



Test-Taking SolutionTM
Foundation

2025 Annual Report



Years of
operation

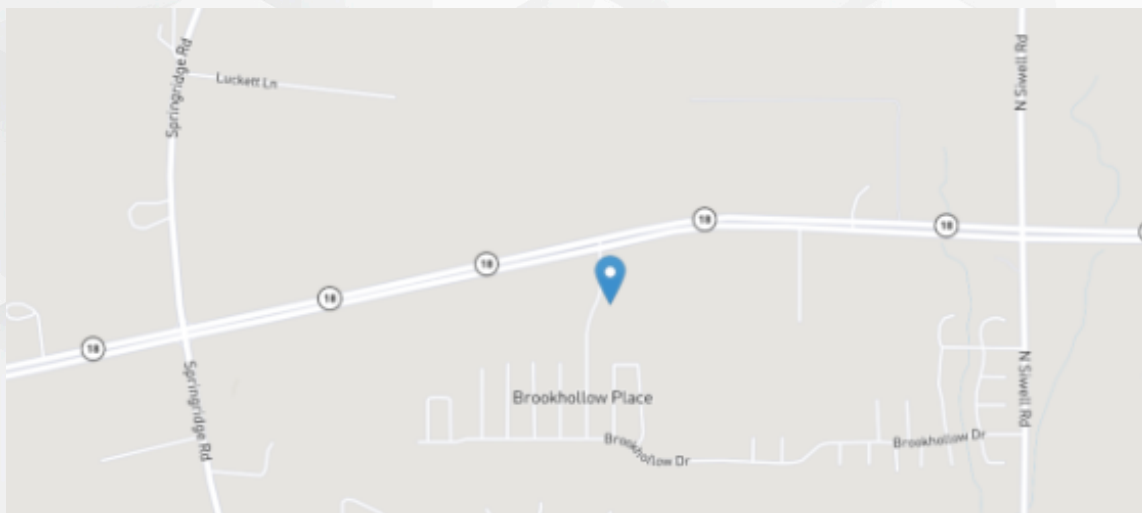
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Enhancing Literacy, Mitigating Health Disparities

2104 Thousand Oaks Drive
Jackson, Mississippi 39212

www.ttsfoundation.org

601-714-TEST [8378], Ext. 1003 (office)



Literacy is knowledge, and knowledge is power.

Literacy and teamwork are vital to success and are essential to the health of any community.

Access to high-quality tutorial and test prep services can be life changing.

We believe it, and we are grateful that you do, too.

Your support has helped us to provide these important services for underserved, low-income families all year long.

Your support has also solidified *The Literacy Hour* as staple weekly broadcast that now airs in different cities throughout Mississippi.

Thank you!

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Our Founder

Kentrell Liddell, M.D., M.B.A.



Community Advisors

Melvin Collins, Th.D. (Counselor, Pastor)

Hilliard Lackey, Ph.D. (History, Philosophy)

Katrina Poe, M.D. (Medicine/Healthcare)

Lyles Tyler (Elementary School Scholar)

Olivia Faulk (Middle School Scholar)

Ian Walker (High School Scholar)

Madolyn Holmes (College Scholar)

Carolyn Smith (Grandparent)

Bishop James Laird (Community Leader)

2025 Board of Directors

Robin Harvey, Ph.D.
Educational Psychologist

Oops - looks like we're missing a beautiful pic!

Lillian Lackey
Retired Teacher



Diane Ephfrom
Retired U.S. Army Sargeant



Kentrell Liddell, M.D., M.B.A.
Healthcare Consultant



Dean Johnson
Entrepreneur/Carpenter



Londra Hunter
Public School Teacher



Makayla Bell
Executive Administrator



A Letter From Our Founding President

December 31, 2025

As we conclude this final day of 2025 and the fall academic semester, I am filled with gratitude. Thankful for the remarkable work of our professional staff. Thankful for the stick-to-it-ness of our dedicated K-12, college level, and professional school scholars. Thankful to you for being engaged and for providing impactful opportunities for our scholars.

Thank you for your generosity and belief in our mission. In 2025, your support helped us to achieve incredible milestones. Through our Community Engagement Program, we hosted 52 radio broadcasts about literacy and sponsored a week-long 3rd Grade Reading Gate Test Prep Bootcamp attended by six (6) children from across the Jackson Public School District and the Hinds County School District, representing 6 different elementary schools, and they all passed the test with flying colors! We also helped 5 veterans to access their VA accounts online for the first time.

