

6th Model Good Governance (MGG)

LEBANESE AMERICAN UNIVERSITY
Final Conference

**Comprehensive
Conference
Report (CCR)**



LEADERSHIP IN MOTION

LAU Simulation Models

6th LAU Model Good Governance

Comprehensive Conference Report (CCR)

February 21 & 22, 2026

This Comprehensive Conference Report (CCR), consists of two parts:

Part One: Committee Awards

This section contains a list of all award recipients for the specified committee.

Please note the following:

- The Best Delegate Award is associated with a 30% scholarship for education at LAU.
- The Diplomacy Award is associated with a 15% scholarship for education at LAU.
- The Policy Statement Award is not associated with a scholarship.

All awards and their associated scholarship letters (if any), will be distributed in a dedicated Awards Ceremony to be held later in the year. Further details will be communicated to award recipients and advisors.

Part Two: Grades & Ranking Breakdown

This section contains a list of all registered delegates per committee (by organization) in alphabetical order. Every participant is matched to his/her rank and grade with regard to each of the 3 Distinguished Awards Criteria.

Please note the following:

- Committee grades are not necessarily a grade out of 100 (nor any other value). They are a percentage of a whole that is constant within a committee but varies between different committees.
- The published rankings and grades are a direct reflection of the grading system with respect to performance only.
 - Eligibility requirements are not factored in. Hence, ranking within the top of the committee does not guarantee any awards if the basic eligibility criteria are not met:
 - Training Session & Mock Simulation Attendance (3/3)
 - Final Conference Attendance (2/2)
 - Mandatory Policy Statement Submission
- If a delegate has submitted a policy statement and his/her policy statement grade reads 0.00, then the paper may have been disqualified due to:
 - Plagiarism being greater than 15%.
 - Document length being longer than 1 page (content).
 - The delegate's name or school name found on the document.

Table of Contents

Note: Click on the desired committee name below to navigate to the relevant Awards or Grades & Rankings.

Part One: Committee Awards	4
Council for Development and Reconstruction (CDR)	4
Council of Ministers (CoM)	4
Ministry of Agriculture (MoA)	4
Ministry of Culture (MoC)	5
Ministry of Energy and Water (MoEW)	5
Ministry of Information (MoI)	5
Ministry of Justice (MoJ)	6
Ministry of Tourism (MoT)	6
Special Committee for Constitutional Revisions (SCCR)	6
Part Two: Grades & Ranking Breakdown	
Council for Development and Reconstruction (CDR)	7
Council of Ministers (CoM)	9
Ministry of Agriculture (MoA)	10
Ministry of Culture (MoC)	13
Ministry of Energy and Water (MoEW)	16
Ministry of Information (MoI)	18
Ministry of Justice (MoJ)	20
Ministry of Tourism (MoT)	22
Special Committee for Constitutional Revisions (SCCR)	25

Part One: Committee Awards

6th LAU MGG

Council for Development and Reconstruction (CDR)

Award	Representative
Best Delegate	Union for the Mediterranean (UfM)
Diplomacy	MedCities
Policy Statement	Dar Al-Handasah
Policy Statement	Office of the Minister of State for Administrative Reform (OMSAR)

Council of Ministers (CoM)

Award	Representative
Best Delegate	Minister of Youth and Sports
Diplomacy	Minister of Economy and Trade
Policy Statement	Minister of Social Affairs
Policy Statement	Minister of Energy and Water

Ministry of Agriculture (MoA)

Award	Representative
Best Delegate	Farah Social Foundation
Diplomacy	Human Environment Association for Development (HEAD)
Policy Statement	Lebanese Center for Policy Studies (LCPS)
Policy Statement	Council for Development and Reconstruction (CDR)

Ministry of Culture (MoC)

Award	Representative
Best Delegate	Beirut Art Center
Diplomacy	Transparency International
Diplomacy	Lebanese Association for Artistic and Cultural Exchange
Policy Statement	Global Heritage Fund
Policy Statement	Arab Fund for Arts and Culture (AFAC)

