"The Val Monte Hotel & Marina Resort" Business Plan

Hotel, Marina, Restaurant/Lounge, and Clubhouse

Our development and holding company, Quality Capital LLC, plans to obtain a new loan and equity capital of approximately \$15 Million for the development of a new 115 room hotel and to upgrade the existing marina including the restaurant, lounge and clubhouse. A portion of the funds will be used to pay off the current bank loan of \$2.8 Million, to establish reserves and to complete plans and engineering for the hotel development and the remodeling.



Hotel - 115 Rooms & Suites - Artist Conception

The total estimated project cost is approximately \$18.5 Million and the projected stabilized value is \$24.3 Million. Once the hotel development, the restaurant/lounge and the marina slips have reached stabilization then the project will be refinanced with a permanent loan that will pay off the bridge loan and any equity investors. (See Project Cost & Proformas on pages 8 through 10).

Project Details Marina, Club House and Boat Slips

The Val Monte Hotel & Marina Resort is planned for a new Holiday Inn & Suites with 115 rooms and suites. The project currently has a restaurant and lounge, a clubhouse, 115 wet-dock slips, and 184 dry dock storages slips. The restaurant/lounge and clubhouse will be remodeled as part of the development plan. Picnic tables, Barbeque grills and cooking areas will also be strategically positioned for the boat owners and patrons to enjoy. The restaurant/lounge is a major draw for marina business. When the development is completed the rental rates for the marina ships will be increased to current market rates. These rents have not been increased in many years.



Marina – Artist Conception

Restaurant and Lounge / Bar

After the remodel and the added space for dinning we will then lease the space to an upscale restaurant similar to Connors in Huntsville. Although we haven't committed to anyone yet, the tenant will be well recognized for their quality food, professional service and the luxury of the remodeled restaurant and lounge/bar. The remodeling of the restaurant and the lounge/bar will be designed to take advantage of the great lake views and sunsets.



Views - Artist Conception

The addition on the second floor will be the main dining area approximately 4,000 Sq. Ft and for those looking for a drink, an accommodation bar will be added on this floor. We will install state of the art windows and screens so no matter what season we will command total comfort year-round.



The downstairs area will have a full bar, dining areas and a booth type atmosphere to accommodate more of a sports minded client. Pool tables, in door shuffleboard, foosball tables and pinball machines will enhance the sports theme while watching your favorite games on TV's located throughout the lower level.



Dining Room Views – Artist Conception



Lounge / Bar - Artist Conception

The clubhouse building outside the current Restaurant/Bar is located just steps away. This building will be remodeled and accommodate private events such as wedding rehearsals, bachelor and bachelorette parties for that up and coming wedding on the scenic grounds of the Hotel. Small convention groups and business meetings with state-of-the-art sound and video equipment will be available for presentations and enjoyment. The restaurant and bar

to be remodeled is approximately 6,600 Square Feet and we will be adding 4,000 square feet upstairs. We are calculating the cost of improvements at approximately \$1,000,000.

Hotel



Hotel Patio Dining – Artist Conception

The development plan for the Hotel will be for a new Holiday Inn & Suites with 115 rooms with 30 suites to accommodate longer visits. The architectural designs of the Hotel will command the beautiful views of the lake from most of the rooms. The Hotel will have a coffee shop with light-fare food service for its guests and patio dining with views of the marina.

Hotel will have a small movie & game room for the children. A covered walkway will connect from the hotel to the restaurant and lounge for more formal dining and entertainment. The "Top of the Cove Restaurant" is just 1 block away for a different variety of dining as an alternate to our restaurant and sports lounge. Most rooms will range from 300 to 450 square feet with the suites ranging from 500 to 600 square feet.

The design will provide for an attractive circular driveway welcoming our guests in the front entry. In the back of the Hotel will be a large outdoor area with swimming pool, gazebo, fireplace and living space to accommodate weddings, and social events. A playground and water play raft approximately 50 yards from the back of the Hotel so guests are not disturbed by noise. Children can enjoy themselves while parents are close enough to keep them in site.

The demand for this Hotel and activity center has proven to be in great need. The Trip Advisor just ranked this area one spot ahead of Yosemite National park for desirability as a destination location.

Marina

The marina currently has 115 wet-dock slips and 184 dry-dock storage slips. The marina has the capacity for up to 300 wet-dock slips, however, no additional wet-dock slips will be built or added at this time. Instead, our development plan will include providing additional amenities and activities to the marina such as rentals of pontoon boats, fishing boats, jet skis and kayaks.



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Sponsor / Developer ResumesP	'age 32
Partial List of Our Projects Competed & Current Projects	age 36
Attachments:	

Annex "A" – STR Trends Report

Aerial Maps - Subject Property



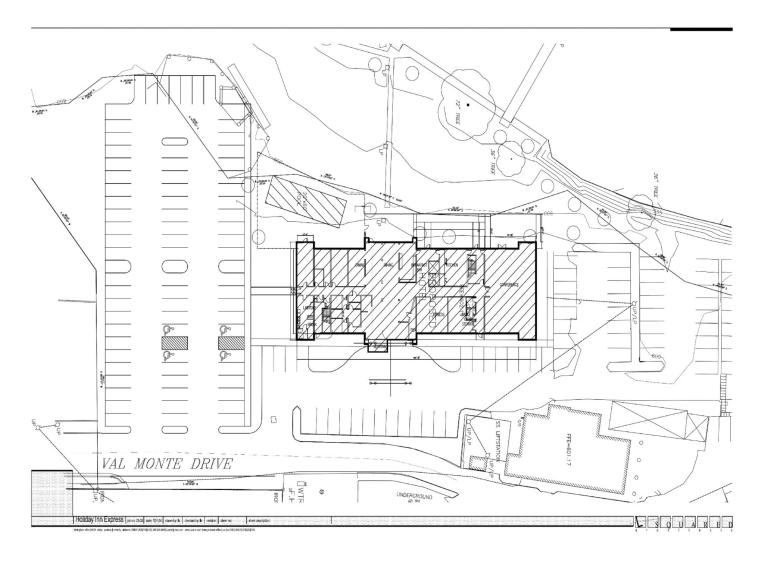


<u>Location Maps – Subject Property</u>



The subject site is located at 7001 Val Monte Drive, which is easily accessed from Highway 431 via Wyeth Drive. Val Monte Drive provides access to all the development on a small peninsula extending out into the lake.