We closed out the 2024-2025 Afterschool Program with 99% of students advancing to the next grade level. We are excited about what lies in store for all TTS Scholars as we shift our attention in preparation for the spring academic semester and to what has become an iconic Summer Academic Enrichment Program (SAEP). SAEP will take place from July 6 – July 24, 2026, and we are fundraising now to make it happen.

I believe that we have many reasons to be very proud of our Foundation's accomplishments this year and that the best is yet to come as we remain laser-focused on literacy and health disparities. We are dedicated to making a difference with our innovative educational support interventions that help children to easily grasp school concepts and to demonstrate important life skills.

Our Foundation has two locations in neighborhoods where low- and very low-income families reside, and it is exactly where we want to be, because it's where the greatest needs lie. Addressing fundamental, structural causes of persistent poverty and disparities in education, housing, economic development, food security, offers our greatest hope of dismantling the effects of prolonged systemic racism and discrimination. Addressing these issues head-on offers the greatest opportunity to advance equity and to eliminate the disparities.

Join us in combatting illiteracy. Together, I know that we can help keep our children on track for success.

We are deeply grateful for the support you rendered in 2025. Together, we are making a real difference, and we look forward to continuing this impactful journey with you in 2026. Stay connected through our newsletters and social media to see how your contributions are driving meaningful changes, igniting success, and transforming lives.

Happy New Year's Eve,

Dr. Kentrell Liddell

Our Mission



We aim to make high-quality tutoring and other educational support services accessible by all students, especially those who live in underserved, low income areas.

We also aim to mitigate health disparities by empowering our community through direct engagement and literacy enhancement.

Our Programs

Afterschool Tutoring Program

Summer Academic Enrichment Program

Community Engagement Program

Workforce Development Program

Recreation & Fitness Program



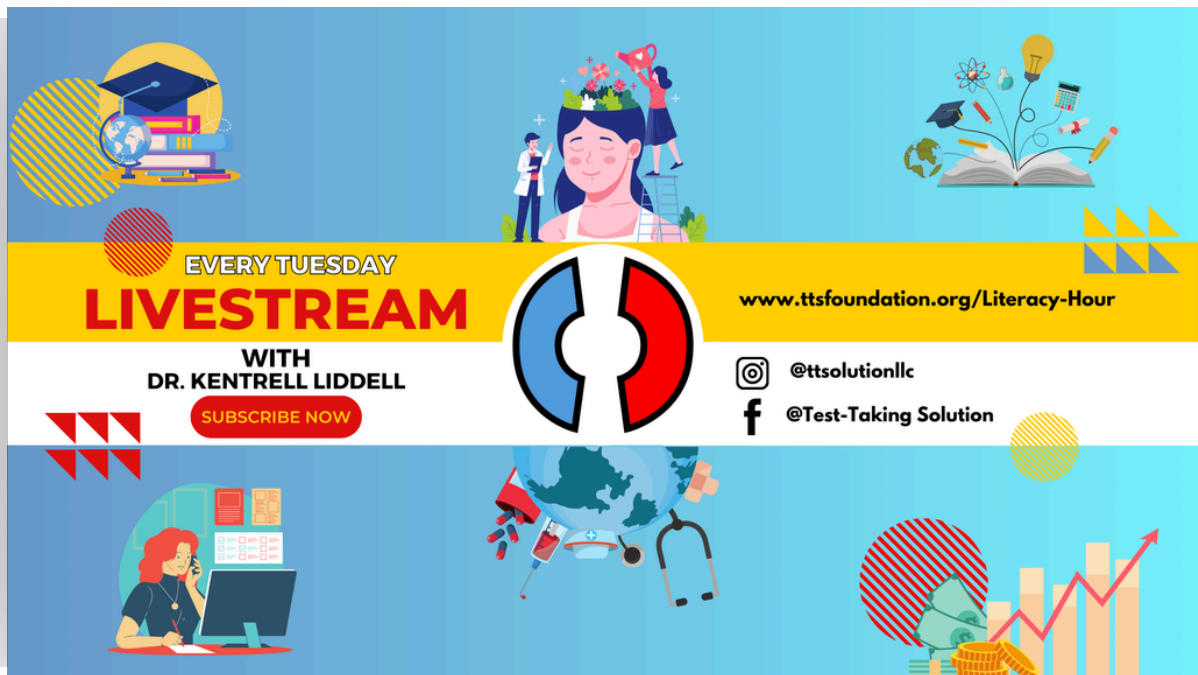
Accomplishments

Community Engagement Program: Served 47 community members in-person and ~ 7,500 via *The Literacy Hour* on the Test-Taking Solution Foundation *YouTube* channel and affiliate radio stations that access the channel's content.

