

SUPREME COURT OF ARIZONA

In the Matter of) Arizona Supreme Court
RULE 94, RULES OF THE SUPREME) No. R-20-0036
COURT) FILED: 8/26/2020

ORDER
ADOPTING A NEW RULE 94.1 OF
THE ARIZONA RULES OF THE SUPREME COURT

A petition having been filed to adopt a new Rule 94.1 of the Arizona Rules of the Supreme Court and no comments having been received, upon consideration,

IT IS ORDERED adopting a new Rule 94.1 of the Arizona Rules of the Supreme Court in accordance with the attachment to this order, effective January 1, 2021.

DATED this 26th day of August, 2020.

/s/
ROBERT BRUTINEL
Chief Justice

Arizona Supreme Court No. R-20-0036
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ATTACHMENT
ARIZONA RULES OF THE SUPREME COURT

Rule 94.1. Clerks of the Superior Court Conduct Board

(a) Purpose. The purpose of the Clerks of the Superior Court Conduct Board ("the board") is to establish and maintain high standards of performance and ethical conduct for superior court clerks ("the clerks") in administering justice and serving the public. Any remedies the board imposes or recommends must be sufficient to protect the public and to restore and maintain public confidence that the clerk will faithfully perform the duties of the office in the future.

The board may consider a complaint only if it alleges conduct occurring during the clerk's campaign for office or term in office that rises to the level of ethical violations, significant office mismanagement, or operational problems that have continued after the clerk had been given an opportunity to address them.

(b) Scope of Authority. The board has authority over the elected clerk of court in each county established in Article 6, Section 23 of the Arizona Constitution and clerks appointed pursuant to A.R.S. § 16-230(A).

(c) Board Membership and Operations. The board shall be comprised of seven members appointed by the chief justice for three-year terms. Terms shall be staggered for initial appointments and members may be reappointed at the chief justice's discretion. Membership shall include an incumbent superior court clerk; a retired superior court clerk; a retired, former, or current superior court presiding judge; the Administrative Director of the Administrative Office of the Courts ("the director") or the director's designee; one public member nominated with majority approval of the fifteen elected clerks and appointed by the chief justice; one public member appointed by the chief justice; and an additional member selected at the chief justice's discretion of the chief justice. The chief justice shall designate the board chair.

(1) Meetings. The chair shall establish meeting and board hearing times, as necessary, to perform the board's duties.

(2) Quorum. Four members of the board shall constitute a quorum for the transaction of the board's duties.

(3) Expenses. Board members shall receive no compensation for their services but may be reimbursed for their travel and other expenses incidental to the performance of their duties.

(4) Disqualification. A board member shall disqualify himself or herself in any matter in which the member has a conflict of interest.

(d) Authorized Complainants. The director or the director's designee, the superior court presiding judge in the county in which the clerk serves, and the county human resource

Rule 7: removed safety net of judges - can now discipline for "error" & may do press releases

<https://www.azcourts.gov/Rules-Forum/aft/1014>

SUPREME COURT OF ARIZONA

In the Matter of) Arizona Supreme Court
RULES OF COMMISSION ON JUDICIAL) No. R-19-0036
CONDUCT TERMINOLOGY SECTION,)
RULE 7, AND RULE 9(e)) FILED: 8/27/2020

ORDER
AMENDING RULES OF THE COMMISSION ON JUDICIAL CONDUCT
TERMINOLOGY SECTION, RULE 7, AND RULE 9(e)

A petition having been filed proposing to amend the Rules on Judicial Conduct Terminology Section, Rule 7, and Rule 9(e), and there being no comments, the Court having considered the petition,

IT IS ORDERED that the Terminology Section and Rule 7 and Rule 9(e) of the Rules of the Commission on Judicial Conduct are amended in accordance with the attachment to this order, effective January 1, 2021.

DATED this 27th day of August, 2020.

/s/
ROBERT BRUTINEL
Chief Justice

Arizona Supreme Court No. R-19-0036
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ATTACHMENT¹
RULES OF THE COMMISSION ON JUDICIAL CONDUCT

Terminology Section:

"Public member" means a member of the commission who has never been a judge or any attorney.

Rule 7. ~~[Reserved] Misconduct Distinguished from Error~~

~~The commission shall not take action against a judge for making erroneous findings of fact or conclusions of law in the absence of fraud, corrupt motive, or bad faith on the judge's part, unless such findings or conclusions constitute such an abuse of discretion as to otherwise violate one of the grounds for discipline described in these rules or the code.~~

Rule 9. Public Access and Confidentiality

(a)-(d) [No change]

(e) Press Releases. Commission staff may issue press releases for the purpose of informing the public regarding formal proceedings, investigations that are public, or in other circumstances as deemed appropriate by the commission chair.

(f) [No change]

Rule 60: prevailing respondent in a State Bar disciplinary proceeding may recover attorney fees and costs in certain circumstances

<https://www.azcourts.gov/Rules-Forum/aft/1341>

ORDER ADOPTING ON A PERMANENT BASIS
AMENDMENTS TO RULE 60 OF
THE RULES OF THE SUPREME COURT OF ARIZONA

On July 15, 2022, Lisa M. Fanahi, General Counsel for the State Bar of Arizona, filed a petition on the State Bar's behalf to amend Rule 60 of the Rules of the Supreme Court of Arizona. On July 18, 2022, the Court granted Petitioner's request for expedited consideration and opened the petition for public comment through October 3, 2022.

Following its August 2022 Rules Agenda, the Court entered an order on August 29, 2022 adopting the proposed amendments, as modified, on an emergency basis under Rule 28(h)(2) of the Rules of the Supreme Court of Arizona, effective immediately. The order also provided that during the December 2022 Rules Agenda, the Court would consider whether to adopt the rule amendments on a permanent basis. Having considered the petition and the public comments,

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IT IS ORDERED that the amendments to Rule 60 of the Rules of the Supreme Court of Arizona, which the Court adopted on an emergency basis on August 29, 2022, are hereby adopted permanently in accordance with the attachment to this order, effective January 1, 2023. The text of the rule shown on the attachment is the same as the text of the rule shown on the attachment to this Court's August 29, 2022 order.

DATED this 8th day of December, 2022.

/s/
ROBERT BRUTINEL
Chief Justice

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ATTACHMENT¹

RULES OF THE SUPREME COURT OF ARIZONA

Rule 60. Sanctions

(a)-(c) [No change]

(d) Assessment of the Costs and Expenses. An assessment of costs and expenses related to disciplinary proceedings shall be imposed upon a respondent by the committee, the presiding disciplinary judge, the hearing panel, or the court, as appropriate, in addition to any other sanction imposed. Upon a showing of good cause, all or a portion of the costs and expenses may be reduced, deferred, or waived. After final disposition of a formal complaint following a contested hearing, the presiding disciplinary judge may award attorney's fees and costs to a prevailing respondent.

1. [No change]

2. [No change]

(e) [No change]

Comment to 2012 Amendment

[No change]

February 24, 2022 CSIS releases "The Kremlin Playbook 3: Keeping the Faith"

<https://www.csis.org/analysis/kremlin-playbook-3-keeping-faith>

March 2022 Arizona Supreme Courts Disinformation Task Force releases Concluding Report

<https://www.azcourts.gov/cscommittees/Task-Force-on-Countering-Disinformation>

May 2022 National Judicial College Symposium/CLE

On the Panel: Elizabeth Rindskopf Parker, Brutinel, in addition to 2 others

<https://www.judges.org/jic/social-media-counteracting-disinformation-in-the-courts/>

Snippets

1. Parker discussing:

- a) CSIS approached the judicial system – judges didn't initiate this endeavor
- b) Those studying disinformation don't have "that kind of dataset anymore" -
 - b.i. Spaulding revealed that these disinformation groups were getting data from Twitter.(2)
- c) They specifically "go after" the education system

<https://x.com/AzPinkLady/status/1694083638743416905?s=20>

2. Parker discussing:

- a) Responds to previous panelist the bar "had to be first step"
- b) AZ was picked as the "fire brigade" to be picked up by other states
- c) Had to convince a CA judge that this topic applied to him
- d) Hints Russia could leak a Supreme Court decision
- e) State courts were "open" to first step of disinformation being created

<https://x.com/AzPinkLady/status/1694088751604212195?s=20>

3. Parker discussing the plan:

Respond immediately

- a) Have a strategy in place
- b) Anticipate disinformation
- c) Educate people on the info
- d) Push civic education

<https://x.com/AzPinkLady/status/1694090961897537840?s=20>

2. Brutinel discusses: Parker helped pick the academics on the task force

<https://x.com/AzPinkLady/status/1694125000503255331?s=20>

3. Brutinel discusses:

- a) Sent David Byers, Executive Director to Spaulding/Parker presentation in DC. He came back & sounded the alarm.
- b) Parker presented at a Leadership conference at Little America
- c) It was a “hard sell”; Brutinel was not convinced until he looked up the things Spaulding/Parker labeled as disinformation on MSM, RT & China “RT”
- d) Parker helped him pick the academia members

<https://x.com/AzPinkLady/status/1694125000503255331>

4. Brutinel discusses what the task force did:

- a) Looked up MSM & social media to confirm disinfo campaigns in Az
- b) Educate the public
- c) Look at Tech & resources to help
- d) Identify “allies” (rapid response team) to help counter disinformation.

<https://x.com/AzPinkLady/status/1694125000503255331>

5. Brutinel Discuss what the Task Force accomplished:

- a) changes to the code of conduct.
- b) Developed a mini guide to identify disinformation
- c) Developed a “playbook” to addressing the disinformation
- d) developed a way to report a problem with an employee. A way to report judge’s & attorneys who push/entertain “disinformation”
- e) Developed a Rapid Response Team

<https://x.com/AzPinkLady/status/1694184388131701189>

6. Parker veiled threat – reminded judges that mass recall campaigns happen for the judges who don't rule “appropriately”

<https://x.com/AzPinkLady/status/1694094338173870284>

7. Parker describes the censorship of American's as “innoculate” them against the disinformation

<https://x.com/AzPinkLady/status/1694101048028520680>

8. Spaulding Russia Disinformation video

<https://x.com/AzPinkLady/status/1694076056205197732?s=20>

Changed rule to allow judges to respond to “unfair judgment”

<https://x.com/AzPinkLady/status/1694196995047764007>

co-panelist: Censorship is the way forward. "it's what they respond to". Although not part of the Task Force, this is indicative of the climate the general legal profession had adopted

<https://x.com/AzPinkLady/status/1694214861725802822>

Bio of those associated with the Task Force Development/Implementation

CSIS wrote the “Kremlin Playbook” that Suzanne Spaulding with contributions from Elizabeth Rindskopf Parker & Harvey Rishikof to write “Beyond the Ballot” to reach out to the judicial systems all over the country. Date of presentation that she invited representatives of the judicial system to DC to hear her presentation

CSIS

Non-profit with ex-intelligence advisors/researchers that heavily influence the policies of this country and funded by Left wing organizations

CSIS Today

Today, CSIS is one of the world's preeminent public policy institutions on foreign policy and national security issues. The Center's over 250 full-time staff and large network of affiliated scholars conduct research and analysis and develop policy initiatives that look to the future and anticipate change. CSIS is regularly called upon by Congress, the executive branch, the media, and others to explain the day's events and offer recommendations to improve U.S. strategy.

An independent not-for-profit organization since 1987, CSIS marked its first half-century of existence by moving into a new state-of-the-art headquarters in downtown Washington, DC, in 2013. With its traditional defense and security programs, initiatives focused on global challenges such as health and energy, and research projects dedicated to every

csis.org

Its total expenses were also similar for both years, reaching around \$45 million. Despite a total revenue substantially less than it had in 2016, CSIS spent approximately \$18 million on salaries and wages in 2018 and 2019. It also spent \$4.6 million in executive compensation in 2018, and approximately \$5.1 million in 2019.¹²

Funding

The Center for Strategic and International Studies receives most of its contributions and grants from private grantmaking foundations including the Bill and Melinda Gates Foundation, Open Society Foundations, and the Rockefeller Brothers Fund.

The Gates Foundation is one of the biggest funders of CSIS. It has contributed approximately \$42 million in grants from 2001 to 2020. Most of the grants the Gates Foundation made were listed under the topics of global health, and agricultural development.¹³

The William and Flora Hewlett Foundation (also known as the Hewlett Foundation) is a

influencewatch.org

...the center has also been highly influential in the creation of the White House's foreign policy. "For the last four years, every Friday afternoon, I've asked my staff to prepare me a reading binder for the weekend," said National Security Advisor Tom Donilon "The task is to go out and try to find the most interesting things that they can find with respect to national security issues [and] almost every week, there are products from CSIS."^[59] Within the intelligence community, CSIS is known for having "some of the most insightful analysis and innovative ideas for strengthening our national security," according to CIA Director John Brennan.^[60]

en.m.wikipedia.org

March 12, 2018 Establishes web page dedicated to “defending democracy”

First appearance:

“This project seeks to counter Russia, and potentially other adversaries, in their efforts to disrupt democracy and cultivate a public distrust of democratic institutions. A key focus of this initiative is on understanding and countering adversary attacks on America’s justice system, to include courts, judges, prosecutors, and the rule of law. Improving cybersecurity of institutions and individuals is a crucial mechanism for strengthening America’s capacity to guard against threats to our democracy. In addition, the initiative will focus on building national resilience against information operations that threaten to undermine public respect for democratic institutions.”

<https://web.archive.org/web/20180312231157/https://www.csis.org/programs/international-security-program/defending-democratic-institutions>

Current version:

<https://www.csis.org/programs/international-security-program/defending-democratic-institutions>

CSIS Media Blitz/PR Campaign at End of the document (134)

Since at least 2018 Spaulding, Parker & Rishikof have been on a “blitz”, to educate about Russia interference with our elections & Judicial system, and framed it as the need for civic education. Many more works, podcasts, etc & orgs not listed

Suzanne Spaulding - CSIS Director of Defending Democratic Institutions

Spaulding has a life time history of being on the hill since she was very young and her mother worked there. She has worked as legal council for the Senate & House Select Intelligence Committee & CIA and DHS. She began her career in critical infrastructure and preparedness with her first assignment in Virginia, to assess their preparedness plan. She was tasked to evaluate weapons of mass destruction threat, terrorist threats pre-9/11. Prior to Obama's presidency she was tasked with assessing the cyber security initiatives that Obama should focus on during his terms. Post 9/11 Obama appointed her to the National Programs and Protection Directorate, later to be called Cybersecurity Infrastructure Security Agency, where she studied ever critical infrastructure: plane, trains, pipelines, communications, elections and business of all critical functions for society. She has served, and continues to serve on some of the most influential thinks tanks in American. The type that are so influential, they are trusted by Congress and shape the world we live in. Her influence doesn't stop with the critical functions of our society. It includes her decades of roles and garnered relationships with the American Bar Association, shaping our judicial system.



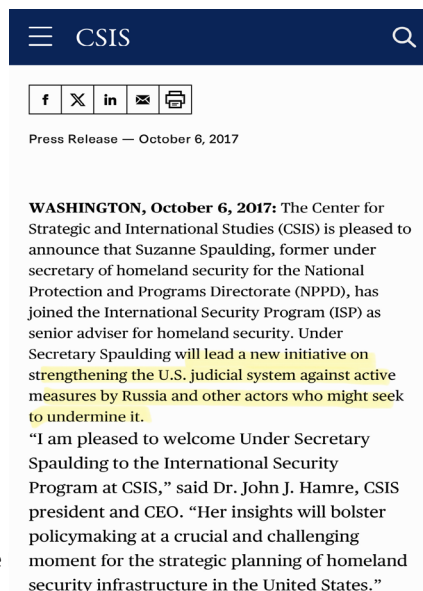
The image shows a screenshot of the CSIS website profile for Suzanne Spaulding. The header includes the CSIS logo and a search icon. Below the header, it identifies her as an 'Expert' and lists her title as 'Senior Adviser, Homeland Security, International Security Program'. A portrait photo of Suzanne Spaulding is displayed. At the bottom of the profile section, it states 'Suzanne Spaulding is senior adviser for' followed by a small graphic with 'AA' and 'csis.org'.

Suzanne Spaulding is senior adviser for homeland security and director of the Defending Democratic Institutions project at the Center for Strategic and International Studies (CSIS). She also serves as a member of the Cyberspace Solarium Commission. Previously, she served as **undersecretary for the Department of Homeland Security (DHS)**, where **she led** the National Protection and Programs Directorate, now called the **Cybersecurity and Infrastructure Security Agency (CISA)**, managing a \$3 billion budget and a workforce of 18,000 that is charged with strengthening cybersecurity and protecting the nation's critical infrastructure, **including election infrastructure**. Ms. Spaulding has worked in the executive branch in Republican and Democratic administrations and on both sides of the aisle in Congress. She was **general counsel for the Senate Select Committee on Intelligence** and minority staff director for the **House of Representatives Permanent Select Committee on Intelligence**. She also spent **six years at the Central Intelligence Agency**, where she was **assistant general counsel and the legal adviser** to the director's Nonproliferation Center. She was **executive director of two congressionally created commissions, on weapons of mass destruction and on terrorism**. Following the attacks of 9/11, Ms. Spaulding **worked with key critical infrastructure sectors** as they reviewed their security posture and advised the CEOs of the Business Roundtable. In 2002, she was appointed by Governor Mark Warner of Virginia to the Secure Commonwealth Panel to advise the governor and the legislature regarding preparedness issues. She was **managing partner of the Harbour Group**, a **principal in the Bingham Consulting Group**, and of counsel to Bingham McCutchen LLP. In addition to her work at CSIS, Ms. Spaulding currently serves on a number of corporate boards and advisory boards and is a **member of the Homeland Security Experts Group (HSEG)**.

<https://www.csis.org/people/suzanne-spaulding>

Joins CSIS as Senior Adviser, Oct 2, 2017 “will lead a new initiative on strengthening the U.S. judicial system against active measures by Russia and other actors who might seek to undermine it “

<https://www.csis.org/news/suzanne-spaulding-joins-csis-senior-adviser>



The image shows a screenshot of a CSIS press release page. The header includes the CSIS logo and a search icon. Below the header, there are social media sharing icons for Facebook, Twitter, LinkedIn, Email, and Print. The text of the press release is dated 'October 6, 2017'. The main body of the text begins with 'WASHINGTON, October 6, 2017: The Center for Strategic and International Studies (CSIS) is pleased to announce that Suzanne Spaulding, former under secretary of homeland security for the National Protection and Programs Directorate (NPPD), has joined the International Security Program (ISP) as senior adviser for homeland security. Under Secretary Spaulding will lead a new initiative on strengthening the U.S. judicial system against active measures by Russia and other actors who might seek to undermine it.' The text continues with a quote from Dr. John J. Hamre, CSIS president and CEO, stating 'I am pleased to welcome Under Secretary Spaulding to the International Security Program at CSIS,' and 'Her insights will bolster policymaking at a crucial and challenging moment for the strategic planning of homeland security infrastructure in the United States.'

As the **Presidentially appointed**, Senate-confirmed **Under Secretary for the National Protection and Programs Directorate (NPPD) at the Department of Homeland Security** from 2011-2017, Suzanne Spaulding was **effectively the CEO**, with a \$3 billion budget and a workforce of 18,000, charged with **strengthening cybersecurity and protecting the nation's critical infrastructure**. Her recognized expertise in understanding threats such as counterterrorism and cybersecurity **helped drive the transformation of the organization** to ensure comprehensive assessment and management of physical and cyber risks and bring greater agility and unity of effort to an **organization that had experienced dramatic growth through acquisition of new entities and missions over several years**.

In her role at DHS, Under Secretary Spaulding supported interagency security operations across the country, including National Special Security Events. She worked extensively with CEOs and other executive officials on understanding threats and managing risks, across all industry sectors, particularly commercial facilities, electricity, communications, information technology, and financial services. She worked with many foreign governments on critical infrastructure and cybersecurity, including negotiating agreements with China and Israel. Her responsibilities also included security regulation of the chemical industry, biometrics and identity management, emergency communications, and the Federal Protection Service. Under Secretary Spaulding served on the **Board of the First Responder Network Authority (FirstNet)**, the independent authority established by Congress to manage the complex and unprecedented effort to deploy the **first nation-wide public safety broadband network**.

Ms. Spaulding has spent over 35 years in the private sector and in government working security issues, including as Managing Partner of the Harbour Group and a principal in the Bingham Consulting Group. **Following the attacks of 9/11, she worked with key critical infrastructure sectors including the electricity, nuclear power, and chemical sectors**, and served as Security Counsel for the Business Roundtable. In 2002, she was appointed by Virginia Gov. Mark Warner to the Secure Commonwealth Panel to advise the governor and the legislature regarding preparedness issues.

Ms. Spaulding has served in both Republican and Democratic Administrations and for both sides of the aisle in Congress. She was **General Counsel for the Senate Select Committee on Intelligence (1995-1998)** and **Minority Staff Director for the U.S. House of Representatives Permanent Select Committee on Intelligence (2003-2004)**. She also spent **six years at the Central Intelligence Agency (CIA)**, where she was Legal Adviser to the Director of **Central Intelligence's Nonproliferation Center (1989-1995)**.

In addition, Ms. Spaulding was the **Executive Director** of two congressionally-mandated commissions: the **National Commission on Terrorism** and the **Commission to Assess the Organization of the Federal Government to Combat the Proliferation of Weapons of Mass Destruction**. She was a member of the CSIS **Commission on Cybersecurity for the 44th President** and a consultant on the **Advisory Panel to Assess Domestic Response Capabilities for Terrorism Involving Weapons of Mass Destruction** and on the **Commission on the Intelligence Capabilities of the United States Regarding Weapons of Mass Destruction**.

Ms. Spaulding is a Member of the **Aspen Institute's Homeland Security Group**; former Chair of the **American Bar Association's Standing Committee on Law and National Security**; and **founder of the Cybersecurity Legal Task Force**. She was a **Senior Fellow** at the **Homeland Security Policy Institute**, George Washington University; and a Member of **Harvard University's Long-Term Legal Strategy Project for Preserving Security and Democratic Freedoms in the War on Terror**. She was also on the **boards of the Critical Incident Analysis Group (CIAG)** and the **Lawyers' Alliance for World Security (LAWS)**. She is on the faculty of the National Association of Corporate Directors. Ms. Spaulding has convened and participated in numerous academic and professional advisory panels, been a frequent commentator in public media, and often testified before Congress.

