

Citizen Auditors of Ohio

Loren Sengstock, Citizen Auditor – Gary Sherck, Citizen Auditor

2704 Arbor Glen, Suite 105, Twinsburg, OH 44087-3084

Phone: (330) 888-9459

E-mail: citizenauditorohio@yahoo.com Website: <http://www.citizenauditorohio.com>

May 7, 2019

Summit County Municipal Governmental Funds Report and Per Capita Analysis

The Citizen Auditors have prepared a report of the Governmental Funds (combination of General, Special Revenue, Debt Service, and Capital Funds) for the cities in Summit County, Ohio and a Per Capita Analysis of that data for all the cities in Summit County, OH for fiscal year 2017. The report is designed to provide an emphasis on a per capita (or per person) basis for the analysis of governmental funds financial data and also provides graphic presentations for the ‘citizens/taxpayers’ to compare one city to another and with the average of the combined cities in Summit County. This represents a more personal approach to how each city is financially performing in the sources and uses of our tax dollars in overall governmental operations whose primary revenue sources are income taxes and property taxes.

This report does not include Enterprise (or Business) type funds since those fund types are typically operated as businesses and dependent on ‘user charges’ based on consumption or individual use of services such as water and sewer plants and distribution systems (water & sewer lines). Other public facilities such as Golf Courses, Fitness Centers, and various recreational facilities (such as clubhouses, restaurants, banquet facilities, snack bars, etc) intended to be financially self-supporting with ‘user charges’ are also classified as Enterprise Funds, however, often these type of facility operations are subsidized with transfers from the General Fund. These transfers/subsidies from a General Fund are reported on the ‘Other Financing Sources/Uses’ line on GAAP (Generally Accepted Accounting Principles) basis of accounting reports, this can vary on a city by city basis and requires further review of each cities annual financial report.

The primary purpose of this report is to provide a ‘citizen/taxpayer’ with a summary report on a per capita basis along with a comparison of how their own city’s Governmental Funds financial performance stacks up with the average(s) of all the city’s in the same County, and to other closely populated cities within the same County. It is hoped that by providing this information in a simple graphic format that a ‘citizen/taxpayer’ will arrive at questions, concerns, or issues that they can seek answers to from their Mayor(s), Council(s), and city Administrators’ such as: How or why there are financial differences in per capita revenues or expenditures to the averages or other comparable city’s? What are the spending priorities of our city? How can operational improvements be identified or cost efficiencies are implemented? Is your government providing for the general health, safety, and welfare of the ‘citizen/taxpayer’ in a financially sustainable means? Are we getting the best value or cost effective use of our tax dollars when compared to other cities or the average(s) in our County?

It is hoped that this form of personal data presentation will stimulate greater public awareness and discussion(s) with our elected representatives and administrative directors in an attempt to provide improved transparency, accountability, and public awareness of the basic governmental public services provided

1 | Page

This summary analysis is being provided in an effort to explain the financial results of the attached reports and in no way is an endorsement or approval of any actions taken by the government unit but is simply a presentation of the audited financial data of the Governmental Funds. We assume no accuracy in or errors or omissions herein and although this information is deemed reliable, it is not guaranteed.

by each city. As Thomas Jefferson often stated 'Information is the currency of democracy' and our hope is that the reader of these reports becomes informed and enlightened into their government(s) sources and uses of tax dollars. An informed 'citizen/taxpayer' is an asset to society and makes sound informed financial decisions! Uninformed or bad decisions in life are generally the result of ignorance and/or bad information!

In order to assist in understanding the vast amount of information in this report, let us begin with some definitions that will prove invaluable in determining where a city's taxes and other revenues are sourced from and on what programs such as Public Safety, General Government, Capital Outlay, etc. they are prioritized for spending/expenditure.

Definitions

- **Governmental Funds** – Are the combined results of the following fund types; General Funds, Special Revenue Funds, Debt Service Funds, and Capital Improvement Funds financial operations and are reported on the modified accrual method of accounting.
- **General Funds** - The general fund is used to account for and report all financial resources not accounted for and reported in another fund. The general fund balance is available to the City for any purpose provided it is expended or transferred according to the Charter of the City and/or the general laws of Ohio.
- **Special Revenue Funds** - The special revenue funds are used to account for all specific financial resources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.
- **Debt Service Funds** - The bond retirement fund is used to account for monies used for the purpose of retiring principal and interest on debt.
- **Capital Projects Funds** - The capital project funds are used to account for financial resources that are restricted, committed, or assigned to expenditures for capital outlays including the acquisition or construction of capital facilities and other capital assets, other than those financed by proprietary fund types.
- **General Government** - (City Council, Mayor, City Manager, Civil Service, Human Resources, Information Technology, Law Director, Finance Department, Engineering Department, Building Department, Planning Department, and Economic Development) expenditures.
- **Public Safety** - (Police, Fire, Dispatch, and EMT) expenditures.
- **Leisure Time Activities** - (Parks, Recreation Centers, Pools, Fitness Center, Golf Courses, etc) expenditures.
- **Transportation** - Roads, Sidewalks, Storm Sewers, Snow Plowing, etc) expenditures.
- **Capital Outlay** - (Investments in land, buildings, roads, storm sewers, fire/police equipment, dump trucks, and other capital assets) expenditures.

- **Debt Service** - (Principal & Interest on bonds, etc) expenditures.
- **Public Health** - (County Health Department, etc) expenditures.
- **Community Development** - (includes depreciation expenses) expenditures.
- **Accountability** - Being obliged to explain one's actions, to justify what one does. Accountability requires governments to answer to the citizenry – to justify the raising of public resources and the purposes for which they are used. Governmental accountability is based on the belief that the citizenry has a 'right to know,' a right to receive openly declared facts that may lead to public debate by the citizens and their elected representatives.
- **Intergovernmental Revenues** – revenues such as State Revenue Sharing, State/Federal Grants, and intergovernmental service contracts for fire or police services are examples.
- **JEDD** – Joint Economic Development District income tax revenue sharing agreements between municipal and township communities.
- **Net Change in Fund Balance** - the net gain or (loss) of Total Revenues minus Total Expenditures and plus/minus Other Financing Sources (debt issuances, inter-fund transfers, etc.). The impact of the gain or (loss) is taken against the Beginning of the Year Fund Balance to arrive at the End of the Year Fund Balance.
- **Per Capita** – means the impact on an individual person; normally determined by taking a number and dividing it by the total population.

Analysis and Summary Report by Per Capita

This document and the information it contains has many variables and interpretations , so much in fact, that any and all in-depth analysis, articles, and opinions from Citizen Auditor, Loren Sengstock, will be presented in other media venues, such as the Twinsburg Patch (<https://patch.com/ohio/twinsburg/posts>) or Face book on the Roundtable, referencing this report as the source document.

The reader(s) of this report are forewarned that such summarized governmental funds data is always subject to further understanding and investigation in order to provide absolute reliability in assessing broad brushed criticisms or praises on any one city. This report and the averages presented are based upon audited GAAP based financial reports and reliable for promoting financial assumptions and determinations in holding public offices accountable for variances to averages of 5% or more, in that fact the reader can be assured. For instance, if say General Government program expenditures are for instance, 25% higher than the average, the reader could draw the conclusion that their city is either providing considerably more administrative oversight than necessary or should be confronted for a detailed explanation as to 'why' their city cannot provide cost effective administrative oversight of governmental operations in line with similarly populated cities or the averages within the County.

The database reports and graphs of this report are presented in Appendix's 'A' which contains the audited source data combining reports and comparative analytic graphs and Appendix 'B' which contains the per capita revenue and expenditure graphs of the city's in Summit County compared to the County averages that are the primary focus of this report. The Appendix indexes are as follows:

Appendix 'A'

Appendix A - Page 1 – Actual revenues, expenditures, operating income (loss), net change in fund balance with fund balances at the beginning and ending of 2017 as reported in the audited financial reports obtained at the Ohio State Auditor's website. The ending fund balance as a percentage of annual expenditures (the national GFOA [Government Finance Officers Association] recommends that approximate 25% of annual expenditures be carried as a reserve for unforeseen financial risks), populations from the U S Census, and income tax rates. Grand totals for all cities and averages for the cities are calculated providing both the dollar amount and percentage allocations of revenues and expenditures.

Appendix A - Page 2 – Average municipal revenues and expenditures graphs representing where our tax dollars come from and where they are spent.

Appendix A - Page 3 – Is the database created on Page 1 and dividing it by the population's to arrive at per capita (per person) amounts and percentages which are used to create the other individual graphs for revenues, expenditures by programs, total revenues by city, total expenditures by city, net changes in fund balance by city, and beginning/ending fund balances by city.

Appendix A - Page 4 – Public Safety, Debt Service, Transportation, and General Government program expenditures per capita by city graphs.

Appendix A - Page 5 – Community & Economic Development, Capital Outlay, Leisure Time Activities, and Public Health program expenditures per capita by city graphs.

Appendix A - Page 6 – Municipal Income Taxes, Intergovernmental, Property Taxes, and Charges for Services revenue sources per capita by city graphs.

Appendix A - Page 7 – Licenses, Fees, Fines, Forfeitures; Miscellaneous Income; Special Assessments; and Other Local Taxes & JEDD revenues sources per capita by city graphs.

Appendix A - Page 8 – Investment Income; Total Revenues; Total Expenditures; and Net Changes in Governmental Fund Balance revenue sources and totals per capita by city graphs.

Appendix A - Page 9 – Beginning and Ending Governmental Funds balances per capita by city graph.

Appendix A - Page 10 – Per Capita Income Taxes and Property Taxes are combined in a stacking graph to easily rank each city.

Appendix 'B'

4 | Page.

This summary analysis is being provided in an effort to explain the financial results of the attached reports and in no way is an endorsement or approval of any actions taken by the government unit but is simply a presentation of the audited financial data of the Governmental Funds. We assume no accuracy in or errors or omissions herein and although this information is deemed reliable, it is not guaranteed.

Appendix B - Page 1 – City of Akron governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 2 - City of Twinsburg governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 3 - City of Tallmadge governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 4 - City of Hudson governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 5 - City of Barberton governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 6 - City of New Franklin governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 7 - City of Fairlawn governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 8 - City of Norton governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 9 - City of Cuyahoga Falls governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 10 - City of Green governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 11 - City of Stow governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 12 - City of Munroe Falls governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 13 - City of Macedonia governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

If any reader reviewing this report has any questions, issue(s), corrections, or concerns, please contact Citizen Auditors of Ohio at the contact information contained hereon. The data contained in this report was input by Citizen Auditor, Mr. Loren Sengstock. The reports and any opinions contained herein are those of Citizen Auditors of Ohio only and no public charges for or expenses were incurred in the production thereof.

Summit County Municipal Governmental Funds - Per Capita Analysis

Summit County Municipal Governmental Funds Fiscal Year 2017 - Audited Annual Reports