INCOME & EXPENSE PROFORMA - PHASE 1 VAL MONTE MARINA RESORT

ACCUMPTIONS				
ASSUMPTIONS				
RENTAL/LEASE RATES	LEASE RAT	LEASE RATES/MONTH		
Wet Dock Boat Slips - 115 Existing Slips	\$325.00	Per Month		
Dry Dock Boat Slips - 188 Existing Slips	\$165.00	Per Month		
STABILIZED OCCUPANCY	LEASED SLIPS	OCCUPANCY		
Wet Dock Boat Slips - 115 Existing Slips	109 Slips	95%		
Dry Dock Boat Slips - 188 Existing Slips	159 Slips	85%		
GROSS INCOME - BOAT SLIPS	MONTHLY	ANNUALLY		
Wet Dock Boat Slips - 115 Existing Slips	\$ 35,506.25	\$ 426,075.00		
Dry Dock Boat Slips - 148 Existing Slips	\$ 26,367.00	\$ 316,404.00		
TOTAL GROSS INCOME - MARINA	\$ 61,873.25	\$ 742,479.00		
RESTAURANT & LOUNGE LEASE	12,000.00	\$ 144,000.00		
TOTAL GROSS INCOME	73,873.25	\$ 886,479.00		
ODED ATINIC EXPENSES	MONTHIN	ANINITAL		
OPERATING EXPENSES	MONTHLY	ANNUAL		
Central Office & Miscellaneuos	\$ 2,240.00			
Salaries, Wages & Payroll Taxes	\$ 4,200.00			
Marketing & Advertising	\$ 2,100.00	\$ 25,200.00		
Maintenance & Repairs	\$ 2,100.00	\$ 25,200.00		
Utilities (Energy)	\$ 4,410.00	\$ 52,920.00		
Insurance	\$ 3,360.00	\$ 40,320.00		
Property Taxes	\$ 3,360.00	\$ 40,320.00		
Supplies	\$ 630.00	\$ 7,560.00		
Professional Fees	\$ 1,050.00			
Contract Services	\$ 2,940.00	\$ 35,280.00		
Replacement Reserves	\$ 1,846.83	\$ 22,161.98		
TOTAL OPERATING EXPENSES	\$ 28,236.83	\$ 338,841.98		

\$

403,637.03

403,637.03

5,045,462.81

8.0%

NET OPERATING INCOME

CAPITALIZATION RATE

CAPITALIZED VALUE

ANNUAL NET OPERATING INCOME

INCOME & EXPENSE PROFORMA PHASE 2 VAL MONTE MARINA RESORT

ASSUMPTIONS				
RENTAL/LEASE RATES	LEASE RATES/MONTH			
Wet Dock Boat Slips - 115 Existing Slips	\$400.00		Per Month	
Dry Dock Boat Slips - 188 Existing Slips	\$165.)0 P	er Month	
STABILIZED OCCUPANCY	LEASED SLIE	s	OCCUPANCY	
Wet Dock Boat Slips - 115 Existing Slips	109 Slips		95%	
Dry Dock Boat Slips - 188 Existing Slips	159 Slips		85%	
GROSS INCOME - BOAT SLIPS	MONTHLY		ANNUALLY	
Wet Dock Boat Slips - 115 Existing Slips	\$ 43,700.0	_		
Dry Dock Boat Slips - 148 Existing Slips	\$ 26,367.0	_		
TOTAL GROSS INCOME - MARINA	\$ 70,067.0			
RESTAURANT & LOUNGE LEASE	12,000.0	0 \$	144,000.00	
TOTAL GROSS INCOME	82,067.0		200 H 200 H 200 H	
	•			
OPERATING EXPENSES	MONTHLY		ANNUAL	
Central Office & Miscellaneuos	\$ 2,240.0	_	*	
Salaries, Wages & Payroll Taxes	\$ 4,200.0	_	50,400.00	
Marketing & Advertising	\$ 2,100.0	0 \$	25,200.00	
Maintenance & Repairs	\$ 2,100.0	0 \$	25,200.00	
Utilities (Energy)	\$ 4,410.0	0 \$	52,920.00	
Insurance	\$ 3,360.0	0 \$	40,320.00	
Property Taxes	\$ 3,360.0	0 \$	40,320.00	
Supplies	\$ 630.0	0 \$	7,560.00	
Professional Fees	\$ 1,050.0	0 \$	12,600.00	
Contract Services	\$ 2,940.0	0 \$	35,280.00	
Replacement Reserves	\$ 2,462.0	1 \$	29,544.12	
TOTAL OPERATING EXPENSES	\$ 28,852.0	1 \$	346,224.12	
NET OPERATING INCOME		\$	494,579.88	
ANNUAL NET OPERATING INCOME		\$	494,579.88	
CAPITALIZATION RATE			8.0%	
CAPITALIZED VALUE		\$	6,182,248.50	

Val Monte Hotel & Marina Resort Holiday Inn & Suites

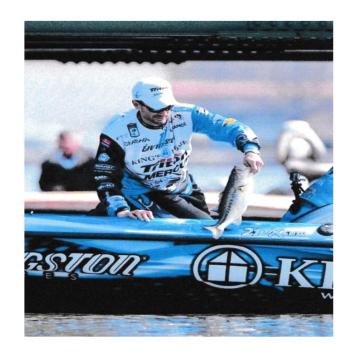


Property Financial Highlights	Year 1	Year 2	Year 3	Year 4	Year 5
Average Rate	\$160.00	\$165.00	\$170.00	\$175.00	\$180.00
Occupancy	60.00%	62.00%	64.00%	66.00%	68.00%
RevPar	96.00	102.30	108.80	115.50	122.40
Revenue	4,029,600	4,294,043	4,566,880	4,848,113	5,137,740
Operating Expenses	2,820,720	3,005,830	3,196,816	3,393,679	3,596,418
Net Operating Profit	1,208,880	1,288,213	1,370,064	1,454,434	1,541,322
Net Value @ 8.5% Cap Rate					\$ 18,133,200

