



STUDENT INITIATIVE



# 4<sup>TH</sup> MODEL GOOD GOVERNANCE

LEBANESE AMERICAN UNIVERSITY

FINAL CONFERENCE  
HIGH SCHOOL

## Comprehensive Conference Report

JANUARY 2024

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## **LAU Simulation Models**

### **4th LAU Model Good Governance**

## **Comprehensive Conference Report**

*January 20 & 21, 2024*

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This Comprehensive Conference Report (CCR), consists of two parts:

### **Part One: Committee Awards**

This section contains a list of all award recipients for the specified committee.

Please note the following:

- The Best Delegate Award is associated with a 50% scholarship for education at LAU.
- The Diplomacy Award is associated with a 25% scholarship for education at LAU.
- The Policy Statement Award is not associated with a scholarship.

All awards and their associated scholarship letters (if any), will be distributed in a dedicated Awards Ceremony to be held later in the year. Further details will be communicated to award recipients and advisors.

### **Part Two: Grades & Ranking Breakdown**

This section contains a list of all registered delegates per committee (by organization) in alphabetical order. Every participant is matched to his/her rank and grade with regard to each of the 3 Distinguished Awards Criteria.

Please note the following:

- Committee grades are not necessarily a grade out of 100 (nor any other value). They are a percentage of a whole that is constant within a committee but varies between different committees.
- The published rankings and grades are a direct reflection of the grading system with respect to performance only.
  - Eligibility requirements are not factored in. Hence, ranking within the top of the committee does not guarantee any awards if the basic eligibility criteria are not met:
    - Training Session & Mock Simulation Attendance (2/3)
    - Final Conference Attendance (2/2)
    - Mandatory Policy Statement Submission
- If a delegate has submitted a policy statement and his/her policy statement grade reads 0.00, then the paper may have been disqualified due to:
  - Plagiarism being greater than 15%.
  - Document length being longer than 2 pages.
  - The delegate's name or school name found on the document.

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### Part Two: Grades & Ranking Breakdown

International Monetary Fund - Lebanese Summit (LIMF)  
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Special Committee for Constitutional Revisions (SCCR)

## Part One: Committee Awards

### International Monetary Fund - Lebanese Summit (LIMF)

Award	Country
Best Delegate	International Finance Corporation (IFC)
Diplomacy	United Nations High Commissioner for Refugees (UNHCR)
Policy Statement	The World Bank
Policy Statement	United Nations Population Fund (UNFPA)

### Ministry of Culture (MoC)

Award	Country
Best Delegate	United Nations Development Programme (UNDP)
Diplomacy	Arab Open University (AOU)
Policy Statement	Arab League Educational, Cultural, and Scientific Organization (ALECSO)
Policy Statement	Ettijahat

### Ministry of Education and Higher Education (MEHE)

Award	Country
Best Delegate	Centre for Lebanese Studies (CLS)
Diplomacy	Themarouna
Diplomacy	Sesobel
Policy Statement	Arab League Educational, Cultural, and Scientific Organization (ALECSO)
Policy Statement	Center for Educational Research and Development (CERD)
Policy Statement	Arab Open University (AOU)

### Ministry of Information (MoI)

Award	Country
Best Delegate	Danish Refugee Council (DRC)
Diplomacy	Committee to Protect Journalists (CPJ)
Policy Statement	United Nations Population Fund (UNFPA)
Policy Statement	Reporters Committee for Freedom of the Press (RCFP)

### Ministry of Justice (MoJ)

Award	Country
Best Delegate	Forum Civil Peace Service/ZFD
Diplomacy	International Center for Transitional Justice (ICTJ)
Policy Statement	Tahrir Institute for Middle East Policy (TIMEP)
Policy Statement	International Commission of Jurists (ICJ)
Policy Statement	MENA Rights Group

### Ministry of Public Health (MoPH)

Award	Country
Best Delegate	United Nations High Commissioner for Refugees (UNHCR)
Diplomacy	Society for Inclusion and Development in Communities (SIDC)
Policy Statement	United Nations Development Programme (UNDP)
Policy Statement	Civil Counsel Against Addiction (CCAA)

### Ministry of Tourism (MoT)

Award	Country
Best Delegate	Lebanon Green Building Council
Diplomacy	Union of Sustainable and Ecotourism Institutions in Lebanon (USEIL)
Policy Statement	United States Agency for International Development (USAID)
Policy Statement	Agence Française de Développement (AFD)