Weapons Intelligence, Nonproliferation, and Arms Control Center

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From Wikipedia, the free encyclopedia


The **Weapons Intelligence Non Proliferation and Arms Control Center (WINPAC)** is a **United States Intelligence Community** office that provides assessments to "all types of foreign weapons threats."^[1] Among its tasks, WINPAC **analyzes intelligence** related to **dual-use technology** and export controls.

WINPAC was created in 2001 in an effort to bring together experts on foreign weapons into one center. WINPAC was preceded by the **Nonproliferation Center (NPC)**, a **Central Intelligence Agency (CIA)** office established in 1992 to improve support for non-proliferation policy. NPC was one of seven "Centers" established in the 1990s to centralize expertise as a way to better analyse transnational threats.

In the first term of the George W. Bush administration, the head of WINPAC was **Alan Foley**. According to the authors of the book *The Italian Letter*, Foley addressed his WINPAC subordinates in December 2002 to tell them, **"If the president wants to go to war, our job is to find the intelligence to allow him to do so."**

Sources [edit]

- [↑] "History — Central Intelligence Agency". 2010-10-15. Archived from the original on June 12, 2007. Retrieved 2010-10-18. "2001 – The DCI Center for Weapons Intelligence, Nonproliferation, and Arms Control is established, bringing together experts on all types of foreign weapons threats into one center. After the 11 September terrorist attacks, the existing analytic component in the Counterterrorism Center is significantly expanded and renamed the Office of Terrorism Analysis."
- Jonathan Schwarz, *blog post at A Tiny Revolution* on Foley.
- David Corn & Michael Isikoff, *Hubris: The Inside Story of Spin, Scandal, and the Selling of the Iraq War* (Crown, 2006).

 This United States government-related article is a stub. You can help Wikipedia by expanding it.

Categories: Central Intelligence Agency | Arms control | United States government stubs

Current Advisory Committee Member and Past ABA President

ABA

Elisa S. Poteat, Attorney, Foreign Investment Review Staff, National Security Division, U.S. Department of Justice. Former Assistant U.S. Attorney, District of Columbia.

Suzanne E. Spaulding, Senior Advisor for Homeland Security, and director of the Defending Democratic Institutions Project, CSIS. Former Undersecretary for the National Protection and Programs Directorate, U.S. Department of Homeland Security. Former General Counsel, Senate Select Committee on Intelligence; Minority Staff Director, House Permanent Select Committee on Intelligence; and Assistant General Counsel and legal adviser to the Director's Nonproliferation Center, CIA.

Camille Stewart Gloster, Deputy National Cyber Director for Technology and Ecosystem Security, Office of the National Cyber Director.

James E. McPherson (2012-2015)

Harvey Rishikof (2009-2012)

Al Harvey (2006-2009)

Stewart Baker (2004-2006)

Suzanne E. Spaulding (2001-2004)

Elizabeth Rindskopf Parker (1998-2001)

Paul Schott Stevens (1995-1998)

John H. Shenefield (1992-1995)

Robert F. Turner (1989-1992)

Richard E. Friedman (1986-1989)

John Norton Moore (1982-1986)

AA americanbar.org

FirstNet

Spaulding, in her unique positioning in intelligence and advisory to the government/president was instrumental in establishing **FirstNet**. As a board member she helped deploy the new system. Continued status with FirstNet is unknown. FirstNet is an Emergency Communication Network, that just so happens to have all the data transferred on the net via Ericsson for Elections and the Missing Children's Hotline.

<https://twitter.com/AzPinkLady/status/1682053657544757248?s=20>
<https://twitter.com/AzPinkLady/status/1694350524324474921?s=20>
https://x.com/Vltra_MK/status/1655245853706313732?s=20

Throughout her career, Ms. Spaulding has advised CEOs, boards, and government policymakers on how to manage complex security risks, across all industry sectors. At DHS, she led the development and implementation of national policies for strengthening the security and resilience of critical infrastructure against cyber and physical risks, including the National Infrastructure Protection Plan and key Presidential Directives and Executive Orders. She worked with industry to establish CEO-level coordinating councils in the electric and financial services sectors; chaired the federal government's Aviation Cybersecurity Initiative to identify and address key cyber vulnerabilities in the national aviation system; and worked with many foreign governments on critical infrastructure and cybersecurity, including negotiating agreements with China and Israel. Ms. Spaulding also led security regulation of the chemical industry; biometrics and identity management; emergency communications; and the Federal Protective Service. As a member of the Board of Directors for the First Responder Network Authority (FirstNet), **Ms. Spaulding helped oversee the complex and unprecedented effort to deploy the first nation-wide broadband network for public safety.**

<https://www.solarium.gov/commissioners/suzanne-spaulding>

Appointed to the board of AMI, a global leader in the Dynamic Firmware market for worldwide computing

"She collaborated with foreign governments on critical infrastructure and cybersecurity issues and oversaw chemical industry security regulation, biometrics and identity management, emergency communications, and the Federal Protection Service"

<https://web.archive.org/web/20220523133534/https://finance.yahoo.com/news/cybersecurity-leader-suzanne-spaulding-joins-133000114.html>

CSIS (Suzanne Spaulding) is featured in Zerohedge article about CISA acting as “Ministry of

- CISA is “working with federal partners to mature a whole-of-government approach” to curbing alleged misinformation and disinformation.⁸
- CISA considered the creation of an anti-misinformation “rapid response team” capable of physically deploying across the United States.⁹
- CISA moved its censorship operation to a CISA-funded non-profit after CISA and the Biden Administration were sued in federal court, implicitly admitting that its censorship activities are unconstitutional.¹⁰
- CISA wanted to use the same CISA-funded non-profit as its mouthpiece to “avoid the appearance of government propaganda.”¹¹
- Members of CISA’s advisory committee agonized that it was “only a matter of time before someone realizes we exist and starts asking about our work.”¹²

The Committee and the Select Subcommittee are responsible for investigating “violation[s] of the civil liberties of citizens of the United States.”¹³ In accordance with this mandate, this interim staff report on CISA’s violations of the First Amendment and other unconstitutional activities fulfills the obligation to identify and report on the weaponization of the federal government against American citizens. The work, however, is not done. CISA still has not adequately complied with a subpoena for relevant documents, and much more fact-finding is necessary. In order to better inform the Committee’s legislative efforts, the Committee and Select Subcommittee will continue to investigate CISA’s and other Executive Branch agencies’ entanglement with social media platforms.

⁸ CISA CYBERSECURITY ADVISORY COMM., SUBCOMMITTEE OVERVIEW & UPDATE: PROTECTING CRITICAL INFRASTRUCTURE FROM MISINFORMATION & DISINFORMATION, at 1 (2022) (on file with the Comm.).

⁹ CISA CYBERSECURITY ADVISORY COMM., PROTECTING CRITICAL INFRASTRUCTURE FROM MISINFORMATION & DISINFORMATION SUBCOMMITTEE MEETING JUNE 14, 2022, at 2 (on file with the Comm.).

¹⁰ CISA CYBERSECURITY ADVISORY COMM., PROTECTING CRITICAL INFRASTRUCTURE FROM MISINFORMATION & DISINFORMATION SUBCOMMITTEE MEETING JULY 26, 2022, at 1 (on file with the Comm.).

¹¹ CISA CYBERSECURITY ADVISORY COMM., PROTECTING CRITICAL INFRASTRUCTURE FROM MISINFORMATION & DISINFORMATION SUBCOMMITTEE MEETING APRIL 12, 2022, at 2 (on file with the Comm.).

¹² E-mail from Suzanne Spaulding to Kate Starbird (May 20, 2022 7:27 AM) (on file with the Comm.).

¹³ H. Res. 12 § 1(b)(E).

Truth”https://www.zerohedge.com/political/us-governments-new-ministry-truth-cybersecurity-and-infrastructure-security-agency#google_vignette

<https://azcapitoltimes.com/news/2019/09/26/courts-to-prep-for-russian-campaign-of-disinformation/>

The discussion Byers heard was based on “Beyond the Ballot: How the Kremlin Works to Undermine the U.S. Justice System,” a report created for the Center for Strategic & International Studies, which lists cases of targeted disinformation attacks carried out through social media.

The report was authored by **Suzanne Spaulding**, senior adviser at the Center for Strategic & International Studies. Spaulding came to the think-tank from the federal government, where she had most recently served as under Secretary at the Department of Homeland Security during the Obama administration, where she handled cyber security issues, **including leading the teams who investigated Russian interference in the 2016 elections.**

A report issued in January, 2017 outlined the methods used by the Russians to interfere in the election process. Experts agreed the Russians would be back to interfere in other upcoming elections, but Spaulding said she began to focus her investigations on other areas in society where the Kremlin might try and undermine the democratic process.

“I knew they’d been here longer than just the election cycle and weren’t going away, and I thought immediately of the justice system,” Spaulding said. “I hadn’t heard of any specific cases where the justice system was the target, but as we started investigating, we saw cases in other liberal democracies where they were targeting the justice system.”

From Russia to Iowa

Russian-affiliated bots, or software applications that run automated tasks over the internet, sprung up in misinformation cases in Iowa in 2018, Spaulding said, using social media to spread controversy about the suspect in the murder of Mollie Tibbets, a 20-year-old undergraduate student at the University of Iowa. The suspect, Cristhian Bahena Rivera, is an undocumented immigrant. Spaulding said the Russian bots exploited the immigrant-crimes narrative in that case.

Elizabeth Rindskopf-Parker - CSIS non-resident senior adviser with the Defending Democratic Institutions Project

Parker has experience with the Intelligence Community (IC) as her various rolls as legal council. Bound by attorney-client never to reveal the things she knows. Her time in the IC in DC ended when James Woosley abruptly left because a Russian double agent was found in their midst. Woosley resigned in 1995 and Parker left at the same time. There is not reason given. One can imagine she held some kind of secret, because she was awarded a CIA Distinguished Service Award. The kind of award given where

it's top secret to know why. Parker has kept up with her boards, shaping events. Such as, while she was in charge of the California Bar, she lowered the standards for lawyers to get into the bar because she said it was too hard. She was Spaulding's boss and mentor when they both worked as legal council in the Intelligence Community. And now she has been an integral part of this "mission set" since it's inception in 2016. So much so that the ABA awarded her the Leibman Award, for her "sustained committee and exceptional contributions".

<https://www.csis.org/people/elizabeth-rindskopf-parker>

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Regions

Topics

Non-resident Expert

Elizabeth Rindskopf Parker

Senior Adviser (Non-Resident), Defending Democratic Institutions



Elizabeth Rindskopf Parker is a non-resident senior adviser with the Defending Democratic Institutions Project at the Center for Strategic and International Studies (CSIS). She formerly served as the **general counsel for the National Security Agency and the Central Intelligence Agency (1989-1995)**. Dean Rindskopf Parker has also served as the **executive director of the State Bar of California (2015-2017)**, the dean of the McGeorge School of Law at the University of the Pacific (2002-2012), and the general counsel for the University of Wisconsin System. Dean Parker has also served on various committees of the Judicial Council of California, including the Access and Fairness Advisory Committee (2007), the Commission for Impartial Courts Steering Committee (2007), and the Science and the Law Steering Committee (2006). From 2003 to 2012 she was active in creating a new law-themed nationally ranked charter high school, Natomas Pacific Pathways Prep (NP3). Nationally, Dean Parker is a **founding member of the Intelligence Community Studies Board** of the National Academies of Science; a member of the advisory board of the Center for Ethics and the Rule of Law at the University of Pennsylvania Carey Law School; a **lifetime counselor to the American Bar Association Standing Committee on Law and National Security**; and a **member of the Council on Foreign Relations**. Dean Parker completed her undergraduate and law degrees at the University of Michigan.

- AREAS OF EXPERTISE
- Technology
 - Cybersecurity
 - Intelligence, Surveillance, and Privacy
 - Counterterrorism and Homeland Security
 - Geopolitics and International Security

AWARDS:

Jan. 2012	Sacramento Metro Chamber, Businesswoman of the Year
2009	California State Bar, Educational Pipeline Award
2007	Sacramento Asian Pacific Chamber of Commerce, Tribute to Community Honoree
2006	Sacramento Women Who Mean Business Award
2005	Unity Bar Association, The Unity Award
1995	Central Intelligence Agency, Distinguished Service Award
1989	National Security Agency, Distinguished Executive Service Award
1988	National Security Agency, Exceptional Civilian Service Award

Current	Dean, University of the Pacific, McGeorge School of Law 3200 Fifth Avenue, Sacramento, California 95817 (Phone: 916-739-7151)
1999-02	General Counsel, University of Wisconsin System , Madison, WI
1995-99	Of Counsel, Bryan Cave , Washington, D.C.
1990-95	General Counsel, Central Intelligence Agency , Washington, D.C.
1989-90	Principal Deputy Legal Adviser, United States Department of State , Washington, D.C.
1984-89	General Counsel, National Security Agency, Department of Defense , Washington, D.C.
1981-84	Of Counsel, Surrey and Morse , Washington, D.C.
1979-81	Acting Assistant Director of Mergers and Acquisitions, Federal Trade Commission, Bureau of Competition , Washington, D.C.
1978-79	Of Counsel, Cohen, Vitt and Annand , Alexandria, VA
1976-78	Deputy Director, Lawyers' Committee for Civil Rights Under Law , Washington, D.C.
1973-76	Executive Director, New Haven Legal Assistance Association, Inc. , New Haven, CT
1971-73	Cooperating Counsel with NAACP Legal Defense and Education Fund, Inc. with Moore, Alexander and Rindskopf , Atlanta, GA
1968-71	Managing Attorney, Emory Community Legal Services , Atlanta, GA

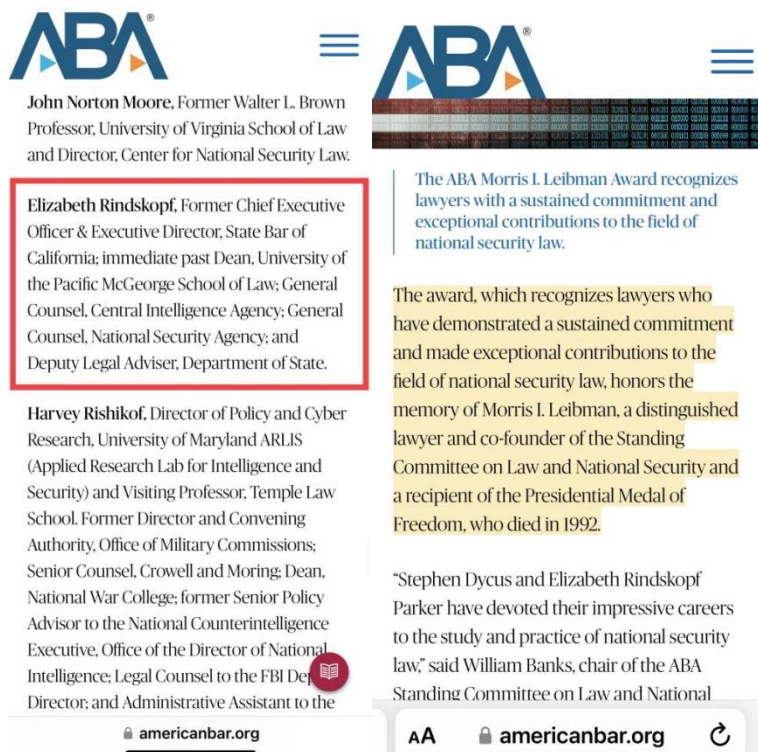
chrome-extension://efaidnbmnnnibpcajpcglclefindmkaj/https://law.pacific.edu/sites/default/files/2020-09/elizabethParkerCV.pdf

The NSA and CIA awards are "secretive" - her name does not appear on any public list of recipients

Parker was legal counsel for the CIA at the same time James Woolsey was the CIA Director. Both resigned in 1995. Woolsey over the Russian double agent spy caught when an investigation of missing agents uncovered him within the ranks. Reason for Parker departure unknown. James Clapper testified that no monies or weapons were effected by the information from this agent. Woolsey now sits on the ABA and American Abroad Media among other things.

https://en.wikipedia.org/wiki/1995_CIA_disinformation_controversy
https://en.wikipedia.org/wiki/James_Woolsey
<https://www.americaabroadmedia.org/board-of-advisor/james-woolsey>

2022 Received the Morris Leibman Award



The screenshot shows the ABA website with the Morris I. Leibman Award information. The ABA logo is at the top left. Below it, the text reads: "John Norton Moore, Former Walter L. Brown Professor, University of Virginia School of Law and Director, Center for National Security Law." To the right, a red box highlights the text: "Elizabeth Rindskopf, Former Chief Executive Officer & Executive Director, State Bar of California; immediate past Dean, University of the Pacific McGeorge School of Law; General Counsel, Central Intelligence Agency; General Counsel, National Security Agency; and Deputy Legal Adviser, Department of State." To the right of the red box, the text reads: "The ABA Morris I. Leibman Award recognizes lawyers with a sustained commitment and exceptional contributions to the field of national security law." Below this, a yellow box highlights the text: "The award, which recognizes lawyers who have demonstrated a sustained commitment and made exceptional contributions to the field of national security law, honors the memory of Morris I. Leibman, a distinguished lawyer and co-founder of the Standing Committee on Law and National Security and a recipient of the Presidential Medal of Freedom, who died in 1992." Below the yellow box, the text reads: "Stephen Dycus and Elizabeth Rindskopf Parker have devoted their impressive careers to the study and practice of national security law," said William Banks, chair of the ABA Standing Committee on Law and National Security. At the bottom of the screenshot, the URL "americanbar.org" is visible.

John Norton Moore, Former Walter L. Brown Professor, University of Virginia School of Law and Director, Center for National Security Law.

Elizabeth Rindskopf, Former Chief Executive Officer & Executive Director, State Bar of California; immediate past Dean, University of the Pacific McGeorge School of Law; General Counsel, Central Intelligence Agency; General Counsel, National Security Agency; and Deputy Legal Adviser, Department of State.

Harvey Rishikof, Director of Policy and Cyber Research, University of Maryland ARLIS (Applied Research Lab for Intelligence and Security) and Visiting Professor, Temple Law School. Former Director and Convening Authority, Office of Military Commissions; Senior Counsel, Crowell and Moring; Dean, National War College; former Senior Policy Advisor to the National Counterintelligence Executive, Office of the Director of National Intelligence; Legal Counsel to the FBI Deputy Director; and Administrative Assistant to the

The ABA Morris I. Leibman Award recognizes lawyers with a sustained commitment and exceptional contributions to the field of national security law.

The award, which recognizes lawyers who have demonstrated a sustained commitment and made exceptional contributions to the field of national security law, honors the memory of Morris I. Leibman, a distinguished lawyer and co-founder of the Standing Committee on Law and National Security and a recipient of the Presidential Medal of Freedom, who died in 1992.

"Stephen Dycus and Elizabeth Rindskopf Parker have devoted their impressive careers to the study and practice of national security law," said William Banks, chair of the ABA Standing Committee on Law and National Security.

americanbar.org

https://www.americanbar.org/groups/law_national_security/awards/the-morris-i-leibman-award-in-national-security-2022/

Also awarded to Robert Mueller

<https://www.wilmerhale.com/en/insights/news/2016-05-05-robert-mueller-iii-to-receive-abas-morris-i-leibman-award-in-law-and-national-security>

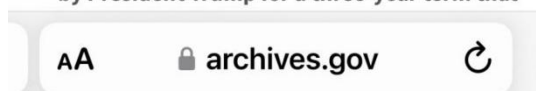
Instrumental in establishing the FISA court after 9/11

<https://fedsoc.org/contributors/elizabeth-parker/> / <https://web.archive.org/web/20180906200228/https://fedsoc.org/events/fisa-and-electronic-surveillance-does-national-security-burden-freedom>

Appointed to Public Interest Declassification Board by 3 presidents. Direct impact on policies set for declassification

Appointment 4

- Elizabeth Rindskopf Parker – 10/4/2004, appointed by President Bush; term ended on 10/3/2007
- Elizabeth Rindskopf Parker – 10/23/2008, appointed by President Bush; term ended on 10/3/2010
- Elizabeth Rindskopf Parker - 1/10/2012, appointed by President Obama; term ended on 10/3/2013
- Solomon Watson – 3/12/2015, appointed by President Obama, term ended on 3/11/2018
- **Michael G. Lawrence – 10/9/2020, appointed by President Trump for a three-year term that**



The screenshot shows the archives.gov website with the appointment history of the Public Interest Declassification Board. The URL "archives.gov" is visible at the top.

AA archives.gov

<https://www.archives.gov/declassification/pidb/appointment-history>

From Wikipedia, the free encyclopedia

The **Public Interest Declassification Board (PIDB)** is an advisory committee established by the **United States Congress** with the official mandate of promoting the fullest possible public access to a thorough, accurate, and reliable documentary record of significant U.S. **national security** decisions and activities. The Board is composed of nine individuals: five appointed by the **President of the United States** and one each appointed by the **Speaker of the House**, **House Minority Leader**, **Senate Majority Leader**, and **Senate Minority Leader**. Appointees must be U.S. citizens preeminent in the fields of history, national security, foreign policy, intelligence policy, social science, law, or archives.

Established by the **Public Interest Declassification Act of 2000** (Title VII of P.L. 106–567, 114 Stat. 2856), the board advises the **President of the United States** regarding issues pertaining to national **classification** and **declassification** policy. Section 1102 of the **Intelligence Reform and Terrorism Prevention Act of 2004** extended and modified the Board.