Ministry of Energy and Water (MoEW)

Award	Representative
Best Delegate	MedCities
Diplomacy	Food and Agriculture Organization (FAO)
Policy Statement	EU Delegation to the Republic of Lebanon
Policy Statement	International Water Management Institute (IWMI)

Ministry of Information (MoI)

Award	Representative
Best Delegate	Reporters Without Borders
Diplomacy	Act for Human Rights (ALEF)
Policy Statement	Office of the High Commissioner for Human Rights (OHCHR)

Ministry of Justice (MoJ)

Award	Representative
Best Delegate	Office of the High Commissioner for Human Rights (OHCHR)
Diplomacy	National Democratic Institute (NDI)
Policy Statement	Human Rights Watch (HRW)
Policy Statement	Search for Common Ground

Ministry of Tourism (MoT)

Award	Representative
Best Delegate	Fair Trade Lebanon
Diplomacy	Global Environment Facility (GEF)
Policy Statement	Rene Moawad Foundation
Policy Statement	World Bank

Special Committee for Constitutional Revisions (SCCR)

Award	Representative
Best Delegate	Nawaf Salam
Diplomacy	Office of the High Commissioner for Human Rights (OHCHR)
Policy Statement	Pro Peace
Policy Statement	Zouheir Chokr

Part Two: Grades & Ranking Breakdown

6th LAU MGG

Council for Development and Reconstruction (CDR)

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Agence Française de Développement (AFD)	14	35.79	9	44.41	19	0.00
Arab Fund for Economic and Social Development (AFESD)	8	48.12	7	46.22	16	53.00
Dar Al-Handasah	3	58.63	4	51.78	1	83.00
EcoConsulting	21	0.00	18	0.00	20	0.00
Global Concessional Financing Facility (GCFF)	9	45.38	10	42.53	14	55.50
Greenpeace	22	0.00	19	0.00	21	0.00
Human Environment Association for Development (HEAD)	7	49.40	8	45.83	8	61.00
International Monetary Fund (IMF)	18	14.25	20	0.00	4	71.25
Investment Development Authority of Lebanon (IDAL)	19	10.80	21	0.00	15	54.00
KfW Development Bank	16	33.01	16	26.14	11	59.75
Lebanon for Development (LFD)	23	0.00	22	0.00	22	0.00
Logistics Cluster	24	0.00	23	0.00	23	0.00
MedCities	4	57.97	2	54.85	7	67.25
Minister of Environment	6	50.42	6	47.67	10	60.00
Minister of Interior and Municipalities	15	33.44	11	41.20	24	0.00

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Minister of Public Works and Transport	25	0.00	24	0.00	25	0.00
Office of the Minister of State for Administrative Reform (OMSAR)	2	60.16	3	54.22	2	80.75
Oxfam	5	53.67	5	49.10	5	70.50
Reform, Recovery and Reconstruction Framework (3RF)	26	0.00	25	0.00	26	0.00
UN-Habitat	20	4.15	26	0.00	18	20.75
Union for the Mediterranean (UfM)	1	61.29	1	57.15	3	74.50
United Nations Development Programme (UNDP)	10	44.67	12	40.79	12	59.00
United Nations Economic and Social Commission for Western Asia (ESCWA)	12	44.08	15	37.64	6	68.75
United Nations Economic and Social Council (ECOSOC)	27	0.00	27	0.00	27	0.00
United Nations Environment Programme (UNEP)	13	42.57	14	40.54	17	49.50
United Nations Office for Project Services (UNOPS)	11	44.56	13	40.78	13	58.50
World Bank	17	32.09	17	24.87	9	60.25

Council of Ministers (CoM)