VAL MONTE HOTEL MARINA RESORT PROJECT COSTS / PROFORMAS

Project Data		Rooms	Suites	Total Sq Ft
Number of Rooms	115	85 Rooms	30 Suites	
Land Area	2 Acres			
Average Area per Room (SqFt)		300 sf	450 sf	
Total Square Feet - Rooms & Suites		25,500	13,500	39,000
Common Area (SqFt)				9,750
Total Building Area (SqFt)				48,750
Development Costs	Total	Per Room	% of Costs	
Land Cost	2,000,000	17,391	16.61%	
Construction Costs	6,900,000	60,000	57.30%	
Permitting	30,000	261	0.25%	
Signage	220,000	1,913	1.83%	
Construction Inspection	50,000	435	0.42%	
Builders Risk Insurance & Bond	100,000	870	0.83%	
Exterior Lighting	50,000	435	0.42%	
Cable TV	75,000	652	0.62%	
Architectural & Engineering	175,000	1,522	1.45%	
Development Fees	210,000	1,826	1.74%	
Franchise Fee	50,000	435	0.42%	
Consultant/Legal fees	65,000	565	0.54%	
Working Capital	100,000	870	0.83%	
Construction & Indirect Cost	\$ 10,025,000	\$ 87,174	83.26%	
FF&E				
Technology/Systems	286,000	2,487	2.38%	ø
FF&E	1,210,000	10,522	10.05%	9
Commercial Equipment	270,000	2,348	2.24%	
Initial Supplies	75,000	652	0.62%	
Pre-Opening Supplies	175,000	1,522	1.45%	
Total FF&E	\$ 2,016,000	\$ 17,530	16.74%	
Construction & Indirect Cost - From Above	\$ 10,025,000	\$ 87,174	83.26%	v.
Total Cost - Hotel	\$ 12,041,000	\$ 104,704	100.00%	
Marina, Restaurant & Lounge Remodel	\$ 1,050,000		100.00%	
Total Project Cost	\$ 13,091,000			

Lake Guntersville is located in north Alabama between **Bridgeport** and Guntersville. Alabama's largest lake contains 69,100 acres and stretches 75 miles from Nickajack Dam to Guntersville Dam. Free boat ramps and private marinas dot the lake's perimeter. Fishing, boating, camping, hunting and eagle watching are popular sports in the area. Eagle watching centers on Guntersville State Park and the dam during the winter, though some bald eagles stay all year. The lake and dam received its name from the town of Guntersville, which received its name from an early settler of the area, John Gunter.



Alabama's Lake Guntersville continues to be recognized as one of the best places in America to bass fish. The fishing website, <u>Fishhound.com</u>, just released its list of the 100 top bass waters in the United States-and Lake Guntersville took the top spot. In its reasoning for why Lake Guntersville is such an excellent bass fishing destination, the website said: "Not many waters offer a fat chance at both monster bass and 100-fish days, but this 69,100-acre bass factory has yielded many of both! The 'Crown Jewel' of a series of fabled Tennessee River impoundments and the site of the 2014 Bass Master Classic, Lake Guntersville is as breathtaking as it is productive, with haunting hills at sunrise leaving as lasting an impression as the blow-ups of monster bass through the matted vegetation." Per Donaldson, Vice President of Marketing for the Alabama Mountain Lakes Tourist Association, the honor is a well-deserved one. "Lake Guntersville is the crowning jewel of Alabama's fisheries if not the country," she said. "The pressure this lake receives year to year and it just keeps producing 30-pound bags of bass. We are extremely proud to have Lake Guntersville designated as the best bass lake in the country by Fishhound.com." Fishing is the fourth most popular participatory sport in the United States, with bass being the most popular among freshwater anglers. Per the American Sport Fishing Association, one out of every three anglers in the U.S. fishes for largemouth bass, making it the most sought-after game fish in the country. Lake Guntersville is the only Southeastern destination on the list, which

Lake Guntersville

is highly populated with lakes and regions in Texas, California and Northeastern areas. The lakes and areas recognized as the top ten for bass fishing are:

- 1. Lake Guntersville
- 2. Lake Okeechobee (Florida)
- 3. Clear Lake (California)
- 4. Falcon Lake (Texas)
- 5. Lake Erie/Upper Niagara River (New York/Ontario)
- 6. Choke Canyon (Texas)
- 7. Sacramento-San Joaquin Delta (California)
- 8. Lake Amistad (Texas)
- 9. Oneida Lake (New York)
- 10. Lake St. Clair (Michigan/Ontario)

Guntersville Wins TripAdvisor top 25 award

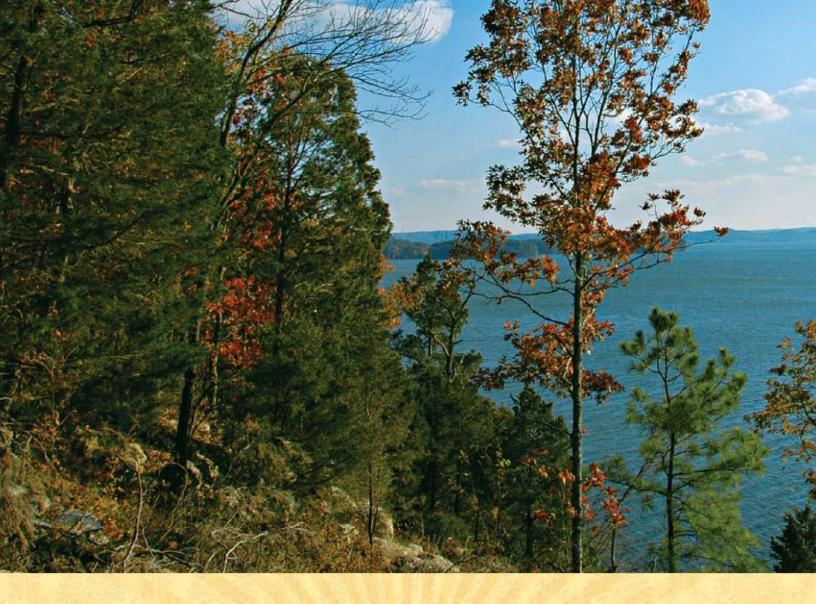
The City of Guntersville and Lake Guntersville State Park has beat out Yosemite National Park and even Great Smoky Mountains National Park in North Carolina to receive the number one spot on TripAdvisor's list of travel destinations with skyrocketing vacation rental interest. TripAdvisor stated all 25 vacation destinations offer a unique opportunity to save money and upgrade people's experience, while placing people in the middle of all the action, naming Guntersville its No. 1 destination. "From the Marshall County Convention and Visitors Bureau, we have made a concentrated effort to market our parks, to market our lake and to sell ourselves as an outdoor destination for visitors," said Katy Norton, director of the MCCVB. "I think this shows our efforts are paying off." Lake Guntersville State Park is certainly Marshall County's premier attraction, but although TripAdvisor mentions the park, the award goes out to Guntersville. Citizens are beginning to rent out their homes on the lake to rent. Hotels in Guntersville have expanded over the past few years as visitors continue to pour in to see what Guntersville is all about. Still though, TripAdvisor says thanks to the LGSP and booming interest in the city, vacation rental interest is up 329 percent. "I think what this does is that it showcases our local tourism folks," said Mike Jefferies, LGSP superintendent. "I'm not surprised at all. The hard work and dedication of our men and women doing everything they can to bring visitors here is paying off. "I think this is also a testimony that all of us around here who work in the tourism business do a fine job taking care of our customers. "If you are looking to get out of town for a few days, Glacier National Park in Montana came in at second, while Page, Arizona came in at third. For a complete listing of the top 25 travel destinations with skyrocketing vacation rental interest in 2016, visit <u>tripadvisor.com</u>.



