



# Manu-Force Corp

Service Offerings Overview

# Key leaders

### J.J. Kearney



J.J. Kearney
Founder and CEO
President OEM Support,
Aerospace & Aviation

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#### Experience:

J.J. leads the Aerospace & Aviation practice and has 20+ years of experience, having worked at The Boeing Corporation, Lockheed Martin and consulting with Oliver Wyman, and RGP before forming Klista Solutions, specializing in supply chain strategy. From Strategic Sourcing, Supplier Collaboration, Data Analysis and Market Intelligence, to ERP integrations and IT blueprinting. As the founder and CEO of Klista, J.J. was responsible for all business development and client delivery, ultimately growing Klista by 300% in <5 years.

#### **Education:**

- B.S. Science, Technology & Globalization, Embry Riddle University
- M.S. Technical Management, Embry Riddle University

### **Tommie Watts**



Tommie Watts VP Automation Services

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#### Experience:

Tommie is an accomplished executive with extensive experience driving operational excellence and technological innovation in industrial automation. Proven ability to scale operations and lead high-performing teams within Fortune 500 manufacturing environments. Expertise in advanced robotics and automation systems, with a track record of implementing solutions that optimize efficiency and profitability.

#### **Education:**

- B.S. Electronics Engineering, ITT Technical Institute
- Robotics certifications: ABB (S4C, S4C+, IRC5)
   | KUKA (KRC2, KRC4) | Fanuc (RJ3, RJ3ib,
   RJ3ia) | Comau | Nachi AX | Kawasaki D|
   Universal Robot (all series)
- Programming & software certifications: RAPID
   KAREL | SLIM | PLC Ladder Logic | Robot
   Studio | TrueView | RS Logix | Siemens | VRSI

### Jim Ashby



Jim Ashby
VP, Advisory, Automotive,
and Industrials

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### **Experience:**

With over 30 years of experience in automotive engineering and manufacturing, Jim is a leader in the industry. He has assessed and improved hundreds of manufacturing operations globally, developing cost-effective strategies for operating in low- and high-cost countries. He is an expert in lean manufacturing, TOC, TPS, and throughput simulation (digital twin).

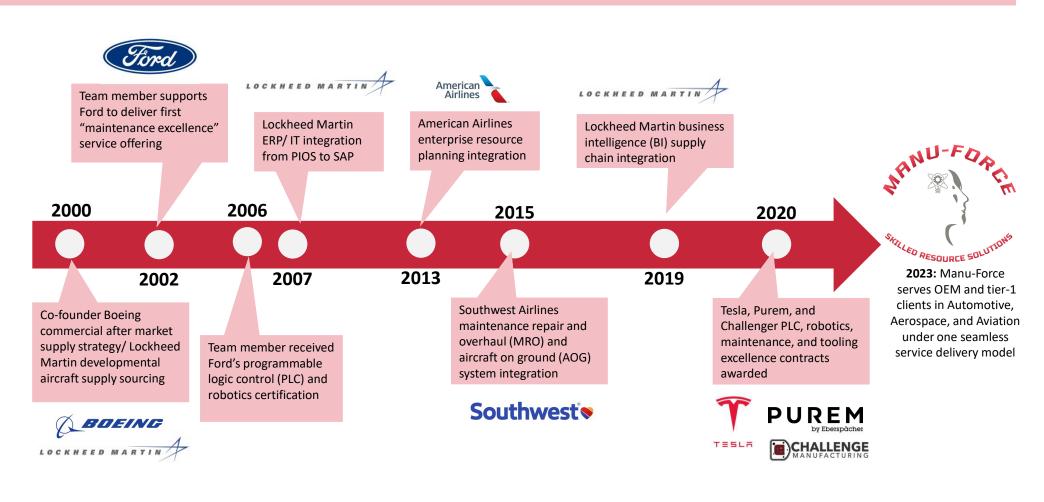
Before joining Manu-Force, Jim was a partner at EY-Parthenon, Strategy&, PwC, and PRTM, and spend 15 years with GM in numerous management roles. Jim specializes in rapid performance improvement, I4.0 transformations, and setting up digital and advanced manufacturing practices for his clients and consulting firms, including "digital twin" centers of excellence.