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Minister of Administrative Development	5	45.29	5	42.93	6	52.25
Minister of Agriculture	12	37.41	14	31.85	4	58.75
Minister of Defense	16	26.48	13	32.86	15	0.00
Minister of Economy and Trade	2	55.05	1	54.83	7	51.25
Minister of Education and Higher Education	7	43.30	6	42.50	10	45.25
Minister of Energy and Water	3	50.82	3	48.11	2	60.25
Minister of Environment	4	47.37	4	47.38	11	43.25
Minister of Foreign Affairs and Emigrants	13	31.14	15	30.58	12	32.50
Minister of Industry	9	38.46	10	35.37	8	48.75
Minister of Information	17	0.00	17	0.00	16	0.00
Minister of Interior and Municipalities	15	26.75	16	27.11	14	24.50
Minister of Justice	18	0.00	18	0.00	17	0.00
Minister of Labour	8	39.68	7	41.00	13	32.00
Minister of Public Health	11	37.43	11	34.23	9	48.25
Minister of Social Affairs	6	44.92	8	39.45	1	64.50
Minister of Telecommunications	14	30.74	9	38.14	18	0.00
Minister of the Displaced	19	0.00	19	0.00	19	0.00
Minister of Tourism	10	38.46	12	34.13	5	54.75
Minister of Youth and Sports	1	55.67	2	53.82	3	60.00

Ministry of Agriculture (MoA)

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Action Against Hunger - Lebanon	12	41.05	4	50.58	25	0.00
Agence Française de Développement (AFD)	22	20.25	21	25.12	26	0.00
Amnesty International	30	0.00	24	0.00	27	0.00
Arab Fund for Economic and Social Development (AFESD)	11	43.52	13	38.11	10	64.00
Arcenciel	10	44.81	12	38.41	3	69.25
Care International	15	38.48	19	31.08	5	67.15
Center for Development, Democracy and Governance (CDDG)	27	8.80	25	0.00	21	44.00
Council for Development and Reconstruction (CDR)	8	46.70	11	40.63	2	69.75
Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)	9	45.45	10	42.12	15	57.50
Farah Social Foundation	1	58.21	1	56.14	12	63.25
Food and Agriculture Organization (FAO)	14	38.87	18	32.10	9	65.00
Foundation Diane	3	56.40	3	54.09	13	62.50
Human Environment Association for Development (HEAD)	2	57.70	2	55.01	8	65.25
International Labour Organization (ILO)	4	50.59	5	48.28	16	57.00
International Monetary Fund (IMF)	13	39.52	16	35.02	17	56.50

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
International Water Management Institute (IWMI)	21	28.43	15	35.27	28	0.00
Investment Development Authority of Lebanon (IDAL)	26	8.85	26	0.00	20	44.25
Italian Agency for Development Cooperation (AICS)	31	0.00	27	0.00	29	0.00
Jouzour Loubnan	24	13.70	28	0.00	4	68.50
Lebanese Center for Policy Studies (LCPS)	5	50.51	9	44.56	1	73.00
Lebanese Chamber of Commerce, Industry, and Agriculture (CCIA)	29	5.70	29	0.00	24	28.50
Lebanese Environment Forum (LEF)	32	0.00	30	0.00	30	0.00
Lebanese Food Bank	33	0.00	31	0.00	31	0.00
Mercy Corps	6	49.97	6	46.59	14	60.75
National Council for Scientific Research – Lebanon (CNRS-L)	16	37.14	14	36.35	22	39.25
Nusaned	7	49.84	7	45.27	7	65.50
Oxfam	34	0.00	32	0.00	32	0.00
United Nations Development Programme (UNDP)	20	30.14	23	24.87	19	50.50
United Nations Economic and Social Commission for Western Asia (ESCWA)	18	36.73	8	45.26	33	0.00
United Nations Economic and Social Council (ECOSOC)	28	6.35	33	0.00	23	31.75

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
United Nations Environment Programme (UNEP)	25	13.40	34	0.00	6	67.00
United Nations Industrial Development Organization (UNIDO)	23	20.25	22	25.12	34	0.00
World Bank	17	37.04	17	33.24	18	51.25
World Food Programme (WFP)	19	34.99	20	27.66	11	63.50
World Vision International	35	0.00	35	0.00	35	0.00