The director of the **Information Security Oversight Office** (ISOO) serves as the executive secretary of the PIDB, and ISOO staff provides support on a reimbursable basis. In December 2020, President Donald Trump appointed Acting **Under Secretary of Defense for Intelligence** Ezra Cohen to chair the Public Interest Declassification Board.^[1]

https://en.wikipedia.org/wiki/Public_Interest_Declassification_Board

A discussion followed the panelists' statements resulting in these main points: with regard to closed hearing transcripts, Congressional records should be subject to declassification review akin to Executive branch documents; the adversarial relationship between the Executive branch and Congress about the release of information must be addressed; and the Jennifer Harbury case was mentioned as an example of the adversarial relationship between a public figure seeking information through Congress and the Executive response.⁹*Ad hoc* disclosures continue, but no regular mechanism exists to declassify historical records. An exchange arose about creating a pilot case study in which 25-year-old information could be automatically declassified either chronologically or topically; however, a concern surfaced that selective declassification by subject could be misinterpreted as disclosure for political gain. As a further complication to effectuate declassification, it was noted the House and Senate have differing release time frames.¹⁰ Mr. Sheehy advocated keeping the same period for declassification of historical Congressional records as the Executive branch and the process for declassification regularized. **Ms. Parker acknowledged that the Cold War paradigm was moot and the shift must be toward action. The panelists and the board, in concert, articulated that the way forward was by legislative action.**

PIDB Meeting: <https://www.archives.gov/declassification/pidb/meetings/minutes07-22-10.html>

Mr. German offered several suggestions regarding the wording and timelines of classification protocols. He also suggested that small monetary awards be given to agency officials who identify improper classification actions.

Mr. Aftergood began his comments by expressing some regret that the President's recent memorandum alluded to but did not specifically define overclassification. He suggested that classification guides ought to be approved by ISCAP before being implemented and that there ought to be greater opportunities to challenge classification decisions. Ms. Sims and **Ms. Parker discussed with Mr. Aftergood the possibility of using ISCAP decisions as precedents in making declassification determinations.**

PIDB Meeting: <https://www.archives.gov/declassification/pidb/meetings/minutes07-08-09.html>

NOTE: Interagency Security Classification Appeals Panel

<https://www.archives.gov/declassification/iscap/decision-table>



ABOUT TI

Transforming Classification

Farewell to PIDB Member Elizabeth Rindskopf Parker

May 5, 2014 By Nancy Soderberg, Posted In Uncategorized

On behalf of the members of the Public Interest Declassification Board, I would like to thank Elizabeth Rindskopf Parker for her dedicated service to the PIDB and acknowledge her extensive contributions. Elizabeth concluded her third term as a member of the PIDB and we are lucky to have had her knowledge and expertise during her tenure. It has been a pleasure working with her and we have certainly treasured her company these past eight years. She was an inaugural member of the PIDB and was present at its first meeting on Saturday, February 25, 2006. Her passion and advocacy for transparency and responsible declassification have guided our work, benefiting the public and advancing needed conversations about balancing national security imperatives and the principles inherent to our democracy. Elizabeth possesses a unique understanding of how secrecy affects the functioning of our legal system, including insights as to how the growing body of "secret law" and the issues surrounding precedence affect public access to government information. Among her many accomplishments as a member of the PIDB, Elizabeth played a vital role in writing both of the PIDB's **Reports to the President: Improving Declassification and Transforming the Security Classification System**. We have valued her thoughtful insights, wit and wisdom and hope she will continue to engage with the PIDB in her new emeriti status. Thank you, Elizabeth, for your kindness, dedication, and professionalism. We will greatly miss you and we wish you the best both personally and professionally.

<https://transforming-classification.blogs.archives.gov/2014/05/05/farewell-to-pidb-member-elizabeth-rindskopf-parker/>

Reports to the President:

chrome-

extension://efaidnbmnbbpcajpcglclefindmkaj/https://www.archives.gov/files/declassification/pidb/improving-declassification.pdf

<https://www.archives.gov/declassification/pidb/recommendations/transforming-classification.html>

Elizabeth Rindskopf Parker Named to MITRE's Board of Trustees

SHARE PRINT

MCLEAN, Va., April 30, 2013 — The MITRE Corporation's Board of Trustees has elected Elizabeth Rindskopf Parker to the board. Parker, Dean Emerita of the McGeorge School of Law at the University of the Pacific, is nationally recognized for her scholarly and legal work in national security and terrorism, international relations, technology development and transfer, and civil rights litigation.

Parker's distinguished career in the public and private sectors spans 45 years. As dean of Pacific McGeorge from 2002 to 2012, she transformed the law school into a national leader in international legal education and expanded student service opportunities and diversity. Prior to becoming dean, she was general counsel for the 26-campus University of Wisconsin System. Parker held key positions in the federal government for more than a decade, most notably as general counsel of the National Security Agency (NSA), principal deputy legal adviser at the U.S. Department of State, and general counsel of the Central Intelligence Agency (CIA).

"Dean Parker's depth and breadth of expertise in law, government and education, and her long-standing commitment to public service, will enhance MITRE's work across many disciplines," said Alfred Grasso, MITRE president and CEO. "We will benefit greatly from her leadership and insights."

Parker has taught national security law at Case Western Reserve Law School, Cleveland State School of Law and Pacific McGeorge. She founded the *Journal of National Security Law and Policy* and established the National Security Law committee within the Association of American Law Schools (AALS).

Earlier in her career, while a cooperating attorney for the NAACP Legal Defense and Education Fund, she argued successfully twice before the Supreme Court of the United States. She served as director of the New Haven Legal Assistance Association, Inc., and in private practice advised clients on public policy and international trade issues related to encryption and advanced technology.

projects like "5G/6G, GPS, and cybersecurity to healthcare, aviation safety, and beyond"

Earlier in her career, while a cooperating attorney for the NAACP Legal Defense and Education Fund, she argued successfully twice before the Supreme Court of the United States. She served as director of the New Haven Legal Assistance Association, Inc., and in private practice advised clients on public policy and international trade issues related to encryption and advanced technology.

A frequent speaker on national security topics, Parker is a member of the Public Interest Declassification Board, appointed by President George W. Bush and reappointed by President Barack Obama. In 2011, U.S. Supreme Court Chief Justice John Roberts appointed Parker to a three-year term on the International Judicial Relations Committee.

Parker is an active member of many national boards and organizations, including the American Bar Foundation, the Council on Foreign Relations, the National Academy of Sciences and the Civilian Research Development Fund-Global, a threat reduction organization dedicated to improving the economic application of scientific research in emerging economies. She is a lifetime counselor of the American Bar Association's Standing Committee on Law and National Security.

Parker earned her law degree from the University of Michigan School of Law and holds a bachelor's degree in philosophy, also from the University of Michigan.

<https://web.archive.org/web/20131020221148/https://www.mitre.org/news/press-releases/elizabeth-rindskopf-parker-named-to-mitres-board-of-trustees>

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MITRE began in 1958, sponsored by the U.S. Air Force to bridge across the academic research community and industry to architect the Semi-Automatic Ground Environment [SAGE](#), a key component of Cold War-era air defense. We were founded as a not-for-profit company to serve as objective advisers in systems engineering to government agencies, both military and civilian.

We are innovators—from advances in radar technology, cyber, GPS, cancer research, and aviation collision-avoidance systems to breakthroughs in evolving disciplines such as vehicle autonomy, artificial intelligence, and synthetic biology.

Moreover, as a company that doesn't compete with industry, we're uniquely positioned to convene government, industry, and academia to collaborate on big societal challenges, from pandemic response to highway safety to social justice.

<https://www.mitre.org/who-we-are/our-story>

“the most important company you’ve never heard of.”
<https://www.fastcompany.com/3017927/30mitre>

Appointed to Center for Ethics and the Rule of Law (NGO helping policy makers)



Former CIA and NSA General Counsel Elizabeth Rindskopf Parker Joins the Executive Board of the Center for Ethics and the Rule of Law (CERL) at Penn Law

Contact: Eileen Kenney | CERL Director of Engagement
ekenney2@law.upenn.edu | 215.629.6705

(Philadelphia, February 13, 2020) — Elizabeth Rindskopf Parker, who served as general counsel to the Central Intelligence Agency (CIA) and the National Security Agency (NSA), has joined the executive board of the Center for Ethics and the Rule of Law (CERL) at the University of Pennsylvania Carey Law School.

"I am delighted to welcome Elizabeth Rindskopf Parker," said Professor Claire Finkelstein, founder and faculty director of CERL. "Her extraordinary and multi-faceted career in national security and legal education will be a natural asset to CERL. We are especially excited to collaborate with her on civic education projects, a new area for CERL."

Ms. Parker's impressive legal and national security experience with the U.S. government includes serving as CIA general counsel (1990-1995), principal deputy legal adviser at the U.S. Department of State (1989-1990), and NSA general counsel (1984-1989). She also served as acting assistant director (mergers & acquisitions) at the Federal Trade Commission (FTC).

"It's a great honor to join CERL's executive board. The current national security context makes even more important CERL's mission of promoting public understanding and academic exploration of the critical relationship between ethics and the rule of law. I look forward to this opportunity to contribute to CERL's vitally important work," said Ms. Parker.

Ms. Parker is dean emerita of the University of the Pacific McGeorge School of Law, where she was instrumental in creating the highly regarded *Journal of National Security Law and Policy* for which she serves as an editorial board member. She joined the law school in 2002 after serving as general counsel for the University of Wisconsin System. Ms. Parker serves as a life-time counselor to the American Bar Association's Standing Committee on Law and National Security, chairing the committee from 1998 to 2001. She also is a member of the advisory board of the Reiss Center on Law and Security at NYU School of Law. A vocal proponent to renew civic education in the U.S. education system, she co-presented written testimony in July 2019 before the National Commission on Military, National, and Public Service entitled "Creating an Expectation of Service: Civic Education as a National Security Imperative."

Paul G. Haaga, Jr., CERL's executive board chair, shares Professor Finkelstein's enthusiasm. "Elizabeth will propel CERL on many fronts. We're thrilled she is a member of the CERL team," he said.

About the Center for Ethics and the Rule of Law (CERL)

CERL is a non-partisan interdisciplinary institute dedicated to the preservation and promotion of the rule of law in twenty-first century national security and warfare. CERL draws from the study of law, philosophy, and ethics to answer the difficult questions that arise in times of contemporary conflict through conferences, symposia, and publications.

www.pennCERL.org | F PennLaw.CERL | T PennLaw_CERL

CERL'S IMPACT

Discourse, analysis, and writings that clarify the rule of law

By looking beyond the traditional questions raised in war and national security, CERL is able to produce unique and engaging scholarship, public events, informative briefings, and policy papers and other publications, all of which help policymakers, public servants, the private sector, and the general public cultivate a clearer understanding of the rule of law.

As it nears its tenth year of operation, CERL continues to hold conferences on critical topics like violence against women in war, the effects of PTSD and moral injury on soldiers and communities, the ethical implications of negotiating with hostile non-state actors, characteristics of ethical leaders, and ways the legal system can be used to combat terror. Conferences regularly attract prominent domestic and foreign military leaders, members of the intelligence community, and military and civilian lawyers who have served the executive branch in a variety of roles. CERL also hosts public symposia and lectures by prominent speakers and a series of book talks where authors discuss their high-profile work.

CERL conferences are typically followed by the publication of a collection of original essays penned by conference participants. In collaboration with Oxford University Press, CERL has published a number of volumes under the Oxford Series on Ethics, National Security, and the Rule of Law, and periodically issues policy briefing papers.

<https://www.pennCERL.org/bio/elizabeth-rindskopf-parker/>
<https://www.pennCERL.org/about-us>

Advocated for and helped establish FISA

"Before the attack, would a few FBI field memorandum have changed our policies on airport security or persuaded us to reorganize the FBI?"

<https://www.science.org/doi/10.1126/science.297.5580.301>
<https://fedsoc.org/contributors/elizabeth-parker>



<https://www.latimes.com/opinion/op-ed/la-oe-faigman-california-bar-exam-cut-score-20170321-story.html>

Emails obtained via discover in the ABA complaint against attorney Bryan Blehm, it was revealed, when she is asked to speak and the Arizona Judicial Conference, that Spaulding normally charges a \$10,000 speaking fee. How much did our courts pay her? It was also revealed that our courts paid for Parker to attend meetings in person. How much we she paid? In addition, Nash indicates that he sees Spaulding so much that he forgets where.

From: Herst, Diane [REDACTED]@courts.az.gov>
Sent: Friday, March 19, 2021 2:13 PM
To: [REDACTED]@csis.org
Cc: [REDACTED]@csis.org
Subject: 2021 Arizona Judicial Conference

Good afternoon,
Ms. Spaulding, on behalf of Judge Patricia Starr, Dean of the Judicial College of Arizona and Chair of the 2021 Arizona Judicial Conference, as well as the members of the Planning Committee for that event, we are excited that you are able to accept the invitation to serve as faculty for the breakout session, "Information and Disinformation: A Judicial Minefield". I believe it will be a popular session!

Aaron Nash has been in contact with me and gave me your email address; I am the designated liaison for the session and would like to extend my assistance with anything you may need in preparation for it. Also aside from the travel expenses that Aaron mentioned, please advise if a speaking fee is requested.

Thank you for your time; I look forward to working with you~

Diane Herst
Education Specialist III / Education Programs Unit
Education Services Division
Administrative Office of the Courts (AOC)
Arizona Supreme Court
[REDACTED]@courts.az.gov

Mailing address: 1501 W. Washington / Phoenix, AZ 85007
Office address: Judicial Education Center: 3003 N. Central, Suite 500, Phoenix, AZ 85012



From: Nash, Aaron [REDACTED]@courts.az.gov>
Sent: Thursday, March 25, 2021 5:35 PM
To: Schrade, Jeff [REDACTED]@courts.az.gov>
Subject: RE: Suzanne Spaulding - Center for Strategic & International Studies

Elizabeth Parker and Suzanne Spaulding work together as consultants out of CSIS. Elizabeth spoke at the CLC in October 2019 and met with the Disinformation Task Force immediately after for our first TF meeting. I know we covered her transportation but I wasn't involved in any of the logistics or finances. Elizabeth still attends our TF meetings remotely as an invited guest, but hasn't mentioned payment. Elizabeth was a last-minute addition to a CCPIO webinar on disinformation last week and I asked if she requested an honorarium but I don't think she did. Suzanne Spaulding appeared remotely to speak at one of our task force meetings, but that was well under an hour and she didn't request a fee for talking to our group, but that wasn't a formal program. I don't remember Suzanne addressing other groups of ours, but I lost track of when I've seen her and if it was through NCSC or other online events.

From: Schrade, Jeff [REDACTED]@courts.az.gov>
Sent: Thursday, March 25, 2021 5:22 PM
To: Nash, Aaron [REDACTED]@courts.az.gov>
Subject: Suzanne Spaulding - Center for Strategic & International Studies

Aaron, we're in the process of negotiating with Suzanne Spaulding to present a breakout session at the Judicial Conference in June. Her normal fee is \$10K - which is about \$9K more than our normal speakers fee for a judicial conference breakout.

I recall that she (or perhaps someone else from her organization) spoke at our Leadership Conference in

From: Suzanne Spaulding [REDACTED]@csis.org>
Sent: Wednesday, March 24, 2021 5:27 PM
To: Herst, Diane [REDACTED]@courts.az.gov>
Cc: Devi Nair [REDACTED]@csis.org>
Subject: Re: 2021 Arizona Judicial Conference

CSIS Note: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Diane,

Thanks for your email. Is it alright if I make my own travel arrangements and seek reimbursement, or would you prefer to book the flight? As for speakers fee, my usual fee is \$10,000 but I expect that is too high for your group. Let me know what is the norm for your speakers and we will make it work.

Best,
Suzanne

Get Outlook for iOS

Harvey Rishikof

Rishikof is connected in 3 ways:

1. ABA Chair of Advisory Committee during these events. Rishikof has a history with Spaulding at the ABA. They were on the Editorial Board of the ABA Law Journal. Earliest reference located was 7/2009

chrome-

extension://efaidnbmninnbpcjpcglclefindmkaj/https://www.americanbar.org/content/dam/aba/publications/national_security_law_report/volume31_issue1.pdf

HARVEY RISHIKOF		National Committee Appointments/Professional Organizations	
4200 Massachusetts Avenue, NW, #408 Washington, DC 20016-5550 H (202) 537-0856 - C (202) 288-2013 E-mail: rishikofh@me.com		<i>Current:</i> Board member Wilton Park (US) 2015 to present New American Foundation Cybersecurity Fellow 2015 to present MIT-Harvard Cyber Norms Conference Planning Committee 2015 to present Board of Advisors Oklahoma Law School, Homeland Institute 2015 to present Advisory Board Cybersecurity Law Inst., Georgetown University 2013 to present Board of Visitors National Intelligence University 2011 to present Harvard National Security Law Journal, Advisory Board 2009 to present Lifetime member of the Council on Foreign Relations 2008 to present Lifetime member of the American Law Institute 2008 to present	
Temple Law School, Philadelphia, PA	2018 to present	EMPLOYMENT HISTORY	
Visiting Professor of Law: Courses in Cyber, National Security, U.S. Constitutional, Media		Chicago Bridge & Iron, Baton Rouge, LA 2013 – 2018	
MITRE-FFRDC, Washington, DC		Outside Director: Chair Government Security Committee – CFIUS entity	
Co-Principal: Cyber Supply Chain Study for the Defense Industrial Base		Department of Defense, Washington DC 2017 – 2018	
CSIS, Washington DC	2018 to present	Director Military Commissions / Convening Authority: HQE (3 star equivalent)	
Member: Project on cybersecurity and the judiciary		Crowell & Moring, Washington, DC 2015 – 2017	
John D. and Catherine T. MacArthur Foundation		Senior Counsel: Cyber Practice Group and Government Contracting	
Co-Principal: Three-phased research project on nuclear issues		National Defense University, Washington, DC 2014	
National Academy of Sciences		Dean of Faculty National War College	
Committee on Encryption: Law Enforcement and Intelligence		Drexel University, Philadelphia, PA 2012-2014	
Committee Member: Examination of the tradeoffs associated with mechanisms to provide authorized government agencies with access to plaintext versions of encrypted information		Joint Appointment Professor of Law and iUniversity; Teaching courses in national security and cyber law; launched cybersecurity certificate program.	
American Bar Association Standing Committee		Office of the Director of National Intelligence	
On National Security Law, Washington, DC		National Counterintelligence Executive (NCIX), Washington, DC 2011 - 2012	
Chair: Advisory Committee (2012 to present);		Senior Policy Advisor: Responsible for national CI policy issues, National Policy Board, and strategic partnerships and communications with other government agencies and the private sector – e.g. <i>Foreign Economic Espionage Report</i> (2011).	
Co-Chair: Senior Advisor: Cyber National Task Force (2012 to present);		National Defense University, National War College, Washington, DC 2002 – 2011	
Chair 2009-2012: Involved in all the committee work for panels, reports, and annual convention of national security lawyers – annual meeting over 500 national security lawyers and professionals. Recent events – Winter 2012-14 First Meeting of Women of National Security Law; 2012-2014 Annual Lawyer Jurga – first meeting of law professors from civilian, military and intelligence teaching academies		Professor of National Security Law, Chair (2004 to 2007), Visiting Professor (2002-2004) Department of National Security Strategy: Courses in national security law, the core curriculum, military/civilian relations, social force analysis; constitutional analysis; governmental process; general administrative duties for the department.	
Martinus Nijhoff/Brill Publishers, Boston, MA		2014 to present	
Senior Editor: New national security law series under development		National Defense University – INSS, Washington, DC	
National Defense University – INSS, Washington, DC		2014 to present	
Senior Research Fellow: Research on national security legal issues			

Roger Williams University School of Law, Bristol, RI	1999–2004 (leave 2002-04)
Dean (1999-2001) and Professor of Law: Courses in national security, constitutional theory, civil liberties, evidence, criminal, property, comparative law, and skills.	
Department of Justice – Federal Bureau of Investigation, Washington, DC	1997-99
Legal Counsel to the Deputy Director: Involved in legal matters effecting the Deputy Director's Office on policy, national security, terrorism, and general legal matters.	
The Supreme Court of the United States, Washington, DC	1994-96
Administrative Assistant to the Chief Justice of the United States, (statutory position 28 U.S.C. § 677): Responsible for both internal Supreme Court and external judicial administrative matters including acting as a liaison to the Executive Branch, Congress, Smithsonian Institution, Federal Judicial Center, Administrative Office of the United States Courts, Supreme Court Historical Society, Judicial Fellows Program and White House Fellows Program.	
Administrative Office of the United States Courts, Washington, DC	1993-94
Judicial Fellow: Involved in researching and writing of the Long-Range Plan for the Federal Courts, a study and analysis of the current issues confronting the federal courts and recommendations for the future.	
Harvard University, Cambridge, MA	1991-93
Lecturer: Social Studies Department - courses included legal and social theory, American politics and international political economy; member of the Examination Board; student advisor and counselor.	
Hale and Dorr, Boston, MA	1989-92
Litigation Department Associate: General civil litigation - First Amendment, Public Interest, Bankruptcy, Environmental, and Commercial.	
Judge Leonard I. Garth, Newark, NJ	1988-89
U.S. Circuit Judge for the Third Circuit Law Clerk: Bench memorandum, general legal research, teaching assistant for courses at Rutgers Law School and Seton Hall.	
Harvard University, Cambridge, MA	1987-88
Lecturer: Social Studies Department - courses included legal and social theory; public policy issues.	
New York University School of Law	1983-86
Teaching Assistant: Constitutional Law, 1985-86; Assistant to an Assistant U.S. Attorney: Eastern District, Brooklyn, NY, Civil Division, general civil litigation, Spring 1986; Assistant: Assisted Larry Sager in preparation for Second Circuit argument on Agent Orange appeal (Fall 1986); Summer Associate: Hawkins, Delafield & Wood, New York, NY, 1985; Summer Associate: Advocates for the Public Interest, Washington, DC, 1985.	

July 2018 CV: chrome-extension://efaidnbmninnbpcjpcglclefindmkaj/https://law.temple.edu/wp-content/uploads/Temple-Law-Rishikof-CV-July-2018.pdf

2. Co-contributor of “Beyond the Ballot: How the Kremlin Works to Undermine the U.S. Justice System” with Elizabeth Rindskopf-Parker. Principal author is Suzanne Spaulding. Report Published 5/1/2019

Acknowledgments

This report has been made possible through the generous support of Democracy Fund and the William and Flora Hewlett Foundation. We would also like to thank our partners at the American Bar Association's Standing Committee on Law and National Security, as well as the individual contributions of **Harvey Rishikof**, **Elizabeth Rindskopf Parker**, and **Holly McMahon**, for lending their expert advice for this report.