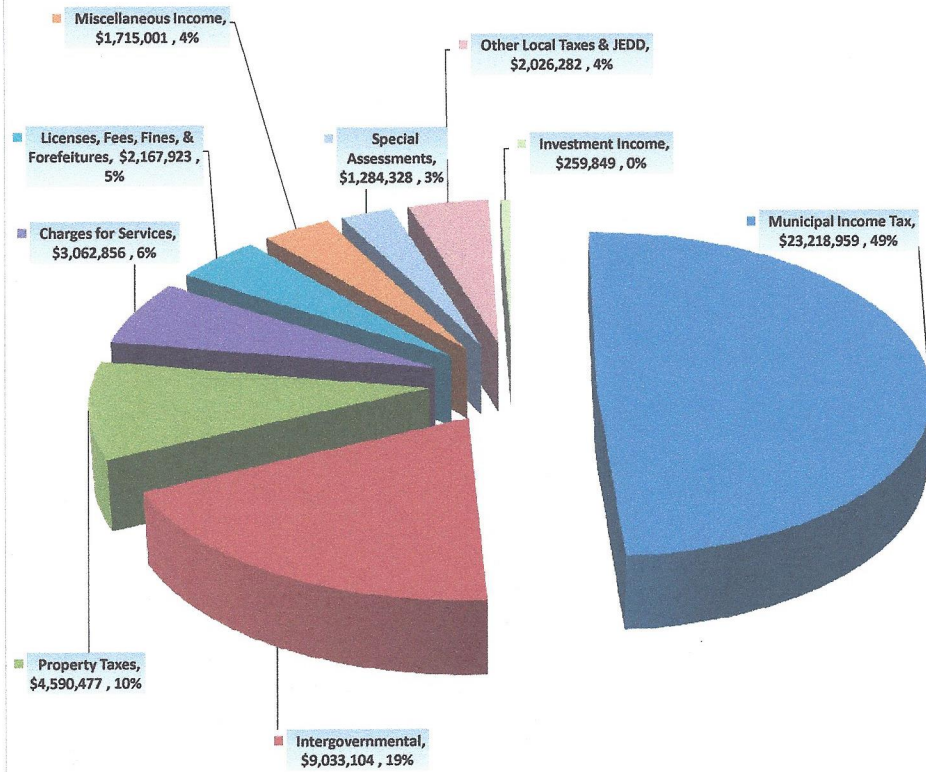
| Description | Akron | Cuyahoga Falls | Stow | Barberton | Green | Hudson | Twinsburg | Tallmadge | New Franklin | Norton | Macedonia | Fairlawn | Munroe Falls | Municipal | Municipal | Municipal Total |
|--|------------------------|-----------------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|---------------------|------------------------|-----------------------|-----------------|
| | | | | | | | | | | | | | | Totals | Average | Average % |
| | | | | | | | | | | | | | | (1) | (1) | (1) |
| Revenues: | | | | | | | | | | | | | | | | |
| Municipal Income Tax | \$ 143,176,743 | \$ 24,028,703 | \$ 15,194,104 | \$ 12,627,952 | \$ 22,924,305 | \$ 20,752,530 | \$ 22,539,519 | \$ 10,156,843 | \$ 2,179,343 | \$ 6,535,766 | \$ 8,836,347 | \$ 11,607,096 | \$ 1,287,221 | \$ 301,846,472 | \$ 23,218,959 | 49.0% |
| Intergovernmental | \$ 73,610,049 | \$ 7,094,825 | \$ 6,744,475 | \$ 4,106,401 | \$ 6,121,650 | \$ 5,022,525 | \$ 2,184,689 | \$ 2,897,860 | \$ 3,964,561 | \$ 2,076,566 | \$ 2,006,509 | \$ 1,104,759 | \$ 495,486 | \$ 117,430,355 | \$ 9,033,104 | 19.1% |
| Property Taxes | \$ 24,465,922 | \$ 9,401,904 | \$ 6,927,627 | \$ 1,237,779 | \$ 1,526,173 | \$ 4,205,004 | \$ 1,047,002 | \$ 2,057,730 | \$ 2,841,958 | \$ 2,002,191 | \$ 2,365,341 | \$ 1,096,403 | \$ 501,164 | \$ 59,676,198 | \$ 4,590,477 | 9.7% |
| Charges for Services | \$ 23,965,100 | \$ 2,192,481 | \$ 1,184,172 | \$ 1,549,971 | \$ 870,622 | \$ 1,629,474 | \$ 1,241,369 | \$ 2,309,777 | \$ 490,993 | \$ 946,949 | \$ 2,754,299 | \$ 575,252 | \$ 106,663 | \$ 3,062,856 | \$ 2,167,923 | 4.6% |
| Licenses, Fees, Fines, & Forefeitures | \$ 17,610,982 | \$ 909,086 | \$ 4,498,666 | \$ 1,820,942 | \$ 556,932 | \$ 87,812 | \$ 900,233 | \$ 336,532 | \$ 152,513 | \$ 77,767 | \$ 639,063 | \$ 347,532 | \$ 244,941 | \$ 28,183,001 | \$ 2,167,923 | 4.6% |
| Miscellaneous Income | \$ 16,658,409 | \$ 529,001 | \$ 1,039,274 | \$ 39,003 | \$ 892,069 | \$ 459,478 | \$ 1,031,478 | \$ 459,999 | \$ 226,195 | \$ 127,241 | \$ 731,412 | \$ 89,459 | \$ 11,997 | \$ 22,295,015 | \$ 1,715,901 | 3.6% |
| Special Assessments | \$ 15,421,762 | \$ 74,240 | \$ 41,470 | \$ 57,857 | \$ 108,405 | \$ 163,594 | \$ - | \$ 94,423 | \$ - | \$ 357,932 | \$ 260,275 | \$ 95,562 | \$ 20,744 | \$ 16,696,264 | \$ 1,284,328 | 2.7% |
| Other Local Taxes & JEDD | \$ 14,800,350 | \$ 3,319,930 | \$ - | \$ 1,175,283 | \$ 2,557,138 | \$ - | \$ 188,590 | \$ 732,290 | \$ - | \$ - | \$ - | \$ 3,490,579 | \$ 77,506 | \$ 26,341,666 | \$ 2,026,282 | 4.3% |
| Investment Income | \$ 1,211,665 | \$ 598,492 | \$ 131,539 | \$ 289,290 | \$ 356,944 | \$ 256,973 | \$ 130,500 | \$ 118,964 | \$ 1,447 | \$ 54,646 | \$ 49,273 | \$ 146,568 | \$ 31,733 | \$ 3,378,034 | \$ 259,849 | 0.5% |
| Total Revenues | \$ 330,920,982 | \$ 48,148,662 | \$ 35,761,327 | \$ 22,904,478 | \$ 35,914,238 | \$ 32,577,390 | \$ 29,263,380 | \$ 19,164,418 | \$ 9,857,010 | \$ 12,179,058 | \$ 17,642,519 | \$ 18,553,210 | \$ 2,777,455 | \$ 615,664,127 | \$ 47,358,779 | 100.0% |
| Expenditures: | | | | | | | | | | | | | | | | |
| Public Safety | \$ 128,736,104 | \$ 19,999,874 | \$ 14,127,975 | \$ 11,014,633 | \$ 10,490,153 | \$ 7,295,250 | \$ 10,115,612 | \$ 7,345,751 | \$ 4,205,330 | \$ 4,638,589 | \$ 7,859,684 | \$ 7,230,227 | \$ 1,601,816 | \$ 234,660,998 | \$ 18,050,846 | 33.1% |
| Debt Service | \$ 94,651,897 | \$ 1,251,709 | \$ 3,964,108 | \$ 2,259,667 | \$ 4,891,891 | \$ 3,877,203 | \$ 1,952,466 | \$ 2,009,457 | \$ - | \$ 765,036 | \$ 957,331 | \$ 1,275,749 | \$ 69,628 | \$ 117,926,142 | \$ 9,071,242 | 16.6% |
| Transportation | \$ 74,211,608 | \$ 3,367,710 | \$ 2,534,423 | \$ 1,401,003 | \$ 6,846,473 | \$ 3,906,637 | \$ 5,653,095 | \$ 2,039,398 | \$ 3,645,871 | \$ 2,248,245 | \$ 2,057,768 | \$ 2,416,383 | \$ 358,923 | \$ 110,687,537 | \$ 8,514,426 | 15.6% |
| General Government | \$ 38,586,495 | \$ 5,119,131 | \$ 8,235,918 | \$ 5,447,433 | \$ 8,481,272 | \$ 6,253,546 | \$ 7,066,769 | \$ 3,988,120 | \$ 998,710 | \$ 2,624,479 | \$ 2,730,095 | \$ 2,927,788 | \$ 682,577 | \$ 93,142,333 | \$ 7,164,795 | 13.1% |
| Community & Economic Development | \$ 61,472,588 | \$ 1,797,905 | \$ 974,126 | \$ 1,427,888 | \$ 1,039,219 | \$ 1,424,472 | \$ 2,082,718 | \$ 321,885 | \$ 151,331 | \$ 59,318 | \$ 799,798 | \$ 865,136 | \$ - | \$ 72,416,384 | \$ 5,570,491 | 10.2% |
| Capital Outlay | \$ - | \$ 17,043,474 | \$ 6,205,552 | \$ 2,041,116 | \$ 802,066 | \$ 8,232,822 | \$ 3,412,112 | \$ 2,717,795 | \$ 801,632 | \$ 758,799 | \$ 3,502,163 | \$ 9,106,637 | \$ 251,646 | \$ 54,875,814 | \$ 4,221,216 | 7.7% |
| Leisure Time Activities | \$ 3,942,488 | \$ 3,776,947 | \$ 1,356,268 | \$ 1,121,890 | \$ 878,276 | \$ 1,162,229 | \$ 1,102,296 | \$ 2,100,515 | \$ 159,821 | \$ 242,472 | \$ 2,055,731 | \$ 395,547 | \$ 26,328 | \$ 18,320,808 | \$ 1,409,293 | 2.6% |
| Public Health | \$ 4,239,096 | \$ - | \$ 445,150 | \$ - | \$ 365,920 | \$ 1,085,645 | \$ 208,142 | \$ 70,959 | \$ 132,222 | \$ 13,658 | \$ 218,900 | \$ 116,513 | \$ 58,502 | \$ 6,954,707 | \$ 534,977 | 1.0% |
| Total Expenditures | \$ 405,840,276 | \$ 52,356,750 | \$ 37,843,520 | \$ 24,713,630 | \$ 33,795,270 | \$ 33,237,804 | \$ 31,593,210 | \$ 20,593,880 | \$ 10,094,917 | \$ 11,350,596 | \$ 20,181,470 | \$ 24,333,980 | \$ 3,049,420 | \$ 708,984,723 | \$ 54,537,286 | 100.0% |
| Operating Income (Loss) | \$ (74,919,294) | \$ (4,208,088) | \$ (2,082,193) | \$ (1,809,152) | \$ 2,118,968 | \$ (660,414) | \$ (2,329,830) | \$ (1,429,462) | \$ (237,907) | \$ 828,462 | \$ (2,538,951) | \$ (5,780,770) | \$ (271,965) | \$ (93,320,596) | \$ (7,178,507) | |
| Other Financing Sources (Transfers) | \$ 38,730,221 | \$ (2,266,593) | \$ 2,097,025 | \$ 1,096,745 | \$ - | \$ (2,518,997) | \$ (1,033,312) | \$ 1,373,276 | \$ - | \$ 591,691 | \$ 931,900 | \$ (1,654,853) | \$ 196,323 | \$ 37,543,426 | \$ 2,887,956 | |
| Net Change in Fund Balance | \$ (36,189,073) | \$ (6,474,681) | \$ 14,832 | \$ (712,407) | \$ 2,118,968 | \$ (3,179,411) | \$ (3,363,142) | \$ (56,186) | \$ (237,907) | \$ 1,420,153 | \$ (1,607,051) | \$ (7,435,623) | \$ (75,642) | \$ (55,777,170) | \$ (4,290,552) | |
| Fund Balance (Deficit) Beginning of Year | \$ 152,431,776 | \$ 22,334,486 | \$ 15,206,370 | \$ 11,368,518 | \$ 50,757,796 | \$ 18,367,352 | \$ 23,483,834 | \$ 11,068,429 | \$ 3,173,101 | \$ 10,222,707 | \$ 7,672,375 | \$ 29,483,158 | \$ 3,043,010 | \$ 358,612,912 | \$ 27,585,609 | |
| Fund Balance (Deficit) End of Year | \$ 116,242,703 | \$ 15,844,142 | \$ 15,221,202 | \$ 10,656,111 | \$ 52,876,764 | \$ 15,187,941 | \$ 20,120,692 | \$ 11,012,243 | \$ 2,935,194 | \$ 11,642,860 | \$ 6,065,324 | \$ 22,047,535 | \$ 2,967,368 | \$ 302,820,079 | \$ 23,293,852 | |
| Ending Fund Balance as % of Expenditures (1) | 28.6% | 30.3% | 40.2% | 43.1% | 156.5% | 45.7% | 63.7% | 53.5% | 29.1% | 102.6% | 30.1% | 90.6% | 97.3% | 42.7% | 42.7% | |

Summit County - Other Information

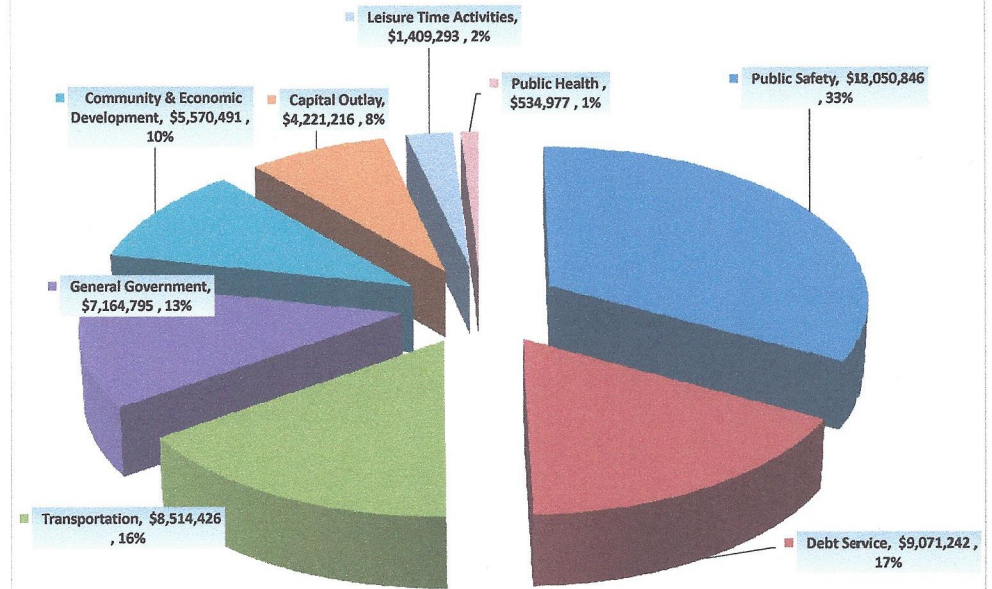
| | | | | | | | | | | | | | | | | |
|--|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------|-------|---------|--|--|
| Population [2017 Estimates - US Census Bureau] | 197,846 | 49,247 | 34,769 | 26,125 | 25,747 | 22,245 | 18,959 | 17,552 | 14,165 | 12,013 | 11,940 | 7,468 | 5,063 | 443,139 | | |
| Income Tax Rates [12/31/2018] | 2.50% | 2.00% | 2.00% | 2.25% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.50% | 2.00% | 2.00% | | | |

Summit County Municipal Governmental Funds - Per Capita Analysis

Summit County - 2017 Average Municipal Revenues



Summit County - 2017 Average Municipal Program Expenditures



- Municipal Income Tax
- Intergovernmental
- Property Taxes
- Charges for Services
- Licenses, Fees, Fines, & Forefeitures
- Miscellaneous Income
- Special Assessments
- Other Local Taxes & JEDD
- Investment Income

- Public Safety
- Debt Service
- Transportation
- General Government
- Community & Economic Development
- Capital Outlay
- Leisure Time Activities
- Public Health