MAKE YOURSELF AT HOME

皇帝の中





WATER, WATER EVERYWHERE...

...it's what defines Guntersville, and makes it a special place to live, to work, to play. Literally surrounded by Lake Guntersville in North Alabama's Mountain-Lakes region, this is one city that makes quality of life a way of life. And that quality is reflected at every turn by the stunning beauty of nature's handiwork – a combination of water, mountains, and trees that frames friendly neighborhoods, progressive business districts, excellent schools, and unmatched recreational opportunities. Explore all that Guntersville has to offer, and see for yourself how one community's natural beauty is reflected perfectly by the quality of living.







MORE THAN 69,000 ACRES OF WATER.

A lot of places have a lake or a river - usually somewhere you "go to". But thanks to almost a thousand miles of shoreline, you don't go far in this friendly southern oasis without a view of

the tree-lined lake. Whether you're relishing a vacation getaway, or simply being recharged by the view on your way to work, Lake Guntersville provides the perfect backdrop.

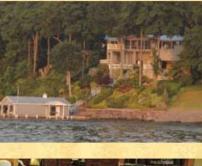
WORKING Distinct seasons, unparalleled water resources for OR PLAYING, work and play, and excellent housing values make **GUNTERSVILLE** a positive experience a common experience in this **OFFERS THE** unique lake city. From fall colors on a country GOOD LIFE. road to waterfront experiences at every turn,

Guntersville offers a place apart from the ordinary.













MAKE YOURSELF AT HOME IN A CITY THAT VALUES WORK & PLAY.

-110 Co 12 43 43 411-

When the Tennessee Valley Authority created Lake Guntersville in the 1930s, Guntersville became an inland peninsula some 600 feet above sea level. From three directions, you'll travel across water to reach a warm Southern welcome.

Guntersville is the center of a regional population whose wide-ranging interests create an inspiring atmosphere. From unique shops and churches of all denominations to stunning lake view homes, from year-round golf to miles of walking trails, Guntersville boasts variety.

A stroll down Guntersville's classic main street reveals a diverse shopping district, with inventory that runs the gamut from quaint to chic. The city also offers all the benefits you'd expect from convenient shopping centers and major retailers. And you won't go hungry here – culinary delights range from classic Southern specialties to haute cuisine.



From trophy bass to a heavy stringer of bream and crappie, Lake Guntersville delivers the goods to weekend anglers and pros alike.





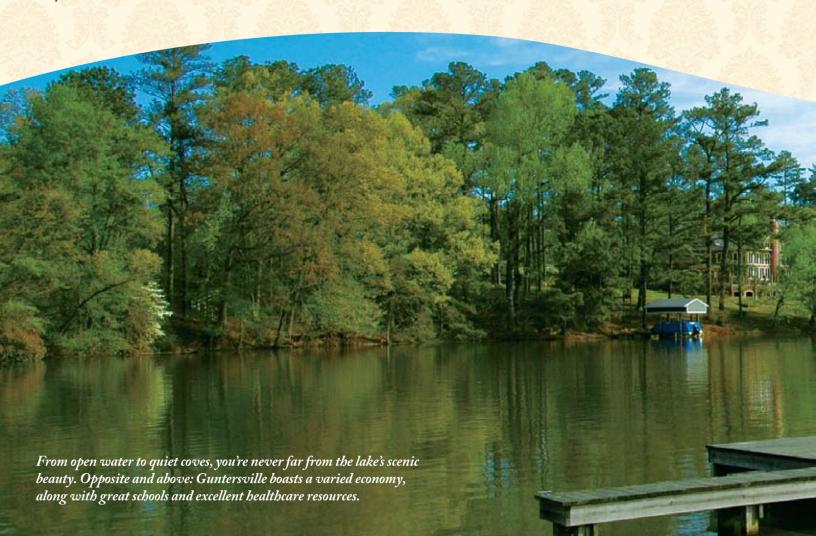
ENJOY DOING As the county seat for Marshall County, Guntersville's economy is balanced BUSINESS between manufacturing, retail trade and professional services. The city is also a IN GUNTERSVILLE. center for distribution, agriculture, highly acclaimed retirement living and - of course - recreation and tourism.

Part of what gives Guntersville its unique flavor is its nationally recognized newspaper, The Advertiser-Gleam. Treasured for its informative stories about local people and events that matter to the area, the Gleam reflects a culture that places a premium on down-to-earth values and quality living.

Conners Island Business Park comprises 550 acres within the city limits, a unique development that provides a natural lakeside setting for a variety of business operations. Large and small tracts are available for a broad range of industrial, corporate, and commercial facilities at Conners Island - where business truly lives on the lake.



Natural beauty and practicality make Conners Island Business Park a prime location for manufacturing plants, R&D facilities and corporate offices.





GET A GOOD Guntersville gets high marks for education, as students in the four city schools **EDUCATION.** consistently score above national averages on standardized achievement tests. The system is ranked in the top tier of the state's public schools, and from K-12 the city maintains a student-to-staff ratio of 18 to 1. Post-secondary educational opportunities within easy commuting distance include technical schools, plus two- and four-year colleges with advanced degree programs.