<https://www.csis.org/analysis/beyond-ballot-how-kremlin-works-undermine-us-justice-system>

3. Participant in 2017 Cyber Experts Group Red Team that resulted in a report that published 9/2018

<https://www.csis.org/analysis/countering-adversary-threats-democratic-institutions>

Participants and Contributors

The titles and affiliations of the following participants and contributors appear in Annex A.

John Bellinger	David Heyman
Meryl Chertoff	Nina Jankowicz
Michael Chertoff	James Lewis
Matt Chessen	John MacGaffin
Frank Cilluffo	Holly McMahon
David S. Cohen	Jeffrey Rathke
Heather Conley	Harvey Rishikof
Mary DeRosa	Eric Rosenbach
Joseph P. Federici	Laura Rosenberger
Michèle Flournoy	Paul Rosenzweig
Geysia Gonzalez	David Sanger
Siobhan Gorman	Loren Shulman
Ken Gude	Suzanne E. Spaulding
John Hamre	Neal Wolin
Michael Hayden	



Harvey Rishikof (Moderator)

Former Legal Counsel to the Deputy Director of the FBI

Harvey Rishikof, is the Director of Policy and Cyber Research, University of Maryland ARLIS (Applied Research Lab for Intelligence and Security). Previously he served as Director and Convening Authority, Office of Military Commissions; Senior Counsel, Crowell and Moring; Dean, National War College; former Senior Policy Advisor to the National Counterintelligence Executive, Office of the Director of National Intelligence; and former Legal Counsel to the FBI Deputy Director; and Administrative Assistant to the Chief Justice of the Supreme Court. He is a former Chair of SCOLANS.

<https://podcasts.apple.com/us/podcast/national-security-law-today/id1276946676?i=1000619603438>

ASPEN Institute Bio:

- Director of Policy and Cyber Security Research and Visiting Research Professor at the University of Maryland (Applied Research Laboratory for **Intelligence and Security**)
- Senior Counselor to the American Bar Association Standing Committee on Law and National Security.
- co-founder and former co-chair of the ABA Cybersecurity Legal Task Force.
- previously served as chair of the ABA Standing Committee on Law and National
- He is involved in a number of legal-policy projects sponsored by the MITRE FFRDC, the MacArthur Foundation, the Center for Strategic International Studies, the Hewlett Foundation, the National Science Foundation, and the National Academy of Sciences.
- former Director Military Commissions and Convening Authority at DoD, and
- Dean of faculty at the National War College

- former senior policy advisor to the director of national counterintelligence at the Office of the Director of National Intelligence.
- Before joining the government he was at the National Defense University, National War College in Washington, D.C., where he served as dean, professor of law and national security studies, and also chaired the department of national security strategy.
- lifetime member of the Council on Foreign Relations and the American Law Institute. Security, before becoming senior counselor. He also is on the
- Board of Visitors for the National Intelligence University, an advisor to the Harvard Journal on National Security, on the US Board of Wilton Park, a
- legal counsel to the deputy director of the Federal Bureau of Investigation. As Administrative Assistant to the Chief Justice of the Supreme Court (1994-96), Mr. Rishikof, a former federal court of appeals law clerk in the Third Circuit for the Honorable Leonard I. Garth, served as chief of staff for Chief Justice William H. Rehnquist and
- was involved in general policy issues concerning the federal court system. In this capacity, he acted as liaison to the Executive Branch, Congress, the Federal Judicial Center and the Administrative Office of the United States Court.
- Mr. Rishikof has authored many law reviews, book chapters and monographs; and co-edited a book, Patriots Debate (2012); "The National Security Enterprise: Navigating the Labyrinth," (2009, 2d ed 2017); The U.S. Intelligence Community Law Sourcebook, Senior editor, (ABA Publications 2021-2022)

<https://www.aspeninstitute.org/people/harvey-rishikof/>

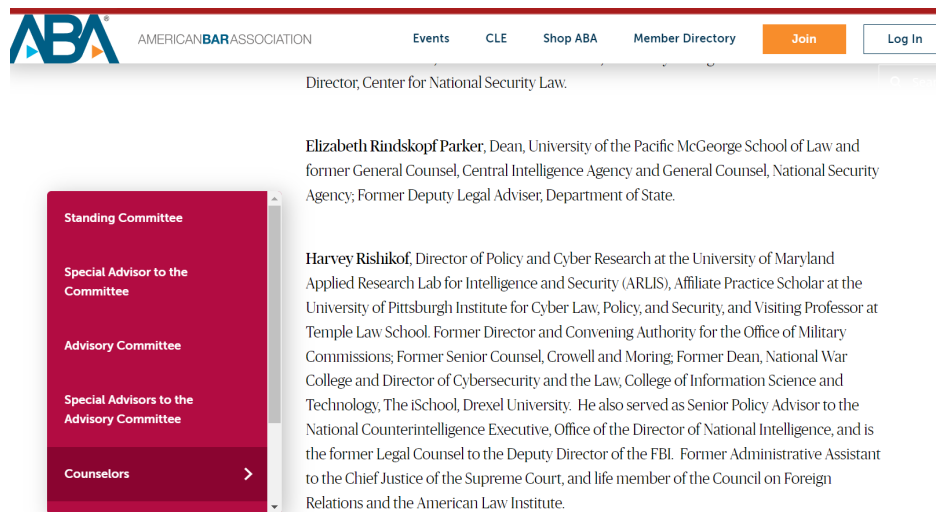
ABA Harvey Rishikof - Profile | American Bar Association

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Harvey Rishikof is the Chair of the American Bar Association Standing Committee on Law and National Security Advisory Committee Chair. He is the former dean of the National War College in Washington, D.C., where he also chaired the department of national security strategy.

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Director, Center for National Security Law.

Elizabeth Rindskopf Parker, Dean, University of the Pacific McGeorge School of Law and former General Counsel, Central Intelligence Agency and General Counsel, National Security Agency; Former Deputy Legal Adviser, Department of State.

Harvey Rishikof, Director of Policy and Cyber Research at the University of Maryland Applied Research Lab for Intelligence and Security (ARLIS), Affiliate Practice Scholar at the University of Pittsburgh Institute for Cyber Law, Policy, and Security, and Visiting Professor at Temple Law School. Former Director and Convening Authority for the Office of Military Commissions; Former Senior Counsel, Crowell and Moring; Former Dean, National War College and Director of Cybersecurity and the Law, College of Information Science and Technology, The iSchool, Drexel University. He also served as Senior Policy Advisor to the National Counterintelligence Executive, Office of the Director of National Intelligence, and is the former Legal Counsel to the Deputy Director of the FBI. Former Administrative Assistant to the Chief Justice of the Supreme Court, and life member of the Council on Foreign Relations and the American Law Institute.

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Harvey Rishikof

Harvey Rishikof is an American lawyer who was the Convening Authority for the Guantanamo military commission in 2017 and early 2018.^{[1][2][3]}

Rishikof was the previous chair of the American Bar Association's Standing Committee on Law and National Security.^[4] In 2020 he was a visiting professor at Temple University.^[5]

His past positions include:

- dean of the National War College.^[4]
- senior policy advisor to the Director of National Counterintelligence, ODNI.^[4]
- legal counsel for the deputy director of the Federal Bureau of Investigation.^[4]
- dean of Roger Williams University School of Law.^[4]

Convening authority, Guantanamo

Rishikof and his deputy, Air Force Colonel Gary Brown were dismissed early in 2018.^[1]

A former prosecutor, Morris Davis, made a comparison between the Donald Trump Presidency and a sports team firing its coach.^[1]

Think about that for a moment. If a professional football team was on its seventh head coach and sixth quarterback in less than a dozen years, that team would almost certainly be a loser.^[1]

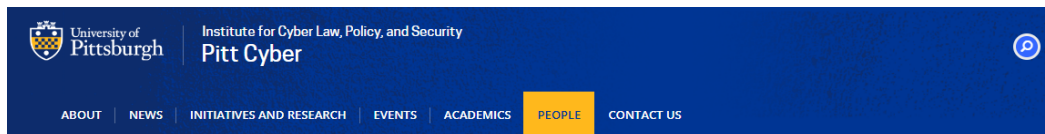
https://en.wikipedia.org/wiki/Harvey_Rishikof

Harvey Rishikof



Harvey Rishikof in 2017

Nationality	American
Occupation(s)	law professor, government official
Known for	Tried to negotiate plea deals with the suspect charged at the Guantanamo military commissions



People /

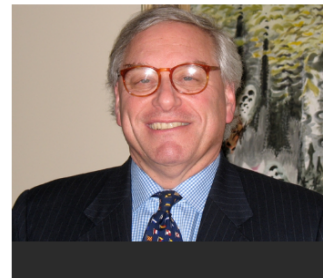
Harvey Rishikof

Director of Cybersecurity, Applied Research Laboratory for Intelligence and Security, University of Maryland

Rishikof is the director of cybersecurity at the Applied Research Laboratory for Intelligence and Security at the University of Maryland and a visiting professor of law at Temple University Beasley School of Law. Rishikof is senior counselor to the American Bar Association Standing Committee on Law and National Security. Rishikof advises extensively on cybersecurity policy and national security legal issues.

Rishikof is the former director of Military Commissions and Convening Authority at the Department of Defense. He was previously dean of the faculty at the National War College, dean of the Roger Williams University School of Law, and professor of law and national security studies at the National Defense University. He has served as senior policy advisor to the director of national counterintelligence at the Office of the Director of National Intelligence and legal counsel to the deputy director of the Federal Bureau of Investigation.

Rishikof was a co-principal on MITRE's Cyber Supply Chain Study for the Defense Industrial Base and is a member of the National Academy of Science's Committee on Encryption: Law Enforcement and Intelligence. He is also a member of the Board of Visitors at the National Intelligence University and a lifetime member of the Council on Foreign Relations and American Law Institute. He is a graduate of McGill University and earned an MA from Brandeis University, an MA from National War College, and a JD from New York University Law School. He clerked for Judge Leonard I. Garth on the Third Circuit and was administrative assistant to the Chief Justice of the United States.



<https://www.cyber.pitt.edu/people/harvey-rishikof>

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The National War College mission is to educate joint, interagency, and international leaders and warfighters by conducting a senior-level course of study in national security strategy, preparing graduates to function at the highest levels of strategic leadership in a complex, competitive, and rapidly evolving strategic environment.

The curriculum emphasizes the joint and interagency perspective. Reflecting this emphasis, 59 percent of the student body is composed of equal representation from the land, air, and sea (including Marine and Coast Guard) Services. The remaining 41 percent are drawn from the Department of State and other federal departments and agencies, and international fellows from a number of foreign countries.

The Commandant, a military officer of one-star rank, occupies a nominative position that rotates among the Army, Navy, and Air Force. As joint sponsor of the National War College, the Department of State nominates a foreign service officer with Ambassadorial rank to serve as the Commandant's Deputy and International Affairs Adviser. This position was inaugurated by the great diplomat-scholar George F. Kennan, whose thirteen lectures delivered at the NWC in 1946 and 1947, as well as the paper that provided the intellectual underpinnings of the Containment Doctrine of the Cold War, can be read in Giles D. Harlow and George C. Maerz, editors, *Measures Short of War: The George F. Kennan Lectures at the National War College, 1946-47* (Washington, DC: NDU Press, 1991).

<https://nwc.ndu.edu/>

Fired from defending Guantanamo 9/11 defendants

"Mattis said in an affidavit that he fired Rishikof, whom he appointed as convening authority for military commissions in April 2017, on the advice of Defense Department acting general counsel William Castle, because Rishikof failed to follow proper Pentagon channels, a taboo in a military culture that reveres the chain of command"

<https://www.miamiherald.com/news/nation-world/world/americas/guantanamo/article211758739.html>

Holly McMahon

Holly's prior relationships with Spaulding, Parker and Rishikof stem from her 28 year at the ABA. Holly was also an early participant of Spaulding's "red team" experts group, since at least 2017. As identified in the screenshot above with Harvey Rishikof

<https://www.csis.org/analysis/countering-adversary-threats-democratic-institutions>

ABA DIRECTOR, LAW AND NATIONAL SECURITY
AMERICAN BAR ASSOCIATION

HOLLY MCMAHON
DIRECTOR, LAW AND NATIONAL SECURITY at AMERICAN BAR ASSOCIATION
Youngstown State University
Washington, District of Columbia, United States • 45 connections

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ABA Standing Committee on Law & National Security
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1995 - Present • 28 yrs 8 mos
- Director
1995 - Present • 28 yrs 8 mos

Director of Partnerships in Education, Office of Private Sector Initiatives
The White House
Nov 1981 - Sep 1986 • 4 yrs 11 mos

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Holly McMahon
ABA Standing Committee on Law and National Security
1050 Connecticut Avenue NW, Suite 400
Washington, DC 20036
Holly.McMahon@americanbar.org



[americanbar.org](https://www.americanbar.org)

Contact the Committee

Holly McMahon, Director
holly.mcmahon@americanbar.org

A.Rebecca Salido, Program Specialist
ana.salido@americanbar.org

American Bar Association
Standing Committee on Law and National Security
1050 Connecticut Avenue, NW.
Suite 400
Washington, DC 20036
Telephone: (202) 662-1035
nationalsecurity@americanbar.org

https://www.americanbar.org/groups/law_national_security/about_us/

10/30/24, 5:47 AM


David J. Bodney | People | Ballard Spahr

David J. Bodney, a litigator focusing on media and constitutional law, is founder of the firm's Media and Entertainment Law Group. For over 40 years, David has defended print, broadcast, and electronic media in defamation, privacy, and related First Amendment litigation. In addition, he has significant experience litigating complex commercial disputes; handling matters involving intellectual property, American Indian law, and governmental affairs issues; and briefing several high-profile cases in the U.S. Supreme Court.

David Bodney

- American Bar Association, Past Chair, ABA Forum on Communications Law (2016-17); Member, Forum's Governing Committee; Member, Editorial Advisory Board of ABA's Communications Lawyer
- National Commission of the Anti-Defamation League, 2008-2016; Honorary Lifetime Member, 2017-present
- Arizona State University's Sandra Day O'Connor College of Law and Walter Cronkite School of Journalism and Mass Communication, Adjunct Faculty (media law), 1988-2020
- University of Arizona's James E. Rogers College of Law, Professor of Practice (Media Law), 2022-present
- Arizona Chief Justice's Commission on Juvenile Justice, past member
- Arizona Judicial Council's Committee to Study Public Access to Electronic Records, past member
- State Bar of Arizona, former member, Professionalism Committee, Task Force on Access to Justice, past member
- Civil Liberties Adviser to the White House Commission on Aviation Safety and Security (appointed by Vice President Al Gore, 1997)
- Ballard Spahr's Diversity, Equity, and Inclusion Council; Pro Bono Committee

<https://www.ballardspahr.com/People/Attorneys/B/bodney-david>



Liaison, Federal Communications Bar Association (FCBA)

S. Jenell Trigg
Lerman Senter PLLC

Liaison to Senior Lawyers

David Bodney
Ballard Spahr LLP

ABA Young Lawyers Division


Katie Mellinger
Federal Communications Commission

ABA Law Student Division


Cat Reed
C/O Duke Law Journal

ABA Board of Governors


Experience








Partner
Ballard Spahr LLP
May 2014 - Present • 9 yrs 4 mos
Greater Phoenix Area



Adjunct Professor
Sandra Day O'Connor College of Law
Jan 2000 - Present • 23 yrs 8 mos



Partner
Stepoe & Johnson LLP
Nov 1992 - 2014 • 21 yrs 2 mos
Greater Phoenix Area



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https://www.americanbar.org/groups/communications_law/forum_leadership/
<https://www.linkedin.com/mwlite/profile/in/david-bodney-66071820>

Ballard Spahr**MENU**

David J. Bodney, a litigator focusing on **media and constitutional law**, is founder of the firm's Media and Entertainment Law Group. For over 40 years, David has **defended print, broadcast, and electronic media** in **defamation, privacy, and related First Amendment litigation**. In addition, he has significant experience litigating complex commercial disputes; handling matters involving intellectual property, American Indian law, and governmental affairs issues; and briefing several high-profile cases in the U.S. Supreme Court.

David's practice covers a range of constitutional law issues, including prosecuting actions to secure open government, blocking prior restraints and **subpoenas of reporters** by government and

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<https://www.ballardspahr.com/people/attorneys/b/bodney-david>

David Bodney to chair ABA Forum on Communications Law

John McLean The Republic | azcentral.com

Published 7:05 p.m. MT Sept. 14, 2014 | Updated 7:08 p.m. MT Sept. 14, 2014

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Key Points

- David J. Bodney is a partner and leader of the media law group at Ballard Spahr in Phoenix and was appointed chair of the American Bar Association's Forum on Communications Law.
- Helene S. Fenlon is an attorney who practices in her own law firm in Scottsdale and has been honored with the Award of Excellence from the Scottsdale Bar Association for outstanding service to the legal community.

David J. Bodney, a partner and leader of the media law group at **Ballard Spahr** in Phoenix, was appointed chair of the **American Bar Association's** Forum on Communications Law. The group consists of nearly 2,200 lawyers in print, broadcast, online and mobile media and the telecommunications industries. The Forum is charged with keeping its members up to date on issues in defamation, privacy, commercial speech, freedom of information data collection and use, FCC regulation and First Amendment law. Bodney focuses his practice on constitutional law issues, including prosecuting actions to secure open government, blocking prior restraints and subpoenas of reporters by government and third parties, and handling advertising, commercial speech, intellectual property law and voting rights issues. He received his law degree from the **University of Virginia School of Law** in 1979.

<https://www.azcentral.com/story/money/business/abg/2014/09/14/david-bodney-chair-aba-forum-communications-law/15648443/>

DAVID J. BODNEY

David J. Bodney is a partner in the Phoenix office of Steptoe & Johnson LLP, where he practices media and constitutional law. He also serves as adjunct faculty at ASU's College of Law and the Walter Cronkite School of Journalism and Telecommunication, where he teaches media law. Mr. Bodney has lectured and published widely on media law, ethics and civil litigation, including recent presentations in London and Moscow. For his published work, he has received numerous awards, including the American Bar Association's Certificate of Merit. For his efforts to secure open government, he has received awards from the National Society of Professional Journalists and the Arizona Newspapers Foundation. Over the years, Mr. Bodney has litigated numerous cases on behalf of media clients – such as *The Arizona Republic*, CBS Broadcasting Inc. and *The Washington Post*.

A former aid to U.S. Sen. John V. Tunney, Mr. Bodney has worked to protect and advance open government laws for over 25 years. He recently co-authored a monograph on freedom-of-information laws for the ABA's Central and East European Law Initiative to assist emerging democracies in the former Soviet Union with the enactment of FOI laws. At the appointment of the Arizona Judicial Council, he has served on advisory committees proposing new rules governing (1) access to juvenile court records and proceedings, (2) electronic access to Arizona court records, and (3) public access to judicial records (Ariz. R. Sup. Ct. 123). In 1997, he was appointed by Vice President Gore to serve on a Civil Liberties Advisory Panel to the White House Commission on Aviation Safety and Security. He currently serves on the Editorial Advisory Board on the ABA's *Communications Lawyer*, and writes the Arizona chapter of the *50-State Survey on Privacy Law* published by the Media Law Resource Center. For his work in First Amendment law, Mr. Bodney is listed in *The Best Lawyers in America*, and his biography appears in *Who's Who in American Law*.

The former managing partner of his firm's Phoenix office, Mr. Bodney has served on the State Bar's Rules of Professional Conduct Committee and drafted ethics opinions for the Committee. He currently serves as Chairman of the Board of the Children's Action

chrome-

extension://efaidnbmnribpcajpcglclefindmkaj/https://apps.law.asu.edu/files/faculty/cvs/davidjeremybodney.pdf

NEWS

EDITORS COME AND GO

New Times editor David Bodney has resigned to resume his law career full-time. He will remain as editor, however, while the search for a successor is under way. In other moves, the newspaper has hired Jeremy Voas as managing editor and is transferring associate editor Ward Harkavy to sister newspaper...

October 14, 1992

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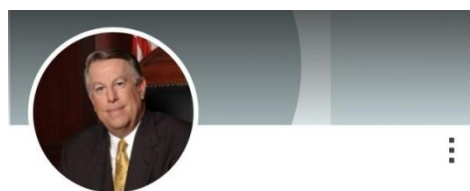
New Times editor David Bodney has resigned to resume his law career full-time. He will remain as editor, however, while the search for a successor is under way.

In other moves, the newspaper has hired Jeremy Voas as managing editor and is transferring associate editor Ward Harkavy to sister newspaper *Westword* in Denver.

Bodney, who will continue as general counsel for New Times, Inc., will become a partner in the law firm of Steptoe & Johnson. "We are thrilled with the addition of David Bodney to our firm," said Bruce Babbitt, the former governor and attorney general of Arizona and a resident partner in Steptoe & Johnson's Phoenix office. "David's remarkable background and knowledge of First Amendment and communications law will greatly strengthen this office and the entire firm."

<https://www.phoenixnewtimes.com/news/editors-come-and-go-6426368>

David Byers



Dave Byers

Director Arizona Supreme Court
 Arizona State University • AZ Supreme Court
 Scottsdale, Arizona, United States •
 500+ connections

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Experience



Director
AZ Supreme Court
 Nov 1992 - Present • 30 yrs 10 mos



Past Chairman of the Board
Arizona State Retirement System (ASRS)
 Jul 2009 - May 2012 • 2 yrs 11 mos
 Past Chairman of \$28 B retirement system with 500,000 members. Vice Chairman and trustee since 2005. Serve ...more



BOG
State Bar of Arizona
 1998 - 2011 • 13 yrs

<https://www.linkedin.com/in/dave-byers-5797aa17/>



Dave Byers

Dave Byers is the Arizona Supreme Court's Administrative Director of the Courts. He is responsible for an overseeing the operations of the Arizona Court system with over 10,000 employees and a total budget of \$74.0M. The system also operates both juvenile and adult probation and 13 juvenile detention centers. Byers began his career with the court in 1978 as the first Director of the Foster Care Review Board. Before being appointed Administrative Director by the Arizona Supreme Court in 1992, Byers past positions included Director of the Program Services Division, Director of Adult and Juvenile Probation, and Deputy Director of the Arizona Supreme Court. Byers has also served as Chairman of the \$34B Arizona State Retirement System; and is currently a member of the **State Bar of Arizona**; Member of the Arizona Criminal Justice Commission; member of the **ABA Legal Education and Admissions Council**; a member of the Arizona Prosecuting Attorney's Advisory Council; and the **Department of Justice Global Advisory Committee**. He is the Founder and first President of the National Association of Foster Care Reviewers, and Cofounder of the Arizona Friends of Foster Care Foundation. He served on, the **Board of Directors, National Centers for State Courts, 2000-2001**; President, Conference of State Court Administrators 2000-2001. In 2012, Byers was honored with the Gabe Zimmerman Leadership Award and received the 2013 Warren E. Burger Award. He is the recipient of the National Centers Distinguished Service Award, the Arizona Supreme Courts Distinguished Service Award, the State Bars award of Appreciation and was the Cedar Falls, Iowa, Man of the Year in 1970. B.A., Northern Iowa University Master's degree, Arizona State University.