The Literacy Hour is a weekly online broadcast developed in 2022 to focus on various literacy-related topics, including health literacy and financial literacy, via radio and social media outlets on Tuesday mornings from 7:00 until 8:00 (CST). While there remains significant anecdotal evidence that the Literacy Hour is effective at increasing community engagement, enhancing literacy, and building trust in the healthcare system a more formal study is needed, and we plan to pursue such a study once we have successfully scaled our programs to our 2nd location in Jackson, Mississippi.

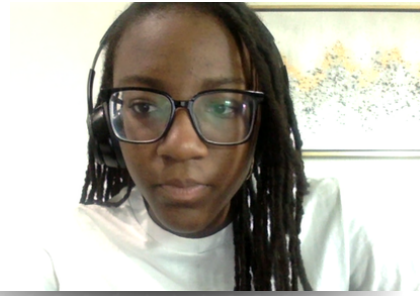
The Literacy Hour serves populations of varying ages, ranging from teenagers and young adults to middle-aged and elderly listeners, and it streams nationally and internationally via *YouTube*. By involving community members in the dialogue, the broadcast builds trust and creates a sustainable framework for community engagement.

The Literacy Hour continues to have a tremendous impact, encouraging future generations to lead healthier, better informed, more productive lives.



Afterschool Program - Tutored 8 scholars in grades K-12 onsite at our Thousand Oaks location in Jackson, Mississippi. Assisted 5 college students virtually with test prep for MCAT, GMAT, and GRE, and all achieved their goal scores. Held two ACT Workshops for two high schools in the Jackson Public School District.

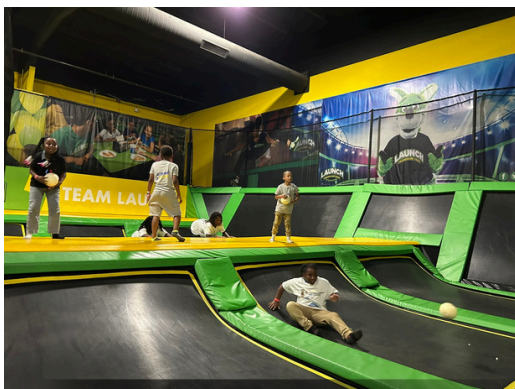
Accomplishments (cont.)



Summer Academic Enrichment Program - Cancelled due to insufficient funding. It takes \$20,000 to successfully operate the SAEP, serving between 12-24 students in grades 2nd - 12th with nutritious meals, field trips and scientific-based adventures with a five-day weekly theme of Math Mondays, Field Trip Tuesdays, Wealth-building Wednesdays, Storytelling Thursdays, and ScientiFIC and Food Fridays. Instead, we served 8 scholars during a week-long 3rd Grade Reading Gate Test Prep Bootcamp. We also participated in the Summer Food Services Program (SFSP) in collaboration with the MS Dept of Education and Jackson Public School District. We served over 100 hot meals.



Recreation & Fitness Program – Hosted recreation activities and provided access to fitness equipment for >50 children in the community.



Workforce Development Program – Facilitated the training and job placement of 7 adults. Assisted with professional development for 2 corporations and grant writing for 3 nonprofit entities., all of which secured the grants they sought.



Scholar Highlight

Congratulations!



Madyson Brister

Having scored well on her ACT, another TTS scholar is headed to college with plans to enter the nursing field.

Scholar Achievements

Our scholars achieved so much this year. All who participated in the 3rd Grade Reading Bootcamp passed the mandatory Gate Test. 100% Pass Rate!



16,864
QUESTIONS ANSWERED



One-Year Goals

- To raise sufficient funds to sponsor high-dose tutoring for at least ten (10) scholars for at least one (1) semester (cost = \$200/scholar/month x 10 scholars x 4 months = \$8,000)
- To expand all five (5) programs to our new property (“The TTSF Harvey Site”) located at 523 Mayes Street in Jackson, Mississippi (~ Cost to expand is broken down on next page.)