Ministry of Culture (MoC)

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Aga Khan Trust for Culture (AKTC)	11	43.01	12	37.29	15	63.75
Arab Fund for Arts and Culture (AFAC)	17	35.17	22	23.41	3	81.50
Arab Fund for Economic and Social Development (AFESD)	6	49.32	7	41.36	4	78.75
Arab League Educational, Cultural and Scientific Organization (ALECSO)	32	0.00	29	0.00	31	0.00
Association for the Protection of the Lebanese Heritage (APLH)	28	16.56	26	20.55	32	0.00
Beirut Art Center	1	63.58	1	57.97	1	82.65
Beirut Heritage Initiative	31	8.20	30	0.00	26	41.00
Biladi	24	26.31	27	20.55	23	48.75
Council for Development and Reconstruction (CDR)	23	26.46	28	20.55	22	49.50
Cultural Heritage Without Borders	13	42.34	15	33.11	6	78.25
Cultural Relations Platform	12	42.75	10	38.58	19	57.15
Cultural Resource	33	0.00	31	0.00	33	0.00
Dar El-Nimer for Arts & Culture	34	0.00	32	0.00	34	0.00
Ettijahat	35	0.00	33	0.00	35	0.00
Global Heritage Fund	4	55.17	5	47.64	2	82.50
International Alliance for the Protection of Heritage in Conflict Areas (ALIPH)	14	42.17	14	34.95	10	70.00

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
International Centre for the Study of the Preservation and Restoration of Cultural Property (ICCROM)	22	29.19	25	21.82	17	58.00
International Council of Museums (ICOM)	29	12.20	34	0.00	16	61.00
International Council on Monuments and Sites (ICOMOS)	5	53.53	4	48.18	9	73.50
International Monetary Fund (IMF)	25	25.22	17	27.32	30	16.00
Issam Fares Institute for Public Policy and International Affairs (IFI)	18	33.55	19	25.12	14	66.50
Lebanese American University (LAU)	15	40.77	9	39.51	25	43.50
Lebanese Association for Artistic and Cultural Exchange	3	55.42	3	51.65	12	67.50
Lebanese Association for History (LAH)	10	43.18	13	36.33	11	69.50
Lebanese Center for Civic Education (LCCE)	26	24.74	20	25.06	29	22.75
Masar Association	7	46.69	11	38.42	7	77.50
Save Beirut Heritage	8	46.55	6	43.61	20	57.00
Shouf Biosphere Reserve	20	30.13	21	24.11	21	53.50
Transparency International	2	61.93	2	56.96	5	78.50
United Nations Development Programme (UNDP)	21	29.24	24	22.01	18	57.50

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
United Nations Educational, Scientific and Cultural Organization (UNESCO)	30	9.65	35	0.00	24	48.25
United Nations Office for Project Services (UNOPS)	9	45.63	8	40.00	13	67.00
United Nations Populations Fund (UNFPA)	16	36.01	18	25.95	8	75.50
World Bank	19	31.23	16	32.73	28	24.25
World Lebanese Cultural Union (WLCU)	27	24.42	23	23.41	27	27.75

Ministry of Energy and Water (MoEW)

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Act for Human Rights (ALEF)	13	44.50	9	40.76	15	58.25
Action Against Hunger - Lebanon	23	30.98	14	38.44	25	0.00
Amnesty International	26	0.00	24	0.00	26	0.00
Arcenciel	27	0.00	25	0.00	27	0.00
Care International	18	41.33	23	32.86	5	74.25
Center for Development, Democracy and Governance (CDDG)	25	4.35	26	0.00	24	21.75
Council for Development and Reconstruction (CDR)	28	0.00	27	0.00	28	0.00
Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)	17	41.64	16	37.49	16	57.15
EcoConsulting	14	44.42	15	37.55	6	70.75
Establishment of the Water of Beirut and Mount Lebanon (EBML)	19	39.18	21	35.53	19	52.75
EU Delegation to the Republic of Lebanon	12	44.70	19	36.41	3	76.75
Food and Agriculture Organization (FAO)	2	55.39	2	48.88	1	80.00
Foundation Diane	6	47.33	5	42.95	10	63.58
Global Water Partnership	10	45.27	10	40.60	12	62.75
Greenpeace	29	0.00	28	0.00	29	0.00
Human Environment Association for Development (HEAD)	3	50.52	3	47.27	13	60.75

