

ICAgile Agile Project and Delivery Management Certification

Agile Project and Delivery Management focuses on core components of agile project management as distinct from traditional project management, and on equipping course participants with strategies and techniques for successful Lean and Agile project implementation. A servant leadership mindset and approach is critical to empowering agile teams to produce great results. Students will practice the role of agile project manager as a facilitator of agile practices towards achieving desired outcomes. This certification also takes a much more in-depth look at the fundamental agile concepts of adaptive planning, customer collaboration, and value-driven delivery in dynamic and sometimes highly constrained environments. In addition, the learning outcomes address agile approaches to standard project management processes such as metrics, reporting, and contract management.



Traditional Project Managers making the transition to agile environments, and agile team members interested in taking on servant leadership roles, such as Scrum Master role, are the primary audience for this certification. Other relevant roles include Project Managers, Scrum Masters, Business Analysts, Product Managers or other team members interested in Agile Project Management.

What you learn

- Create strategies for the high-performance team and structure the rapid feedback.
- Determine the appropriate delivery model for current deliveries.
- Analyze and demonstrate the ability to articulate Agile contracting, procurement and outsourcing in the team.
- Apply the ability to work with governance, audit, and compliance in Agile environments.
- Understand the outcome and incremental value delivery.
- Remember the ability to plan and monitor in an adaptive context and create visualization and feedback loops.

Who should attend?

- CTO, COO, heads of development;
- Project office employees;
- Heads of projects and team leaders;
- Scrum masters and Agile coaches;
- Pre-sales specialists, account managers;
- Business analysts and other team members transitioning to work in the Agile

Workshop Registration: <https://agilizing.com/booking/>

Learning Outcomes

Lesson 1: Delivery Agility

- 1.1 Delivery Modes
 - 1.1.1 Delivery in Complex Environments
 - 1.1.2 Identification and Articulation of Different Delivery Modes
 - 1.1.3 Applying Different Delivery Modes
- 1.2 Impact on Management
 - 1.2.1 Manager Role Change
 - 1.2.2 Management Process Adaptation

Lesson 2: Manage the System, Empower the Team

- 2.1 Optimizing the System
 - 2.1.1 Manage Delivery and the System, not People
 - 2.1.2 Metrics that Matter for System Optimization
 - 2.1.3 Identifying Dependencies and Blockers at the Team/Initiative Level

- 2.2 Navigating Governance & Contracts
 - 2.2.1 Working with Governance, Audit and Compliance in Agile Environments
 - 2.2.2 Agile Contracting, Procurement and Outsourcing
- 2.3 Empowering High-Performance
 - 2.3.1 Create a Safe Team Environment
 - 2.3.2 Moving from Individual Accountability to Team Accountability
 - 2.3.3 Leading by Example
- 2.4 Structuring for Rapid Feedback
 - 2.4.1 Models of Team Formation
 - 2.4.2 Effective Communication Within, Across and Outside the Team
 - 2.4.3 Enabling and Supporting Rapid Feedback and Learning



Learning Outcomes

Lesson 3: Deliver Value Continuously

- 3.1 Identifying and Communicating Value
 - 3.1.1 Relating Value and Scope
 - 3.1.2 Creating a Workable Value Definition
 - 3.1.3 Validating Value Delivered
- 3.2 Defining Successful Delivery
 - 3.2.1 Outcomes Over Outputs
 - 3.2.2 Incremental Value Delivery
 - 3.2.3 Optimizing the Whole
- 3.3 Leveraging Constraints
 - 3.3.1 Embracing Risk — Both Positive and Negative
 - 3.3.2 The Role of Constraints in an Agile Context
 - 3.3.3 Using Risks and Constraints Creatively

Lesson 4: Planning and Monitoring

- 4.1 Adaptive Planning
 - 4.1.1 Defining Adaptive Planning
 - 4.1.2 Chartering as a Way of Aligning
 - 4.1.3 Doing Adaptive Planning
 - 4.1.4 Updating Plans Based on Feedback
- 4.2 Monitoring & Communicating Progress
 - 4.2.1 Transparency About Progress
 - 4.2.2 Visualization and Feedback Loops
 - 4.2.3 Engaging with Stakeholders