### Ministry of Youth and Sports (MoYS)

Award	Country
Diplomacy	United Nations Population Fund (UNFPA)
Diplomacy	Arab Open University (AOU)
Diplomacy	Lebanese Olympic Committee (LOC)
Policy Statement	United Nations Children's Fund (UNICEF)
Policy Statement	Notre-Dame University (NDU)

**Disclaimer:** As per LAUSM's grading, evaluation, and awarding structure; committees that do not reach the applicable performance threshold of any of the 3 Distinguished Performance Awards may have that award withdrawn. Hence, this committee did not award the "Best Delegate Award".

### Special Committee for Constitutional Revisions (SCCR)

Award	Country
Best Delegate	Search for Common Ground
Diplomacy	Forum Civil Peace Service/ZFD
Diplomacy	Elias El Howayek
Policy Statement	Charles Malik
Policy Statement	Bechara El Khoury

## Part Two: Grades & Ranking Breakdown

### International Monetary Fund - Lebanese Summit (LIMF)

Organization	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Arab Fund for Economic and Social Development (AFESD)	14	51.01	14	48.53	11	59.50
Arab Monetary Fund	26	0.00	26	0.00	22	0.00
Arab NGO Network for Development (ANND)	17	46.72	16	46.12	20	47.75
Caritas	12	51.68	11	49.48	12	59.00
Carnegie Middle East Center (CMEC)	22	35.21	18	43.69	23	0.00
Delloite Lebanon	24	33.76	22	41.89	24	0.00
Diakonia	20	43.47	24	41.40	19	50.50
Ernst & Young (EY) Lebanon	27	0.00	27	0.00	25	0.00
International Finance Corporation (IFC)	1	67.41	1	62.93	1	81.75
International Labour Organization (ILO)	4	58.30	5	53.84	6	73.00
Issam Fares Institution (IFI)	25	33.13	25	41.11	26	0.00
Lebanese Centre for Policy Studies (LCPS)	23	34.36	20	42.63	27	0.00
Lebanese Microfinance Association	21	39.39	23	41.49	21	29.75
Management Solutions Experts (MSE)	9	55.60	10	50.45	5	74.75
Mercy Corps	10	55.17	9	51.89	8	66.75
PwC Lebanon	5	58.05	3	55.34	7	67.25
Roland Berger	28	0.00	28	0.00	28	0.00
The EU Delegation to the Republic of Lebanon	13	51.07	13	48.85	13	58.50
The Policy Initiative	19	45.65	21	42.12	14	58.50
The World Bank	3	60.02	4	54.11	2	79.00
UN Women	11	52.82	12	49.16	9	66.00
United Nations Conference on Trade and Development (UNCTAD)	16	48.16	17	45.80	17	56.25



Organization	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
United Nations Economic and Social Commission for Western Asia (ESCWA)	18	46.47	19	43.14	15	58.50
United Nations High Commissioner for Refugees (UNHCR)	2	60.98	2	61.59	18	55.00
United Nations Industrial Development Organization (UNIDO)	15	49.79	15	47.39	16	58.00
United Nations Office for the Coordination of Humanitarian Affairs (OCHA)	8	56.11	6	53.53	10	63.25
United Nations Population Fund (UNFPA)	7	57.89	8	52.46	3	76.50
United States Agency for International Development (USAID)	6	57.92	7	53.26	4	75.00