At-Large Governors (Supreme Court appointments)



Mike
Baumstark
Phone:
480.650.4995



David K.
Byers
Phone:
602.452.3307

This page is managed by [Carrie Sherman](#)

AA

[azbar.org](#)



As Director, Byers is in charge of testing & certification, as well as, determining character and ethics of an attorney wanting entrance into the Az State Bar to practice law in AZ. In addition his division is responsible for attorney and judge discipline.

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Executive Office

Article 6 § 7 of Arizona's Constitution states, "The Supreme Court shall appoint an administrative director and staff . . . to assist the Chief Justice in discharging his/her administrative duties." As part of that staff, the Executive Office is responsible for liaison with executive and legislative branch officials and agencies, submitting a budget to the state legislature on behalf of the judicial branch, supervising eight operating and service divisions of the Administrative Office of the Courts (AOC), supporting the administrative activities of the Arizona Judicial Council (an advisory body chaired by the Chief Justice), and carrying out the strategic agenda of the Chief Justice.

The Executive Office is comprised of the administrative director, deputy director and staff who support strategic planning; internal auditing; and, public, media and government relations activities. Additionally the Executive Office publishes educational materials for the public and coordinates public outreach programs that allow students and other citizens to attend supreme court oral arguments at the State Courts Building in Phoenix and other locations around the state.

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Goal 3

Improving Court Processes to Better Serve the Public

- Established the Attorney Ethics Advisory Committee to issue ethics advisory opinions, subject to review by the Arizona Supreme Court, to guide attorneys in their practice.
- Established the Committee on Mental Health and the Justice System to recommend evidence-based practices and interagency protocols to improve the administration of justice for persons with mental illness.
- The Commercial Court, first established in 2015 as a pilot in the Maricopa County Superior Court, was approved on a permanent basis. In the Pima County Superior Court, the FASTAR pilot is experimenting with streamlined jury trials as an alternative to arbitration in civil cases.
- Expanded, with support by the Maricopa County Superior Court, the statewide online search warrant application program. This program allows law enforcement agencies across Arizona to remotely apply for warrants authorizing blood draws or other tests of suspected impaired drivers.
- Reflecting its leadership in addressing domestic violence, the Tucson City Court received a \$549,000 federal grant to support its specialized Domestic Violence Court calendar, which provides access to services for victims and more accountability for domestic violence offenders.
- In November, Coconino County voters decided to adopt the merit-selection system for superior court judges, reflecting the first time a county has done so before reaching the 250,000-person population threshold under Arizona's constitution.

Rules Revisions

- New rules implementing recommendations of the Civil Justice Reform Task Force became effective in July 2018. Arizona thus continues its tradition of innovation in procedural matters, adopting tiered case management, new procedures for quickly resolving discovery disputes, and more efficient practices for the preservation and discovery of electronically stored information.
- Revised Rules of Criminal Procedure, reflecting the first comprehensive review since 1973, became effective in January 2018. Since then, a Task Force on Rule 32 has been reviewing substantive changes to the rules for post-conviction relief; it will submit a rule petition for consideration by the Supreme Court in 2019.
- As part of the on-going review of other Arizona procedural rules, new Family Court rules became effective in January 2019. Over the past year, a Probate Rules Restyling Task Force developed proposed revisions for the probate and guardianship rules; these proposals will also be the subject of a 2019 rule petition.



GOAL 5: Promoting Public Trust and Confidence

The more the judicial branch can do to inform the public about the role of courts, their place in our communities, and the importance of understanding and participating in the judicial process, the more we can promote the public's trust and confidence in a judicial system that is fair, just, and accessible to all.

- A Task Force on Countering Disinformation was established, and a final report and recommendations was submitted in October 2020, and will continue its work in 2021 to implement the recommendations: <https://www.azcourts.gov/Portals/74/DisinformationTF/CDTFReport%20FINAL2020.pdf>.
- To provide timely, efficient access to court information, the Court posted a high-profile website containing information and links related to November 2020 election matters before the Arizona Supreme Court: <https://www.azcourts.gov/newsandinfo/High-Profile-Case-Update>.
- Partnered with the University of Arizona to offer a Job Shadow Program to graduate and undergraduate students. The program offers students conversations with and career advice from, Supreme Court Justices, Law Clerks, Staff Attorneys, and Administrative Office of the Courts staff.
- Established a Task Force to determine what reforms may be needed in the juror selection process and to increase minority participation in jury service, ensuring that defendants obtain a jury that accurately reflects a cross-section of the community and that minorities are able to fully participate in the jury trial system.
- AZCourtHelp.org offered 56 free legal talks between March 2020 and December 2020. Between July 2019 – Dec. 2020:
 - AZCourtHelp.org - 507,727 unique users of the website with over 1,625,000 pageviews.
 - AZCourtCare.org - 5,805 unique users of the website with over 5,800 pageviews.
 - LawForKids.org - 204,534 unique users of the website with over 614,000 pageviews.
 - LawForSeniors.org - 70,781 unique users of the website with over 104,000 pageviews.
 - LawForVeterans.org - 126,997 unique users of the website with over 199,000 pageviews.
 - iCivics Arizona - 251,687 students utilized [icivics.org](https://www.icivics.org).
 - We the People - 2,000 students benefited from We the People programs' education.
- The Administrative Office of the Courts created a COVID-19 informational website with statewide and local administrative orders, court remote access information, CDC guidance, health screening protocols, links to other services and information, and more: <https://www.azcourts.gov/covid19>.
- Implemented an "AZCourts" YouTube channel for the Arizona Supreme Court and Administrative Office of the Courts. See <https://www.youtube.com/channel/UCU7ZzNDKpHYOW1jN2KhqV-g>.
- In response to the COVID-19 Pandemic, the Arizona Supreme Court held its first-ever virtual Oral Argument in March 2020.
- The AOC held a Joint session of the Commission on Minorities and the Arizona Judicial Council to discuss racial justice in Arizona's judiciary.
- The Administrative Office of the Courts' Education Services Division conducted its first pandemic-related webinar in February 2020, followed by many other COVID-19 sessions.

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Distinguished Service Awards Announced By Arizona Judicial Branch

July 10, 2022 Staff Reporter



Left to right: Chief Justice Robert Brutinel, Maricopa County Judge Pamela Gates, Vice Chief Justice Ann Timmer, and AOC Director Dave Byers



The Arizona Supreme Court recently announced the recipients of the Arizona Judicial Branch's Distinguished Service awards. The awards honor individuals, projects, and teams who have made outstanding contributions to improving public trust and confidence in Arizona's courts system.

<https://arizonadailyindependent.com/2022/07/10/distinguished-service-awards-announced-by-arizona-judicial-branch/>

Joe Hengemuehler

ASU Arizona State University
ASU News



Chief Communications Officer (CCO)
State Bar of Arizona
Jun 2019 - Present • 4 yrs 3 mos
Greater Phoenix Area

Vice President, Talent Representation
Hart Talent Management
2019 - Present • 4 yrs 8 mos
Greater Tucson Area

KOLD-TV
2 yrs 9 mos
Vice President & General Manager
Feb 2017 - Jun 2018 • 1 yr 5 mos
Served as Vice President & General Manager through June, 2018. Led all station departmental operations ...more
News Director
Oct 2015 - Feb 2017 • 1 yr 5 mos

Jan 2013 - Dec 2013 • 1 yr
<http://tinyurl.com/a6kvp5z>

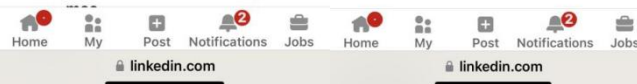
Consultant, Local Programming
The E.W. Scripps Company
Sep 2012 - Oct 2012 • 2 mos
Greater Phoenix Area
Consulted the launch of "The List", a nationally syndicated start-up newsmagazine show produced by Scripps. Des ...more

News Director
KNXV-TV
Mar 2002 - Aug 2012 • 10 yrs 6 mos
From 2002 to 2006 served as Executive Producer and then Assistant News Director. Promoted to News Director ...more

News Director
KOCO-TV
1999 - 2002 • 3 yrs

Joe Hengemuehler, former news director at KNXV-TV, Phoenix's ABC affiliate, will be the 2013 Edith Kinney Gaylord Visiting Professor in Journalism Ethics at Arizona State University.

Hengemuehler, a 25-year veteran of the broadcast industry, will teach journalism ethics and diversity courses at the Walter Cronkite School of Journalism and Mass Communication during the spring semester.



news.asu.edu

Vice President, Talent Representation

Joe Hengemuehler joins Hart Talent Management as a 28-year veteran in the broadcast industry. He brings to the team, a wealth of experience in identifying and hiring talent and contract negotiations. Most recently, Joe served as Vice President & General Manager at **KOLD-TV** in Tucson, AZ, after being promoted from News Director. He oversaw the day-to-day operations of the station and made several key hires for the station. He spent 10 years at the E.W. Scripps-owned **ABC15 News (KNXV-TV)** in Phoenix, serving as news director for six of those years. During his leadership, this ABC news affiliate was consistently recognized with the Rocky Mountain Southwest Chapter Emmy for Overall News Excellence. The station also earned two George Foster Peabody awards for two separate investigative reports. Talent he has mentored and coached over the years, now work in top markets and at national broadcast networks.

Previously, Hengemuehler served as news director at **KOCO-TV** in Oklahoma City, senior executive producer at **WUSA9-TV** in Washington, D.C., executive producer at **KPNX-TV** in Phoenix, and morning news producer and 10 p.m. producer at **KTSP** (now **KSAZ-TV**, Fox10) in Phoenix.

He holds membership positions with the National Association of Hispanic Journalists and the National Association of Black Journalists. He is a past president of the Arizona Chapter of The National Lesbian & Gay Journalists Association. Hengemuehler studied broadcast journalism at the University of Nebraska at Omaha. He was born and raised in Sioux City, Iowa. Joe currently resides in Phoenix.

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<https://harttalentmanagement.com/about/>



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- [Executive Director Bio](#)
- [Senior Leadership](#)
- [Past Presidents](#)

Senior Leadership

Amy Rehm

Deputy Chief Bar Counsel
602.340.7348

Carrie Sherman

Director of Board Operations
602.340.7201

Deanna Commack

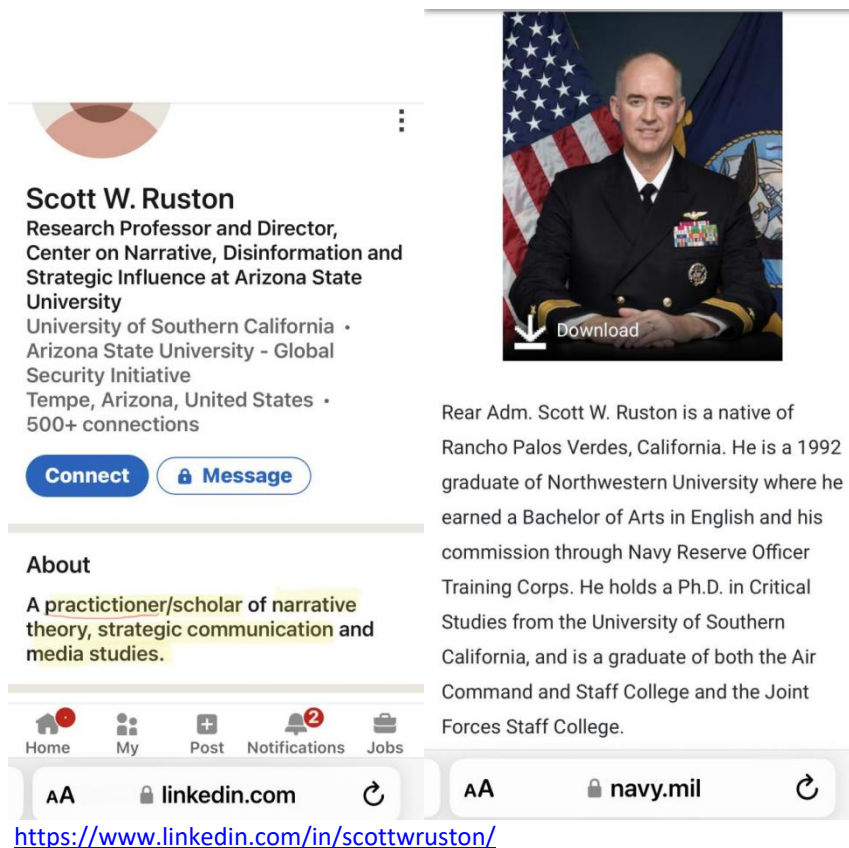
Executive Assistant to the CEO/Executive Director
602.340.7221

Joe Hengemuehler

Chief Communications Officer
602.340.7335

Joel F. England

<https://www.azbar.org/about-us/leadership/senior-leadership/>



Scott W. Ruston
 Research Professor and Director,
 Center on Narrative, Disinformation and
 Strategic Influence at Arizona State
 University
 University of Southern California •
 Arizona State University - Global
 Security Initiative
 Tempe, Arizona, United States •
 500+ connections

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About
 A practitioner/scholar of narrative
 theory, strategic communication and
 media studies.

Rear Adm. Scott W. Ruston is a native of Rancho Palos Verdes, California. He is a 1992 graduate of Northwestern University where he earned a Bachelor of Arts in English and his commission through Navy Reserve Officer Training Corps. He holds a Ph.D. in Critical Studies from the University of Southern California, and is a graduate of both the Air Command and Staff College and the Joint Forces Staff College.

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<https://www.linkedin.com/in/scottwruston/>

History in Theater Operations, Narrative theory, strategic communications & media

<https://twitter.com/AzPinkLady/status/1694388793284120933?s=20>

Highlights include:

- Creative applications for narrative entertainment
- Narrative entertainment intersections with film, cinema, television, media and mobile media
- Strategic influence with mission focus on socio-cultural dimension of information (aka: reaction to information based on social & cultural influence)
- Theater Operations
- NATO strategic communications
- Joint staff exercises worldwide

Experience



Research Professor and Director, Center on Narrative, Disinformation and Strategic Influence
Arizona State University - Global Security Initiative
Jul 2017 - Present • 6 yrs 2 mos
Directs ASU's Center on Narrative, Disinformation, and Strategic Influence, which brings an interdisciplinary and mission focus to studying the socio-cultural dimensions of the information domain and its national security impact.



Deputy Director
CJTF-HOA
Jan 2014 - Jan 2015 • 1 yr 1 mo
Djibouti

Served as Deputy Director for Effects (J39), Deputy Director for Theater Security Cooperation, as well as Military Coordination Cell leader (Mogadishu, Somalia). CJTF HOA enabled partner nations to achieve regional security and stability through theater security cooperation activities.



Deputy Commander

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Founder

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Theater security cooperation (TSC) is a term that refers to activities conducted with allies and partners to promote specified U.S. interests, build capabilities for self-defense and coalition operations, provide U.S. forces with access, and improve national security through well-postured, prepared, and interoperable partners^{1 2 3}. TSC programs are regionally focused and support ambassador-integrated country team strategies with the goal of achieving long-term stability and enhancing Army readiness^{2 4}. TSC activities include events like conferences, training, and exercises to strengthen defense relationships and address shared security concerns^{2 5}. TSC is guided by the Secretary of Defense, the Unified Command Plan, the National Security Strategy, and other relevant documents^{2 3}.

All are critical steps to build and maintain a viable theater-level strategy. The challenge at the component level is planning with and synchronizing a large number of activities and agencies. When coordinating with his parent service or higher headquarters, the strategist often finds a "map with a thousand pins" approach to security cooperation. Briefings often include multiple screenshots of the Theater Security Cooperation Management Information System or similar databases on which maps of countries or regions suddenly become filled with thousands of map pins depicting the entire spectrum of U.S. military activity from conference attendance to major exercises. This gives the impression of a robust and creative Theater Security Cooperation program, when in reality the activities may be of little substance and require minimal coordination. Even if a command's staff fully understands security cooperation strategy and planning and also executes it well, it can become an ad hoc or purposeless drill if the staff ignores or loses its expertise. The process needs codifying in doctrine and standard operating procedure publications to make it deliberate, much the way the Army has ingrained the military decision making process into generations of officers. The benefit of a successful Theater Security Cooperation strategy or Phase 0 concept plan ultimately is conflict avoidance, so we must resource Theater Security Cooperation.

To set the stage for understanding security cooperation in the context of theater strategy, it is important to be familiar with the historical context. The geographic combatant commands have had authority and responsibility for theater engagement planning since 1948 under the Unified Command Plan.² The geographic combatant commands' appreciation of security cooperation necessarily starts with an understanding of the National Defense Strategy. The strategic environment portrayed in the National Defense Strategy identifies a spectrum of challenges, including violent transnational extremist networks, hostile states armed with weapons of

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Typical TSC Activities

Multinational Exercises	Military-to-Military Contacts
- Field Training Exercises	- Senior officer visits
- Command Post Simulations	- Port visits
	- Joint Contact Teams
Multinational Training	Humanitarian and Civic Assistance
- Joint Combined Exchange Training	- Mine clearing
	- Excess property
Multinational Education	Other Activities
- Regional Center for Security Studies	- Exercise related construction
- Senior Service Colleges	- Intelligence security cooperation
Security Assistance	- Information Operations
- Foreign Military Sales	- Command and Control programs
- International Military Education and Training	

Mobile entertainment

Narrative theory is currently enjoying a major burgeoning of interest in North America and throughout the world, with especially strong activity in the U.S., Canada, the U.K., France, Germany, Scandinavia, Belgium, Israel, and China. Narrative theory starts from the assumption that narrative is a basic human strategy for coming to terms with fundamental elements of our experience, such as time, process, and change, and it proceeds from this assumption to study the distinctive nature of narrative and its various structures, elements, uses, and effects.

More specifically, narrative theorists study what is distinctive about narrative (how it is different from other kinds of discourse, such as lyric poems, arguments, lists, descriptions, statistical analyses, and so on), and how accounts of what happened to particular people in particular circumstances with particular consequences can be at once so common and so powerful. Thus a key concern is whether narrative as a way of thinking about or explaining human experience contrasts with scientific modes of explanation that characterize phenomena as instances of general covering laws.

Narrative theorists, in short, study how stories help people make sense of the world, while also studying how people make sense of stories.

To this end, narrative theorists draw not only on literary studies but also on ideas from such fields as rhetoric, (socio)linguistics, philosophical ethics, cognitive science (including cognitive and social psychology), folklore, and gender theory to explore how narratives work both as kinds of texts and as strategies for navigating experience. Narratives of all kinds are relevant to the field: literary fictions and nonfictions, film narratives, comics and graphic novels, hypertexts and other computer-mediated narratives, oral narratives occurring during the give and take of everyday conversation, as well as narratives told in courtrooms, doctors' offices, business conference rooms—indeed, anywhere. Because of the pervasiveness of narrative in our culture and the diversity of the texts, media, and communicative situations narrative theory examines, narrative theory constitutes an exciting new frontier of English Studies, one that promises to bring English Department faculty and students into closer contact with their counterparts in a variety of social-scientific, humanistic, and other disciplines.

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From Wikipedia, the free encyclopedia

From Wikipedia, the free encyclopedia



This article is **written like a personal reflection, personal essay, or argumentative essay** that states a Wikipedia editor's personal feelings or presents an original argument about a topic. Please **help improve it** by rewriting it in an **encyclopedic style**. *(February 2014)* ([Learn how and when to remove this template message](#))

Sociocultural Perspective is a theory used in fields such as [psychology](#) and [education](#) and is used to describe [awareness](#) of circumstances surrounding individuals and how their [behaviors](#) are affected specifically by their surrounding social and cultural factors. According to Catherine A. Sanderson (2010) "Sociocultural perspective: A perspective describing people's behavior and mental processes as shaped in part by their social and/or cultural context, including race, gender, and nationality." Sociocultural perspective theory is a broad yet significant aspect in our being. It applies to every sector of our daily lives. How we communicate, understand, relate and cope with one another is partially based on this theory. Our spiritual, mental, physical, emotional, physiological being are all influenced by factors studied by sociocultural perspective theory.

Ideology [\[edit\]](#)

Various studies examine topics using a sociocultural perspective in order to account for variability from person to person and acknowledge that social and cultural differences affect these individuals. One example comes from the journal *European Psychologist*: Investigating Motivation in Context: Developing Sociocultural Perspectives by Richard A. Walker, Kimberley Pressick-kilborn, Bert M. Lancaster, and Erica J. Sainsbury (2004). Recently, however, a renewed interest in the contextual nature of motivation has come about for several reasons. First, the relatively recent influence of the ideas of Vygotsky and his followers (John-Steiner & Mahn, 1996; Greeno & The Middle School Through Applications Project, 1998) in educational psychology has led writers in the field (Goodenow, 1992; Pintrich, 1994; Anderman & Anderman, 2000) to acknowledge the importance of context and to call for its greater recognition in educational psychology, and more particularly in motivational research. As both Goodenow (1992) and Hickey (1997) note, in sociocultural theories deriving from Vygotsky, human activities, events, and actions cannot be separated from the context in which they occur so that context becomes an important issue in sociocultural research. Second, researchers concerned with learning and cognition (e.g., Greeno et al., 1998) have come to see these processes also as being situated in particular contexts. While this view, with its emphasis on the distributed nature of learning and cognition, has origins in sociocultural theories¹.