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
International Water Management Institute (IWMI)	4	49.10	6	42.38	4	74.75
Justicia Foundation	30	0.00	29	0.00	30	0.00
Lebanese Environment Forum (LEF)	5	47.75	4	43.49	11	63.50
Lebanese Water Actors Platform (LEWAP)	16	42.40	18	36.54	8	64.75
Makhzoumi Foundation	31	0.00	30	0.00	31	0.00
MedCities	1	59.64	1	53.84	2	79.75
MedWaves	15	43.22	8	40.85	20	51.50
Operation Big Blue	11	44.72	11	40.54	14	60.25
Oxfam	32	0.00	31	0.00	32	0.00
Transparency International	22	37.73	20	35.72	21	44.75
United Nations Development Programme (UNDP)	21	38.35	17	36.67	22	44.00
United Nations Economic and Social Commission for Western Asia (ESCWA)	7	45.56	13	39.16	7	70.00
United Nations Economic and Social Council (ECOSOC)	24	8.40	32	0.00	23	42.00
United Nations Environment Programme (UNEP)	9	45.37	7	42.15	17	57.00
United Nations International Children's Emergency Fund (UNICEF)	8	45.47	12	40.47	9	64.25
World Bank	20	39.02	22	34.76	18	55.00

Ministry of Information (Moi)

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Act for Human Rights (ALEF)	2	59.32	2	57.36	14	63.83
AMIDEAST	12	51.06	12	47.10	11	64.15
Amnesty International	20	0.00	19	0.00	20	0.00
Arij Network	7	55.66	6	53.97	16	59.25
Daraj Media	11	53.20	10	49.72	10	64.25
Diakonia	21	0.00	20	0.00	21	0.00
Digital Forensic Research Lab (DFRLab)	22	0.00	21	0.00	22	0.00
European Digital Media Observatory	23	0.00	22	0.00	23	0.00
Human Rights Watch (HRW)	24	0.00	23	0.00	24	0.00
International Center for Journalists (ICFJ)	19	6.80	24	0.00	19	34.00
International Federation of Journalists (IFJ)	8	55.01	8	50.79	6	67.50
Lebanese Center for Human Rights (CLDH)	15	44.31	14	39.84	15	61.00
Maharat Foundation	9	54.30	9	50.76	7	65.50
May Chidiac Institute of Media Research	5	56.79	5	54.07	9	64.50
Media Association for Peace (MAP)	18	38.25	18	36.67	18	43.50
National News Agency (NNA)	10	53.88	11	49.48	5	70.00
Office of the High Commissioner for Human Rights (OHCHR)	3	59.27	4	54.17	2	75.00

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Organization for Economic Cooperation and Development (OECD)	25	0.00	25	0.00	25	0.00
Oxfam	26	0.00	26	0.00	26	0.00
Reporters Without Borders	1	63.31	1	58.89	1	76.00
SMEX	16	43.83	15	38.49	12	64.08
The Trust Project	27	0.00	27	0.00	27	0.00
Transparency International	6	56.73	7	52.16	3	72.00
United Nations Development Programme (UNDP)	13	49.12	13	44.50	8	65.00
United Nations Educational, Scientific and Cultural Organization (UNESCO)	14	44.70	16	37.85	4	71.00
United Nations International Children's Emergency Fund (UNICEF)	4	58.69	3	56.54	13	64.00
World Health Organization (WHO)	17	39.46	17	37.36	17	46.75