#### Education

B.S., Industrial Engineering, Purdue University M.S., Industrial Engineering, Purdue University M.B.A. Economics & Finance, U. Chicago (Booth)

# Manu-Force history and clients

Manu-Force is a Woman Owned Small Business with a legacy going back to 2000



# Manu-Force's three service offerings

Advisory Support	OEM Support	Automation Services		
17 team members	150 team members → 800+ by 2027	25 team members $\rightarrow$ 300+ by 2027		
Industries:  Aerospace & Defense  Automotive Industrials Private Equity	<ul><li>Aerospace &amp; Defense</li><li>Automotive</li></ul>	■ All — industry agnostic		
Provide mergers & acquisitions, strategy, operational turnaround, and transformation services to and through top-tier professional services firms, private equity firms, and best in class original equipment manufacturers.	Provide industry experts across the functions and business life-cycle, including Engineering, Supply Chain, Manufacturing, Quality, Finance, ERP/ IT, capture, launch, low-rate-initial-production (LRIP), full-rate-production (FRP), sustainment, and end-of-life	Provide Mechanical/Electrical technicians, maintenance technicians, robotics technicians, and PLC technicians, tool and die, quality engineers and floor operators across industries from A&D and Automotive to Food & Beverage, Oil & Gas, Warehouse, and Logistics – where cutting edge solutions requiring automation are required		

# **Advisory Support**

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Manu-Force's Advisory Support provides M&A, strategy, turnaround, and transformation services to and through top-tier consulting and PE firms







**Additional Sector Experience** 

























# Select case studies: Manu-Force's success in past turnaround and transformation projects rapidly achieved a step-change in EBITDA

### \$75M automotive fascia and spoiler manufacturer

Operational and financial turnaround -\$50M EBITDA to 9% EBITDA in < 6 months

#### Situation:

- Client went through 2 transactions in <2 years</li>
- Injection, paint, and bonding ops had not had proper preventive maintenance in 1+ year and required \$25M in capex
- Customers were at their wits end and were 30-days from re-sourcing –
   quality (red), delivery (red), cost (red) 5 major IATF violations

### Approach and solutions:

- Established a turnaround team chief restructuring officer, interim-COO, plant management, quality, and maintenance
- Developed a 120-day operational and financial restricting plan identifying people, process, technology, and cap-ex needs
- Implemented daily management cadence, gemba walks, war room, and customer communication rituals and routines
- Negotiated price increases, relentlessly pursued safety, absenteeism, quality, delivery, and cost initiatives

#### Results

- Returned to profitability in 90 days and achieved 9% EBITDA in 180-days
- In <120 days absenteeism from 25%+ to 5%; delivery from <90% to 100% and 3+ DOH; quality escapes reduced by 95%+; COPQ reduced by 80%+; 0 recordable safety incidents

# \$100M automotive exhaust manufacturer Operational turnaround

300% capacity improvement in < 3 months

#### Situation:

- Client had leadership turnover (President & Plant Manager) while launching new product at a greenfield site in a tight labor market
- Welding, assembly, and sequencing multiple part numbers while debugging new equipment due to late engineering changes
- Frustrated OEM client was experiencing daily shutdown conditions

### Approach and solutions:

- Turn around team implemented 15 total resources: interim Plant Manager, skilled trades, production supervision, controls technicians, welding process experts, human resources
- Developed and executed detailed action plans based on actual production data from the shop floor
- Implemented daily management cadence, gemba walks, war room, and customer communication rituals and routines
- Stabilized hiring and training plans to remove temporary labor force

#### Results

- Prevented OEM shutdown from day 3 onward and expedited freight within two weeks
- In <90 days temp labor from 85% to 15%, delivery from 30% to 100% and 2+ DOH; quality escapes reduced by 95%+;
- Contract extended additional 90 days to achieve profitability targets

# **OEM Support**

Manu-Force delivers shop floor and supply chain solutions across various manufacturing platforms with particular emphasis on serving OEMs and Tier-1s