Summit County Municipal Governmental Funds - Per Capita Analysis

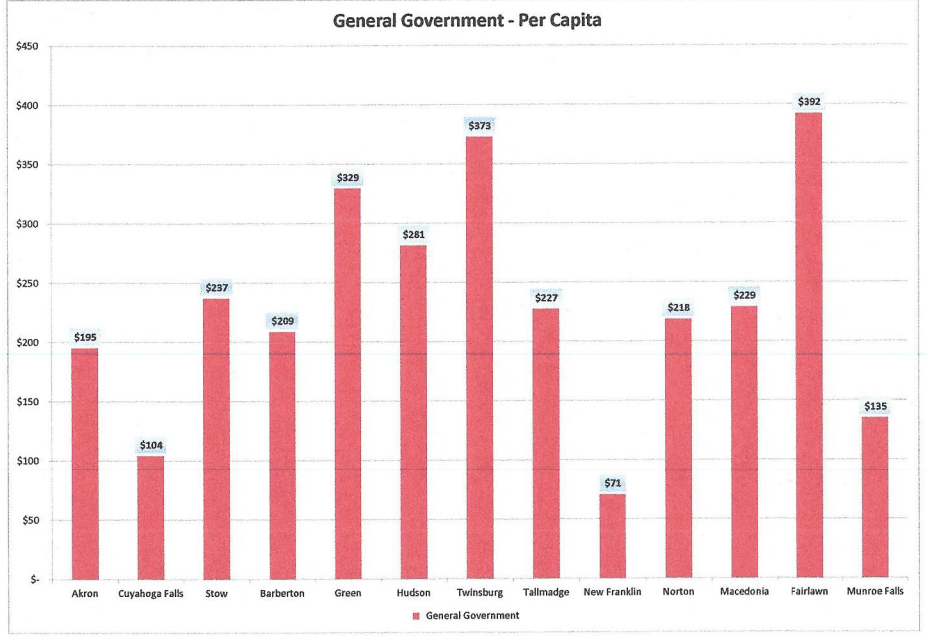
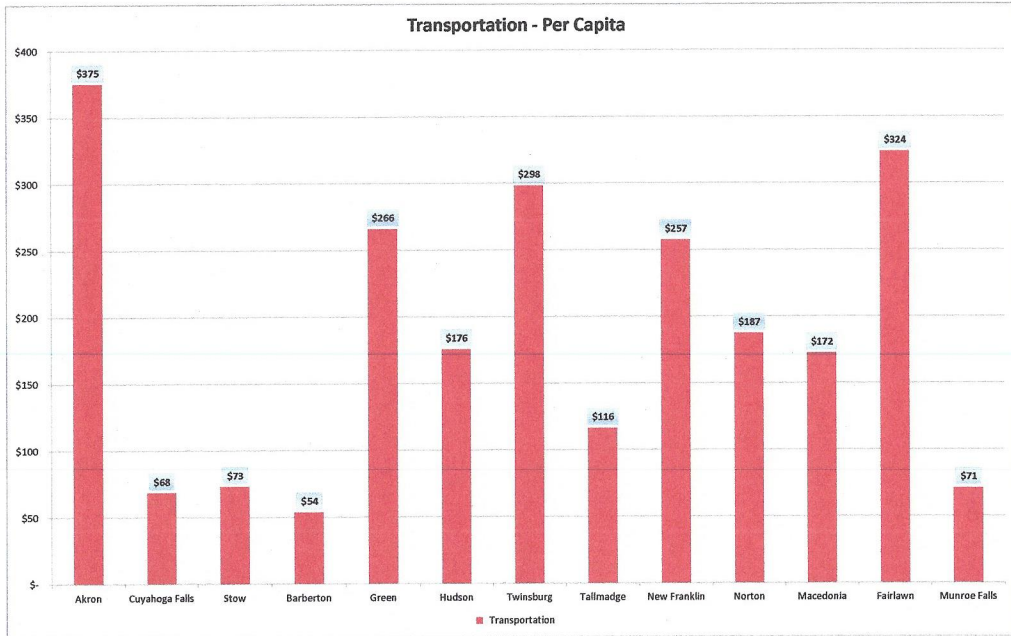
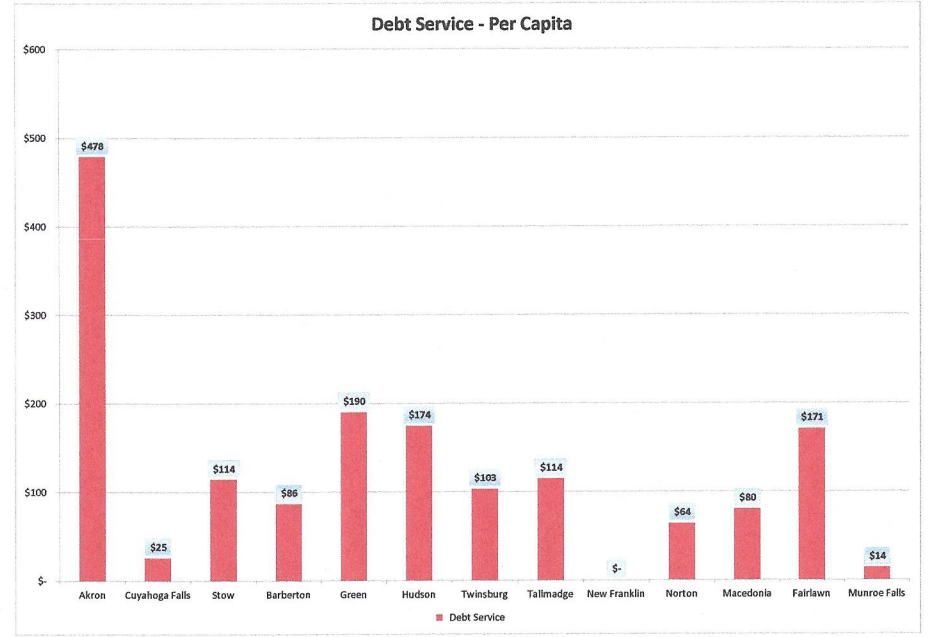
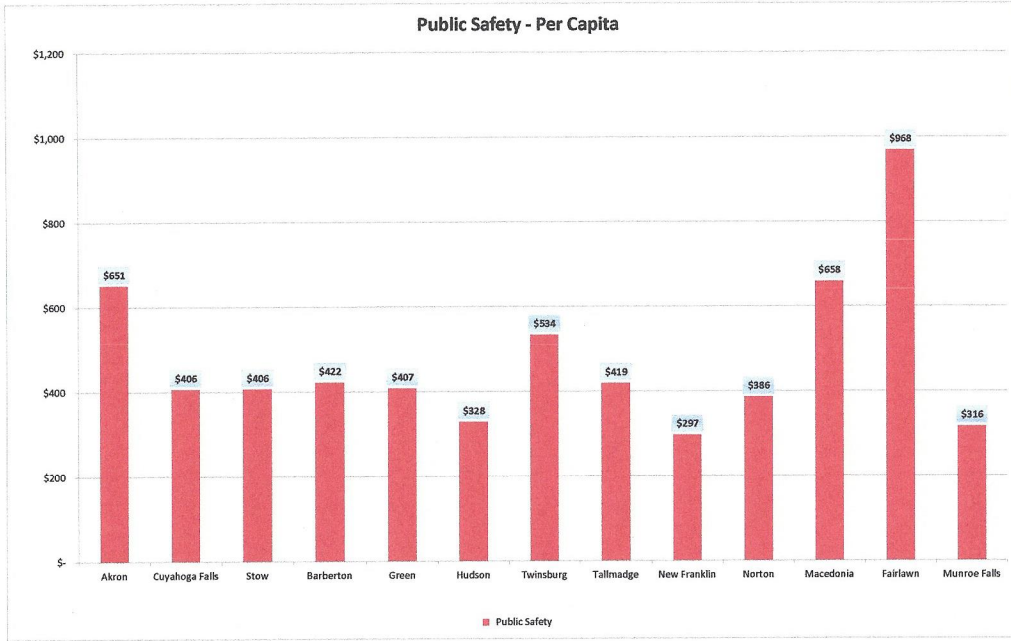
Summit County Municipal Governmental Funds - Per Capita Fiscal Year 2017 - Audited Reports

| Description | Akron | Cuyahoga Falls | Stow | Barberton | Green | Hudson | Twinsburg | Tallmadge | New Franklin | Norton | Macedonia | Fairlawn | Munroe Falls | Municipal Average (1) | Municipal Average % (1) |
|--|-----------------|-----------------|-----------------|---------------|-----------------|-----------------|-----------------|-----------------|---------------|-----------------|-----------------|-----------------|---------------|-----------------------|-------------------------|
| Revenues: | | | | | | | | | | | | | | | |
| Municipal Income Tax | \$ 724 | \$ 488 | \$ 437 | \$ 483 | \$ 890 | \$ 933 | \$ 1,189 | \$ 579 | \$ 154 | \$ 544 | \$ 740 | \$ 1,554 | \$ 254 | \$ 681 | 49.0% |
| Intergovernmental | \$ 372 | \$ 144 | \$ 194 | \$ 157 | \$ 238 | \$ 226 | \$ 115 | \$ 165 | \$ 280 | \$ 173 | \$ 168 | \$ 148 | \$ 98 | \$ 265 | 19.1% |
| Property Taxes | \$ 124 | \$ 191 | \$ 199 | \$ 47 | \$ 59 | \$ 189 | \$ 55 | \$ 117 | \$ 201 | \$ 167 | \$ 198 | \$ 147 | \$ 99 | \$ 135 | 9.7% |
| Charges for Services | \$ 121 | \$ 45 | \$ 34 | \$ 59 | \$ 34 | \$ 73 | \$ 65 | \$ 132 | \$ 35 | \$ 79 | \$ 231 | \$ 77 | \$ 21 | \$ 90 | 6.5% |
| Licenses, Fees, Fines, & Forefeitures | \$ 89 | \$ 18 | \$ 129 | \$ 70 | \$ 22 | \$ 4 | \$ 47 | \$ 19 | \$ 11 | \$ 6 | \$ 54 | \$ 47 | \$ 48 | \$ 64 | 4.6% |
| Miscellaneous Income | \$ 84 | \$ 11 | \$ 30 | \$ 1 | \$ 35 | \$ 21 | \$ 54 | \$ 26 | \$ 16 | \$ 11 | \$ 61 | \$ 12 | \$ 2 | \$ 50 | 3.6% |
| Special Assessments | \$ 78 | \$ 2 | \$ 1 | \$ 2 | \$ 4 | \$ 7 | \$ - | \$ 5 | \$ - | \$ 30 | \$ 22 | \$ 13 | \$ 4 | \$ 38 | 2.7% |
| Other Local Taxes & JEDD | \$ 75 | \$ 67 | \$ - | \$ 45 | \$ 99 | \$ - | \$ 10 | \$ 42 | \$ - | \$ - | \$ - | \$ 467 | \$ 15 | \$ 59 | 4.3% |
| Investment Income | \$ 6 | \$ 12 | \$ 4 | \$ 11 | \$ 14 | \$ 12 | \$ 7 | \$ 7 | \$ 0 | \$ 5 | \$ 4 | \$ 20 | \$ 6 | \$ 8 | 0.5% |
| Total Revenues | \$ 1,673 | \$ 978 | \$ 1,029 | \$ 877 | \$ 1,395 | \$ 1,464 | \$ 1,544 | \$ 1,092 | \$ 696 | \$ 1,014 | \$ 1,478 | \$ 2,484 | \$ 549 | \$ 1,389 | 100.0% |
| Expenditures: | | | | | | | | | | | | | | | |
| Public Safety | \$ 651 | \$ 406 | \$ 406 | \$ 422 | \$ 407 | \$ 328 | \$ 534 | \$ 419 | \$ 297 | \$ 386 | \$ 658 | \$ 968 | \$ 316 | \$ 530 | 33.1% |
| Debt Service | \$ 478 | \$ 25 | \$ 114 | \$ 86 | \$ 190 | \$ 174 | \$ 103 | \$ 114 | \$ - | \$ 64 | \$ 80 | \$ 171 | \$ 14 | \$ 266 | 16.6% |
| Transportation | \$ 375 | \$ 68 | \$ 73 | \$ 54 | \$ 266 | \$ 176 | \$ 298 | \$ 116 | \$ 257 | \$ 187 | \$ 172 | \$ 324 | \$ 71 | \$ 250 | 15.6% |
| General Government | \$ 195 | \$ 104 | \$ 237 | \$ 209 | \$ 329 | \$ 281 | \$ 373 | \$ 227 | \$ 71 | \$ 218 | \$ 229 | \$ 392 | \$ 135 | \$ 210 | 13.1% |
| Community & Economic Development | \$ 311 | \$ 37 | \$ 28 | \$ 55 | \$ 40 | \$ 64 | \$ 110 | \$ 18 | \$ 11 | \$ 5 | \$ 67 | \$ 116 | \$ - | \$ 163 | 10.2% |
| Capital Outlay | \$ - | \$ 346 | \$ 178 | \$ 78 | \$ 31 | \$ 370 | \$ 180 | \$ 155 | \$ 57 | \$ 63 | \$ 293 | \$ 1,219 | \$ 50 | \$ 124 | 7.7% |
| Leisure Time Activities | \$ 20 | \$ 77 | \$ 39 | \$ 43 | \$ 34 | \$ 52 | \$ 58 | \$ 120 | \$ 11 | \$ 20 | \$ 172 | \$ 53 | \$ 5 | \$ 41 | 2.6% |
| Public Health | \$ 21 | \$ - | \$ 13 | \$ - | \$ 14 | \$ 49 | \$ 11 | \$ 4 | \$ 9 | \$ 1 | \$ 18 | \$ 16 | \$ 12 | \$ 16 | 1.0% |
| Total Expenditures | \$ 2,051 | \$ 1,063 | \$ 1,088 | \$ 946 | \$ 1,313 | \$ 1,494 | \$ 1,666 | \$ 1,173 | \$ 713 | \$ 945 | \$ 1,690 | \$ 3,258 | \$ 602 | \$ 1,600 | 100.0% |
| Operating Income (Loss) | \$ (379) | \$ (85) | \$ (60) | \$ (69) | \$ 82 | \$ (30) | \$ (123) | \$ (81) | \$ (17) | \$ 69 | \$ (213) | \$ (774) | \$ (54) | \$ (211) | |
| Other Financing Sources (Transfers) | \$ 196 | \$ (46) | \$ 60 | \$ 42 | \$ - | \$ (113) | \$ (55) | \$ 78 | \$ - | \$ 49 | \$ 78 | \$ (222) | \$ 39 | \$ 85 | |
| Net Change in Fund Balance | \$ (183) | \$ (131) | \$ 0 | \$ (27) | \$ 82 | \$ (143) | \$ (177) | \$ (3) | \$ (17) | \$ 118 | \$ (135) | \$ (996) | \$ (15) | \$ (126) | |
| Fund Balance (Deficit) Beginning of Year | \$ 770 | \$ 454 | \$ 437 | \$ 435 | \$ 1,971 | \$ 826 | \$ 1,239 | \$ 631 | \$ 224 | \$ 851 | \$ 643 | \$ 3,948 | \$ 601 | \$ 809 | |
| Fund Balance (Deficit) End of Year | \$ 588 | \$ 322 | \$ 438 | \$ 408 | \$ 2,054 | \$ 683 | \$ 1,061 | \$ 627 | \$ 207 | \$ 969 | \$ 508 | \$ 2,952 | \$ 586 | \$ 683 | |
| Ending Fund Balance as % of Expenditures (1) | 28.6% | 30.3% | 40.2% | 43.1% | 156.5% | 45.7% | 63.7% | 53.5% | 29.1% | 102.6% | 30.1% | 90.6% | 97.3% | 42.7% | |