HEALTHY
LIVING COMES
NATURALLY.

Guntersville's quality of life attracts outstanding medical practitioners with excellent medical care from general practice to most specialties.

The JCAHO-accredited Marshall Medical Centers provide state-of-the-art acute inpatient care and a wide range of outpatient services, plus excellent rehabilitation and healthy living resources.















TO GO FAR WHEN IT'S TIME TO GO OUT & PLAY.



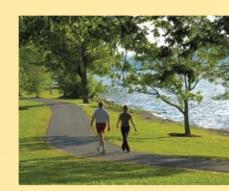
While the lake is the city's defining feature, the Appalachian foothills location makes Guntersville ideal for many outdoor pursuits.

If fishing, swimming, or boating is not your thing, choose a lakeside hammock or mountain bike, golf course or hunting field, campsite or dramatic overlook. These options and more are available throughout the city, not to mention at the 6,000-acre Lake Guntersville State Park with its resort hotel, campgrounds, golf course and hiking trails.

RECREATION The city offers impressive facilities **FOR ALL AGES.** for organized sports of all types.

From lighted ball fields and tennis courts to a skateboard park, Guntersville makes sure that everyone has a place to play. Or swim – the city's Olympic-size pool is home to an excellent aquatic program for adults and kids alike.

Miles of walking and biking trails include playgrounds and picnic pavilions by the lake. The city also operates a thriving Senior Center, featuring nutrition programs, educational activities, recreation programs, health screening, arts and crafts and city transportation services.



Miles of walking and biking trails provide an ever-changing view of Lake Guntersville and the surrounding mountains. Much of the trail network is lighted for nightime enjoyment.





THE INSIDE SCOOP The good stuff is not all outdoors in Guntersville. With a **ON ARTS & CULTURE**. heritage rich in Native American and Civil War history, the City museum offers a glimpse of the past through artifacts and exhibits.

Guntersville's excellent public library offers a full range of opportunities from books to electronic media to a foreign film series. The library also sponsors a summertime reading program for kids.

Theater and the arts play a big role in Guntersville. The Whole Backstage, a regional theater organization, has marked three decades entertaining and involving the community in the performing arts. With its recently completed renovation of a nationally-registered historic building, The Whole Backstage boasts a state-of-the-art theater facility usually found only in much larger markets.



Guntersville Museum boasts an outstanding artifacts collection along with art and historical exhibits.

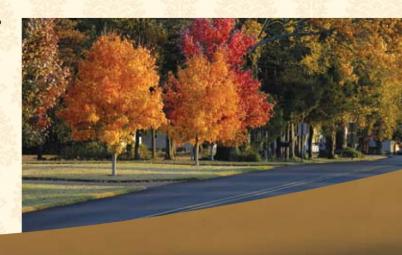






CELEBRATE! The festival and events calendar for Guntersville is full and varied. January starts things off with an Eagle Awareness program at Lake Guntersville State Park, a perfect spot to witness the comeback of this proud American symbol. St. Patrick's Day sports the Wild Irish Run, a highly-regarded regional 10K event. During summer the Mountain Valley Arts Council stages free concerts by the lake. And the city lights up the 4th of July with a stunning over-the-lake fireworks display. In the year's grand finale, the city celebrates with a Boat Parade of Lights for a unique holiday experience.

COME SEE Natural beauty, local charm, business opportunity – no FOR YOURSELF. matter what you're looking for this mountain-lakes jewel has something that sparkles for everyone. Whether you're just visiting or putting down roots, you'll find Guntersville's quality reflected at every turn.



Sunsets seem to linger over wide expanses of water. Opposite and above: Indoors and out, Guntersville is a great place to enjoy a friendly, Southern lifestyle.

For business-development and municipal services, contact:



341 Gunter Avenue • Guntersville, Alabama 35976 (256) 571-7560 • fax (256) 571-7578 www.guntersvilleal.org

For visitor and relocation information, contact:



200 Gunter Avenue • P.O. Box 577 • Guntersville, Alabama 35976 (256) 582-3612 • 1-800-869-LAKE www.lakeguntersville.org

EXCELLENCE PASSION COMMITMENT















full-service | resort | international division

Dominic Buompastore, Vice President Operations, Full-Service & Resorts

Alabama Island House-Orange Beach

Florida

Crowne Plaza-Pensacola Downtown SpringHill Suites-Pensacola Beach The Wyvern Hotel-Punta Gorda Residence Inn-Miami Beach/Surfside, FL SpringHill Suites-Navarre Beach, FL DoubleTree-Virginia Gardens, FL

Oklahoma

Holiday Inn & Suites-Stillwater Holiday Inn & Suites-Tulsa (The) Norman Hotel-Norman (DELTA Conversion)

Toyac

DoubleTree-Arlington Holiday Inn & Suites-Corpus Christi Hotel at Wichita Falls-Wichita Falls

International

Residence Inn-Flamingo Beach-Guanacaste (Costa Rica)



Residence Inn - Miami Beach (view from rooftop)



Wyvern Hotel, Punta Gorda



SpringHill Suites - Navarre Beach



Island House Hotel-Orange Beach



Delta - Norman



Residence Inn-Flamingo Beach

Marriott Spirit to Serve Award

2012 - Hotel Equities

Hotelier of the Year (Hotel & Motel Management, Hotel Design, & Luxury Hotelier)