Article **Talk**



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 This article has multiple issues.
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Mobile entertainment comprises a range of activities associated with **mobile electronics**.^[1] The definition is both somewhat subjective and in continual development, but can include purely leisure activities (music, playing games), communications (**social media**, **instant messaging**, **Twitter**), and activities which could also be defined as **commerce** (shopping).

en.m.wikipedia.org

Information as a Joint Function

A Doctrinal Perspective

CDR Keith Adkins
Mr. Tom Evans
Joint Information Operations Proponent
JS/J39 Strategic Effects Division
Deputy Director for Global Operations (DDGO)

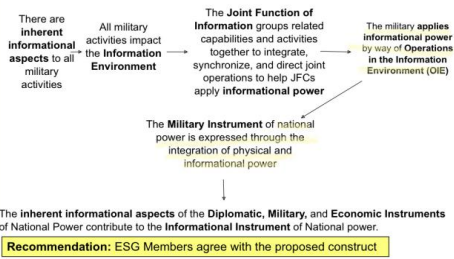
Overall Classification of this Briefing is: **UNCLASSIFIED**

Agenda

- Background
- “Information” Doctrine Proposed Construct
- Joint Information Doctrine Impacts since 60th JDPC
- Issues
- Way Ahead/Questions

“Information” in Context (1 of 3)

A Proposed Construct



The inherent informational aspects of the Diplomatic, Military, and Economic Instruments of National Power contribute to the **Informational Instrument** of National power.

Recommendation: ESG Members agree with the proposed construct

Background

- Joint Doctrine Development
 - JP 3-0 Change 1 (Chapter III, Joint Functions)
 - JP 3-XX (formerly JP 3-13, Information Operations)
 - JP 1 Vol. 1
- Impacts of the Information Joint Function
 - Joint Concepts:
 - Joint Concept for Operations in the Information Environment (JCOIE) at OPSDEPS for approval
 - Working close with JC-HAMO, JCIC Implementation Plans
 - Integrating into 2+3 Joint Operational Concepts (JOC)
 - Planning:
 - CJCS Approved Global Integrated Operations in the IE (GIOIE) EXORD
 - “Integration of Informational and Physical Power,” Narrative terminology accepted in GCPs, JSCP

Issues

- Future of the term “Information Operations”
- “Information Warfare”
- “Relevant Actors”
- “Commanders Communication Synchronization”



Fig. 1-1 Vertical and Horizontal Information Flow

Each level of the pyramid has very unique capabilities. The political and strategic level provides the over-arching guidance and narrative. The operational and tactical possess to the capabilities and expertise to provide additional assessments and feedback to the higher echelons. They also have the capabilities to plan and coordinate information activities. It is clear that moving up the pyramid is a more complicated and time consuming process where many SMEs must conduct difficult analysis and assessment of the IE in order to build products to deliver to the top level. As an integral part of this process there should be various “coordination boards” that are held at the commands to integrate crucial information. Details of these meetings and boards are covered in section 5-4 illustrating how each contributes to the information and communications process. With all the analysis and assessment of the IE completed, the final products are provided to the top level in order to develop the Information Strategy (IS) and Narrative so the appropriate “guidance” can then be provided to the lower levels.

h. **Engagement.** Outreach fosters a unity of effort amongst the largest possible number of partners involved in the mission including IOs, GOs and NGOs. Thus StratCom should support overarching engagement planning, preparation and execution.

1-8. **Conflict and Crisis Communication.** Crisis communication at the operational level is a very common endeavour. Often times, Commanders at the operational and tactical level are faced with unexpected incidents that could have very strategic/political effects. Effective StratCom is essential in the management and control of most crises. Crisis communication is very time sensitive, requiring almost immediate response and very detailed coordination amongst all communication functions. It is essential that authority is granted at the lowest level to properly react to the crisis and to mitigate potential damage to NATO’s reputation and credibility. In a crisis situation, specific StratCom planning guidance may be absent. In cases like this it is imperative that NATO uses all SMEs at its disposal to develop and implement a plan to mitigate negative effects and achieve the Alliance’s goals.

Patience Huntwork

Huntwork's significance on the committee is her lifetime commitment to combat Russia on the judicial front. She comes predisposed to believe the narrative Spaulding and her team brought. Huntwork's connection to the courts as a staff attorney makes her the perfect person to spot Russian disinformation with a personal dedication to protect the courts from such an invasion. The added benefit of her being a journalist professor and her connection to the media, not only gives an opportunity for her to recruit additional "allies" for the rapid response team, but she also has the skill to be a lead on writing the report and drafting responses to disinformation. She was a key writer and content provider for the the report.

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Supreme Court Staff Attorney

The screenshot displays two side-by-side profile cards for Patience Huntwork on the govsalaries.com website. The left card is for 'Patience Huntwork T', Sr Staff Attorney at the Supreme Court, with a salary overview for 2018. The right card is for 'Patience Huntwork', Sr Staff Attorney at the Arizona Supreme Court, with a salary overview for 2022. Both cards include a 'View Full Profile' button and a 'Connect' button. The browser address bar shows 'govsalaries.com'.

Long time Anti-Russian, Ukraine Activist

The work that Huntwork has conducted in Ukraine is not likely to have gone unnoticed by the intelligence community. Therefore, Huntwork has been placed in the "intelligence" category. It is unclear if she is just an asset or more.



Task Force on ABA-Soviet Relations, Inc.

From: Patience T. Huntwork
Date: March 24, 1987
Re: Rough transcript of 3/22/87 60 Minutes Program
(Complete transcript will be supplied)

Mike Wallace: Jews are the only Soviet nationality identified by religion. He quotes figures:

1. Over 1/4 million Jews have left in the last 3 decades.
2. There are 10-11,000 refuseniks, but Israeli sources say there may be another 400,000 who want to go, but Soviets say their number is much smaller.
3. It is apparent in this officially atheistic and anti-Zionistic country that by no means does everyone of Jewish nationality want to leave.

Interview with Leonid Zolotarevsky.

M.W. - Do we in the west misperceive the status of Soviet Jews?

https://thewashingtongroup.org/?page_id=298

Huntwork's activism resulted in the removal of the ABA relationship with Russian bar association.

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ASU Arizona State University
ASU News

Phoenix lawyer and Melikian Center board member Patience Huntwork has a long legacy of human rights activism in post-Soviet Ukraine. This year, she headed to the country to volunteer as an election overseer.

"I wanted to learn more, so I started making calls to Soviet Jewish activists and learned that many believed the Soviet organization was a front for KGB officers," she said. "I felt that the fact that something like this could be entering our legal system required someone to stand up."

She gathered fellow attorneys and activists from the Phoenix area for a campaign that aimed to convince the U.S. legal body to stop cooperating with its Soviet counterpart for good. For 16 months, they picketed American Bar Association meetings, waving the national flags of the 15 states under Soviet rule at the time.

That was the impetus behind her involvement in the Critical Language Institute at Arizona State University. Part of The College of Liberal Arts and Sciences' Melikian Center for Russian, Eurasian and East European Studies, the institute focuses on less commonly taught languages deemed important to national security and international affairs.

With seed funding from Huntwork and her husband, James, the institute introduced Ukrainian as its 12th language in 2017.

"As a board member of the Melikian Center and longtime friend of the Melikians, I keep hearing about what a critical language Russian is," she said. "But at the same time, Ukraine was becoming increasingly important in the eyes of the world."

Huntwork has also put that idea to work in her own efforts. She served in the Ukrainian presidential election as an official observer at the polls this March,

AA news.asu.edu

news.asu.edu

<https://news.asu.edu/20190725-phoenix-lawyer-expands-human-rights-work-legacy-asu-and-abroad>

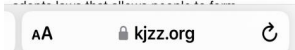
the Soviet election law, I will analyze it and give you recommendations on how you would go about effectively observing a Soviet election under that statute," said Huntwork.

Since the country's independence in 1991, Huntwork and his wife, Patience, have been international observers for four Ukrainian elections. The two lawyers coordinate with other observers to ensure there is no cheating at polling stations.

James Huntwork draws his experience from observing elections in Arizona. He has worked as an election lawyer for the Republican Party and for the George W. Bush and Jon Kyl campaigns. Patience Huntwork is a staff attorney for the Arizona Supreme Court.

James Huntwork said his work has given him keen insight on the Ukrainian people.

"What they want to do is have a country that's just normal, that's based on the rule of law, where elections are held and conducted the way they're supposed to be, where the legislature



<https://kjzz.org/content/21853/phoenix-attorneys-will-monitor-ukrainian-elections>



2022 Judicial Intern Opportunity Program Interns - Arizona

First Name	Last Name	Law School	Court	Judge
Hannah	Abes	Arizona State University Sandra Day O'Connor College of Law	Maricopa County Superior Court	The Hon. Annielaurie Van Wie
Amanda	Carrizales	Penn State Law	Arizona State Court, Maricopa County - Trial Division	The Hon. Lisa Vandenberg
Megan	Ealick	Arizona State University Sandra Day O'Connor College of Law	U.S. District Court for the District of Arizona	The Hon. Douglas Rayes
Kelsey	Fischer	Arizona State University Sandra Day O'Connor College of Law	Maricopa County Superior Court	The Hon. Howard Sukenic
Natasha	Ganesh	Loyola University Chicago School of Law	Maricopa County Superior Court	The Hon. Annielaurie Van Wie
Isabella	Goldsmith	Arizona State University Sandra Day O'Connor College of Law	Maricopa County Superior Court	The Hon. Howard Sukenic
Katharine	Greer	Arizona State University Sandra Day O'Connor College of Law	U.S. District Court for the District of Arizona	The Hon. Susan Bolton
Ben	Hogen	University of Idaho College of Law	Maricopa County Superior Court	The Hon. Roderick Coffey
Amelia	Jacobs	Arizona State University Sandra Day O'Connor College of Law	Arizona Court of Appeals, Division One	The Hon. Sam Thumma
David	Korn	Arizona State University Sandra Day O'Connor College of Law	Arizona Supreme Court	The Hon. Clint Bolick
Mahathi	Kumar	Arizona State University Sandra Day O'Connor College of Law	Arizona Supreme Court	The Hon. Ann Scott Timmer
Madelaine	Meylor	The University of Iowa College of Law	Maricopa County Superior Court	The Hon. Susanna Pineda
Devyn	Nelson	Arizona State University Sandra Day O'Connor College of Law	Arizona State Court, Maricopa County - Trial Division	The Hon. Lisa Vandenberg
Veronica	Rios	Arizona State University Sandra Day O'Connor College of Law	Arizona Supreme Court	Patience Huntwork
Victoria	Wilde	Arizona State University Sandra Day O'Connor College of Law	Maricopa County Superior Court	The Hon. Janette Corral

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1 of 11



2020 Judicial Intern Opportunity Program Students – Phoenix

First Name	Last name	Law School	Judge
Sarah	Brunswick	Arizona State University - Sandra Day O'Connor College of Law	Judge Rodrick J. Coffey
Gideon	Cionelo	Arizona State University - Sandra Day O'Connor College of Law	Judge Daniel Kiley
Trevor	Cook	Arizona State University - Sandra Day O'Connor College of Law	Judge Howard Sukenic
Raynee	Cooper	Arizona State University - Sandra Day O'Connor College of Law	Judge Daniel Kiley
Bianca	Cortez	Arizona State University - Sandra Day O'Connor College of Law	Judge Douglas Rayes
Janessa	Doyle	Arizona State University - Sandra Day O'Connor College of Law	Patience Huntwork
Lindsay	Ficklin	Arizona State University - Sandra Day O'Connor College of Law	Judge Susanna Pineda
Frances	Gradel	Arizona State University - Sandra Day O'Connor College of Law	Judge Sam Thumma
Thomas	Harshaw	Arizona State University - Sandra Day O'Connor College of Law	Judge Ronda Fisk
Katarina	Hernandez	Arizona State University - Sandra Day O'Connor College of Law	Judge Annielaurie Van Wie
Emily	Jordan	Boston College Law School	Justice Clint Bolick
Liza	Lawson Risoldi	Arizona State University - Sandra Day O'Connor College of Law	Judge Jennifer Ryan-Touhill
Angel	Lockhart	Arizona State University - Sandra Day O'Connor College of Law	Judge Ronda Fisk
Tihanne	Mar-Shall	Arizona State University - Sandra Day O'Connor College of Law	Judge John Blanchard
Eric	Wilkins	Arizona State University - Sandra Day O'Connor College of Law	Judge Lisa Vandenberg
Ileen	Younan	Arizona State University - Sandra Day O'Connor College of Law	Judge Sam Myers

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extension://efaidnbmnnnibpcajpcglclefindmkaj/https://www.americanbar.org/content/dam/aba/publications/litigation_committees/jiop/2020-2021/2020-students-participating-judges.pdf

Campaign Contributions

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Name	Occupation	City	State	ZipCode	\$Amount	Date	Contributed To
HUNTWORK, PATIENCE	Supreme Court/Supreme Court/Lawyer	PHOENIX	AZ	85004	35	12/16/2019	ACTBLUE
HUNTWORK, PATIENCE	Supreme Court/Supreme Court/Lawyer	PHOENIX	AZ	85004	34	12/9/2019	ACTBLUE
HUNTWORK, PATIENCE	Supreme Court/Supreme Court/Lawyer	PHOENIX	AZ	85004	34	11/19/2019	ACTBLUE
HUNTWORK, PATIENCE	Supreme Court/Supreme Court/Lawyer	PHOENIX	AZ	85004	34	11/19/2019	ACTBLUE
HUNTWORK, PATIENCE	Supreme Court/Supreme Court/Lawyer	PHOENIX	AZ	85004	35	11/16/2019	ACTBLUE
HUNTWORK, PATIENCE	Supreme Court/Supreme Court/Lawyer	PHOENIX	AZ	85004	10	11/3/2019	ACTBLUE
HUNTWORK, PATIENCE	Arizona Supreme Court/Arizona Supreme Court/Lawyer	PHOENIX	AZ	85004	10	11/3/2019	GALLEGO FOR ARIZONA - DEMOCRAT
HUNTWORK, PATIENCE	Supreme Court/Supreme Court/Lawyer	PHOENIX	AZ	85004	62	10/27/2019	ACTBLUE
HUNTWORK, PATIENCE	Supreme Court/Supreme Court/Lawyer	PHOENIX	AZ	85004	25	10/16/2019	ACTBLUE
HUNTWORK, PATIENCE	Supreme Court/Supreme Court/Lawyer	PHOENIX	AZ	85004	35	10/16/2019	ACTBLUE

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*Was Huntwork a victim of the money laundering scheme uncovered recently?

<https://twitter.com/JamesOKeefeIII/status/1696224210157257107?s=20>

<https://www.georgiarecord.com/election-integrity/2023/08/31/explosive-revelation-fani-willis-linked-to-massive-election-fraud-and-money-laundering-rico-enterprise/>

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\$50

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1

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Name	Occupation	City	State	ZipCode	\$Amount	Date	Contributed To
HUNTWORK, PATIENCE T	Arizona Supreme Court/Attorney	PHOENIX	AZ	85004	50	10/31/2018	SINEMA FOR ARIZONA - DEMOCRAT

2018:

<https://www.campaignmoney.com/advanced.asp?searchtype=contributors&cycle1=18&lname=huntwork&fname=patience&work=&occup=&zipcodes=&fdate=&tdate=&state=AZ&cycle2=20&cmtetype=&cmtename=&cmtteorg=&igc=&cmtteparty=&cycle3=20&cndoffice=&cndtype=&cndlname=&cndfname=&cndstate=&cndparty=&orderby=>

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Contribution Amount

\$750

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3

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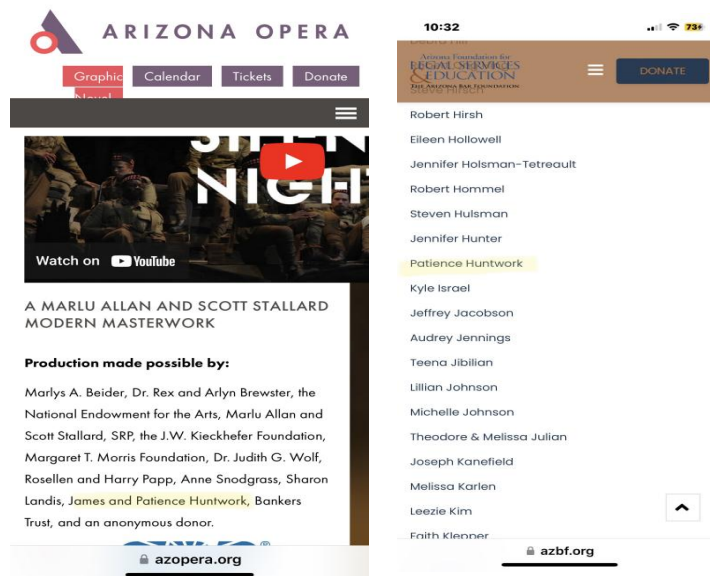
Sort Data by Clicking on the Column Headers

Name	Occupation	City	State	ZipCode	\$Amount	Date	Contributed To
HUNTWORK, PATIENCE	Arizona Supreme Court/Staff Attorney	PHOENIX	AZ	85004	250	8/15/2016	HILLARY FOR AMERICA - DEMOCRAT
HUNTWORK, PATIENCE	Arizona Supreme Court/Lawyer	PHOENIX	AZ	85004	250	4/20/2016	KASICH FOR AMERICA INC - REPUBLICAN
HUNTWORK, PATIENCE T	--	PHOENIX	AZ	85004	250	7/23/2015	GALLEGO FOR ARIZONA - DEMOCRAT

2016:

<https://www.campaignmoney.com/advanced.asp?searchtype=contributors&cycle1=16&lname=huntwork&fname=patience&work=&occup=&zipcodes=&fdate=&tdate=&state=AZ&cycle2=20&cmtetype=&cmtename=&cmtteorg=&igc=&cmtteparty=&cycle3=20&cndoffice=&cndtype=&cndlname=&cndfname=&cndstate=&cndparty=&orderby=>

Other Donations



<https://azopera.org/performances/silent-night> - amount unknown

<https://www.azbf.org/next-generation-fellows> - \$15,000

Dawn Gilpin

Dawn Gilpin (She/Her)
Assistant Dean for Research at Arizona State University

Assistant Professor
Aug 2008 - Jun 2014 - 5 yrs
Assistant professor of Public
Skills: Social Perceptiveness

Doctoral student and Research Assistant
Temple University
Aug 2004 - May 2008 - 3 yrs
Skills: Social Perceptiveness

Senior Partner
Gateway Studio snc
Feb 1995 - May 2004 - 9 yrs
Established and ran a full-se organizational communication consulting and commercial translating and
Skills: Social Perceptiveness

Director of Strategic Solutions
PRS Consulting Group
2000 - 2004 - 4 yrs
Responsible for working with clients to conduct internal and external communication
Skills: Social Perceptiveness

Arizona State University
15 yrs 2 mos

Assistant Dean for Research
Full-time
Apr 2021 - Present - 2 yrs 6 mos
Phoenix, Arizona, United States

Skills: Student Programs - Social Perceptiveness - External Relations - Faculty Management - Faculty Development - Grantsmanship - International Programs - Graduate Recruitment - Graduate Students

Associate Professor
Jul 2014 - Present - 9 yrs 3 mos
Phoenix, Arizona

Tenured professor at the Walter Cronkite School of Journalism and Mass Communication. I'm currently teaching a class I proposed, developed and first taught in 2010, one of the first dedicated Social Media college courses in the country, combining hands-on practice with close examination of questions of economic, cultural, and privacy implications of social media platforms and use. The course, open to all majors, began in a classroom setting, and later migrated to become one of the Cronkite School's first online offerings, with enrollments of up to 300 students per 7-week intensive term. I'm constantly revising the class content to make sure it keeps up with the latest changes, which can be quite the challenge! I record and edit video lectures, interviews, and other assets for online delivery.

During my time here I've also planned and taught face-to-face classes in public relations, communication research, and strategic communication campaigns.

I co-directed the Cronkite School's 2014 European Summer Study Abroad program, taking 15 students to London, Paris, and Milan to study journalism and public relations, with an emphasis on social media and intercultural communication. It was a whirlwind three-week trip with my terrific colleague Dr. Bill Silcock, on which I helped arrange and lead site visits and workshops at Ketchum Paris, Edelman in London and Milan, Il Sole 24 Ore, RAI TV, and others.

I also conduct qualitative and quantitative research on to investigate questions of identity, reputation, and influence. My work has been published in Communication Theory, Journal of Public Relations Research, Public Relations Review, and others, as well as edited collections. I am also lead author of a book published by Oxford University Press, with my coauthor Priscilla Murphy. I've presented on completed and ongoing research at over 20 national and international conferences, in addition to numerous invited keynote addresses at academic and industry events.

Skills: Social Perceptiveness - Grantsmanship - International Programs

Assistant Professor
Aug 2008 - Jun 2014 - 5 yrs 11 mos

<https://www.linkedin.com/in/dawngilpin/>

Employment history

July 2020-present	Director of Research and Doctoral Studies	Walter Cronkite School of Journalism and Mass Communication, Arizona State University (Phoenix, Arizona)
2014-present	Associate Professor	Walter Cronkite School of Journalism and Mass Communication, Arizona State University (Phoenix, Arizona)
2008-2014	Assistant Professor	Walter Cronkite School of Journalism and Mass Communication, Arizona State University (Phoenix, Arizona)
1998-2004	Director, Strategic Solutions Division	PRS Consulting Group (Bologna, Italy)
1996-2004	Senior Partner	Gateway Studio snc (Bologna, Italy)
1988-1996	Freelance translator and business writer, English & Italian	Bologna, Italy

<https://asu.academia.edu/DawnGilpin/CurriculumVitae>



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Biography

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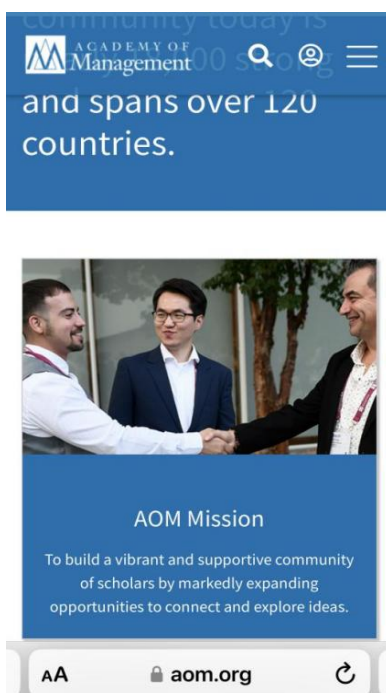
Dawn Gilpin is an associate professor with the Walter Cronkite School of Journalism and Mass Communication at ASU. She spent more than 15 years working in Italy in various areas of organizational communication and public relations, including crisis management and internal communication. She joined the Cronkite School faculty after completing her doctorate in mass media and communication at Temple University, where she was a Presidential Fellow.