Summit County - Other Information

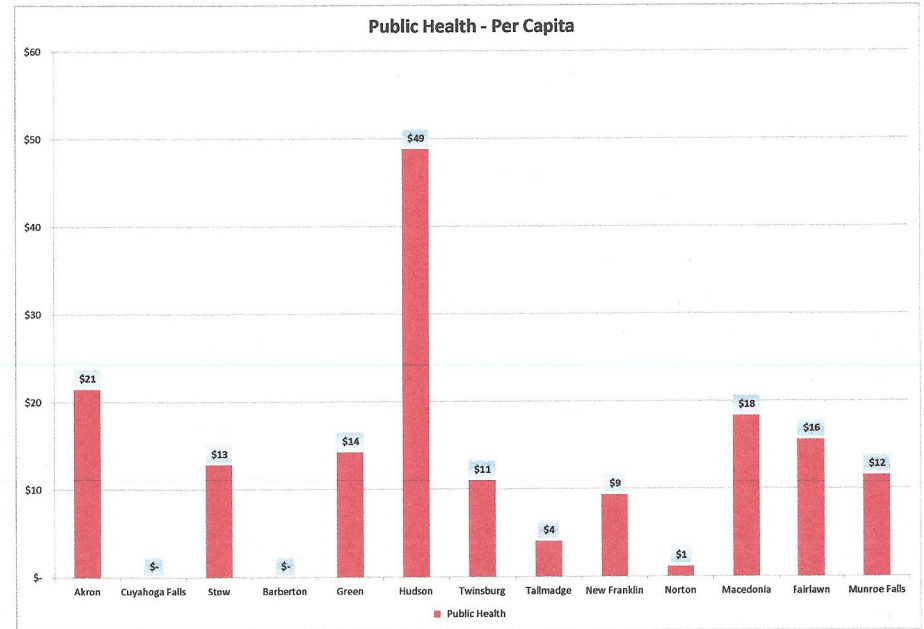
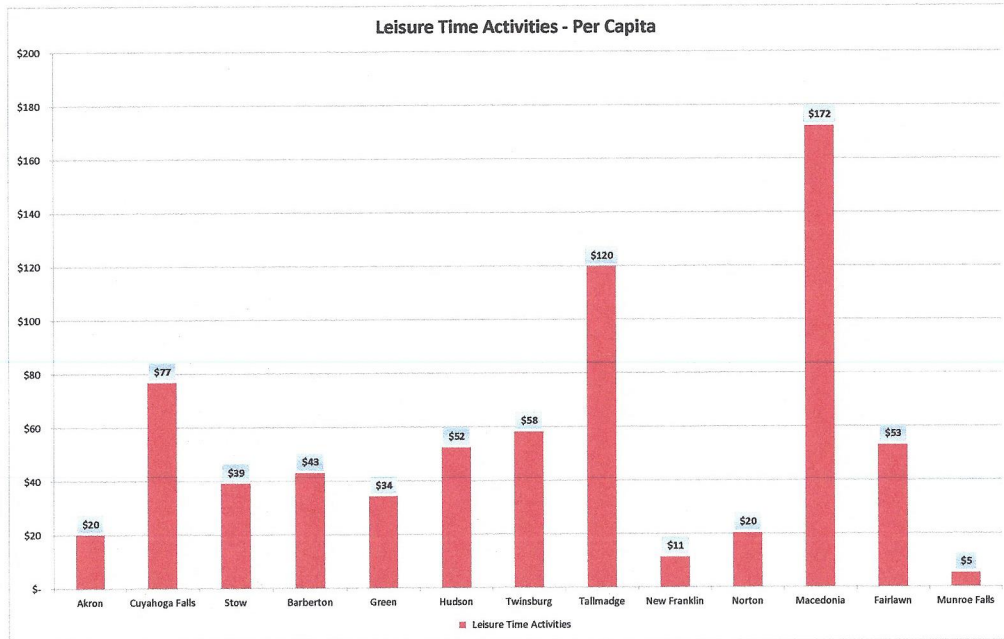
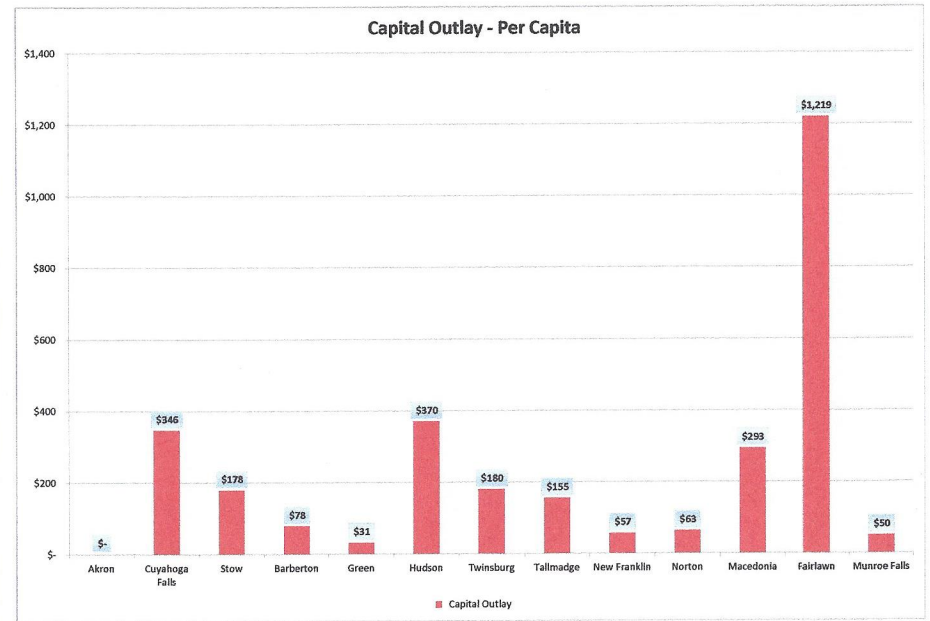
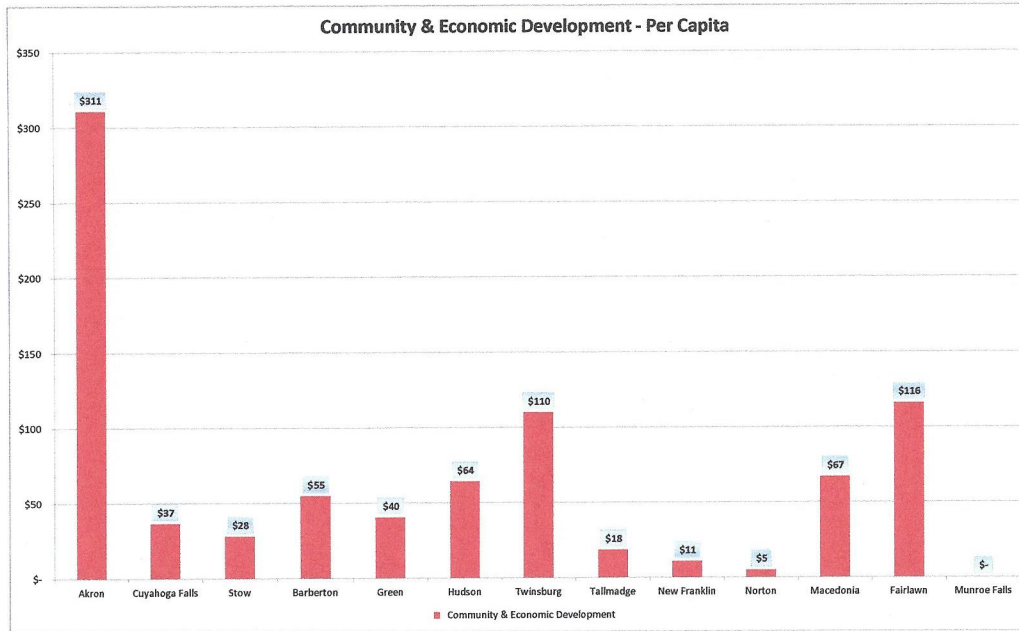
| | | | | | | | | | | | | | | |
|--|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------|-------|---------|
| Population [2017 Estimates - US Census Bureau] | 197,846 | 49,247 | 34,769 | 26,125 | 25,747 | 22,245 | 18,959 | 17,552 | 14,165 | 12,013 | 11,940 | 7,468 | 5,063 | 443,139 |
| Income Tax Rates [12/31/2018] | 2.50% | 2.00% | 2.00% | 2.25% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.50% | 2.00% | 2.00% | |

Summit County Municipal Governmental Funds - Per Capita Analysis



Data Source: Audited Financial Reports - Governmental Funds
 (1) Calculated Fields

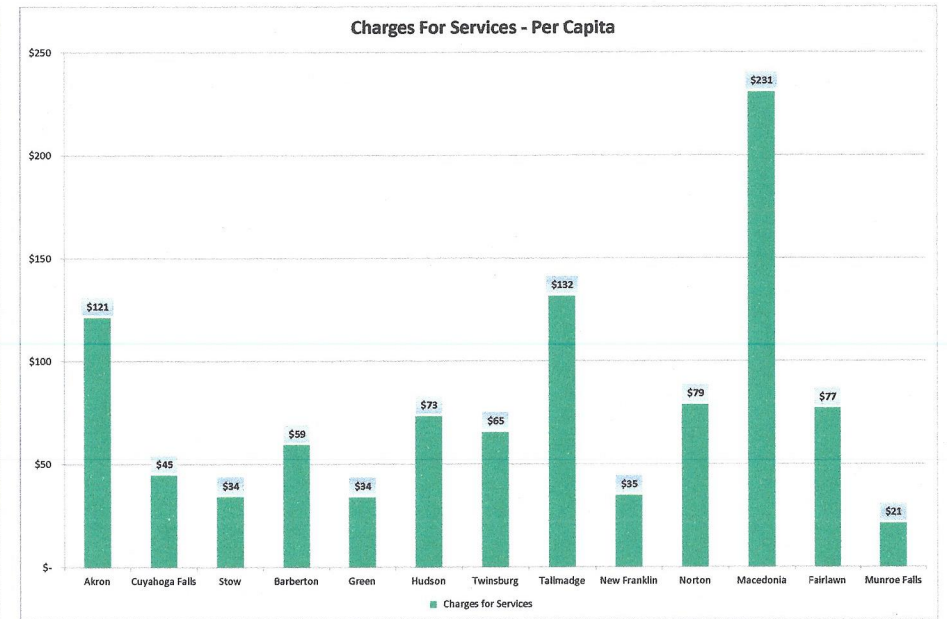
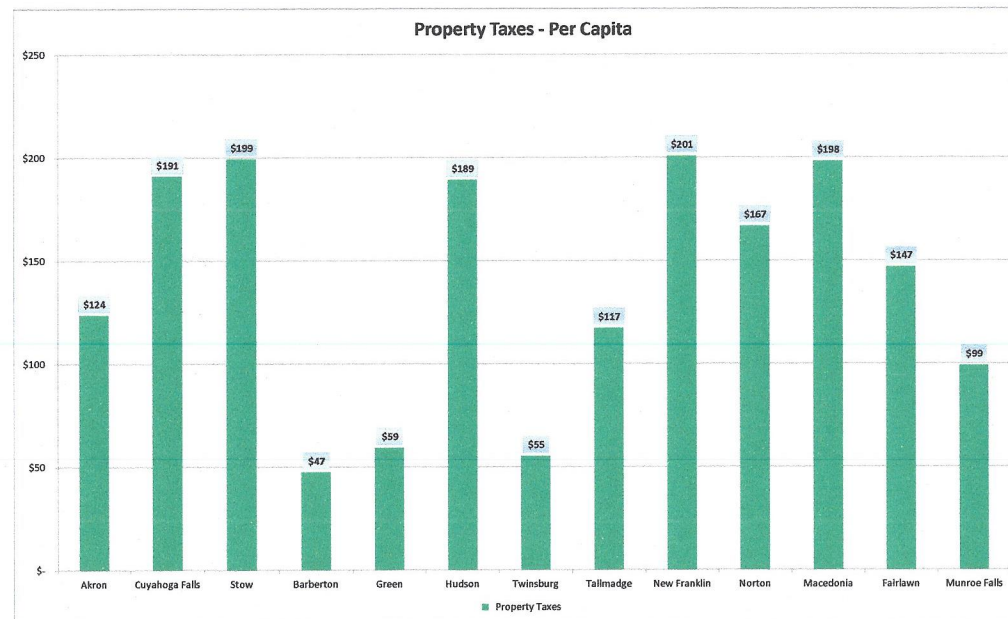
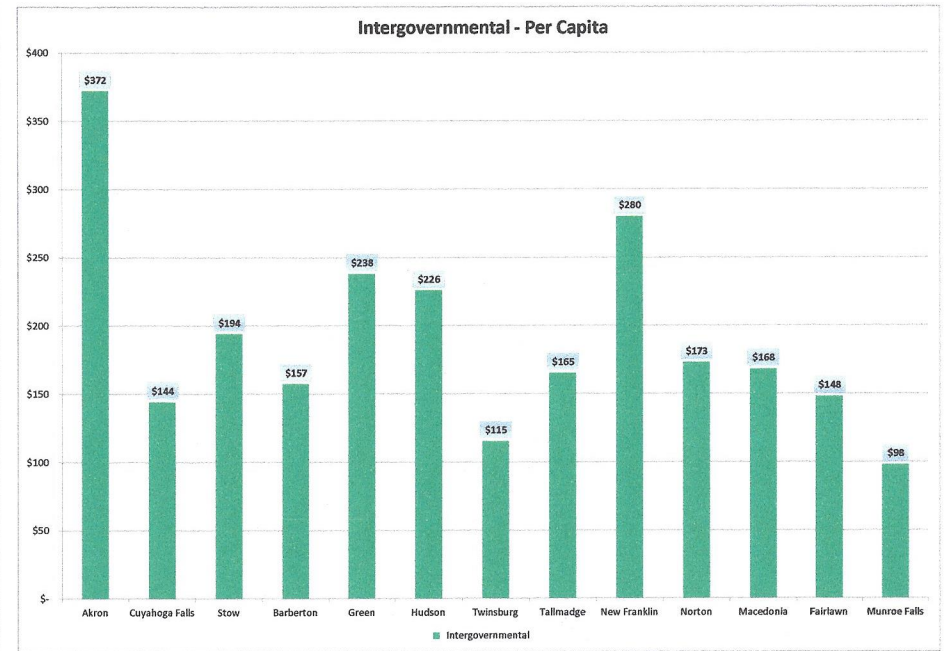
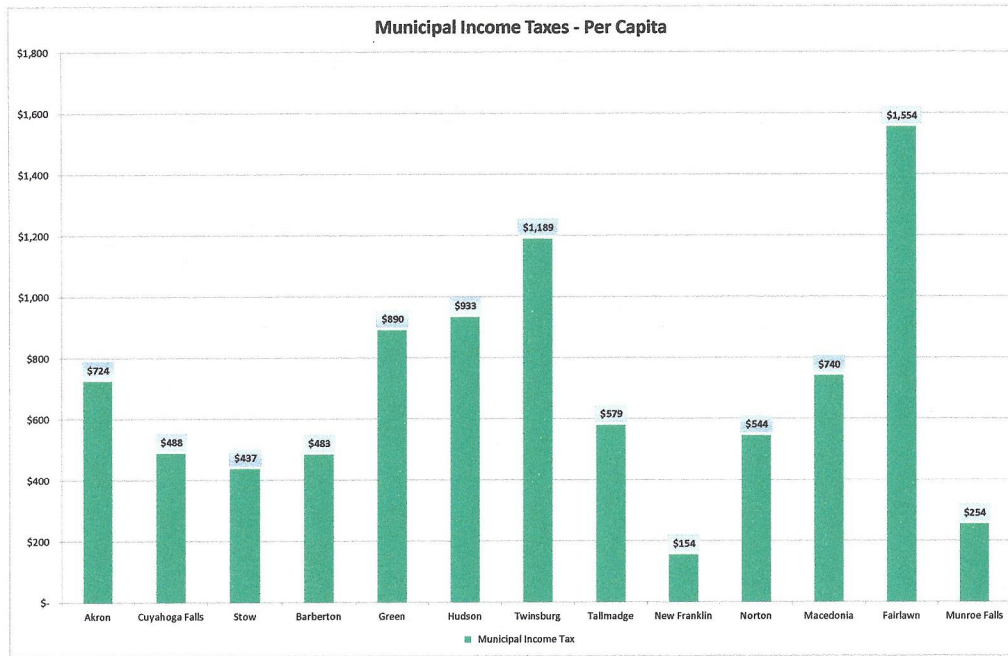
Summit County Municipal Governmental Funds - Per Capita Analysis