2009 - Fred Cerrone

Marriott Partnership Circle Award

2006, 2009 - Hotel Equities

Hilton Connie Award

2010 - Hampton Inn-Okeechobee

Hilton Lighthouse Award

2003 - Hampton Inn-Buford/Mall of Georgia

Marriott's Bruce Reed Rally to Serve Hotel of the Year

2012 - Fairfield Inn & Suites-Holiday Tarpon Springs

Marriott Triumph of Spirit

2012 - Fairfield Inn & Suites-

Holiday Tarpon Springs

Marriott Diamond GM of the Year

2014 - Missy Davis, SpringHill Suites-Vero Beach

Marriott - #2 in Breakfast Quality for SpringHill Suites Brand

2014 - SpringHill Suites-Vero Beach

Marriott - Gold Circle

2014 - SpringHill Suites-Lake Charles / SpringHill Suites-Vero Beach

Marriott - Silver Circle

2014 - Courtyard-McDonough

Marriott - Gold Hotel

2014 - Fairfield Inn & Suites-Holiday Tarpon Springs

Marriott - Platinum Hotel

2014 - Fairfield Inn & Suites-Tifton

The Bruce Reed Rally to Serve Hotel of the Year

2013 - Fairfield Inn & Suites-Charleston

Marriott Platinum Hotel Award

2013 - SpringHill Suites-Vero Beach

Marriott Diamond GM

2013 - Kevin Butler - SpringHill Suites-Lake Charles

Marriott Platinum Hotel Award

2013 - Fairfield Inn & Suites-Holiday Tarpon Springs

- Top Owner's & Developers 2014—Hotel Business (December 2014)
- Top Management Company—Hotel Business (December 2014)
- Top Multiunit Owners & Developers—Hotel Management (October 2014)
- Top hotel Companies—Hotel Management (September 2014)
- Atlanta's Most Admired CEO's—Fred Cerrone—Atlanta Business Chronicle (July 2014)
- America's Most Honored Professionals 2014 (Top 5%) Fred Cerrone— The American Registry
- Top 100 Management Companies—Hotel Business (April 2014)
- Top Third-Party Management Company—Hotel Management (March 2014)



meet the team





Fred Cerrone, Chairman and CEO

Fred Cerrone's hospitality career spans a four-decade progression from desk clerk at Boston's largest hotel, to managing operations for hotels throughout the country, to launching Hotel Equities, his own company, in 1989.

A general manager at age 21 and twice recognized as "General Manager of the Year" by national hotel franchises, Fred has hospitality in his blood. After many years in key positions with top hotels, he founded Hotel Equities and became a Marriott franchise partner. Other major franchise partnerships soon followed. more than 90 hotels in its present portfolio, Hotel Equities continues its successful growth.

Marriott International named Hotel Equities the sole recipient of its prestigious "Spirit to Serve Award for Community Service" in 2012. The award recognized the company's values as expressed through employee volunteerism plus in-kind and cash donations. Hotel Equities is also a two-time winner of the Marriott Partnership Circle Award.



Brad Rahinsky, President and COO

Brad Rahinsky joined the Hotel Equities team in early 2012 and quickly moved into a senior leadership position, currently serving as its President and COO. His responsibilities include all aspects of the firms day to day operations, oversight of development and acquisition as well as the overall growth of the organization through various platforms.

Setting the strategic path for the firm with the assistance of an industry-best team, Mr. Rahinsky seeks to identify new business opportunities and attract new growth for the firm which currently has over 90 hotels in more than a dozen states and Central America.

Brad has 27 years in the hospitality industry with a comprehensive mix of operational expertise and sales and marketing strategy, working with brands such as Marriott, Hyatt, Hilton and Starwood as well as numerous high-end independent hotels and resorts.

meet the team





Chuck Powell, Sr. Vice President of Operations

Chuck Powell serves as Senior Vice President of Operations for Hotel Equities. Mr. Powell has oversight of the operations of all hotels in the HE portfolio and reports directly to Brad Rahinsky, Hotel Equities' President and Chief Operating Officer. He joined Hotel Equities from Interstate Hotels & Resorts. He previously served as the award-winning Vice President of Operations with Noble Investment Group where he oversaw all full-service, resort and conference center hotels.

Prior to Noble, Mr. Powell served as a regional General Manager with Hilton Hotels in downtown Atlanta for two convention hotels and one condominium building. Hilton honored him with special recognition for his top operating efficiencies and RevPar growth. During his career, Mr. Powell also held senior leadership roles with Occidental Hotels, Omni Hotels, The Don CeSar Beach Resort and Stouffer Hotels.

Active in the hospitality industry, Mr. Powell served in top leadership positions of the Atlanta Convention and Visitors Bureau, the Georgia Hotel and Lodging Association, Meeting Professionals International and the board of the Georgia State University School of Hospitality. Powell holds a degree in Hotel and Restaurant Management from Paul Smith College.



Joe Reardon, Sr. Vice President of Marketing and Business Development

Joe Reardon serves as Vice President of Marketing and Business Development for Hotel Equities where he oversees the development team, negotiates management contracts and evaluates the financial feasibility of the firm's acquisition opportunities. He utilizes the existing portfolio of 100+ hotel assets as a platform for rapid growth with current and potential owners.

With more than 25 years of experience in the hospitality industry, Mr. Reardon came to Hotel Equities from Alliance Hospitality where he served as Executive Vice President of Sales and Marketing. There he also oversaw business development for the firm's extensive portfolio. He previously served five years as VP Sales & Marketing for the Noble Interstate Group and Noble Investment Group where he managed a nationwide portfolio of hotels.

Mr. Reardon began his career with Marriott International in Sales and Marketing, transitioned to Operations as General Manager in various locations, but later moved back to sales where he was promoted to Regional Director of Sales & Marketing.

Mr. Reardon holds a B.S. degree in Business Administration & Tourism Management from North Carolina State University.

Domestic

Alabama

Island House-Orange Beach

California

SpringHill Suites-Lancaster

Fairfield Inn & Suites-Colorado Springs

Connecticut

Fairfield Inn & Suites-Uncasville

Florida

Fairfield Inn-St. Petersburg Clearwater

Fairfield Inn & Suites-Holiday Tarpon Springs

Fairfield Inn & Suites-Marianna

Hampton Inn-Jacksonville Downtown I-95

Hampton Inn-Panama City Mall

Hampton Inn & Suites-Navarre

Holiday Inn Express & Suites-Port St. Lucie West

Residence Inn-Miami Beach Surfside

SpringHill Suites-Pensacola Beach

SpringHill Suites-Vero Beach The Wyvern Hotel-Punta Gorda

Georgia

Candlewood Suites-Macon

Courtyard-Buford/Mall of Georgia

Courtyard-McDonough

Fairfield Inn & Suites-Atlanta/Alpharetta

Fairfield Inn & Suites-Atlanta/Buckhead

Fairfield Inn & Suites-Buford/Mall of Georgia

Fairfield Inn & Suites-Gainesville

Fairfield Inn & Suites-Macon

Fairfield Inn & Suites-Atlanta/Perimeter Center

Fairfield Inn & Suites-Tifton

Hampton Inn & Suites-Atlanta Dunwoody

Hampton Inn-Dalton

Hampton Inn-Stone Mountain

Hyatt Place-Savannah

SpringHill Suites-Atlanta/Alpharetta

TownePlace Suites-Atlanta/Alpharetta

TownePlace Suites-Atlanta/Kennesaw

Louisiana

Courtyard-Gretna, LA

Fairfield Inn & Suites-Houma (MSYHM)

