ADHD at Work: Thriving as a Solutions or Sales Engineer



The Critical Role of Solutions & Sales Engineers

Solutions Engineers (SEs) and Sales Engineers serve as the **technical translators and problem-solvers** between product teams and customers. Whether demoing platforms, configuring architectures, troubleshooting proof-of-concepts (POCs), or fielding pre-sales technical questions, SEs ensure that solutions are not just sold—but truly understood and implemented.

They bring together **deep product knowledge, customer insight, and communication skills** to drive adoption and revenue. Whether it's SaaS, AI, networking, cybersecurity, hardware, or enterprise software, SEs must deliver **technical clarity, strategic insight, and customer trust**—often under pressure.

Common ADHD Challenges for Solutions Engineers

The SE role is fast-paced and full of variety—great for many ADHD brains—but also includes **frequent travel**, **shifting priorities**, **and heavy context switching**, which can quickly overwhelm without structure. Here's how ADHD tends to show up:

1. Context Switching and Working Memory Overload

- One moment you're configuring an API call for a healthcare client; the next, you're in a high-stakes sales call for a fintech POC.
- ADHDers may struggle to retain key client details, toggle between environments, or follow up reliably.

2. Procrastination on Demos, Docs, or Follow-Ups

- SEs often need to create custom demo environments, architecture diagrams, RFP responses, or post-call summaries.
- ADHD can cause delays or avoidance—especially if the task feels repetitive or has no immediate dopamine reward.

3. Difficulty Prioritizing Among Competing Requests

 You might support multiple AEs (Account Executives), PMs, and partners—all asking for "one more thing."

 ADHD can make it hard to triage asks, say no, or balance long-term projects with short-term pre-sales urgency.

4. Inconsistent Notetaking and CRM Hygiene

- Whether in Salesforce, HubSpot, or Gong, forgetting to log key actions, client pain points, or next steps can create gaps in the sales cycle.
- ADHDers often say, "I'll remember to do that later"—and then don't.

5. Emotional Reactivity in Customer-Facing Situations

- When a demo fails or a prospect gets frustrated,
 ADHDers may internalize it, spiral into self-criticism,
 or react impulsively.
- Rejection sensitivity is common, especially in highstakes client scenarios.

Tips and Tricks to Help SEs with ADHD Stay Focused and Effective

Solutions engineering requires **technical fluency and emotional fluency**. These ADHD-friendly strategies can help you thrive without burning out:

1. Use a "Client Snapshot" Before Every Call

- Maintain a short summary for each account:
 - Industry
 - Key stakeholders
 - Stack overview
 - Last issue/question
- Review before each interaction to reorient quickly and confidently.

2. Build a Demo Checklist Template

• Use a repeatable checklist to prep for every

demo or technical call:

- Environment ready?
- Feature toggles set?
- Known workarounds noted?
- ADHDers often miss steps under pressure—checklists reduce mental load.

3. Batch Follow-Ups at the End of the Day

- Block 30–45 minutes daily to:
 - Send recaps
 - Log CRM notes

- Update your AE or team
- Makes admin work feel more purposeful and less scattered.

4. Use Time-Boxing for Technical Work

- Need to troubleshoot an integration or build a sandbox? Set a timer for 45-90 minutes max.
- ADHDers benefit from limits that protect focus and prevent getting lost in overbuilding or perfectionism.

5. Create a "Backlog of Brilliant Extras"

When you have cool ideas—custom

dashboards, analytics tweaks, extra demo scenarios—jot them down, but don't derail your current priorities.

This honors creativity without sacrificing execution.

6. Rehearse for Emotional Scenarios

- If you fear getting flustered, pre-plan scripts for:
 - Bug in a live demo
 - "I don't know the answer to that"
 - Rejection from a big account
- Builds emotional regulation and reduces the sting of uncertainty.

How ADHD Coaching Can Help Solutions Engineers Find Consistency and Confidence

Being a Solutions Engineer with ADHD means you likely **love solving problems, connecting dots, and winning over clients**—but may struggle with structure, time management, and emotional resilience. ADHD coaching helps SEs create systems to stay grounded and clear-headed—even in high-stakes, fast-moving environments.

With ADHD coaching, SEs can:

- ✓ Build reliable follow-up and documentation habits
- ✓ Improve prioritization and time awareness across accounts
- ✓ Reduce pre-demo anxiety or reactive spirals
- ✓ Create demo prep and post-call routines that boost consistency
- ✓ Leverage ADHD strengths: adaptability, systems thinking, and solution-driven communication

If you're technically sharp but scattered behind the scenes, ADHD coaching can help you show up confidently, close more deals, and find sustainable success in this dynamic role.