## Ministry of Culture (MoC)

Organization	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
American University of Beirut (AUB)	30	0.00	28	0.00	28	0.00
Anera	13	50.81	12	51.38	14	47.00
Arab Cultural Organization	31	0.00	29	0.00	29	0.00
Arab Fund for Arts and Culture (AFAC)	17	45.20	19	44.91	18	45.00
Arab League Educational, Cultural, and Scientific Organization (ALECSO)	3	64.64	5	58.91	1	82.50
Arab Open University (AOU)	2	65.08	2	63.99	3	64.00
Assabil	23	41.31	18	45.42	26	23.50
Association for the Protection of Lebanese Heritage	9	53.01	14	50.83	6	60.25
Beirut Art Center	18	45.19	16	49.99	25	24.50
Cultural Relations Platform	27	32.87	24	40.79	30	0.00
Culture Resource	4	63.21	3	63.22	7	59.50
Ettijahat	5	62.88	4	60.29	2	69.75
Holy Spirit University of Kaslik (USEK)	14	50.10	15	50.58	17	45.25
Impact Lebanon	10	51.96	13	51.32	10	53.00
Lebanese American University (LAU)	15	48.99	8	55.00	27	21.75
Lebanese Association for Artistic and Cultural Exchange	32	0.00	30	0.00	31	0.00
Lebanese Association for Educational Studies (LAES)	28	9.70	31	0.00	12	48.50
Lebanese Association for History	22	42.26	25	40.22	11	49.25
Lebanese Center for Civic Education (LCCE)	6	59.45	6	58.27	5	60.75
Lebanese Cultural Heritage Association	25	35.85	27	36.92	24	30.50
Lebanese Foundation for Permanent Civil Peace (LFPCP)	26	33.54	23	41.62	32	0.00
Lebanese University (LU)	33	0.00	32	0.00	33	0.00
Masar Association	19	43.55	21	42.50	15	46.50

Organization	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Notre-Dame University (NDU)	20	43.32	20	44.32	22	38.00
Saint Joseph University (USJ)	16	47.45	17	48.02	19	43.75
Samir Kassir Foundation	29	7.80	33	0.00	21	39.00
The Open Society Foundation in Lebanon	12	50.99	10	52.97	20	41.50
Unite Lebanon Youth Project (ULYP)	21	43.09	22	41.68	13	47.50
United Nations Development Programme (UNDP)	1	68.74	1	71.44	9	53.75
United Nations Educational, Scientific and Cultural Organization (UNESCO)	7	57.44	9	54.99	4	64.00
United Nations Population Fund (UNFPA)	8	56.55	7	55.07	8	59.25
University of Balamand (UOB)	24	37.85	26	39.20	23	31.25
Word Lebanese Cultural Union	11	51.67	11	52.21	16	46.50

## Ministry of Education and Higher Education (MEHE)

Organization	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
ABAAD	16	51.75	22	47.83	11	66.00
Act for Human Rights (ALEF)	39	0.00	39	0.00	36	0.00
Al Moasat Association	40	0.00	40	0.00	37	0.00
ALPHA Association	27	44.94	24	47.20	35	34.50
American University of Beirut (AUB)	31	41.88	33	41.11	33	43.75
Arab League Educational, Cultural, and Scientific Organization (ALECSO)	7	59.20	11	53.67	1	79.75
Arab Open University (AOU)	5	61.40	6	58.26	5	72.25
Arcenciel	35	39.65	37	36.67	30	50.50
Caritas	33	41.21	35	40.16	32	44.25
Center for Educational Research and Development (CERD)	13	56.09	14	51.54	4	72.75
Centre for Lebanese Studies (CLS)	1	71.56	1	68.89	2	78.25
Holy Spirit University of Kaslik (USEK)	41	0.00	41	0.00	38	0.00
Humanity and Inclusion	32	41.61	36	37.11	22	58.50
Imam Sadr Foundation (ISF)	20	50.54	17	50.12	29	50.75
Injaz Lebanon	18	51.26	19	49.64	24	56.25
International Bureau of Education (IBE)	10	57.36	9	55.65	19	61.00
International Education Association (IEA)	42	0.00	42	0.00	39	0.00
International Institute of Educational Planning (IIEP)	37	39.09	20	48.50	40	0.00
International Labour Organization (ILO)	11	57.35	10	54.47	8	67.25
Lebanese American University (LAU)	24	48.85	15	50.88	34	39.25
Lebanese Association for Educational Studies (LAES)	28	44.50	30	42.38	28	51.75
Lebanese Center for Civic Education (LCCE)	34	40.63	16	50.41	41	0.00
Lebanese Center for Special Education	30	43.21	32	41.20	31	50.00