SpringHill Suites-Lake Charles

HE Portfolio

Fairfield Inn & Suites (Lake Charles)-Sulphur

Residence Inn-Lake Charles

SpringHill Suites-Lake Charles

Missouri

Home2 Suites-St. Louis

Hampton Inn-Taos

Fairfield Inn & Suites - Alamogordo

New York

Courtyard-Lake Placid

Oklahoma

Comfort Suites-McAlester

Hampton Inn & Suites-Durant

Hilton Garden Inn-Norman

Hilton Garden Inn-Tulsa South

Holiday Inn & Suites-Stillwater

Holiday Inn & Suites-Tulsa

Holiday Inn Express-Norman

Holiday Inn Express & Suites-Durant

Holiday Inn Express & Suites-Lawton

Holiday Inn Express & Suites-McAlester

Holiday Inn Express & Suites-Shawnee

(The) Norman Hotel-Norman (Delta Conversion)

Quality Inn & Suites-Durant

SpringHill Suites- Oklahoma City

Super 8-Atoka

South Carolina

Fairfield Inn & Suites-Charleston Airport Fairfield Inn & Suites-North Charleston

Fairfield Inn & Suites-Okatie/Bluffton

Residence Inn-North Charleston Sleep Inn-North Charleston

Tennessee

Courtyard-Memphis East

DoubleTree - DFW Arlington South

Fairfield Inn & Suites-Houston/Pasadena

Hampton Inn-Plano

Hampton Inn-Sherman

Holiday Inn Express-Frisco

Holiday Inn Express & Suites-Denison Hotel at Wichita Falls-Wichita Falls Quality Suites-Sherman SpringHill Suites-Houston/Cypress

Vermont

Hampton Inn-Bennington

Fairfield Inn & Suites-Lynchburg

Under Construction

Fairfield Inn & Suites-Dublin, GA

Fairfield Inn & Suites-Houma, LA (MSYHF)

Fairfield Inn & Suites-Memphis, TN

Fairfield Inn & Suites-Palm Desert Springs

Fairfield Inn & Suites-Terrell, TX

Fairfield Inn & Suites-Waxahachie, TX

Fairfield Inn & Suites-West Monroe, LA

Four Points-Atlanta Airport

Four Points-Houston/Katv. TX

Hilton Garden Inn- Ardmore, OK

Residence Inn-Atlanta/Dunwoody, GA

Residence Inn-Lake Charles, LA

SpringHill Suites-Navarre Beach, FL

TownePlace Suites-Cleveland, TN

In Development

Courtyard-Citrus Park, FL

Courtyard-Austin/Dripping Springs

DoubleTree-Virginia Gardens, FL

Fairfield Inn & Suites-Houston George Bush Airport, TX

SpringHill Suites-Lakeway, TX

TownePlace Suites-Mesquite, TX

TownePlace Suites-Stafford, TX

International

Residence Inn-Flamingo Beach-Guanacaste (Costa Rica)

development

When it comes to development, we have the skillset needed to develop profitable hotels in all industry segments, including resort, full-service, independent, select-service and extended-stay hotels. We utilize third-party management, ground-up development, asset management and other special services to serve our investors and help stakeholders make wise investment decisions.

Our job is to provide our stakeholders with the knowledge needed to mitigate risk and seek reward with the right opportunities. When those arise, we are ready to take a project from start to finish with a wide array of services, including:

Third-Party Management, Development, Asset Management, and Special Services



Carl Giese

SUMMARY

30 years of experience in the finance industry with an "insiders" perspective on REO acquisition nationwide, established senior contacts within federal agencies and private institutions. Specializing in working with Community Stabilization groups, land banks, Government sponsored enterprise, banks and asset groups.

EXPERIENCE

Windsor Business Solutions LTD / Quality Capital Corp 1/24/2015 - Present

VP of Business Management for Windsor Business Solutions, Ltd. This company was formed for creating an association and affiliation with certain long-term business associates. The business has special emphasis on real estate and corporate "Debt and Equity Restructure" with numerous Joint Ventures Partners.

Residence for Patriots Services Foundation 8/2012 – Present

Chairman and co-founder of this nonprofit organization providing discounted homes to civilians, active duty military and veterans while aiding in the economic revival & recovery of the United States. Acquiring and developing commercial property that provides safe transitional housing while joining forces with other nonprofits to assist with jobs, job training, budget and credit education. Assisting with those who are having alcohol and drug challenges like our affiliate facility in Blue Island, IL. www.affordablerecovery.org/.

Trycera Financial Services, Inc (www.trycera.com/) 3/2014 – Present

VP of Credit Services

Trycera Financial, Inc. is a Publicly Traded company (OTCQB: TRYF) providing consumers with a patent-pending suite of Financial & Credit Services, we call "Successful Habits of the Rich! TM" Why is it the Rich keep getting Richer and the Poor get Poorer? It boils down to one's Habits. We are never taught good money or credit habits. This is where Trycera comes in.

CPI

1/2009 - 4/2011

VP of Acquisitions

Co-founder of this organization from 2009 to 2011 CPI led in the field in acquiring pools of foreclosed homes from lenders such as Chase, Citibank, Wells Fargo, Fannie Mae and Freddie Mac renovating these foreclosed properties while bringing life back into the neighborhoods like Chicago, Detroit, Phoenix, Atlanta, Dallas and many other cities. Fannie Mae introduced Carl into Mayor Daley's office in Chicago and Mayor Bings group in Detroit They embraced the idea of cluster development. In 2010 we broke a record acquiring 1872 homes from FNMA and acquired more than 2,500 homes while he was VP.

8/1997 - Present

Working in the Mortgage industry starting with California Federal Savings and opening his own mortgage companies in San Diego, Denver, and The National Loan Approval Center. Working very closely with Heartland Financial Services, Inc. My affiliation with these companies has allowed him to continue assisting our clients with their financing needs. Working with the RTC and acquiring many commercial properties including land development projects in San Diego, CA.