Data Source: Audited Financial Reports - Governmental Funds
(1) Calculated Fields

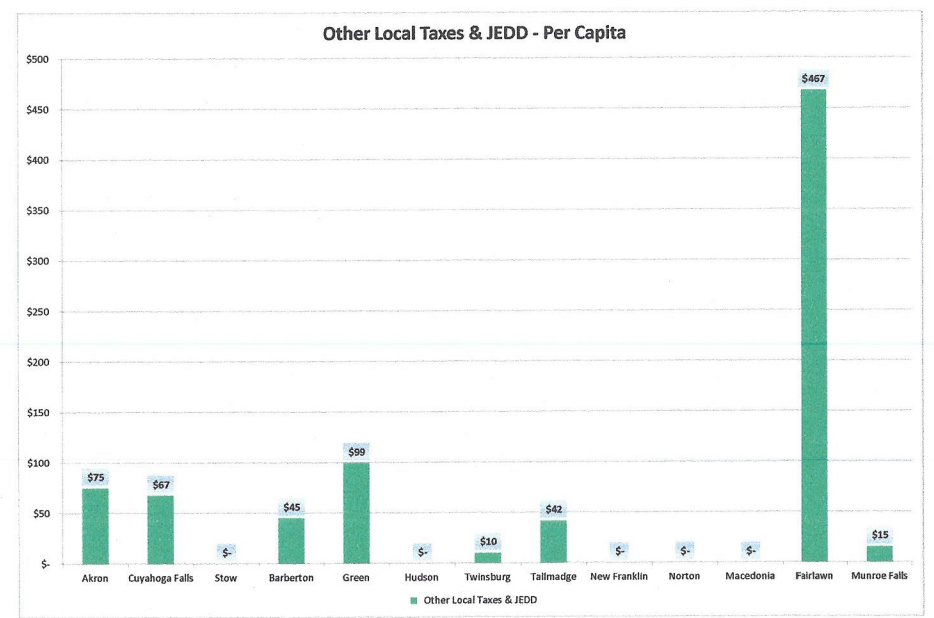
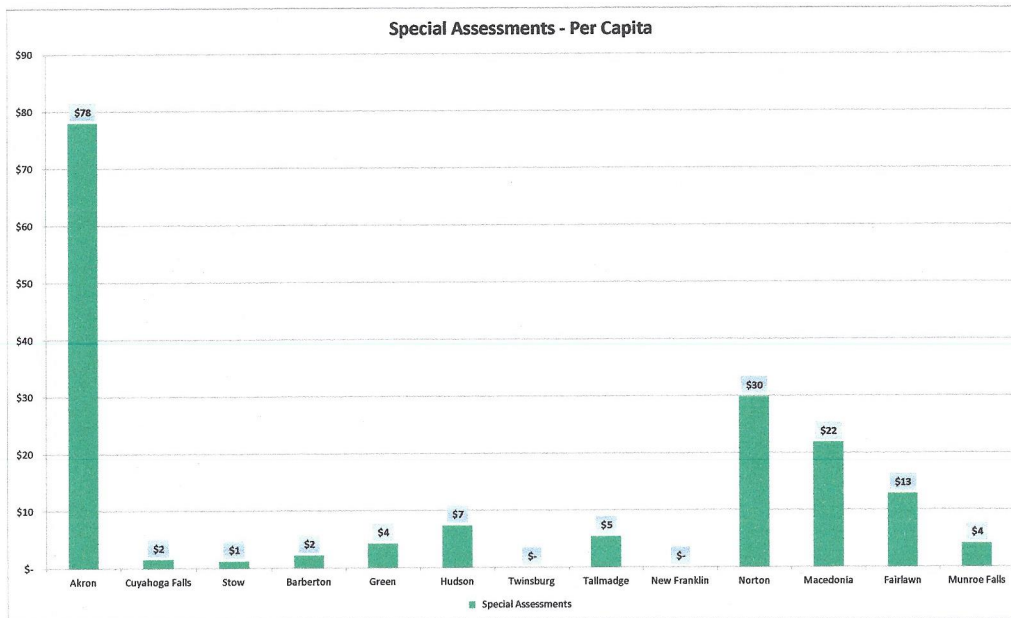
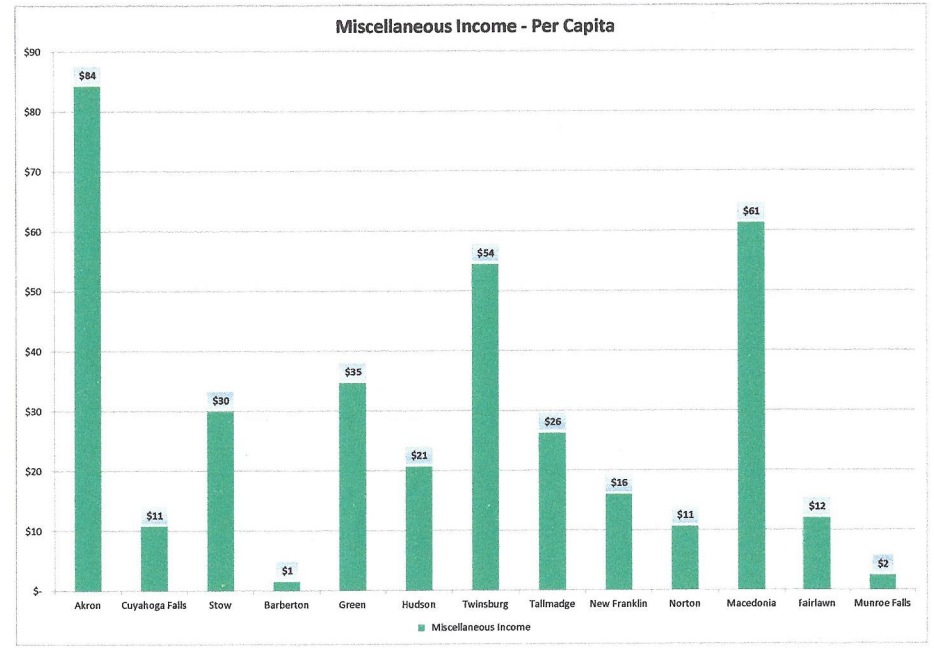
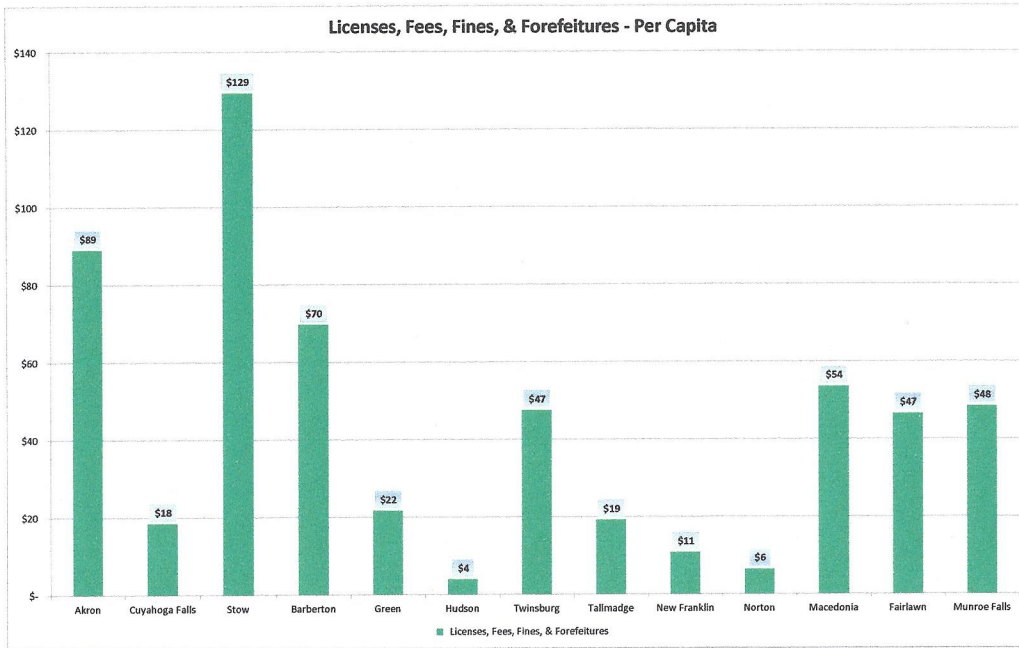
All information deemed reliable but not guaranteed.

Summit County Municipal Governmental Funds - Per Capita Analysis



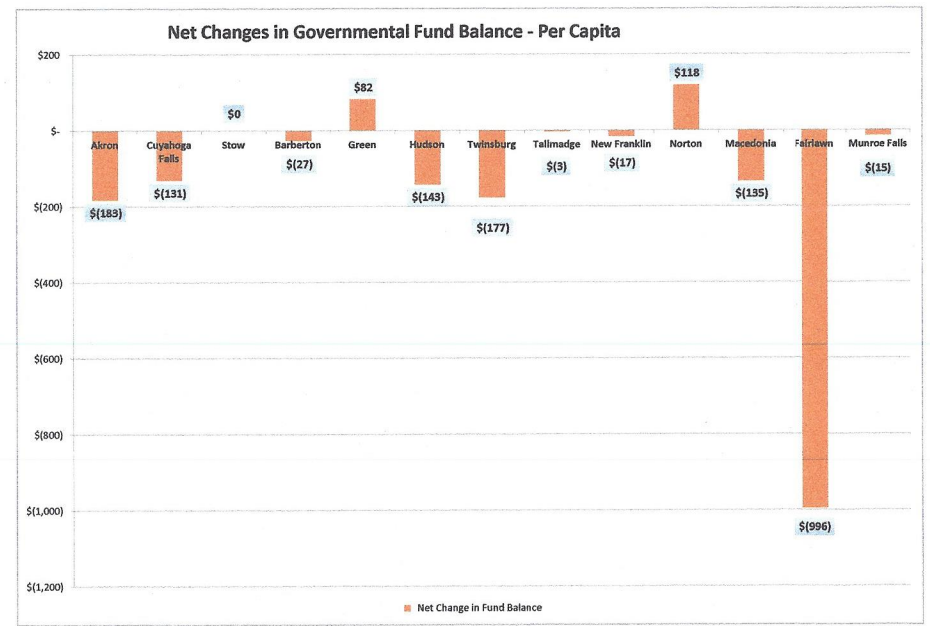
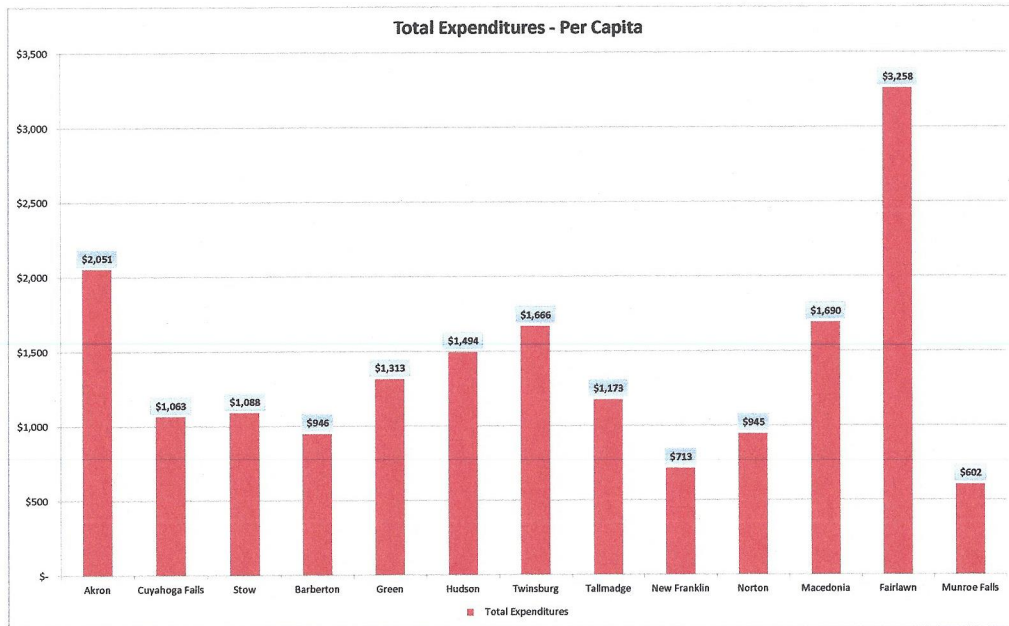
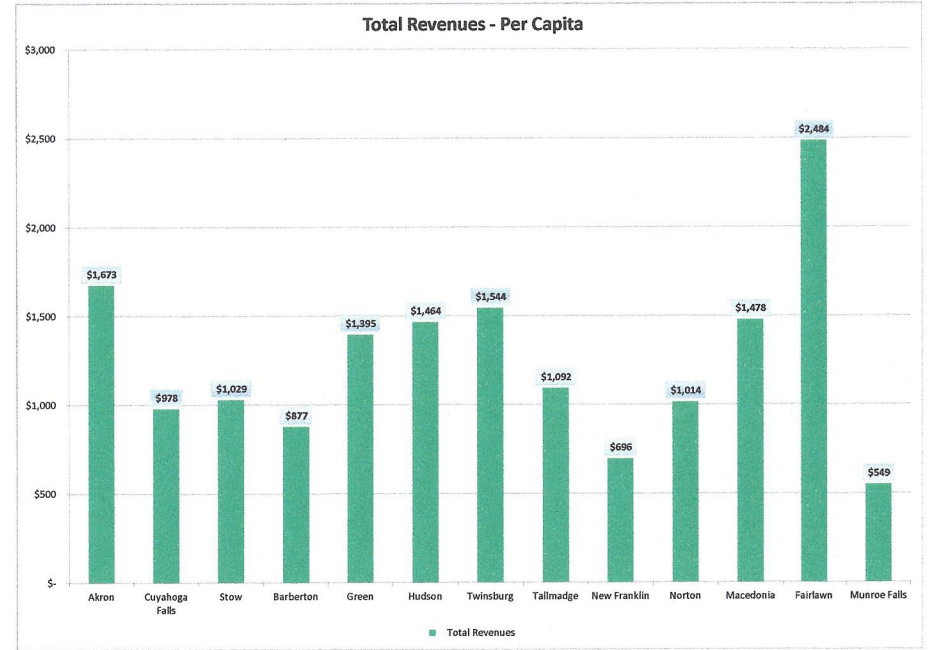
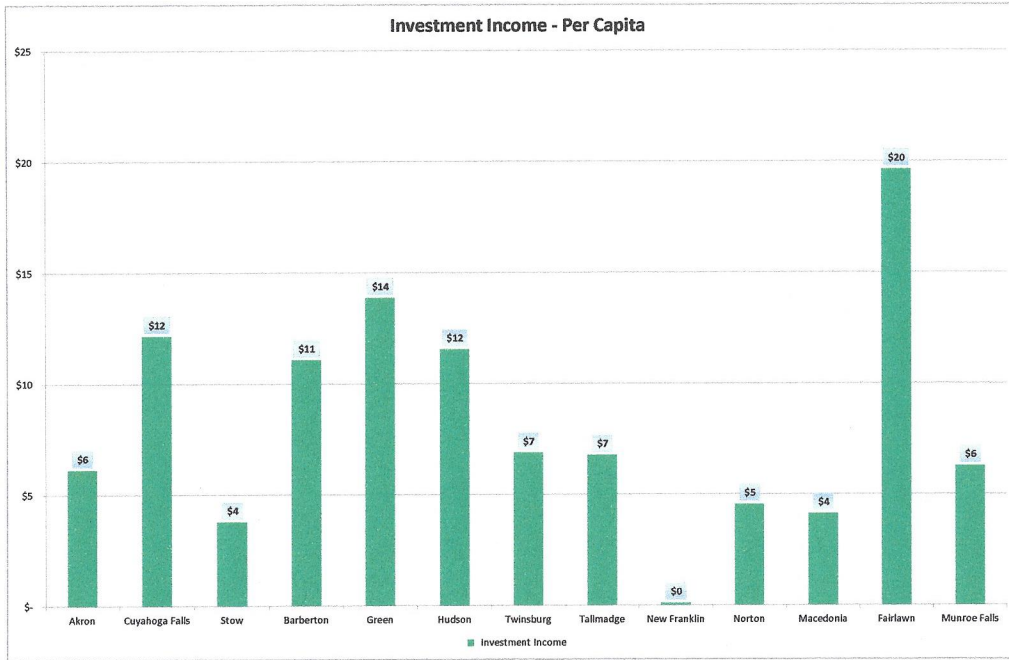
Data Source: Audited Financial Reports - Governmental Funds
(1) Calculated Fields