Organization	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Lebanese University (LU)	21	50.28	21	48.42	25	56.25
Lebanon School District	29	43.53	34	41.11	27	52.00
Notre-Dame University (NDU)	22	50.22	27	46.44	15	64.00
Office of the United Nations High Commissioner for Human Rights (OHCHR)	36	39.47	38	35.14	26	55.75
Plan International	23	49.25	26	46.66	23	58.25
Saint Joseph University (USJ)	38	35.48	28	44.03	42	0.00
Save the Children	9	58.51	7	56.76	18	62.25
Sesobel	3	64.96	3	63.41	7	67.50
Smart Kids with Individual Learning Differences (SKILD)	19	51.11	25	46.86	9	66.75
Spark	15	52.25	18	50.06	21	59.50
Teach for Lebanon (TFL)	26	45.79	31	41.93	20	60.00
Themarouna	2	70.13	2	67.55	3	76.50
Together for Inclusive Educational Systems (T.I.E.S)	25	47.94	29	43.85	17	63.00
United Nations Children's Fund (UNICEF)	6	60.14	5	58.74	16	64.00
United Nations Development Programme (UNDP)	8	58.71	8	56.71	12	65.00
United Nations Educational, Scientific and Cultural Organization (UNESCO)	4	63.47	4	60.95	6	71.75
United States Agency for International Development (USAID)	17	51.29	23	47.51	13	65.00
University of Balamand (UOB)	14	55.09	13	52.04	14	64.25
World Learning	12	56.45	12	53.54	10	66.50

## Ministry of Information (Moi)

Organization	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Act for Human Rights (ALEF)	29	31.90	25	39.59	29	0.00
AMIDEAST	18	44.83	21	42.47	16	53.00
Amnesty International	10	52.18	13	46.69	6	72.75
Arij Network	33	0.00	32	0.00	30	0.00
Committee to Protect Journalists (CPJ)	3	63.33	2	63.12	12	60.50
Danish Refugee Council (DRC)	1	66.52	1	64.92	8	69.25
Diakonia	26	38.55	29	36.54	23	45.50
Fe-Male	31	31.14	31	30.58	27	32.50
Human Rights Watch (HRW)	13	48.97	9	48.17	19	50.75
International Center for Journalists (ICFJ)	12	49.19	10	48.13	18	52.00
International Center for Transitional Justice (ICTJ)	4	58.70	4	57.32	11	62.50
International Federation of Journalists (IFJ)	14	47.86	14	45.61	14	55.50
Joumana Haddad Freedoms Center (JHFC)	27	35.86	16	44.50	31	0.00
Justice Without Frontiers (JWF)	19	43.35	22	42.25	22	46.50
Lebanese Center for Human Rights (CLDH)	25	39.07	30	35.02	15	54.25
Legal Action Worldwide (LAW)	9	52.98	6	52.59	17	53.00
Legal Agenda	15	47.50	15	45.04	13	56.00
Maharat Foundation	34	0.00	33	0.00	32	0.00
May Chidiac Institute of Media Research	23	41.02	19	43.39	28	30.25
Media Association for Peace (MAP)	35	0.00	34	0.00	33	0.00
National News Agency (NNA)	24	39.37	28	37.68	25	45.00
Office of the United Nations High Commissioner for Human Rights (OHCHR)	36	0.00	35	0.00	34	0.00

Organization	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Oxfam	32	16.30	36	0.00	3	81.50
Reporters Committee for Freedom of the Press (RCFP)	11	51.67	18	43.52	2	83.00
Reporters Without Borders (RSF)	17	46.96	23	42.07	10	65.25
Samir Kassir Foundation	28	34.36	20	42.63	35	0.00
SEEDs for Legal Initiatives	8	53.93	7	50.60	9	65.75
SMEX	21	42.83	24	41.23	21	48.00
Social, Humanitarian, Economical Intervention for Local Development (SHEILD)	22	41.88	26	39.50	20	50.25
The EU Delegation to the Republic of Lebanon	7	54.82	11	47.80	4	81.50
United Nations Children's Fund (UNICEF)	37	0.00	37	0.00	36	0.00
United Nations Educational, Scientific and Cultural Organization (UNESCO)	20	42.88	17	44.15	26	36.50
United Nations High Commissioner for Refugees (UNHCR)	6	56.32	8	50.53	5	76.50
United Nations Population Fund (UNFPA)	2	66.40	3	59.56	1	92.00
United States Agency for International Development (USAID)	16	47.17	12	46.91	24	45.50
United States Institute of Peace	5	57.73	5	54.13	7	70.50
World Vision International	30	31.19	27	38.70	37	0.00