Ministry of Justice (MoJ)

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Act for Human Rights (ALEF)	9	41.38	10	37.26	12	56.75
Arab Center for the Rule of Law and Integrity (ACRLI)	7	44.11	7	38.88	7	62.75
Beirut Bar Association (BBA)	26	0.00	23	0.00	24	0.00
Cedar Centre for Legal Studies	27	0.00	24	0.00	25	0.00
Human Rights Watch (HRW)	15	36.60	18	27.18	1	73.50
International Association for Court Administration (IACA)	28	0.00	25	0.00	26	0.00
International Association of Lawyers	6	45.30	3	42.50	13	54.00
International Center for Not-for-Profit Law (ICNL)	22	20.96	20	26.01	27	0.00
International Center for Transitional Justice (ICTJ)	23	8.10	26	0.00	20	40.50
International Development Law Organization	29	0.00	27	0.00	28	0.00
International Federation for Human Rights	30	0.00	28	0.00	29	0.00
International Law Institute	10	40.79	9	37.71	15	52.00
International Legal Foundation (ILF)	17	32.60	16	30.83	21	38.75
Justicia Foundation	18	31.88	19	27.02	17	50.50
Kulluna Irada	16	36.44	14	32.56	16	51.00
Lawyers Without Borders	31	0.00	29	0.00	30	0.00
Legal Action Worldwide (LAW)	8	44.10	8	37.77	4	67.25

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Legal Agenda	4	46.45	4	41.40	6	64.25
Maharat Foundation	21	28.43	22	23.98	18	45.50
MENA Rights Group	20	29.06	11	36.06	31	0.00
Middle East Institute (MEI)	32	0.00	30	0.00	32	0.00
National Democratic Institute (NDI)	2	47.52	2	43.76	9	60.00
Office of the High Commissioner for Human Rights (OHCHR)	1	54.63	1	50.09	3	68.50
Office of the Minister of State for Administrative Reform (OMSAR)	5	45.63	5	40.26	5	64.75
Search for Common Ground	3	46.60	6	40.22	2	69.75
SEEDS Legal Clinic	33	0.00	31	0.00	33	0.00
Tahrir Institute for Middle East Policy (TIMEP)	24	6.70	32	0.00	22	33.50
Transparency International	14	36.78	17	30.07	8	62.75
United Nations Development Programme (UNDP)	12	37.27	15	31.91	11	57.75
United Nations Interregional Crime and Justice Research Institute (UNICRI)	11	37.44	12	35.91	19	42.50
United Nations Office on Drugs and Crime (UNODC)	13	36.85	13	32.69	14	52.50
Westminster Foundation for Democracy (WFD)	25	6.50	33	0.00	23	32.50
World Bank	19	31.85	21	25.12	10	58.00

Ministry of Tourism (MoT)

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Al Shouf Cedar Nature Reserve	4	57.49	4	52.91	8	74.25
Arab Tourism Organization	29	0.00	26	0.00	26	0.00
Association for Forests Development and Conservation (AFDC)	12	44.28	11	41.01	16	55.00
Be Baladi	15	43.61	8	44.44	23	39.00
Beyond Group	21	33.40	20	28.63	18	51.63
Council for Development and Reconstruction (CDR)	28	6.75	27	0.00	25	33.75
Darb w Dar	20	36.06	21	28.48	12	65.50
Fair Trade Lebanon	1	65.10	1	59.14	1	85.50
Food and Agriculture Organization (FAO)	14	43.68	13	38.06	13	65.00
Global Environment Facility (GEF)	2	61.21	2	56.62	6	76.25
Green Globe Lebanon	25	18.61	25	23.09	27	0.00
Greenpeace	30	0.00	28	0.00	28	0.00
International Ecotourism Society	26	8.40	29	0.00	22	42.00
International Union for Conservation of Nature (IUCN)	27	7.70	30	0.00	24	38.50
Lebanese Association for Energy Saving and for Environment (ALMEE)	24	19.43	23	24.11	29	0.00
Lebanese Environment Forum (LEF)	18	37.27	18	33.53	19	51.25