FRONT VIEW



One-Year Goals (*continued*)



TTSF Midtown “Harvey Site” EXPANSION PROJECT

Phase (1) *IN PROGRESS* To remove dirt and debris and deep clean the property. (~cost = \$100,000)

Phase (2) To modernize and highly secure the Administrative Building where tutoring, test prep, workforce and professional development will take place. (~cost = \$150,000)

Phase (3) To design and implement an outdoor classroom where guest speakers and instructors may present. (~cost = \$15,000)

Phase (4) To design and establish a highly effective butterfly garden where students may study threatened and endangered species and help to mitigate climate change. (~cost = \$12,000)

Phase (5) To establish safe basketball and tennis courts that provide opportunities for increased physical activity and outdoor recreation. (~cost = \$50,000)

Phase (6) To establish a safe and highly secure Activity Center where Afterschool and Summer Academic Enrichment Program participants will have access to exercise equipment and near-peer mentoring. (~cost = \$250,000)



Two-Year Goals

GRAND OPENING

TTSF Midtown “Harvey Site” EXPANSION PROJECT *(continued)*

Phase (7) To design a state-of-the-art Community Science Lab where junior scientists will learn the basics of how to move about and conduct themselves in a science lab, white coats and all, in hopes that they might become interested in pursuing a STEM-based research career, or major in Science, Technology, Engineering, Math, or a healthcare-related field at one of Mississippi’s colleges or universities. (~cost = \$500,000)



- To raise sufficient funds to purchase a 15-passenger van for field trips to expose students to museums, historic places, and cultural events (~cost = \$40,000)



- To perform community outreach activities, providing education about various health conditions and facilitating medical home linkages for at least fifteen (15) community members (~cost = \$10,000)

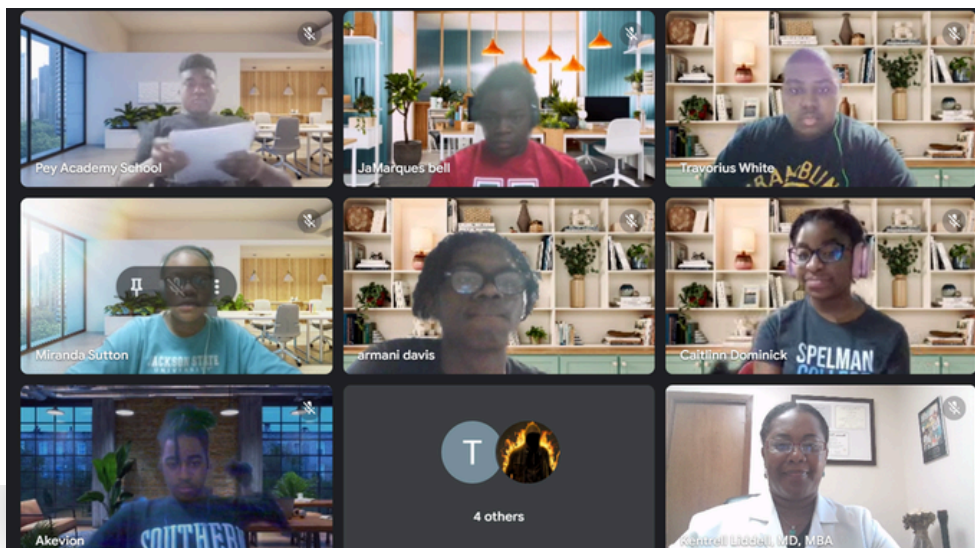


- To help at least one (1) community member to obtain safe, affordable housing (~cost = \$2,000)
- To scale The Literacy Hour to at least one additional radio station within the State of Mississippi (~cost = \$12,000)
- To provide nutritious meals to at least fifty (50) community members (i.e., youth ages 6-18, and elders ages 65+) during the summer months (~cost = \$5,000)



Five-Year Goals

- To provide a full one-year tuition scholarship for at least one TTSF scholar to attend an accredited 2-yr or 4-yr college/university or an accredited vocational program anywhere in the State of Mississippi.
- To assist at least 20 community members (ages 18-45) with training and workforce development that leads to either dream job placement, entrepreneurship, or a military-based career.





Our Donors

Thank you to our generous supporters.

The Test-Taking Solution Foundation only exists because of the generosity of you, our amazing supporters. We cannot adequately express our heartfelt gratitude for your support in 2025.

The Miracle Developers (\$100,000+) - Enhancing access
(Picture your name or your company's name here in 2026.)

The Literacy Society (\$25,000 - \$99,999) - Helping to inform
(Picture your name or your company's name here in 2026.)

The Reading Circle (\$5,000 - \$24,999) - Closing gaps
- Kentrell Liddell, M.D., M.B.A.
- Lucian A Harvey, Jr. and Jerri Jeter Harvey Foundation
- Richard's Disposal of Jackson
- Robin Harvey, Ph.D.
- Test-Taking Solution, LLC

The Scholars (\$1,000 - \$4,999) - Encouraging future leaders
- Alice Toombs
- Clyde & Celeste Glenn, M.D.'s
- Dean Johnson
- Diane Ephfrom
- Lillian Lackey, Ph.D.
- Londra Hunter
- Mary Steele
- Zakaiya Wright

The Researchers (\$100 - \$999) - Making a way
- Blessed to Bless Charitable Trust
- Carolyn Smith
- Christopher Gray, Sr.
- Cathleen Hodge-Tyler





Thank you!