## Ministry of Justice (MoJ)

Organization	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
ABAAD	14	49.27	15	46.18	15	60.25
Act for Human Rights (ALEF)	32	33.59	33	33.37	30	33.50
Adyan Foundation	22	43.23	24	41.11	24	50.50
Arab Center for the Development of The Rule of Law and Integrity (ACRLI)	34	13.95	34	0.00	6	69.75
Arab NGO Network for Development (ANND)	12	50.22	10	50.78	25	46.50
Association of Justice and Mercy (AJEM)	29	38.05	32	33.88	22	53.75
Euro-Med Human Rights Monitor	26	41.27	31	35.02	11	65.25
Forum Civil Peace Service/ZFD	1	71.34	1	70.72	5	71.75
Human Rights Watch (HRW)	4	55.77	8	51.89	7	69.75
Independence of the Judiciary Coalition (IJC)	33	30.73	26	38.13	32	0.00
International Center for Not for Profit Law (ICNL)	36	0.00	35	0.00	33	0.00
International Center for Transitional Justice (ICTJ)	3	59.20	2	57.17	12	64.00
International Commission of Jurists (ICJ)	2	61.31	3	56.71	2	78.00
International Federation for Human Rights (IFHR)	15	47.09	23	41.68	9	67.50
Justicia Foundation	23	42.49	20	41.93	28	43.50
Kulluna Irada	8	52.01	13	48.72	13	63.75
Lebanese Center for Human Rights (CLDH)	17	46.52	25	40.79	8	68.25
Lebanese Centre for Policy Studies (LCPS)	31	33.96	21	41.84	34	0.00
Legal Action Worldwide (LAW)	5	54.94	5	52.91	14	61.50
Legal Agenda	28	38.24	30	36.03	27	46.00
Maharat Foundation	30	34.29	29	36.29	31	25.25



Organization	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Media Association for Peace (MAP)	21	43.74	4	53.90	35	0.00
MENA Rights Group	19	45.35	28	37.34	3	76.25
Middle East Institute (MEI)	27	41.06	22	41.70	29	37.25
National Democratic Institute (NDI)	16	46.61	18	42.88	16	60.25
Office of the United Nations High Commissioner for Human Rights (OHCHR)	7	53.42	7	51.96	18	57.75
Permanent Peace Movement	13	49.54	14	47.20	19	57.50
Search for Common Ground	6	54.22	12	48.82	4	73.00
SEEDs for Legal Initiatives	11	51.52	11	49.10	17	59.75
Social, Humanitarian, Economical Intervention for Local Development (SHEILD)	18	45.35	19	42.06	20	57.25
Tahrir Institute for Middle East Policy (TIMEP)	9	51.99	16	45.09	1	78.25
The EU Delegation to the Republic of Lebanon	25	41.57	27	37.68	21	56.00
Transparency International	24	42.23	6	52.40	36	0.00
United Nations Economic and Social Commission for Western Asia (ESCWA)	35	13.10	36	0.00	10	65.50
United Nations Office on Drugs and Crime (UNODC)	10	51.55	9	50.88	23	52.75
Westminster Foundation for Democracy (WFD)	20	44.32	17	43.52	26	46.25

## Ministry of Public Health (MoPH)

Organization	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
American University of Beirut Medical Center (AUBMC)	10	56.27	12	52.45	4	69.25
Arcenciel	20	45.34	22	42.88	21	53.25
BASSMA	23	39.59	24	38.32	25	43.00
Bellevue Medical Center	18	48.32	20	45.89	18	56.00
Blue Mission Organization	17	49.76	18	46.56	15	60.50
Bonheur Du Ciel	26	37.42	19	46.27	28	0.00
Cedar Rehab	13	54.86	11	52.61	13	61.50
Cénacle de La Lumière (CDLL)	25	38.21	26	36.54	24	43.25
Civil Counsel Against Addiction (CCAA)	5	58.57	10	54.36	3	73.00
Eltizam For Rehabilitation And Prevention	31	0.00	29	0.00	29	0.00
Embrace	30	8.95	30	0.00	23	44.75
Hotel Dieu de France	24	38.62	23	41.93	27	23.50
Imam Sadr Foundation (ISF)	22	39.61	16	48.97	30	0.00
Institute for Development Research Advocacy and Applied Care (IDRAAC)	14	52.55	15	49.26	11	63.50
International Committee of the Red Cross (ICRC)	11	55.80	13	51.99	5	68.75
International Medical Corps	8	57.51	5	55.21	10	64.25
Lebanese Association of Medical Services for Addiction	16	52.00	17	48.28	9	64.75
Lebanese Youth Association for Development	21	39.63	25	37.56	22	46.25
Middle East and North Africa Harm Reduction Association (MENAHR)	7	57.60	7	54.64	8	67.00
No For Drugs (NFD)	9	56.45	6	54.96	16	60.00
Order of Nurses of Lebanon	15	52.01	14	49.85	17	56.25