Gilpin's research interests focus on the interactions between organizations, media and public policy, particularly in terms of organizational and issue identity, and the dynamics of knowledge and power. She explores these questions using mixed methodologies including narrative and network analysis in addition to other quantitative and qualitative methods. Her work has been published by Oxford University Press, *Communication Theory*, *Journal of Public Relations Research*, *Public Relations Review*, among others, and included in several peer-reviewed collections.

She teaches primarily in the areas of public relations, communication theory and research methods. During her professional career, she also developed and taught numerous workshops on topics such as trade show communication, crisis communication and management, group dynamics and teamwork, and others. She is a member of the International Communication Association, Association of Internet Researchers, and Association for Education in Journalism and Mass Communication.

Education

Ph.D. Mass Media and Communication, Temple University M.A. Journalism and Public Relations, University of Memphis



Crisis communication is a sub-specialty of the **public relations** profession that is designed to protect and defend an individual, **company**, or **organization** facing a public challenge to its **reputation**.^{[1][2]} Crisis communication is aimed at raising awareness of a specific type of threat, the magnitude, outcomes, and specific behaviors to adopt to reduce the threat.^[3] The communication scholar Timothy Coombs defines crisis as "the perception of an unpredictable event that threatens important expectancies of **stakeholders** and can seriously impact an organization's performance and generate negative outcomes"^[4] and crisis communication as "the collection, processing, and dissemination of

en.m.wikipedia.org



tl;dr : A quick and dirty bio
Executive summary for those in a hurry

I'm an associate professor at the [Walter Cronkite School of Journalism & Mass Communication](#) at Arizona State University, where I'm currently [teaching an online course in Social Media](#), open to all majors including ASUOnline students. I've also taught various courses in our Public Relations curriculum.

My research tends to take a **big-picture-view of communication**. I'm interested in questions of **identity and reputation**—personal, professional, organizational—as well as trying to **understand the emergence and spread of issues and crises**. My overall worldview is strongly colored by **complexity theory**, and I favor a mixed-methods approach to research.

Complexity theory is the study of emergent order and self-organization, which I find especially fascinating as a lens for exploring aspects of public relations such as **issues, crises, identity & reputation, and community**. I also use this lens to look at communication systems as a whole, especially with regard to newer and social media. More details about my research interests [can be found here...](#)

I spent the bulk of my adult life, and pre-academic career, in Italy (Bologna, to be specific), where I developed a taste for excellent food, stylish clothes and shoes, and fast motorcycles. I've also always been a big fan of the arts, and love living in **central Phoenix** where I can walk or take the light rail to almost anywhere I need to go.

I say this every year, but once again I'm going to be making a concerted effort to update my **blog** a bit more regularly. You can also find me on **Twitter**. The latter is the best way to get in touch with me, but feel free to connect with me however you prefer (even **Pinterest!**).

[home](#)

Thought adventures
Research to understand the ways in which connections, communications, and contingencies shape identities and produce change

I like to grapple with big, thorny questions that can't be easily answered. (I've been told I have a masochistic streak, academically.) That's why I'm so fond of complexity.

I first became aware of **complexity theory** in 2001, completely by accident. Reading about complex systems, in which the **interactions of multitudes of actors produce dynamic, nonlinear results, resonated with me and my professional experience in crisis communication. Much of the field at that time was focused on control, and the idea that it was possible to predict outcomes with some**

Select publications

Gilpin, D. R. & Murphy, P. (2008). *Crisis Management in a Complex World*. New York: Oxford University Press.



Gilpin, D. R. (2008). "Narrating the organizational self: Reframing the role of the news release." *Public Relations Review* 34(1), 9-18.

Gilpin, D. R. (2010). "Organizational image construction in a fragmented online media environment." *Journal of Public Relations Research* 23(3), 265-287 (special issue on social media, edited by K. Roberts).

Gilpin, D. R. & Murphy, P. (2010). Implications of complexity for public relations: Beyond crisis. In R. L. Heath (Ed.), *Handbook of Public Relations* (2nd ed.) (pp. 71-83). Thousand Oaks, CA: Sage Publications.

Gilpin, D. R. (2010). Working the Tether: Theorizing as professional identity construction. In Z. Papacharissi (Ed.), *The Networked Self: Identity, Community and Culture on Social Network Sites* (pp. 232-250). New York: Routledge.

Gilpin, D. R. & Miller, N. K. (2013). "Exploring complex organizational communities: Identity as emergent perception, foundation, and..."

Mission

The National Communication Association advances Communication as the discipline that studies all forms, modes, media, and consequences of communication through humanistic, social scientific, and aesthetic inquiry.

NCA serves the scholars, teachers, and practitioners who are its members by enabling and supporting their professional interests in research and teaching. Dedicated to fostering and promoting free and ethical communication, NCA promotes the widespread appreciation of the importance of communication in public and private life, the application of competent communication to improve the quality of human life and relationships, and the use of knowledge about communication to solve human problems. NCA supports inclusiveness and diversity among our faculties, within our membership, in the workplace, and in the classroom; NCA supports and promotes policies that fairly encourage this diversity and inclusion.

AA

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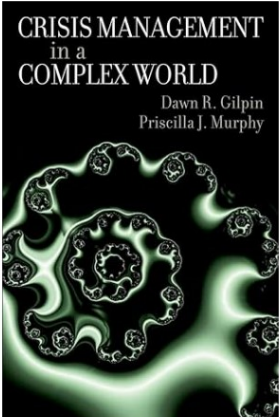
[icahdq.org](#)

<https://search.asu.edu/profile/1257633>
<https://twitter.com/drgilpin/status/1652019838783504392>

Publications by or reference Gilpin

Not Secure — [dawnGilpin.net](#)

<https://scholar.google.com/citations?user=BkniMkAAAAJ&hl=en>
<https://www.researchgate.net/profile/Dawn-Gilpin-2>
https://search.asu.edu/?q=dawn+gilpin&url_host=&site=default_collection&sort=date%3AD%3A%3Ad1&output=xml_no_dtd&ie=UTF-8&oe=UTF-8&client=asu_frontend&proxystylesheet=asu_frontend&search-tabs=all#gsc.tab=0&gsc.q=dawn%20gilpin&gsc.page=1



CRISIS MANAGEMENT in a COMPLEX WORLD
Dawn R. Gilpin
Priscilla J. Murphy

Crisis Management in a Complex World Illustrated Edition

by Dawn R. Gilpin (Author), Priscilla J. Murphy (Author)

3.5 ★★★★★ 4 ratings [See all formats and editions](#)

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6 Used from \$37.99
3 New from \$73.16

Managers, business owners, public relations practitioners, and others grapple daily with issues that have the potential to radically redefine the reputation of a person, company, or industry. They confront a fundamental question about contemporary crisis management: to what extent is it possible to control events and stakeholder responses to them, in order to contain escalating crises or safeguard an organization's reputation? In *Crisis Management in a Complex World*, authors Dawn Gilpin and Priscilla Murphy address this question head-on. Operating from a strong theoretical orientation, this book marks a sharp departure from other crisis management texts, which focus on nuts-and-bolts procedures and information distribution in an effort to simplify the turbulent reality of a crisis situation. Instead, this book pairs real-world examples from across the globe with theory-based analysis to show why simplification often fails to alleviate crises, and can even intensify them. Gilpin and Murphy propose a new, complexity-based approach to organizational learning that can allow organizations to adapt quickly to changing circumstances.

This volume addresses both scholars and high-level practitioners of public relations, organizational communication, and strategic management. Strongly cross-disciplinary, the book draws on theories from communication, the physical sciences, and business. It invites controversy and ultimately aims to change the way people conceptualize and prepare for crises.

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[Read sample](#)

<https://www.amazon.com/Crisis-Management-Complex-World-Gilpin/dp/0195328728>

“Narrative Geographies of the Coronavirus: Cultural Interdependencies and the Emergence of New Assemblages”; 2022

Abstract

The production and consumption of media narratives are geographically and culturally situated phenomena, as is the act of reading and interpreting scientific information. This chapter examines the ways in which contextual factors influence the construction and reception of narratives and emergence of new geographic assemblages amidst the global health crisis of the coronavirus pandemic, which may differ considerably from more conventional scale groupings. Based on semi-structured qualitative interviews with 27 media professionals and scholars in 24 countries, the study identifies patterns of countries attuned to similar "narrative frequencies" based on their reception of dominant and counter-narratives surrounding the novel coronavirus. The project focuses on the relational dimensions of knowledge reception: questions of institutional trust and vulnerability to malicious or conspiratorial narratives; the colonization of the pandemic to reassert or reinforce dominant power structures in relation to migrant labor and refugee populations and the ways in which pre-existing cultural and political relationships with neighboring countries and dominant powers highlight the porosity of territorial boundaries and delineate new geographies of mediated meaning-making and sociospatial consciousness.

<https://asu.elsevierpure.com/en/persons/dawn-gilpin>

https://www.researchgate.net/publication/370849148_Girls_of_the_Gunosphere

Girls of the Gunosphere

June 2019 · *Southwestern Mass Communication Journal* 33(2)

DOI:10.58997/smc.v33i2.35

Authors:



Dawn Gilpin
Arizona State University



Leslie-Jean Thornton
Arizona State University, Phoenix

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[Figures \(3\)](#)

Abstract and Figures

We selected five representative images of young (infant to pre-teen) girls from a corpus of over 20,000 images posted to Instagram with hashtags related to guns and gun culture. These images served as a springboard for in-depth visual and vernacular analysis, to explore manifestations of girlhood in online gun culture. By combining images, text, technical affordances such as up to 30 hashtags per post with no character limit, and social networking and community building, Instagram offers a rich and as yet understudied platform for cultural analysis. Our analyses permitted an original exploration of notions of empowerment and agency as conceived at the intersection of a distinct subculture and the constraints of social media. Girls—or, more commonly, their parents—in the online "gunosphere" explore their identities within a contested space characterized by themes of traditional femininity, family values, safe environments, education and socialization, and commodification. These findings point to larger themes within US gun culture, which inhabits a unique intersection between consumer culture/marketing logics, affective historic/patriotic themes, political lobby and social movement, strongly characterized by masculinist notions of power that square uneasily with nuanced approaches to gender.



SLATE News & Politics Culture Technology Business Human Interest

A RICH WORLD OF POSSIBILITY AWAITS

POLITICS

Before They Were Right-Wing Media Stars, NRATV Gave Them a Platform

The streaming network lost money and never gained significant viewership. But it helped groom talking heads whose conspiracy theories now reach millions online.

BY KEVIN T. DUGAN DEC 02, 2020 • 4:00 PM

Dawn R. Gilpin, an associate professor at the Walter Cronkite School of Journalism at Arizona State University who is writing a book about the NRA's media operations, said the group "has been involved in culture wars stuff for a long time. That didn't start with NRATV." Compared with its legacy publications like *American Rifleman*, she said, "it was much more relentless, it was more pervasive—if you were aware of it."

"Gilpin calls a "counter-public, an oppositional public to mainstream media," Gilpin said. "If you can set yourself up as the enemy, then they might cover you. In fact, it happened on a couple of occasions."

<https://slate.com/news-and-politics/2020/12/nratv-bongino-loesch-stinchfield.html>

"NRA Media and Second Amendment Identity Politics"

Conclusion

This chapter has examined how seemingly discrete elements of the Right—anti-feminism, white supremacy, and conservative evangelical Christianity—weaponize victimhood for the maintenance of social hierarchy and relative forms of privilege. This pairing exposes a common pattern of beliefs, attitudes, and behaviors underwritten and structured by a victimization frame. Weaponized victimhood is a new manifestation of an old phenomenon. In the vein of Hofstadter's paranoid style and Rogin's countersubversive tradition, weaponized victimhood organizes a political community against a common enemy that threatens the nation and its way of life.

Critically, however, this dominant cultural logic does not solely reside and thrive on the moderate and extreme right. A sense of victimhood and this framing may find fertile soil in political moderates and those on the left, for anyone with a potential for a perceived loss of privilege is vulnerable to the feelings of aggrieved entitlement. Weaponized victimhood seizes these feelings and anxieties of a hierarchical social order in tumult and transforms them into ideology, identity, and mobilization. Those who benefit from white supremacy, patriarchy, or Christian hegemony in the United States are susceptible to the seductive power of the victim frame, whether they consciously identify with the Right or not.

"From the National Review to Breitbart, from Fox News to Rush Limbaugh, conservative news is an inescapable feature of modern politics. Since the early days of mass communication, right-wing media producers have blended reporting with commentary, narrating the news of the day from a perspective..."

https://books.google.com/books?id=5x2yDwAAQBAJ&pg=PA84&lpg=PA84&dq=dawn+gilpin+and+guns&source=bl&ots=iQVj_7-4xF&sig=ACfU3U0i-g5PXTumcEs4e80iH7kkjF9oUA&hl=en&sa=X&ved=2ahUKEwjunZieyfv3AhWvhlKEHe-yCjkQ6AF6BAglEAM#v=onepage&q=dawn%20gilpin%20and%20guns&f=false

ASU Arizona State University

ASU News

employers may also reasonably balk at hiring someone with such a history. In this case, who would we say has "gone too far"?

When we are dealing with perceived wrongs that aren't clearly addressed by our current systems, and with multiple sources of pressure, it's hard to say what we mean by "too far," or who is taking those steps beyond what is reasonable. This is why we need to have public conversations about the topics these cases engendered and try to decide, as a society, what needs to be deemed acceptable, regulated or legislated, and why. Unfortunately, outrage movements can exercise pressure on organizations and institutions to act without adequate time for reflection and discussion. This in turn may lead to codifying harsher punishments or more extreme expressions of values that might need to be walked back later, when the emotional dust has settled.

ASU News

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Rewiring justice: Viral outrage signals a change in power

June 14, 2018

ASU professor says people are turning to 'socially mediated vigilante justice' to right perceived wrongs

AA news.asu.edu

<https://news.asu.edu/20180614-solutions-social-media-vigilante-justice>

Suzanne DzBanko

At the time of the Task Force, DzBanko was the Assistant Director of Planning and Preparedness & listed as the contact for State Administrative Agency (SAA):

"The State Administrative Agency (SAA) is the only entity eligible to apply for and submit the application for the Homeland Security Grant Program (HSGP) and its component programs — State Homeland Security Program (SHSP), Urban Area Security Initiative (UASI), and Operation Stonegarden (OPSG) — as well as the Nonprofit Security Grant Program (NSGP).

Additionally, the SAA is one of two eligible entities allowed to apply for the Emergency Management Performance Grant (EMPG) (the state Emergency Management Agency is the other).
If you have a project you are interested in funding, please contact your applicable SAA POC.”

American Samoa	American Samoa Department of Homeland Security	Lealofisa Moliga (684) 699-0415 l.moliga@asdhs.as.gov
Arizona	Arizona Department of Homeland Security	Susan Dzbanko (602) 319-8837 sdzbanko@azdohs.gov
Arkansas	Arkansas Division of Emergency Management	Kathy Wright Smith (501) 683-6000

<https://www.fema.gov/grants/preparedness/about/state-administrative-agency-contacts>

Since then, she has been promoted twice and is now the Az Department of Homeland Security Director.

Arizona Department of Homeland Security

Director's Bio

Susan Dzbanko
Interim Director,
Arizona Department of Homeland Security



Susan Dzbanko was appointed by Governor Hobbs as the Interim Director of the Arizona Department of Homeland Security in March of 2023.

Interim Director Dzbanko also serves as the Deputy Director of Border Security and Grant Administration for the Arizona Department of Homeland Security. Ms. Dzbanko began her career in the Department in September, 2004 as the Planning Coordinator. She has held various positions ranging from Finance Specialist to Assistant Director before being appointed as Deputy Director in April 2021.

[azdohs.gov](#)

Experience

Arizona Department of Homeland Security
19 yrs

- Interim Director**
Mar 2023 - Present • 6 mos
Phoenix, Arizona, United States
- Deputy Director of Border Security and Grant Administration**
Apr 2021 - Present • 2 yrs 5 mos
Phoenix, Arizona, United States
Deputy Director of Border Security and Grant Management. Manage day-to-day operations of Planning, Finance and ...more
- Assistant Director of Planning and Preparedness**
Oct 2014 - Apr 2021 • 6 yrs 7 mos
Greater Phoenix Area
- Senior Strategic Planner**
Sep 2004 - Oct 2014 • 10 yrs 2 mos
Greater Phoenix Area

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William “Brock” Long

The only reference this researcher can find for a William Long at DHS is William Brock Long, appointed in the Trump administration in 2017 and resigned in 2019 after a controversial investigation of misuse of government vehicle. Although it was an unwritten practice that administrators use the government vehicles to be able to respond to emergencies quickly, a watch group highlighted this practice using Brock Long as the poster child. Long agreed to repay FEMA for the times he used the vehicle unauthorized. Although FEMA said they would not prosecute Long, he later resigned in 2019.

William Brockmann Long (born April 6, 1975)^[1] is an American emergency manager who served as the Administrator of the **Federal Emergency Management Agency** (FEMA). He was appointed to the position by President Donald Trump in April 2017 and confirmed by the United States Senate in June 2017. He served until his resignation in March 2019, following criticism of his handling of the Hurricane Maria and an ethical complaint over using official vehicles.

Education [edit]

Long grew up in Newton, North Carolina, graduating from Newton-Conover High School^[2] He received his B.S. in criminal justice and M.P.A. from Appalachian State University. He also graduated from the Naval Postgraduate School's Executive Leadership Program at the Center for Homeland Defense and Security.^[*citation needed*]

Career [edit]

Long was an emergency management official in Georgia, where he served as the Statewide Planner/School Safety Coordinator for the Georgia Emergency Management Agency from September 1999 to November 2001.^[3] He worked for the *Federal Emergency Management Agency* as Hurricane Program Manager from November 2001 to January 2006.^[4] Long was the Southeast Regional Director for Beck Disaster Recovery from February 2007 to February 2008.^[*citation needed*]

Long headed the Alabama Emergency Management Agency from 2008 to 2011 under Governor Bob Riley and developed the state's response to the H1N1 influenza. During the *Deepwater Horizon* oil spill, he was the State Incident Commander for the Alabama Unified Command.^[5]

In 2011, Long joined the emergency management consulting firm Hagerty Consulting, where he was executive vice president.^[6]

FEMA Administrator [edit]

President Donald Trump nominated Long to be administrator of the *Federal Emergency Management Agency* on April 28, 2017.^[5] On June 20, 2017, he was confirmed by the United States Senate with a vote of 95 to 4.^[7]

In August 2017, Long faced the first major *natural disaster* of his tenure in the form of Hurricane Harvey. He stated that the hurricane would likely be recorded for Texas as "the worst disaster the state's seen," with the recovery period expected to take "many years." Weeks before, he had told interviewers that his biggest concern was major hurricane preparedness.^[8] Long received widespread praise for his handling of the federal response to Hurricane Harvey.^[9] He was also criticized for his response to Hurricane Maria.^{[10][11]}

In September 2018, *Politico* reported that Long was under investigation by the FEMA inspector general because he allegedly used government vehicles to commute between Washington, D.C., and his home in Hickory, North Carolina.^[12] *Politico* reported that Homeland Security Secretary Kirstjen Nielsen, concerned about Long's frequent absences from Washington due to his regular six-hour drives between Washington and Hickory, asked Long to consider resigning his position, which Long declined to do.^[13]

Brock Long



Administrator of the Federal Emergency Management Agency

In office

June 23, 2017 – March 8, 2019

President

Donald Trump

Preceded by

Robert J. Fenton

Succeeded by

Pete Gaynor

Personal details

Born

William Brockmann Long

April 6, 1975 (age 48)

Newton, North Carolina, U.S.

Education

Appalachian State University (BS, MPA)



Long speaks in Baton Rouge in May 2018

https://en.wikipedia.org/wiki/Brock_Long

POLITICS

Emergency Management Add Topic +

DHS Secretary says FEMA head won't lose job over travel investigation

Associated Press
Published 9:35 p.m. ET Sept. 21, 2018 | Updated 2:01 a.m. ET Sept. 22, 2018

Resignation of FEMA Administrator Brock Long

 English

Release Date	Release Number
February 13, 2019	HQ-19-007


Release Date: February 13, 2019

"It has been a great honor to serve our country as FEMA Administrator for the past two years. During my tenure, the Agency worked more than 220 declared disasters. President Trump, Vice President Pence and Secretary Nielsen have been extremely supportive of me, the FEMA workforce and our mission. The President and his entire Administration provided unprecedented support to the Agency as we led the nation through the historic 2017 hurricane and wildfire season. With this Administration's leadership, we also improved and transformed the field of emergency management through the enactment of our Agency's *Strategic Plan* and partnership with Congress on the passage of the *Disaster Recovery Reform Act* (DRRA).

"While this has been the opportunity of the lifetime, it is time for me to go home to my family – my beautiful wife and two incredible boys. As a career emergency management professional, I could not be prouder to have worked alongside the devoted, hardworking men and women of FEMA for the past two years. Upon my departure, *Mr. Peter Gaynor*, will serve as Acting FEMA Administrator. I leave knowing the Agency is in good hands."