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Lebanon Mountain Trail Association (LMTA)	23	22.19	22	27.53	30	0.00
Lebanon Reforestation Initiative	10	45.83	12	39.56	10	69.75
Masar Association	3	60.63	3	55.49	4	78.00
National Council for the Development of Tourism (NCCTL)	31	0.00	31	0.00	31	0.00
Rene Moawad Foundation	7	51.12	10	42.96	2	82.50
Society for the Protection of Nature in Lebanon (SPNL)	22	30.67	24	23.85	14	57.25
Tourist Guide Syndicate	9	45.85	7	44.48	20	50.00
UN Tourism	8	49.21	9	43.63	11	69.00
Union of Sustainable and Ecotourism Institutions in Lebanon (USEIL)	16	38.80	17	34.00	15	57.00
United Nations Development Programme (UNDP)	17	38.66	16	34.51	17	54.25
United Nations Economic and Social Commission for Western Asia (ESCWA)	6	51.54	6	46.01	9	71.00
United Nations Economic and Social Council (ECOSOC)	19	36.18	19	32.54	21	49.75
United Nations Educational, Scientific and Cultural Organization (UNESCO)	13	44.03	15	35.72	7	76.25
United Nations Environment Programme (UNEP)	5	56.68	5	50.68	5	77.75
World Bank	11	44.65	14	35.74	3	79.25

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
World Wildlife Fund (WWF)	32	0.00	32	0.00	32	0.00

Special Committee for Constitutional Revisions (SCCR)

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Act for Human Rights (ALEF)	9	35.67	8	33.34	17	44.00
Chibli Mallat	25	0.00	24	0.00	21	0.00
Friedrich Naumann Foundation (FNF)	21	22.43	14	27.83	22	0.00
Human Rights Watch (HRW)	19	25.26	10	31.12	23	0.00
Imad Martinos	24	12.25	25	0.00	12	61.25
International Center for Transitional Justice (ICTJ)	14	33.28	20	25.16	9	65.00
International Federation for Human Rights	18	30.03	17	26.83	18	42.00
International Foundation for Electoral Systems (IFES)	15	32.90	19	25.57	11	61.50
Justicia Foundation	26	0.00	26	0.00	24	0.00
Kulluna Irada	20	24.61	22	22.96	20	30.50
Lebanese Association for Democratic Elections (LADE)	17	32.03	21	24.11	10	63.00
Lebanese Center for Human Rights (CLDH)	27	0.00	27	0.00	25	0.00
Lebanese Foundation for Permanent Civil Peace (LFPCP)	8	36.21	7	36.12	19	35.50
Legal Action Worldwide (LAW)	6	44.32	6	36.44	6	74.75
Media Association for Peace (MAP)	22	22.14	16	27.47	26	0.00
Melhem Khalaf	10	35.33	13	30.01	14	55.75
MENA Rights Group	3	50.20	3	43.37	5	75.00

Representative	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Middle East Institute (MEI)	28	0.00	28	0.00	27	0.00
Mireille Najm	23	20.96	18	26.01	28	0.00
Mohammad Mattar	29	0.00	29	0.00	29	0.00
Nadi Abi Rached	12	33.41	12	30.32	15	44.88
Nawaf Salam	1	62.33	1	56.36	1	83.00
Office of the High Commissioner for Human Rights (OHCHR)	2	61.66	2	55.70	2	82.25
Pascal Monin	7	39.29	9	31.25	7	70.50
Pro Peace	5	44.91	5	36.55	3	76.25
Richard Albert	11	33.60	15	27.60	13	56.00
Souheil Abboud	13	33.41	11	30.41	16	44.50
Tannous Mechleb	4	47.42	4	41.36	8	69.25
Zouheir Chokr	16	32.07	23	21.06	4	75.50