Organization	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Oum-El-Nour	12	55.08	8	54.50	19	55.00
Society for Inclusion and Development in Communities (SIDC)	2	65.24	2	63.05	6	68.50
Syndicate of Social Workers of Lebanon	19	45.51	21	42.97	20	53.75
United Nations Children's Fund (UNICEF)	27	32.83	28	32.99	26	30.75
United Nations Development Programme (UNDP)	4	59.34	9	54.42	2	74.25
United Nations High Commissioner for Refugees (UNHCR)	1	67.64	1	63.41	1	79.00
United Nations Office on Drugs and Crime (UNODC)	29	12.20	31	0.00	14	61.00
United Nations Relief and Works Agency for Palestine Refugees (UNRWA)	3	62.01	3	59.73	7	68.50
World Health Organization (WHO)	6	57.67	4	55.97	12	62.00
World Vision International	28	28.19	27	34.85	31	0.00

## Ministry of Tourism (MoT)

Organization	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Agence Française de Développement (AFD)	5	76.26	7	72.40	2	87.50
Arab Forum for Environment and Development (AFED)	24	45.09	24	55.95	21	0.00
Arcenciel	23	50.82	21	63.06	22	0.00
Association for Forests, Development, and Conservation (AFDC)	11	70.99	11	70.04	12	72.75
AUB Nature Conservation Center (AUB-NCC)	20	61.86	23	62.24	18	58.50
Beyond Beirut	19	63.74	12	69.65	20	38.00
Blue Mission Organization	15	66.52	17	65.72	17	67.75
EcoServ Lebanon	8	72.76	5	72.89	16	68.00
German Federal Ministry for Economic Cooperation and Development (BMZ)	18	66.00	16	67.50	19	58.00
Greenpeace Lebanon	26	0.00	26	0.00	23	0.00
Lebanese Association for Energy Saving and for Environment (ALMEE)	27	0.00	27	0.00	24	0.00
Lebanese Association of Travel and Tourist Agents (ATTAL)	28	0.00	28	0.00	25	0.00
Lebanese Environment Forum (LEF)	21	57.87	8	71.81	26	0.00
Lebanese Tourism Syndicate	9	72.69	13	69.65	5	82.75
Lebanon Green Building Council	1	86.34	1	86.67	9	80.00
Lebanon Investment Development Authority (IDAL)	16	66.36	18	65.34	15	68.50
Lebanon Mountain Trail Association	13	67.96	19	65.21	11	77.00
Living Lebanon	25	44.84	25	55.63	27	0.00
Masar Association	14	66.66	22	62.80	8	80.25
National Council of Tourism in Lebanon	22	56.90	10	70.61	28	0.00

Organization	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
Rene Moawad Foundation	29	0.00	29	0.00	29	0.00
The EU Delegation to the Republic of Lebanon	6	74.09	6	72.57	10	78.00
The World Bank	10	71.57	14	68.77	7	80.75
Union of Sustainable and Ecotourism Institutions in Lebanon (USEIL)	2	84.95	2	83.84	3	84.50
United Nations Development Programme (UNDP)	4	77.56	4	75.52	4	83.50
United Nations Economic and Social Commission for Western Asia (ESCWA)	17	66.04	20	64.20	14	71.50
United Nations Educational, Scientific and Cultural Organization (UNESCO)	7	74.08	9	71.31	6	81.00
United Nations Environment Program (UNEP)	12	69.00	15	67.69	13	72.25
United States Agency for International Development (USAID)	3	84.14	3	81.74	1	89.00

