering with EDC members of Region 8 for \$150,000 award.
- **Apprentice Design Grant** \$10,000 grant that could lead to a \$200,000 grant for child care instruction/apprenticeship.
- **Child Care Entrepreneurship Grant** Individuals can apply for entrepreneurial grants for day care centers.
- **FHLB Community Mentorship Program** Partner with Homestead to compete for \$10,000 grant that could lead to a larger grant.
- Federal Funds In early exploration stages.
- Housing and Community Development Fund MSHDA In early exploration stages.
- MDARD In early exploration stages.
- **MiHope** Residents can apply now for up to \$25,000 in emergency home repairs and energy efficiencies from sub recipients other than AEDC. AEDC will apply for second round.
- RAP Grant Awaiting notification from SWMF on requested funding for local project.
- **SLBA Grants** First round will be utilized by land banks for emergency repairs; second round may have more flexibility.
- **Spark Grants** The City is exploring these for park, no match needed.
- USDA in early exploration stages
- Missing Middle Funding MSHDA In early exploration stages.
- Michigan Children's Savings Accounts Exploring opportunity to bring this program to Albion as part of a Financial Literacy program.