<https://www.usatoday.com/story/news/politics/2018/09/21/fema-william-brock-long-wont-fired-following-travel-investigation/1386441002/>
<https://www.fema.gov/press-release/20230425/resignation-fema-administrator-brock-long>

<https://www.naco.org/people/hon-william-brock-long>



PEOPLE

Hon. William "Brock" Long


Executive Chairman, Hagerty Consulting

[fema_brock?lang=en](#)

About Hon. William

Brock Long is the former Administrator of the Federal

Todd Lang



Todd Lang
Maricopa County Superior Court
Phoenix, Arizona, United States · [Contact info](#)
489 connections


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About
Public Service
Specialties: Election Law, Consumer Law, Housing Law, First Amendment

Experience

- Judge**
Maricopa County Superior Court - Full-time
Nov 2016 - Present · 6 yrs 11 mos
Phoenix, Arizona, United States
- Assistant U.S. Attorney**
United States Attorney's Office
May 2013 - Nov 2016 · 3 yrs 7 mos
Phoenix, Arizona Area
Civil fraud enforcement.
- Executive Director**
Arizona Citizens Clean Elections Commission
Oct 2005 - May 2013 · 7 yrs 8 mos
- Chief Counsel, Consumer Fraud Unit**
Arizona Attorney General's Office
Jul 2004 - Sep 2005 · 1 yr 3 mos
- Visiting Clinical Professor**
Arizona State University
Aug 2003 - Jun 2004 · 11 mos
Visiting Clinical Professor in the College of Law.
- Assistant Attorney General, Solicitor General's Office**
Arizona Attorney General's Office
Jun 2000 - Aug 2003 · 3 yrs 3 mos
Litigated Election Law and First Amendment issues.
- Managing Attorney, Housing and Consumer Unit**
Community Legal Services
1996 - 2000 · 4 yrs

Judge Todd LANG



Current Assignment:

Juvenile Department
Juvenile Court
Durango Facility

Assignment History:

Department:	Juvenile
Year:	5/2020
Location:	Juvenile Court Durango Facility
Department:	Family Court
Year:	6/2018
Location:	Phoenix
Department:	Family Court
Year:	10/2016
Location:	Northwest Regional Court Center in Surprise

Work History:

Assistant U.S. Attorney,
[superiorcourt.maricopa.gov](#)

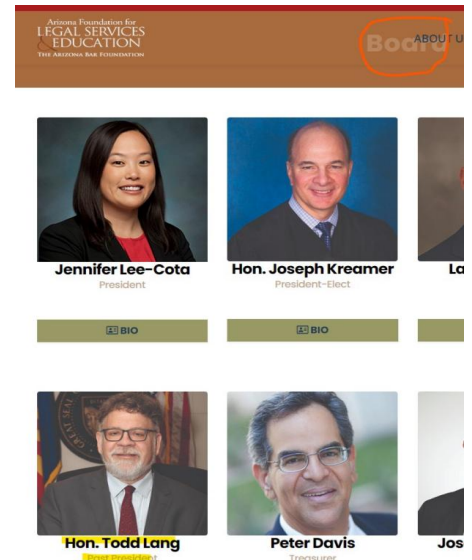
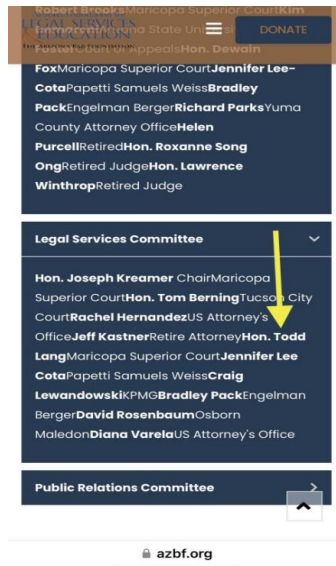
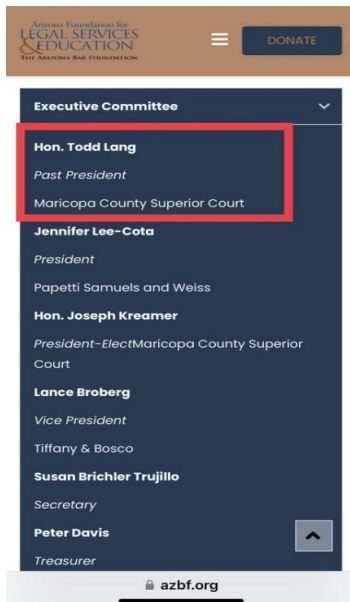
<https://www.linkedin.com/in/toddlang/>

<https://www.superiorcourt.maricopa.gov/JudicialBiographies/judicialBio.asp?jdgID=505&jdgUSID=12716>

Todd Lang

Todd Lang is a judge of the Maricopa County Superior Court in Arizona. Lang assumed office in 2016. Lang's current term ends on January 6, 2025. Lang ran for re-election for judge of the Maricopa County Superior Court in Arizona. Lang won in the retention election on November 3, 2020. Lang was appointed by Governor Doug Ducey (R) on September 27, 2016.^[1]

https://ballotpedia.org/Todd_Lang



<https://www.azbf.org/about-us/meet-the-board>

Various Complaints about Lang

Todd Lang cannot be relied upon to properly consider evidence; he makes decisions based on his personal feelings. In this case, he ignored the testimony of the victim mother and admitted a falsified report, which documented evidence was submitted to prove the report was false. If you are in any case before Todd Lang, have your attorney immediately file an objection and get him recused. Find another Judge!!

[ripoffreport.com](https://www.ripoffreport.com)

<https://www.ripoffreport.com/reports/maricopa-county-superior-court-judge-todd-lang/surprise-arizona/maricopa-county-superior-court-judge-todd-lang-judge-lang-is-incompetent-he-cannot-read-1443477>

Todd Lang

Superior Court of Maricopa County

Hon. Lang is currently a judge with the Maricopa Superior Court. He previous worked at the US Attorneys' Office and before that was the the Executive Director of the Citizens Clean Elections Commission, a state agency that administers the Citizens Clean Elections Act (ACT). Mr. Lang has direct experience with state campaign finance and election laws and programs as well as federal campaign finance laws and the U.S. Constitution. Previously, Todd served as Chief Counsel for the Consumer Litigation Unit at the Office of the Arizona Attorney General. Prior to that, he spent 2003-2004 as a Visiting Clinical Professor at the Arizona State University School of Law. Mr. Lang spent the first seven years of this legal career as a legal services attorney and litigated against slumlords and on behalf of victims of consumer fraud. Hon. Lang has received the "Top Pro-Bono Attorneys of the Year" in numerous years. Todd graduated from the Cornell University College of Law in 1993.

<http://www.therobingroom.com/arizona/Judge.aspx?id=24395>

This Judge had his mind made up well before we ever stepped into the courtroom. He showed explicit bias towards the opposing lawyer (his "fraternal brother") that has had 4 disciplinary actions against him. It was perplexing that I had to sit in a courtroom next to this attorney whom has misconduct including having a sexual relationship with a client AFTER retaining her, substance abuse to include cocaine, easy, huffing multiple boxes of nitrous oxide and so on.

This Judge granted an Emergency Motion 24 hours after making the original order to allow my daughter to go on a camping trip with my Ex-Wife. His actions alienated my two children from each other for nearly a month and when I called out on it in a telephonic conference shortly thereafter he had no response.


His actions were flagrant and dispicable to anyone stepping foot into family court. I have filed a complaint against this judge and attorney but will most likely not see any results..... Judges tend to protect their "fraternal brothers", and judges have a tendency to protect other judges.

Arizona family court has no real system of checks and balances and this is a perfect example of how things are unregulated and have spun out of control. This

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Cathleen Cole



Cathleen Cole
Legal Information and Access Director
at Arizona Bar Foundation (Arizona
Foundation for Legal Services &
Education)
Webster University • Arizona Bar
Foundation (Arizona Foundation for
Legal Services & Education)
Phoenix, Arizona, United States •
214 connections

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Activity
218 followers

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AA [linkedin.com](#)

Experience

**Arizona Bar Foundation (Arizona
Foundation for Legal Services &
Education)**
7 yrs 11 mos

- Legal Information and
Access Director**
Jul 2020 - Present • 3 yrs 2
mos
Phoenix, Arizona, United States
- Program Manager**
Jan 2019 - Jun 2020 • 1 yr 6
mos
- Website Content Manager
Specialist**
Mar 2016 - Jan 2019 • 2 yrs
11 mos
Designing, compiling, and
maintaining the AZCourtHelp
website for the state of Arizona.
Working with court officia ...more
- Program Coordinator**
Oct 2015 - Mar 2016 • 6
mos
Assisted with the logistics and
execution of professional

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Business Owner
Make a Difference Photography
Jan 2014 - Present • 9 yrs 8 mos

Education Coordinator
Boys & Girls Clubs of Greater
Scottsdale
Sep 2002 - Oct 2015 • 13 yrs 2
mos
Scottsdale, Arizona, United States
Oversaw the staff and
programming in the areas of
education, art, and technology.
Designed curriculum and ...more


Outdoor Adventure Director
Camp Twin Creeks
May 2001 - Aug 2003 • 2 yrs 4
mos
Responsible for the supervision
and implementation of the
tripping, mountain biking, and
ropes course programs. ...more

Float Decorator
Studio Concepts
Oct 1994 - Feb 2003 • 8 yrs 5
mos

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[linkedin.com](#)


<https://www.linkedin.com/in/cathleen-cole-60256340/>



602-340-7364

[Contact](#)

in



Cathleen Cole
Legal Information and Access Director

602-773-3403

[Contact](#)

AA [azbf.org](#)

<https://www.azbf.org/about-us/meet-the-staff>

Pete Dunn

The Disinformation Task Force Lists Pete Dunn at “Justice at Stake”. However, Justice at Stake closed in 2017. All files are archived on the Brennan Center for Justice.



<https://www.brennancenter.org/our-work/research-reports/resources-justice-stake>

ARCHIVE

Resources from Justice at Stake

This page preserves some of Justice at Stake's resource pages, reports, and videos.

PUBLISHED: August 13, 2019

However, Pete G Dunn, a legislator, lawyer, State Bar Governor, on the Az Judicial Code Review Committee & legislative counsel for the Az Judges Association. He was also the Executive Director of Justice For All, a registered lobbyist & worked for Perkins Coie at one point, seems to fit the bill. This Pete Dunn passed away in 2022.

Peter George Dunn of Phoenix, AZ, passed away the morning of July 3, age 80, while walking his dog Hannah in the high pine country outside Williams, AZ. A Republican member of the Arizona House of Representatives from 1977 to 1983, where he served as chairman of the House Ways & Means Committee and chairman of the House Judiciary Committee, Dunn was the Republican nominee for the United States Senate for Arizona in 1982 and a candidate for the mayor of Phoenix in 1983. At the time of his death, Dunn was chairman and majority owner of Western Pacific Storage Solutions and on the board of directors of XL Renewables and Phycos BioSystems. He is survived by his beloved wife, Donna Dunn, of Phoenix, AZ; his daughters Kati Peterson, of Tulalip, WA and Sarah Dunn, of Garrison, NY; his stepsons Marc McCown of Sun City, AZ, and Robert McCown of Melbourne Beach, FL; his grandchildren Sydney, Nick, Emily, Alec, Harry, Alice, Kailee, Carissa, Eli, Stephen, Raegan, Joshua, Reece; his great-grandson Brody; and numerous family and friends. With his wife Donna, Pete found a depth of love and contentment that defines a long and happy life. Donna was his rock, his best friend, his travel companion and his heart's desire. Earlier this year they visited Israel for the first time, a trip with deep spiritual significance for them. Pete was devoted to his grandchildren, taking them on vacations, visiting them, and making detours on business trips to see them, even if just for a meal. He will remain forever in their hearts as an example of love, patriotism, generosity, a steady work ethic, devotion to God, and a mischievous sense of humor. Born June 26, 1942, in San Mateo, CA, Dunn graduated with a bachelor's degree in history from the University of Arizona, where he served as student body president and received the Nugent Award for outstanding graduating senior. He earned his law degree at the University of Arizona, where he was an editor at the Arizona Law Review and received the Aigler Award for outstanding graduating law student. As a lawyer he maintained a longtime solo practice, as well as being of counsel to Jones Skelton and Hochuli between 1991 and 2004, and legislative counsel to the Arizona Judges Association. As an author he contributed to Udall's Arizona Laws of Evidence. He further shared his legal expertise by serving as an at-large member of the Board of Governors for the State Bar of Arizona and as a member of the Arizona Judicial Code Review Committee. His business career flourished as he demonstrated a keen sense of the marketplace and a natural capacity for leadership. As a member of Alcoholics Anonymous for 46 years, Pete served as an example and mentor to others in the program. He was an avid sports fan, a passionate supporter of the Arizona Wildcats basketball team, and a proud owner of the minor league baseball team, The Yuma

<https://www.azcentral.com/obituaries/par061882>
https://azcapitoltimes.com/azlobbyists/lobbyists-directory/?view_id=965

WIKIPEDIA

Justice at Stake

Article Talk

Justice at Stake was a judicial advocacy organization active in the United States from 2000 to 2017. The group advocated for an end to judicial elections, and for stricter regulations regarding campaign finance for state-level judicial races.^[2] George Soros was one of the organization's primary donors.^{[3][4][5]}

Justice at Stake

Justice at Stake

Founded

2000^[1]

Dissolved

June 16, 2017



Lobbyists Directory

Search:

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View by category: Firm Clients
Specialties

Edit this listing

Name:
Dunn, Peter
Firm:
Dunn-Stewart Group
Address:
3617 W. Cambridge Ave., Ste. A, Phoenix
Phone:
(602) 918-2443
Email:
P.Dunn@DSGroupAz.com

AA azcapitoltimes.com

Peter "Pete" George Dunn

GENERAL INFORMATION

Other Known Names Pete Dunn
Gender Male
Place of Birth San Mateo, San Mateo Co., CA, USA

EMPLOYMENT

Occupation	Title
Lawyer/Judicial	attorney
Business/Financial/Office	president of Dunn Caster Company
Business/Financial/Office	president, Dunn & Company of California
Business/Financial/Office	president, Dunn & Company of Texas

ARIZONA LEGISLATIVE SERVICE

Session	Chamber	Party	District	City	County
33rd Legislature, 1st Regular	House	Republican	18 - Maricopa (1971-72) (1973-82)	Phoenix	Maricopa
33rd Legislature, 2nd Regular	House	Republican	18 - Maricopa (1971-72) (1973-82)	Phoenix	Maricopa
34th Legislature, 1st Regular	House	Republican	18 - Maricopa (1971-72) (1973-82)	Phoenix	Maricopa
34th Legislature, 2nd Regular	House	Republican	18 - Maricopa (1971-72) (1973-82)	Phoenix	Maricopa
35th Legislature, 1st Regular	House	Republican	18 - Maricopa (1971-72) (1973-82)	Phoenix	Maricopa
35th Legislature, 2nd Regular	House	Republican	18 - Maricopa (1971-72) (1973-82)	Phoenix	Maricopa

<https://apps.azlibrary.gov/officials/Legislators/Person/378>

Peter G. Dunn, Executive Director, Justice for All

YouTube · 49 views · Mar 2, 2009 · by Committee for Economic Development

Justice for All

<https://www.youtube.com/watch?v=dGgARXdPmqw>

Law Offices Of Perkins Coie

General Counsel

Job Details [Hide](#)

Job Title General Counsel

<https://www.truthfinder.com/dashboard/reports/5ace5b38-b4da-4f87-8425-49763d7a782d>

House Republican offers plan to deal with “rogue, non-elected” judges

Howard Fischer, Capitol Media Services // January 20, 2015

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A far-reaching proposal by Rep. Warren Petersen, R-Chandler, would allow lawmakers, with a two-third vote, to remove any judge from the Supreme Court, Court of Appeals or any Superior Court judge from Maricopa, Pima or Pinal counties. And HCR 2006 would not require that legislators have any reason at all.


“You worry about judges legislating from the bench,” Petersen said, expressing concern that it’s done without accountability to voters.

He pointed out that his measure, like HCR 2002, would apply only to judges who are screened by a selection panel, appointed by the governor and then stand for reelection on a yes-or-no basis. Petersen said he is less concerned about the judges in the Superior Courts in the 12 other counties who have to run for reelection every four years facing an actual candidate, giving voters a real choice versus an abstract one of should they stay or should they go.

“How do you deal with a rogue, non-elected judge?” Petersen asked.

That description annoyed Pete Dunn, **a attorney and former chair of the House Judiciary Committee who now lobbies for the Arizona Judges Association.**

<https://azcapitoltimes.com/news/2015/01/20/republicans-propose-measures-making-judge-removal-easier/>



Christopher W. Kline
Brand innovator, communications change agent
The George Washington University • Arizona Media Association + Arizona Local News Foundation
Phoenix, Arizona, United States • 500+ connections

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About

I live for pushing the boundaries of what's possible. You can't succeed in today's world without bridging the gap between changing technology, brand evolution and business growth. Here's what I focus on:

President and CEO
Arizona Broadcasters Association
Oct 2018 - Aug 2023 • 4 yrs 11 mos

Leader of all shared services and advocacy for Arizona's \$1.16 billion mass media broadcast industry, representing 200 local radio and TV stations and 8 million consumers. Brand ambassador to local and national partners leveraging my own background to help accelerate innovation and digital evolution. Grew association assets by 375% during my 5 years leading the organization through a more diverse set of income streams. Expanded membership base by 40% through creating and promoting three strategically chosen marquee services. Finished each year with 25%+ cashflow margin in all five years on the job.

President and CEO
Arizona Media Association + Arizona Local News Foundation
Aug 2023 - Present • 1 mo
Arizona, United States

Leader of new bridge association and stand-alone foundation to represent Arizona's local media industry across TV, radio, print and digital with 300 active member organizations, representing 90% of a \$1.5 billion industry. Negotiated merger of two independent associations to create this new organization by leveraging critical relationships within the Arizona Broadcasters Association and Arizona Newspapers Association alongside marketing key strengths of the combination. Launched additional association expansion by forming an Arizona Local News Foundation (operating from within the Arizona Media Association) to support the future of Arizona local news.

The Arizona Media Association is the newly combined operation of the Arizona Broadcasters Association and Arizona Newspapers Association. We represent more than 350 local media brands on radio, TV, print, and digital, investing in projects to futureproof Arizona local media and protect its critical role in community connection.

[Learn more about the](#)
azmedia.org

"Kline to Take Helm of Arizona Broadcasters Association"

<https://www.radioworld.com/news-and-business/kline-to-take-helm-of-arizona-broadcasters-association>

"Our mission is to **futureproof** Arizona local media and protect its critical role in community connection."

<https://azmedia.org/about-us/>

"Arizona's newspaper and broadcast associations merge into Arizona Media Association"

<https://www.editorandpublisher.com/stories/arizonas-newspaper-and-broadcast-associations-merge-into-arizona-media-association,245462>

“Even if a law is unconstitutional and has First Amendment flags, that does not mean it doesn’t cost money, time and energy to fight it,” Kline said, referring both to lobbying and potentially suing the state over laws that infringe on the rights of journalists”

<https://finance.yahoo.com/news/arizona-media-trade-organizations-merge-134503892.html?guccounter=1>

Media Speaking Network Access

Are you looking for someone in the Arizona local media industry to be a master of ceremony at your next event? Maybe you need someone to sit on a panel discussion? The AMA works with associate members to help coordinate the participation of some of the biggest names in Arizona local media. Our goal is to help create forums that open up new dialogue and leave participants taking part in unrivaled events.

Unmatched Relationships

Network with nearly every local media operator in the state. We're talking 300 partners that touch most audiences in the state of Arizona. Need an introduction to a specific local media brand? Want to partner on project? Need advice on effective communication? AMA membership gives you a foot in the door with nearly every local media operator in Arizona.

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Evolutionary Inside Information

You'll gain access to our email newsletters and analysis of the evolutionary trends and new technologies literally changing the face of Arizona mass media. Your member support will also help protect the critical role local media plays in our communities.

Marketing To Decision Makers

Once a year, AMA membership gives you the opportunity to promote your company directly to our member database. It's a list that make up a "who's who" in Arizona mass media. You can pitch your services, promote an upcoming event or simply educate our members on a topic that's important to you and your business. This is truly unique access.

Marketing To Decision Makers

Once a year, AMA membership gives you the opportunity to promote your company directly to our member database. It's a list that make up a "who's who" in Arizona mass media. You can pitch your services, promote an upcoming event or simply educate our members on a topic that's important to you and your business. This is truly unique access.

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All about Arizona’s PEP program

- What is the Public Education Program?
- PEP makes it affordable for critical public messaging to get out to almost every Arizona audience.
- The program offers bulk, statewide advertising with daily ads from more than 250 urban and rural local media brands alongside pricing that provides an average 75% discount. PEP also includes free ad production.
- PEP is only available to Arizona government agencies and non-profit organizations with public interest, non-commercial messages. To protect the integrity of the PEP discounts, partnerships can not run simultaneously with other paid local radio, TV and print campaigns. PEP inventory is also limited throughout each year. Planning is key!

- How does PEP work?

azmedia.org

Free Legal Support, Lobbying And Advocacy

The AMA fully funds the only lobbyist for Arizona local media at the state legislature, fighting back against any legislation that may impact the critical role of local media in Arizona. We also offer free legal support for member organizations and set aside sizable dollars each year to fund legal battles that affect multiple members, most notably for first amendment and news access issues. We also work closely with Arizona's congressional delegation in DC to fight for national legislation that supports Arizona local media.

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Company LLC	Phoenix					
Cochise	Southern	Sierra Vista	KNXN	AM	1470	Easy Listening
Scripps Media	Metro Phoenix + Northern AZ	Phoenix	KNXV	TV	15	ABC TV
Desert Valley Media Group	Metro Phoenix	Phoenix	KPHO	FM	93.1/94.9	Variety Hits
Arizona Western College	Southern Arizona	Yuma	KOFA	FM	94.7	AAA
Arizona Western College	Southern Arizona	Yuma	KOFA	AM	1320	AAA
Tohono O'odham Nation	Southern Arizona	San Lucy	KOHH	FM	90.7	Community
Tohono O'odham Nation	Southern Arizona	Sells	KOHN	FM	91.9	Community
iHeart Tucson	Tucson Metro	Tucson	KOHT	FM	98.3	Rhythmic CHR
Gray Television Tucson	Tucson Metro and Southern AZ	Tucson	KOLD	TV	13	CBS TV
Univision Arizona	Metro	Sun City	KOMR	FM	106.3	Spanish Adult Hits

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Joe Hengemuehler