## Ministry of Youth and Sports (MoYS)

Organization	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
ABAAD			13	46.77	17	0.00
Amel Association International			14	45.36	18	0.00
American University of Beirut (AUB)			23	0.00	19	0.00
Anera			24	0.00	20	0.00
Anna Lindh Foundation (ALF)			10	47.60	9	64.50
Antonine University (AU)			25	0.00	21	0.00
Arab Open University (AOU)			3	52.83	3	74.25
Council for Development and Reconstruction (CDR)			15	43.65	11	56.25
Fe-Male			26	0.00	22	0.00
Imad Jomaa			18	41.07	23	0.00
Injaz Lebanon			11	47.47	10	60.00
International School Sports Federation			27	0.00	24	0.00
Lebanese American University (LAU)			17	42.63	13	38.75
Lebanese Basketball Association (LBF)			16	42.94	25	0.00
Lebanese Federation of University Sport			21	38.32	14	37.00
Lebanese Football Association (LFA)			9	48.02	12	42.75
Lebanese Olympic Committee (LOC)			2	53.47	2	75.50
Lebanese Order of Sports			22	34.85	16	27.50
Lebanese Volleyball Federation (LVF)			6	50.24	6	69.50
Notre-Dame University (NDU)			19	39.59	5	70.50
Saint Joseph University (USJ)			12	47.03	26	0.00
Sports Academy School (SAS)			28	0.00	27	0.00
Sports Performance Institute (SPI)			29	0.00	28	0.00
Terre des Hommes			30	0.00	29	0.00

Organization	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
The EU Delegation to the Republic of Lebanon			4	52.41	8	65.75
Unite Lebanon Youth Project (ULYP)			7	49.86	7	66.75
United Nations Children's Fund (UNICEF)			5	50.44	1	80.00
United Nations Population Fund (UNFPA)			1	54.68	4	71.50
University of Balamand (UOB)			20	38.74	15	35.00
World Learning			8	49.02	30	0.00

**Disclaimer:** As per LAUSM's grading, evaluation, and awarding structure; committees that do not reach the applicable performance threshold of any of the 3 Distinguished Performance Awards may have that award withdrawn. Hence, this committee did not award the "Best Delegate Award".

## Special Committee for Constitutional Revisions (SCCR)

Organization	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
ABAAD	17	49.09	18	47.76	14	53.00
Act for Human Rights (ALEF)	30	0.00	29	0.00	28	0.00
Ayoub Tabet	27	37.19	28	36.29	26	39.75
Bechara El Khoury	5	61.56	6	55.48	2	84.25
Camille Chamoun	31	0.00	30	0.00	29	0.00
Charles Debbas	8	54.64	10	53.10	9	59.25
Charles Malik	10	54.32	19	46.18	1	85.50
Dag Hammarskjöld	6	57.51	5	56.97	10	58.00
Elias El Howayek	3	66.33	3	66.07	7	63.50
Emile Edde	24	41.08	20	43.90	27	28.50
Euro-Med Human Rights Monitor	9	54.49	15	51.11	6	66.50
Fighters for Peace	22	41.90	14	51.63	30	0.00
Forum Civil Peace Service/ZFD	2	72.38	2	69.59	4	79.50
Fouad Chehab	19	43.94	21	43.86	23	43.00
Human Rights Watch (HRW)	4	63.72	4	59.09	3	80.50
International Federation for Human Rights (IFHR)	18	48.55	17	48.35	17	46.50
Justicia Foundation	16	50.69	13	51.73	20	45.00
Kulluna Irada	13	52.62	16	50.27	8	60.50
Lebanese Center for Human Rights (CLDH)	11	54.05	12	53.05	11	55.00
Lebanese Centre for Policy Studies (LCPS)	32	0.00	31	0.00	31	0.00
Lebanese Foundation for Permanent Civil Peace (LFPCP)	20	42.85	22	42.38	22	43.50
Media Association for Peace (MAP)	21	41.98	25	41.04	21	44.50
MENA Rights Group	23	41.13	24	41.11	25	40.00
Michel Chiha	28	33.44	23	41.49	32	0.00
Middle East Institute (MEI)	26	39.06	27	37.05	19	46.00



Organization	Best Delegate		Diplomacy		Policy Statement	
	Rank	Grade	Rank	Grade	Rank	Grade
National Democratic Institute (NDI)	15	51.30	9	53.29	24	41.75
Office of the United Nations High Commissioner for Human Rights (OHCHR)	29	9.25	32	0.00	18	46.25
Omar Daouk	25	40.47	26	37.94	15	49.50
Permanent Peace Movement	7	55.25	7	55.16	13	54.00
Petro Trad	14	52.43	8	53.39	16	47.00
Philip Pflimlin	33	0.00	33	0.00	33	0.00
Riad el Soloh	34	0.00	34	0.00	34	0.00
Search for Common Ground	1	75.72	1	74.69	5	75.50
The EU Delegation to the Republic of Lebanon	12	53.67	11	53.07	12	54.50