Summit County Municipal Governmental Funds - Per Capita Analysis



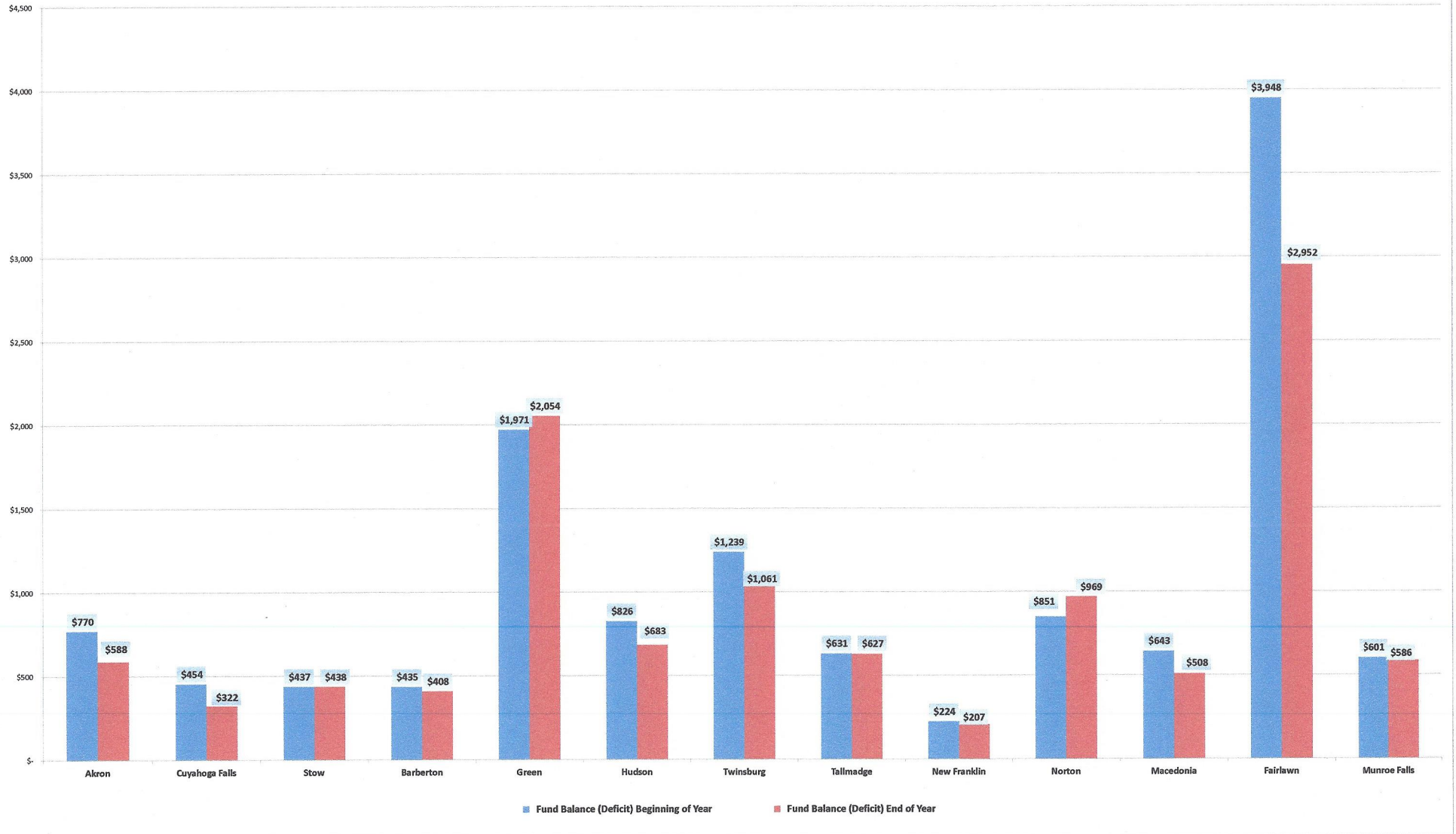
Data Source: Audited Financial Reports - Governmental Funds
(1) Calculated Fields

Summit County Municipal Governmental Funds - Per Capita Analysis



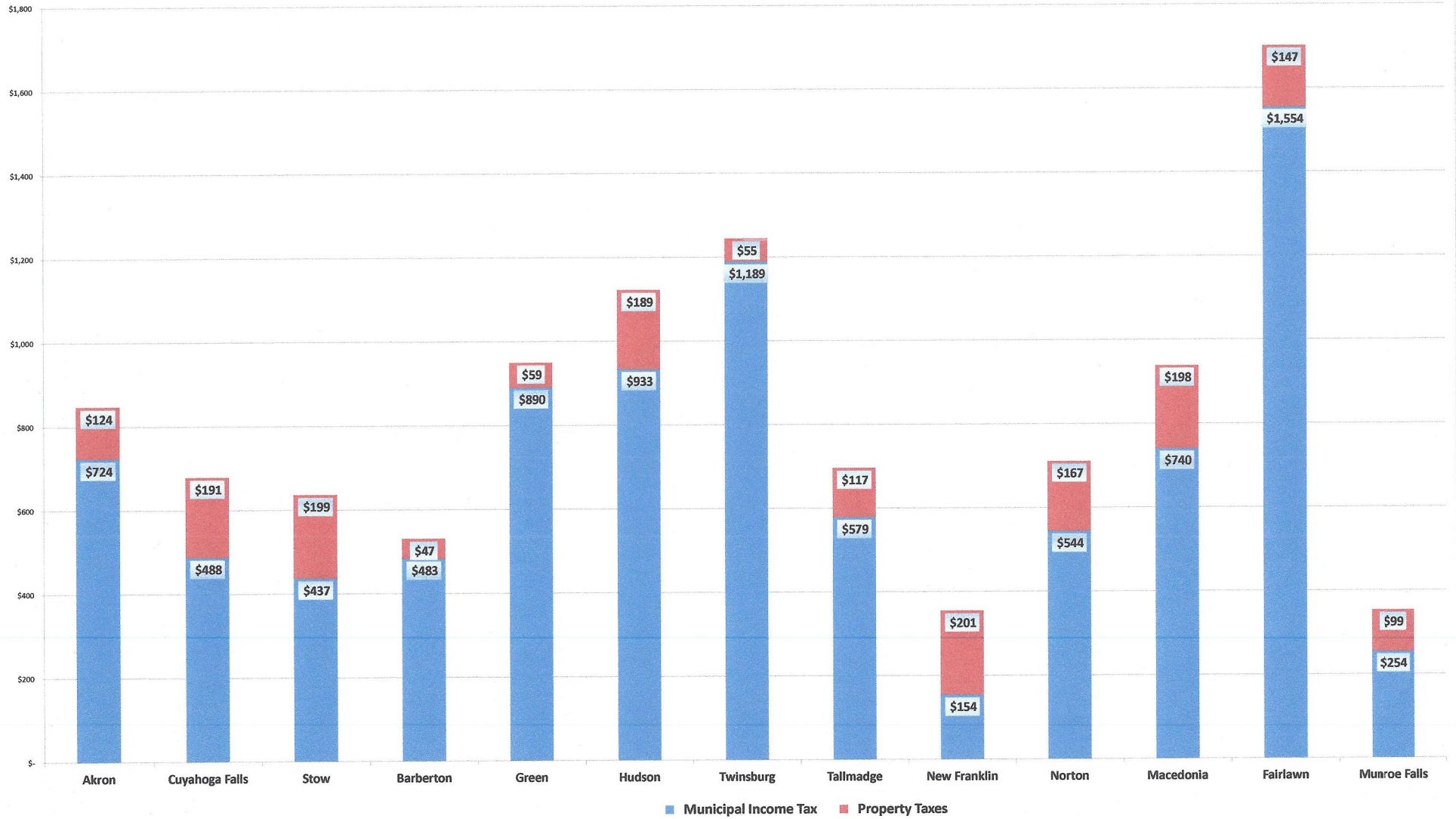
Data Source: Audited Financial Reports - Governmental Funds
(1) Calculated Fields

Summit County Municipalities - 2017 Governmental Fund Balances At Beginning & End of Year - Per Capita



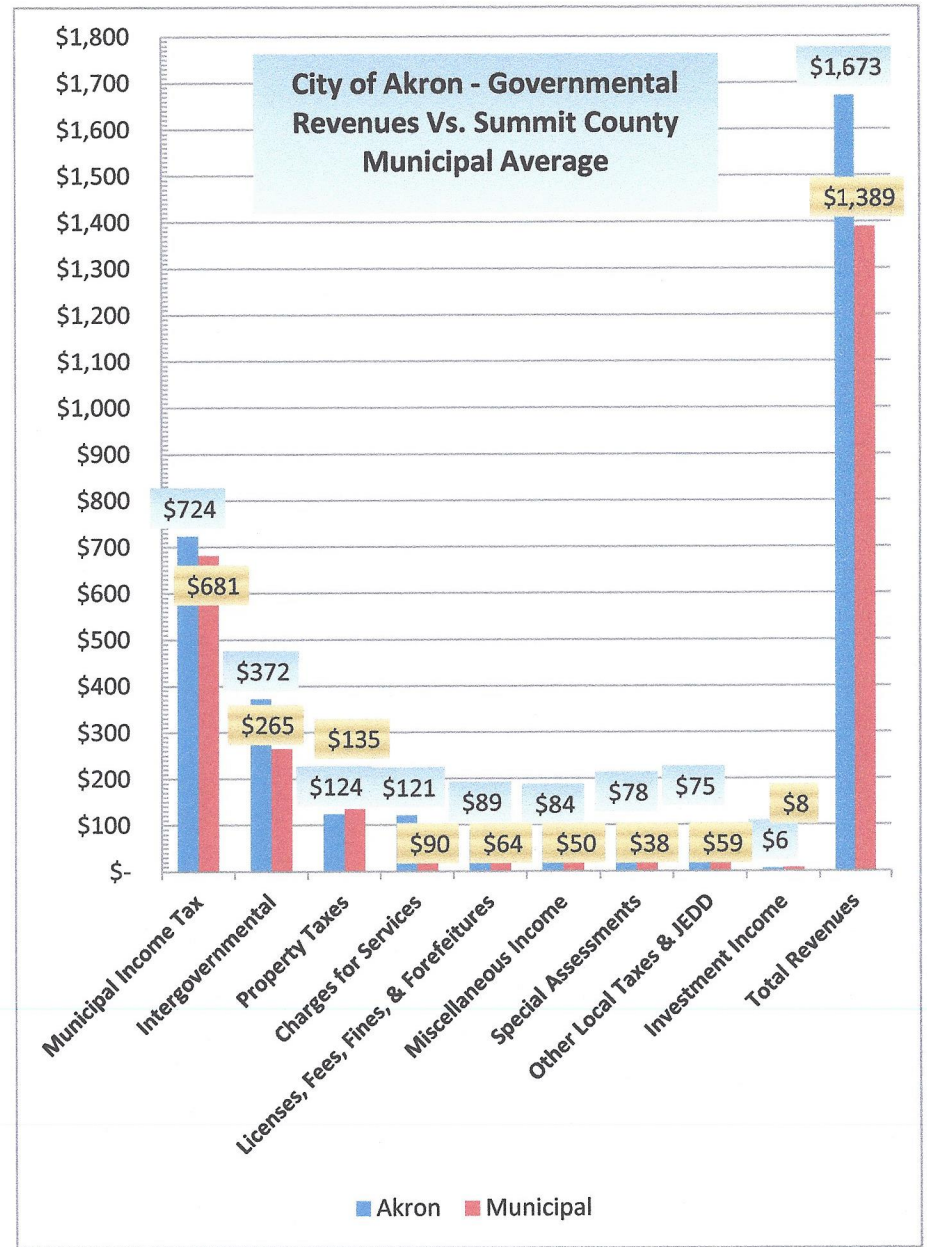
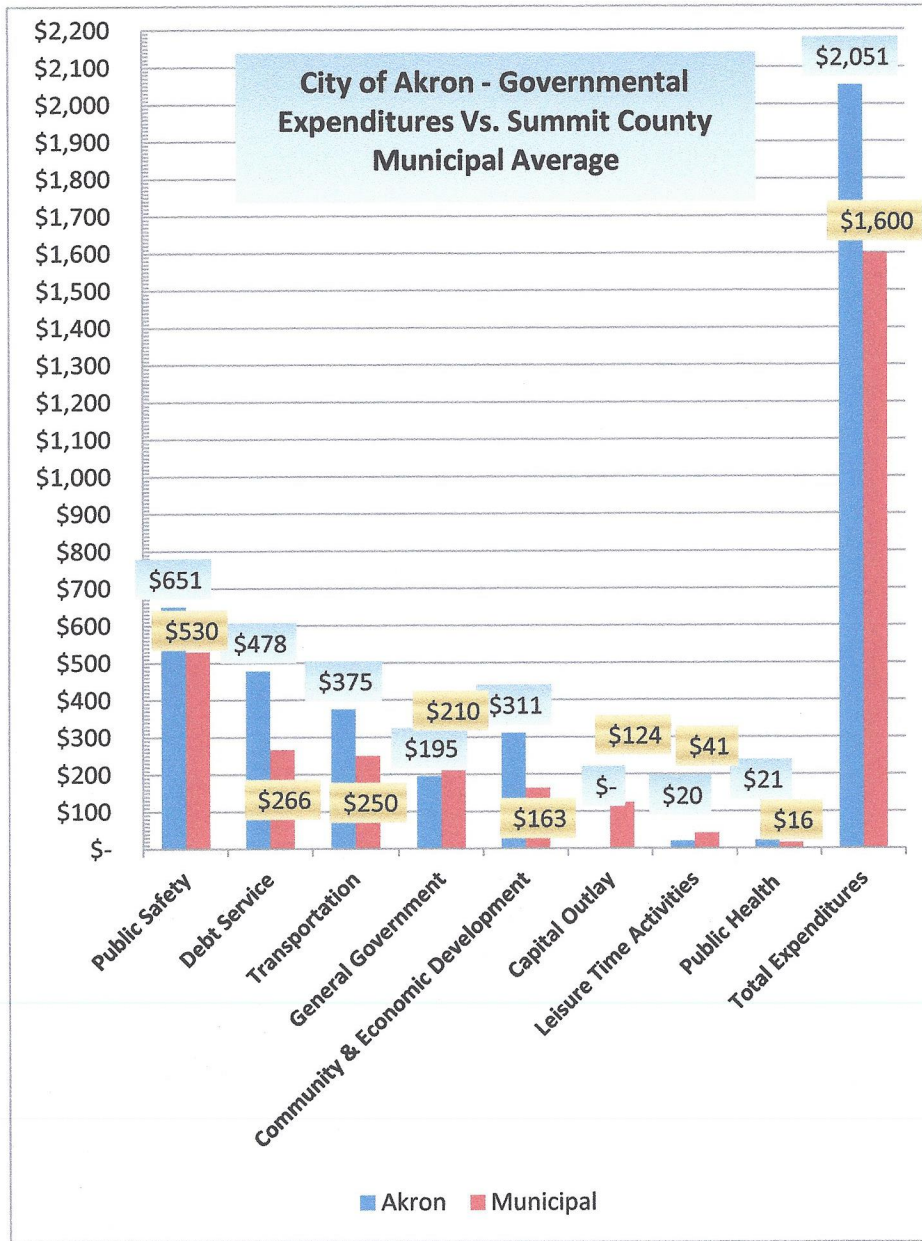
Data Source: Audited Financial Reports - Governmental Funds
 (1) Calculated Fields