Engineering/ Prog. Mgmt.	Supply Chain Solutions	Quality	Programmable logic control	Robotics	Maintenance	Tooling
	<u></u> →	Q				
Provide industry experts across the business life-cycle, including 4-walls/ supplier capacity assessments, new business capture, launch, low-rate-initial-production (LRIP), full-rate-production (FRP), sustainment, and end-of-life	Experienced planners/ buyers/ schedulers; dedicated skilled experts in supply chain strategy for ERP/ MRP/ IT implementation and data migration; business requirements, agile epics, UAT, and launch	Design, audit, and execute quality management systems, tools, and procedures across APQP, PPAP, IATF 16949, and industry specific ISO standards, including quality leadership, engineering, inspection, and sort	Program, repair, and optimize PLC across major OEEs - Allen Bradley(Rockwell), Siemens TIA/Step 7 ABB, Mitsubishi and more	Design, build, and optimize manufacturing robotics to achieve improved throughput and first pass quality – Fanuc, ABB, Kuka, Yaskawa, Motoman, Kawasaki, Engel, and more	Establish and implement corrective maintenance, preventive maintenance, total productive maintenance (TPMs), and maintenance work order systems, policies, procedures, and support	Provide Electrical/Mechanic al installation services. Establish and implement tool design, build, launch, maintenance, and optimization programs to achieve manufacturing targets

# Safety and Quality

Manu-Force requires strict certification and requires all client to have or be obtaining either ISO45001 and IATF 16949 within the next 6 months

### **Technician Certifications**

- Technicians must provide all education and certifications prior to consideration
- Certifications are entered into Manu-Force's tracking database to ensure recertification prior to expiration
- Technicians with expired certifications are at-risk of losing their current project

## **Manu-Force Onboarding**

- Manu-force validates all certificates on day-1 of onboarding
- Safety-first mentality is embedded from the start – nothing is priority to our team member safety – Nothing
- All team members are required to carry and validate insurance in compliance with our Ts & Cs

# Client Safety and Certifications

- Manu-Force requires clients to have certification or be pursuing best in class Automotive, Aerospace, and Aviation safety standards – ISO45001 or IATF 16949
- All clients must have a PPE program and be insured in compliance with ISO and/ or IATF standards

# Personal Protective Equipment (PPE)

- All team members are required to wear PPE at all time in required areas and follow all lock-out- tagout/ safety/ health/ and environmental requirements
- PPE is regularly checked throughout the day
- A single violation or lockout-tagout or serial issues with wearing PPE result in loss of project

# Automation Services: Robotics and Mechatronics

- Complex execution of robot cells and production lines
- Concept, design for mechanical and electrical part, pneumatics and safety systems, robot, and automation system programming
- Simulation, offline commissioning
- Execution, assembly, testing, delivery, installation, and commissioning







### Site Works:

- Mechanical installation
- Electrical services installation
- PLC online Siemens TIA / Step 7, Allen Bradley RS Logix, Mitsubishi and more
- Robot online / Offline Kuka, ABB, Fanuc, Yaskawa
- Site management
- Build support through and after SOP

### BIW capabilities:

- PLC Control Engineers
- Robot Programmers
- Automation Maintenance Technicians
- Electrical Labor
- Mechanical Labor
- Millwrights
- Site Management

### Pre-Engineering:

- 2D/3D Design Catia V5 / Delmia
- Simulation Process Simulate
- Virtual Commissioning Process Simulate
- Electrical Design Eplan
- PLC Offline Siemens TIA / Step 7, Allen Bradley RS Logix, Mitsubishi
- Robot Offline / Offline Kuka, ABB, Fanuc, Yaskawa
- Electrical Panel Building including HIP/RIP
- Project Management

## BIW processes:

- Spot Welding
- Arc Welding
- Hemming
- Handling
- Laser Welding
- Sealing
- Flaming
- Stud Welding
- LCA and Special Purpose Machinery
- MultiDot Gluing Systems

We have a strong reputation for supporting not only turnkey work, but also in assisting our customer base with the supply of highly skilled artisans in the above fields of expertise