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1969-1970 USMC

Proud to have served and earned an Honorable Discharge.

EDUCATION

Proviso East High School 1964 - 1968 Triton College River Grove, IL 1971 -1972

AFFILIATIONS

Author of Debt Mastery Towards Financial Freedom and a Higher Quality of Life Subject Mater Expect at VA Healing Environment Design Guidelines Applying healing design principles to component spaces at the VA

Resume of Larry Williams - Sponsor

Thirty-eight years career experience specializing in real estate and corporate transactions. Real estate transactions have included acquisitions, entitlements, construction, joint ventures financing and mortgage banking acting in the capacity as a principal and/or as a consultant for clients. Corporate transactions have included asset-based financing, mergers and acquisitions, corporate debt restructuring, strategic partnerships and capital raises utilizing private investment funds, investment banking firms, fund managers and venture capital firms. In addition to the private investor base clients have also included both public and private companies.

1977 to 1979 - Broker-Owner of two Century 21 Real Estate Offices

Acquired a Century 21 Franchise and opened offices in Fountain Valley, CA. and thereafter acquired an existing Century 21 Franchise in Anaheim, CA. Transactions were typically residential sales and home financing. Both were later sold as top producing Century 21 franchise offices.

1979 to 1989 - Co-founder and CFO of "Coastal Developers Company", Fullerton, CA

- ❖ Co-founded building-development company together with two additional investor partners who were professional baseball players with the Yankees and the Mets. This relationship opened the door to work with other professional athletes on their investment portfolios as well as several ventures with a professional athletes financial services company. These included professional baseball, football and hockey players.
- ❖ Helped to build company over ten-year tenure to over 100 employees inclusive of its real estate and resort subsidiaries. Projects built and developed during ten-year tenure included estate homes, apartments, condominiums, office, industrial and resort projects. Building and development typically averaged 4 projects per year.
- Primary responsibilities during ten-year tenure included acquisitions, entitlements, financing, joint ventures, bank and investor relations, client consulting and general management.
- ❖ Co-founder and Broker of subsidiary company, "Canyon Crest Real Estate". This subsidiary company was formed for the purpose of providing marketing services for the parent company inclusive of the building and development projects of the parent company.
- ❖ Acquired an ownership interest, as a division of the parent company, in Ski Country Realty located in Mammoth Lakes, CA. Ski Country Realty was a full service real estate

Resume of Larry Williams - Sponsor

company specializing in real estate sales, property management and reservation services. It was then the largest property management company in Mammoth Lakes managing over 1500 units. Management included contracts with numerous homeowner associations to provide management and resident managers for each project as well as reservation and maid services for over 1000 units for private owners. This relationship opened the door for the development and project consulting on other ski resort projects in Mammoth Lakes, Ca as well as in Utah and Colorado.

* Sold all interests in parent company and subsidiaries after 10 years to co-founders to start a finance and development consulting firm.

1989 to 2009 - Far Horizons Financial, Ltd and Far Horizons Real Estate, Anaheim Hills, CA & Corona, CA

- ❖ Founder, Broker and Managing Director of Far Horizons Real Estate and Far Horizons Financial, Ltd. specializing in real estate and corporate transactions. Real estate transactions have included acquisitions, entitlements, construction, joint ventures, financing and mortgage banking. Corporate transactions have included asset-based financing, mergers and acquisitions, corporate debt restructuring, strategic partnerships and capital raises utilizing private investment funds, investment banking firms, fund managers and venture capital firms. In addition to the private investor base clients have also included both public and private companies.
- * Typical projects include real estate finance and development as well as corporate finance and ventures acting in the capacity as a principal and/or as a consultant for clients. These projects are typically in a value range of \$5 Million to \$100 Million. On some occasions certain projects have been significantly over \$100 Million.

2009- Present - Windsor Business Solutions, Ltd.

- ❖ Co-Founder and Chairman of Windsor Business Solutions, Ltd. This company was formed for the purpose of creating an association and affiliation with certain long term business associates. The business activities are similar to those of Far Horizons Financial as outlined above with special emphasis on real estate and corporate "Debt and Equity Restructure" and Joint Ventures.
- ❖ Additional current affiliations include the appointment as a Board Member to More American Jobs, a non-profit 501-C3 company.
- ❖ Maintained California Real Estate Brokers License for 38 years.

Below is a "<u>partial list"</u> of projects we have owned, built, developed, financed and joint ventured over the last 38 years.

Projects Built/Developed - Partial List

- 1. Condos:
 - Huntington Harbor, CA
 - Stratford Village Ontario, CA
 - The Park Chino, CA
 - Mammoth Lakes, CA (Two Projects 75 Units & 130 Units)
 - Rancho Cucamonga, CA (Entitlements Only 117 units)
- 2. Apartments Anaheim, CA
- 3. Duplexes, Triplexes & Fourplexes
 - Huntington Beach, CA (Walking distance to beach)
 - Dana Point, CA (Many with white-water ocean views)
- 4. Custom Homes Values from \$1 Million to \$2 Million
 - Canyon Crest Estates Anaheim Hills, CA (Equestrian Homes)
 - Willdan Estates Anaheim Hills, CA (Equestrian Homes)
 - Vista Del Sol San Juan Capistrano, CA (Ocean Views)
 - Yorba Linda, CA
 - Fullerton View Estates, CA
 - Hacienda Heights, CA
- 5. Professional Office
 - "La Palma Square" Anaheim, CA
 - "Royer Mansion" Orange, CA Historical Rehab Listed on "National Historic Registry"
- 6. Industrial Santa Fe Springs, CA
- 7. Ranch San Diego, CA (1000 Acre full working ranch, 250 acre Subdivision plus a Mutual Water Company)
- 8. Pear Blossom, CA 600 Acre Cherry Orchard & Water Company
- 9. 850 Acre PUD Corona, CA Land Planning JV \$40 Million Invested

<u> Acquisition & Funding – Partial List</u>

- 1. Orange, CA- 3 Low Rise Office Complexes \$15 Million Const Loan & Permanent loans
- 2. Fullerton CA 5 Three-Story Office Complexes Const Completion Loan & Permanent loans
- 3. Fountain Valley, CA Shopping Center Market, Drug & Retail
- 4. Packer Square Tustin, CA Shopping Center & adjacent Office Complex \$8.6 Million