Summit County Municipalities - 2017 Income Taxes & Property Taxes Combined - Per Capita

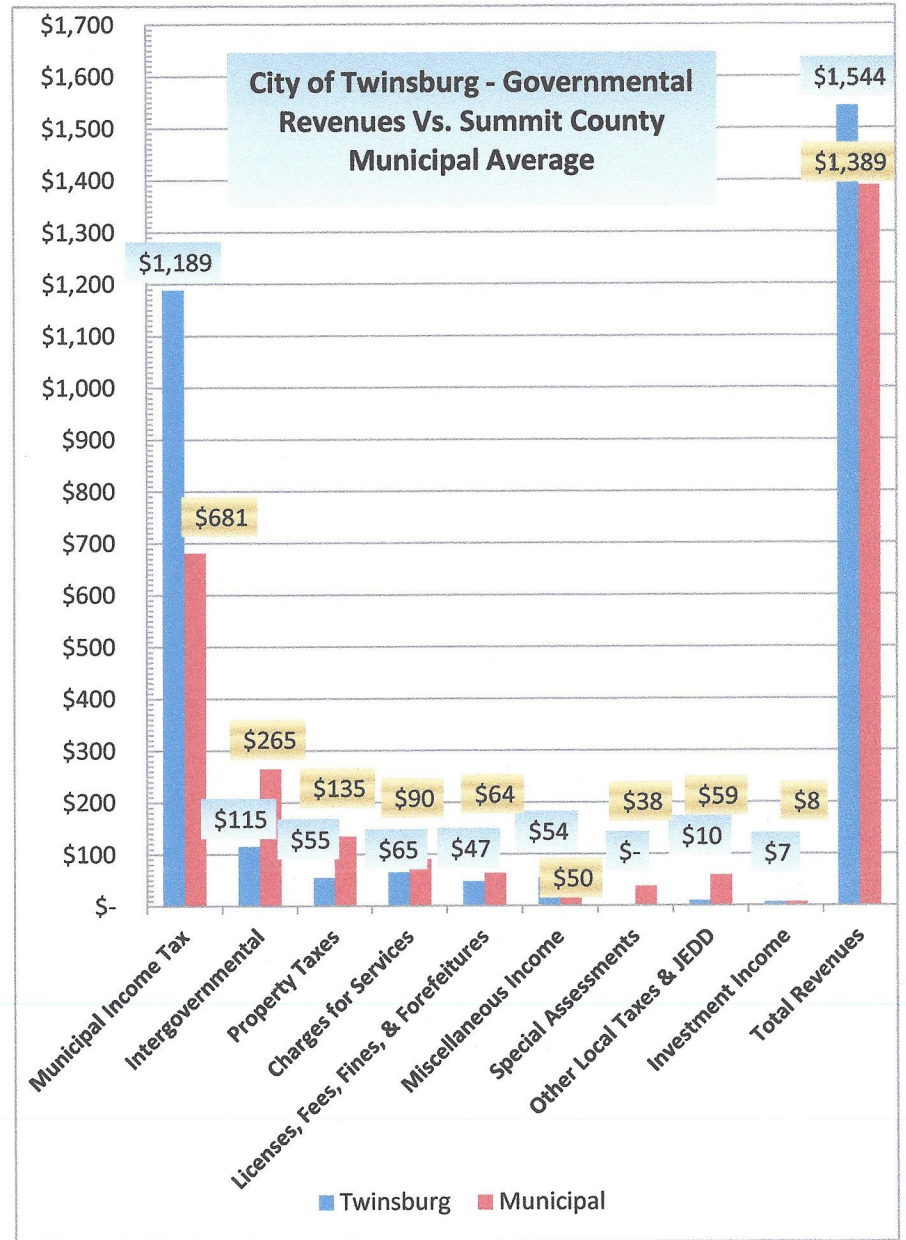
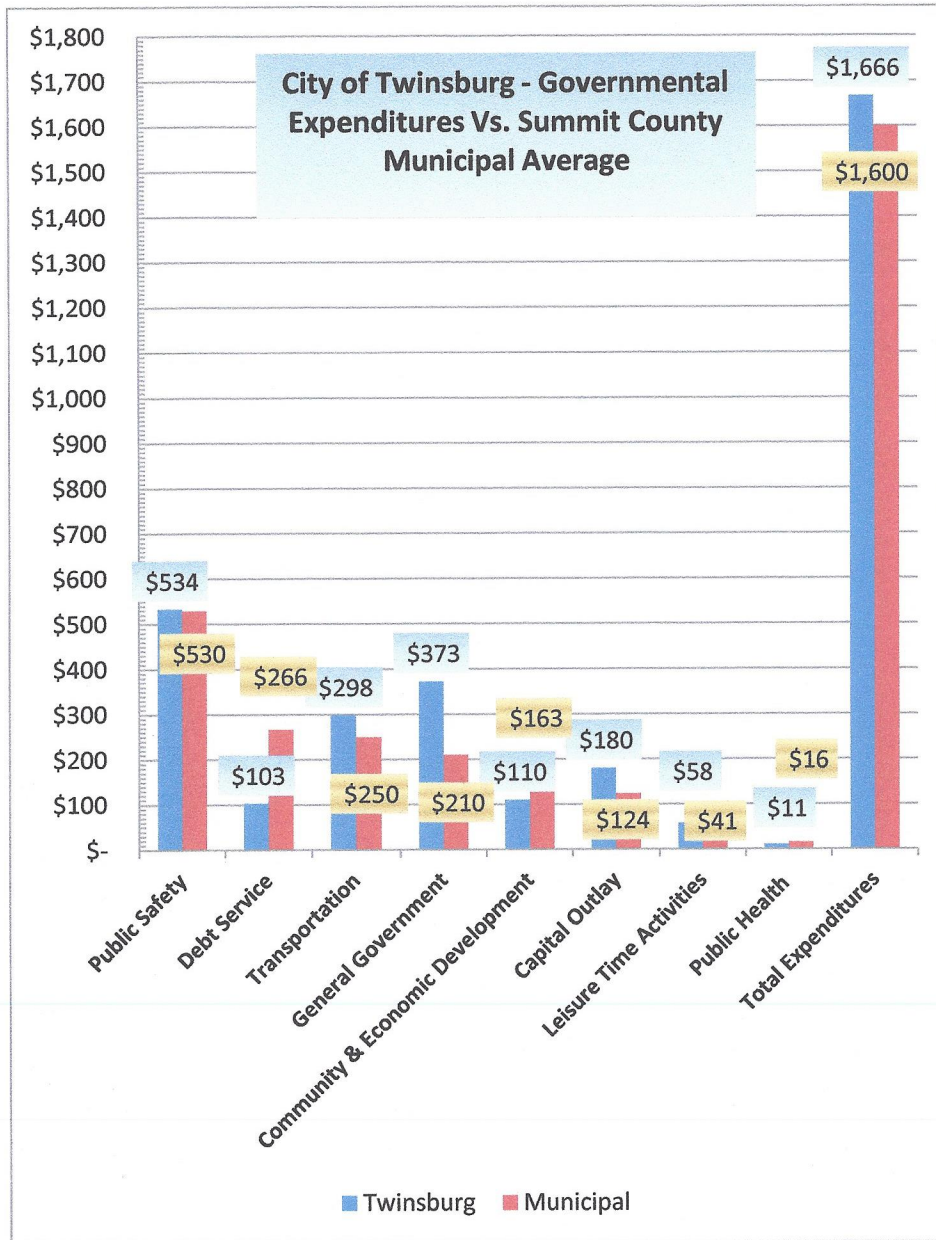


Data Source: Audited Financial Reports - Governmental Funds
 (1) Calculated Fields

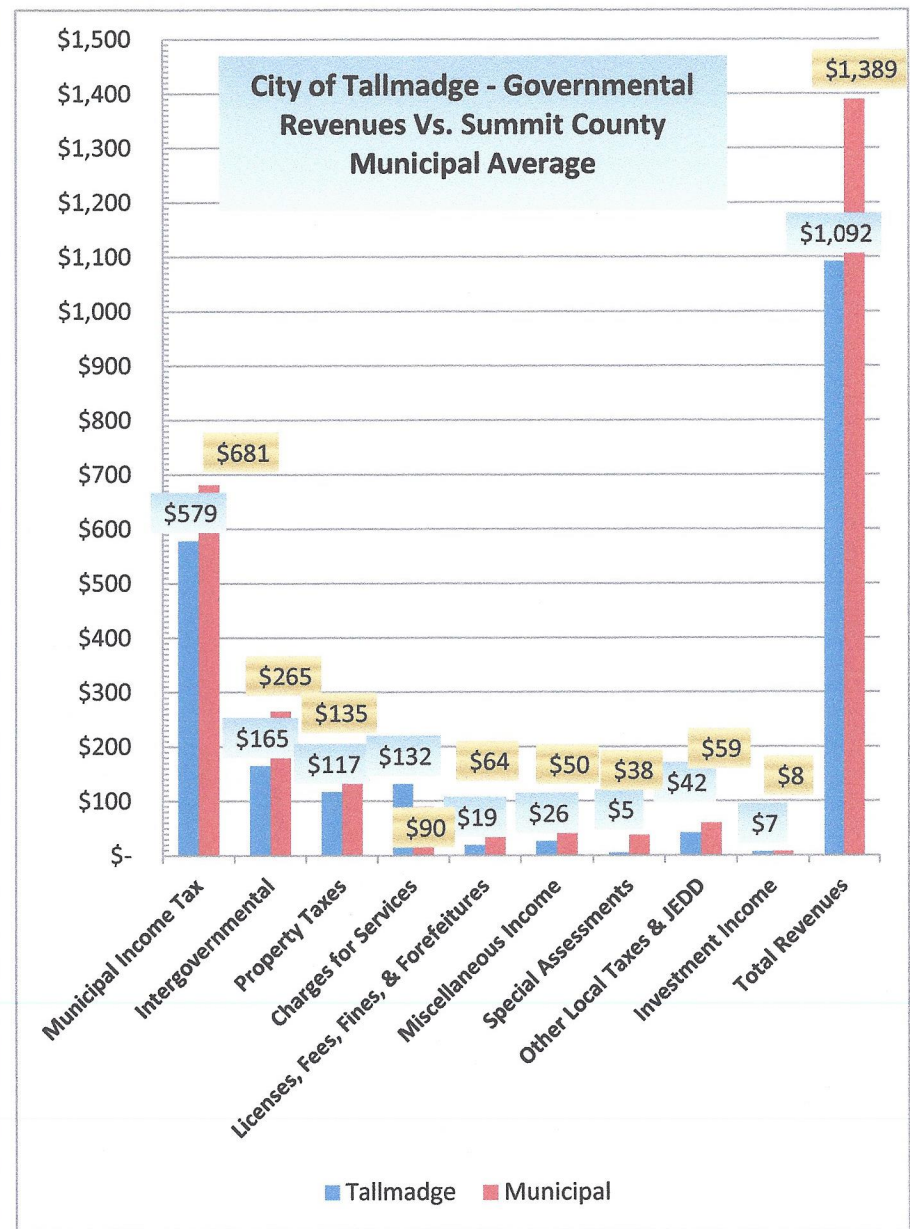
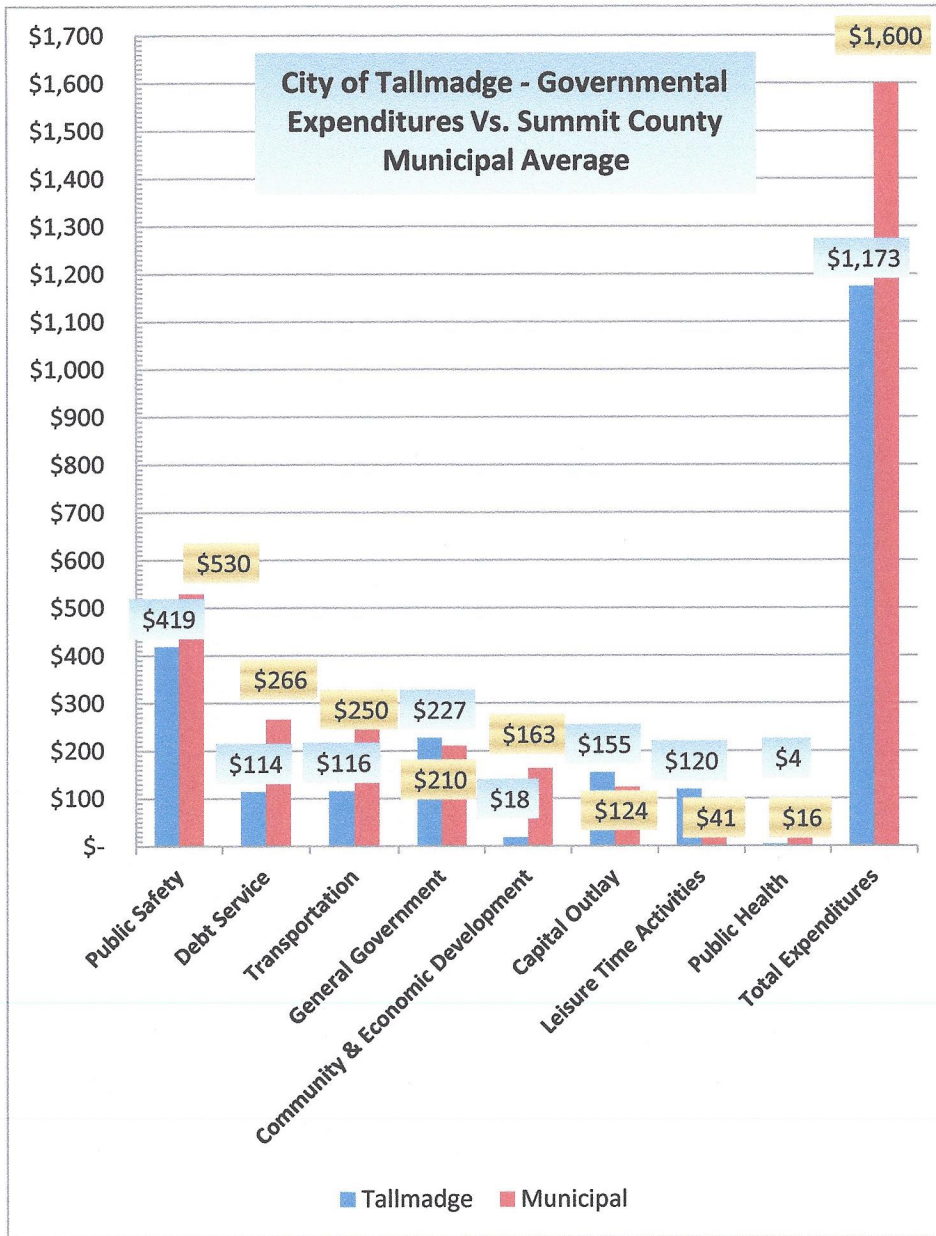
Summit County Municipal Governmental Funds - Per Capita Analysis