The Researchers (\$100 - \$999) - *Making a way* (cont'ed)

- DaeQuion Smith
- Eldridge Henderson, Ph.D.
 - David Penny
 - Gladys Kersh
 - Jamescia Orey
 - Joseph Shears
 - Joshua Liddell
 - Kia & Ben Lewis
 - LaGrace Barnes
- Lakisha Heidelberg
 - Larry Ephfrom
- Melvin Collins, Th.D.
- Rhodes Creek M.B. Church
 - Richard Cates
 - Sandra Patton
 - Selika Sweet, M.D.
 - Shelia McGrew
 - Sherri Jones
- Spencer Harris III
- Stan & Bonnie Mangum
 - Terry Harris
- Tonie & Kimberly Crisler
 - Zondra Seals-Wade

The Inquisitors (\$50 - \$99) - *Eliminating fear*

- PayPal Giving Fund
- Sydney Brown
- Victoria Anderson-Walker

The Supporters (\$0.01 - \$49.99) - *Supporting the mission*

- Bettye Johnson-Easley
- Anonymous Donors (via *PayPal*)
 - The Kroger Co.
 - Lowe's
- Walmart Spark Good

2025 Year-End Financial Summary

Statement of Financial Position Test-Taking Solution Foundation

December 31, 2025

DISTRIBUTION ACCOUNT	TOTAL
Assets	
Current Assets	
Bank Accounts	
Cash	38.27
In-Kind Clearing	0.00
PayPal Bank	-200.00
SMALL BUSINESS CHECK (1751) - 1	5,145.95
Square Acct	0.00
Total for Bank Accounts	\$4,984.22
Accounts Receivable	
Accounts Receivable (A/R)	600.00
TotalforAccountsReceivable	\$600.00
Other Current Assets	
Inventory Asset	1,881.00
Payments to deposit	200.00
Total for Other Current Assets	\$2,081.00
Total for Current Assets	\$7,665.22
Fixed Assets	
Computers	\$1,300.00
Dell Chromebook 3100_35	200.00
Dell Chromebook 3100_43	200.00
Dell Chromebook 3100_69	200.00
Total for Computers	\$1,900.00
Furniture & fixtures	28,670.00
Other Tools Equipment	58.73
Property - "Harvey Site"	152,000.00
Total for Fixed Assets	\$182,628.73
Other Assets	
Total for Assets	\$190,293.95

2025 Year-End Financial Summary

cont'ed

Statement of Financial Position
 Test-Taking Solution Foundation
 December 31, 2025

DISTRIBUTION ACCOUNT	TOTAL
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable	
Accounts Payable (A/P)	3,143.59
Total for Accounts Payable	\$3,143.59
Credit Cards	
Other Current Liabilities	
Mississippi Department of Revenue Payable	
Out Of Scope Agency Payable	
Total for Other Current Liabilities	0
Total for Current Liabilities	\$3,143.59
Long-term Liabilities	
Total for Liabilities	\$3,143.59
Equity	
Retained Earnings	155,722.75
Net Income	-1,141.89
Opening balance equity	32,569.50
Total for Equity	\$187,150.36
Total for Liabilities and Equity	\$190,293.95



**Test-Taking Solution™
Foundation**

Tutoring should be free for all students.

If you or your organization is interested in donating to the TTS Foundation, please complete the pledge form below. A member of our team will follow up to discuss your donation.

NAME

ADDRESS

CITY

STATE

ZIP

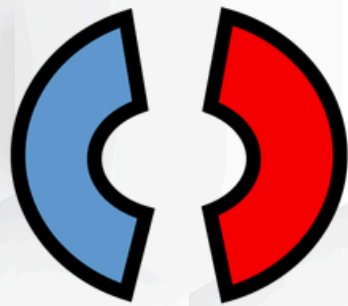
PHONE

EMAIL

- \$45** TO PURCHASE SCHOOL SUPPLIES & SNACKS
- \$200** (1 MONTH FREE TUTORING FOR ONE CHILD)
- \$350** (1 MONTH FREE TUTORING FOR TWO)
- \$** _____
CUSTOM AMOUNT



www.ttsfoundation.org
601-714-8378, ext. 1003



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2025 Annual Report**