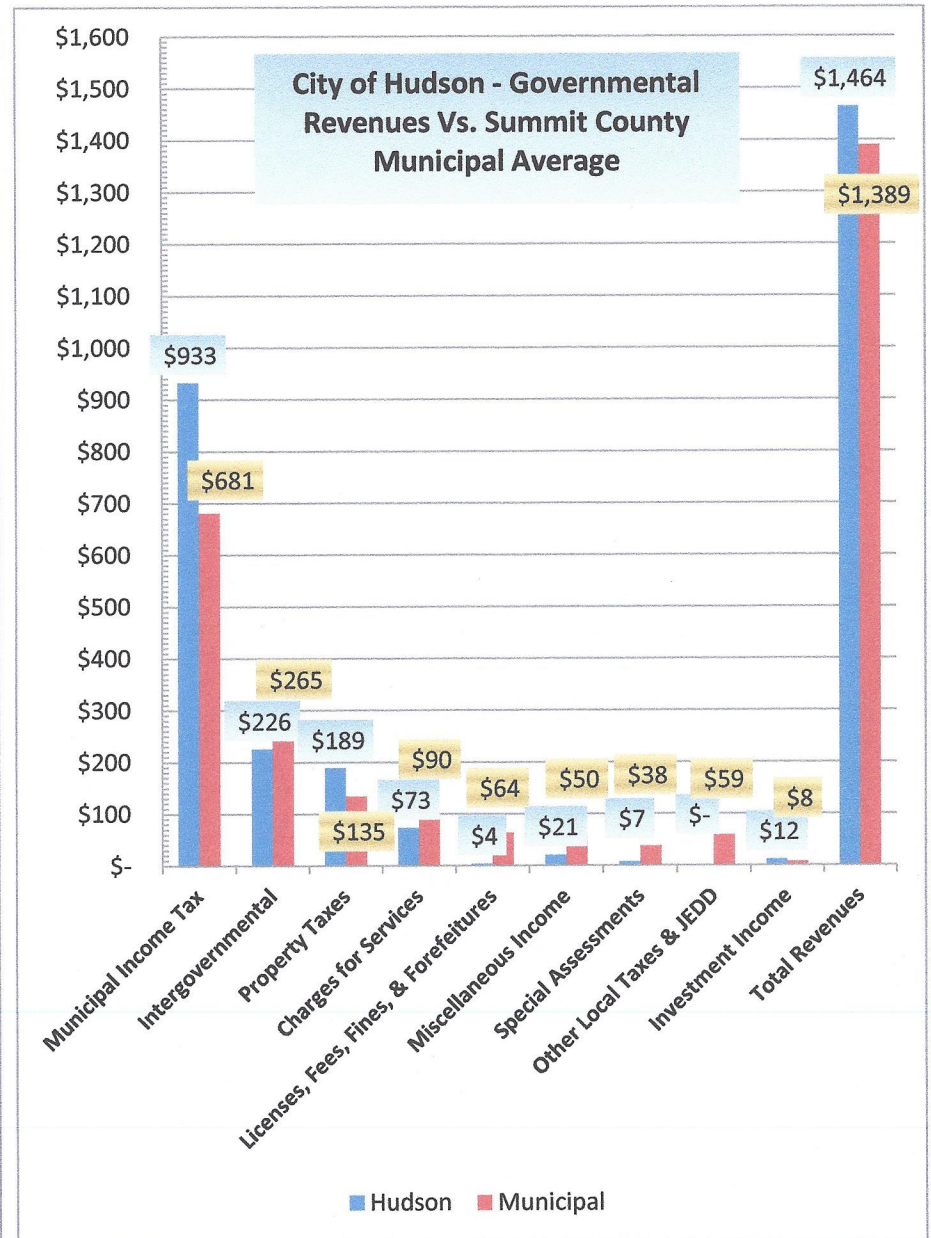
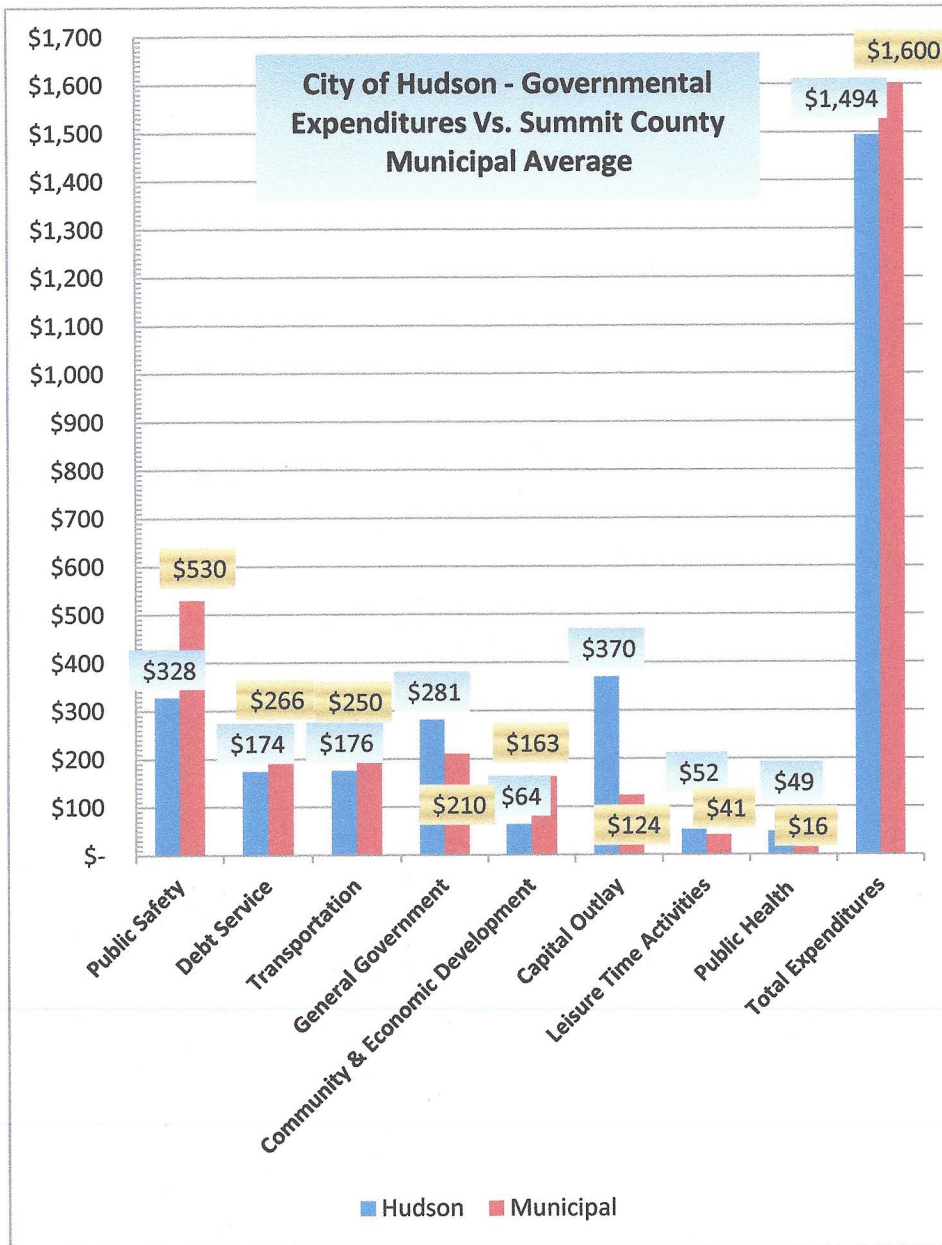
Summit County Municipal Governmental Funds - Per Capita Analysis



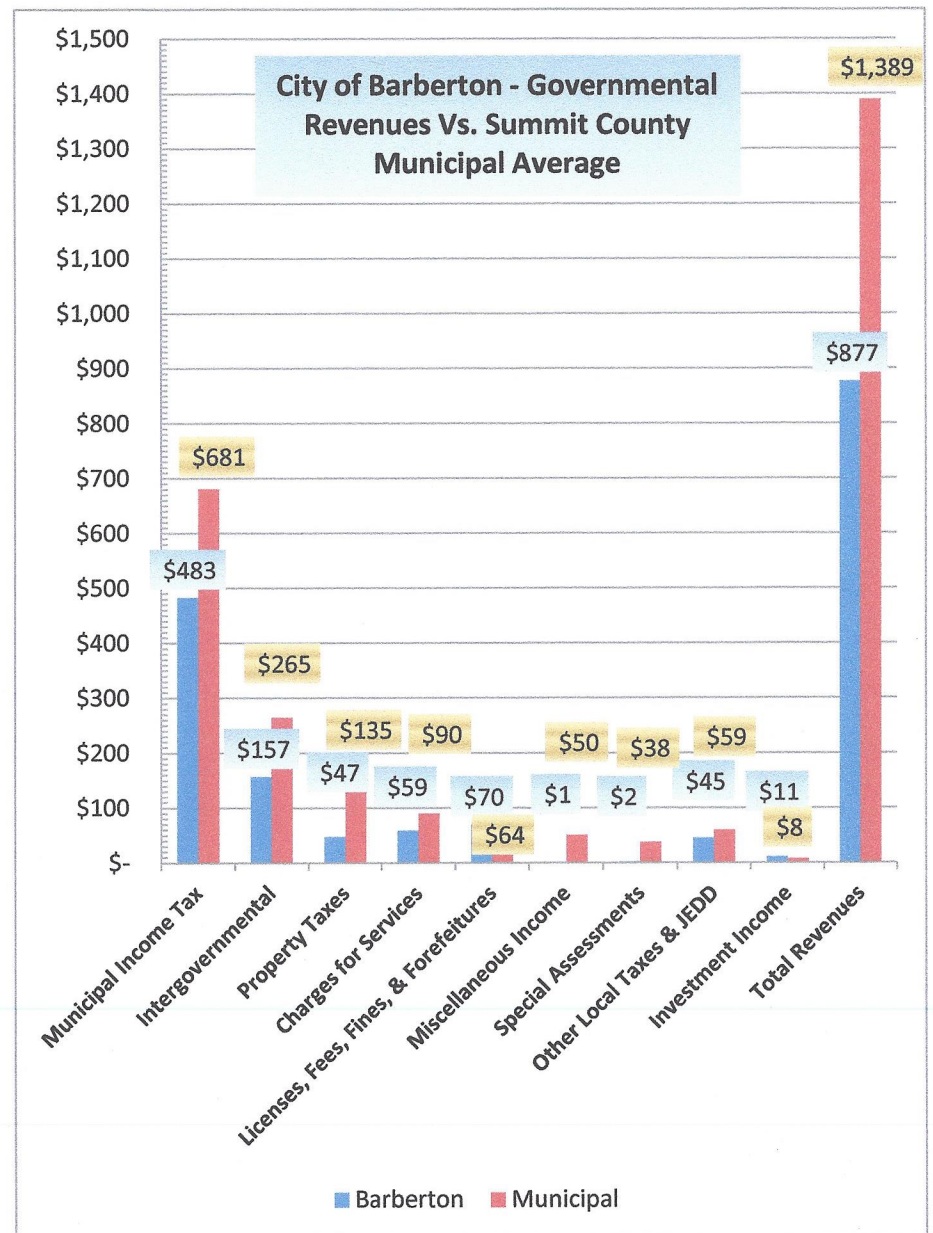
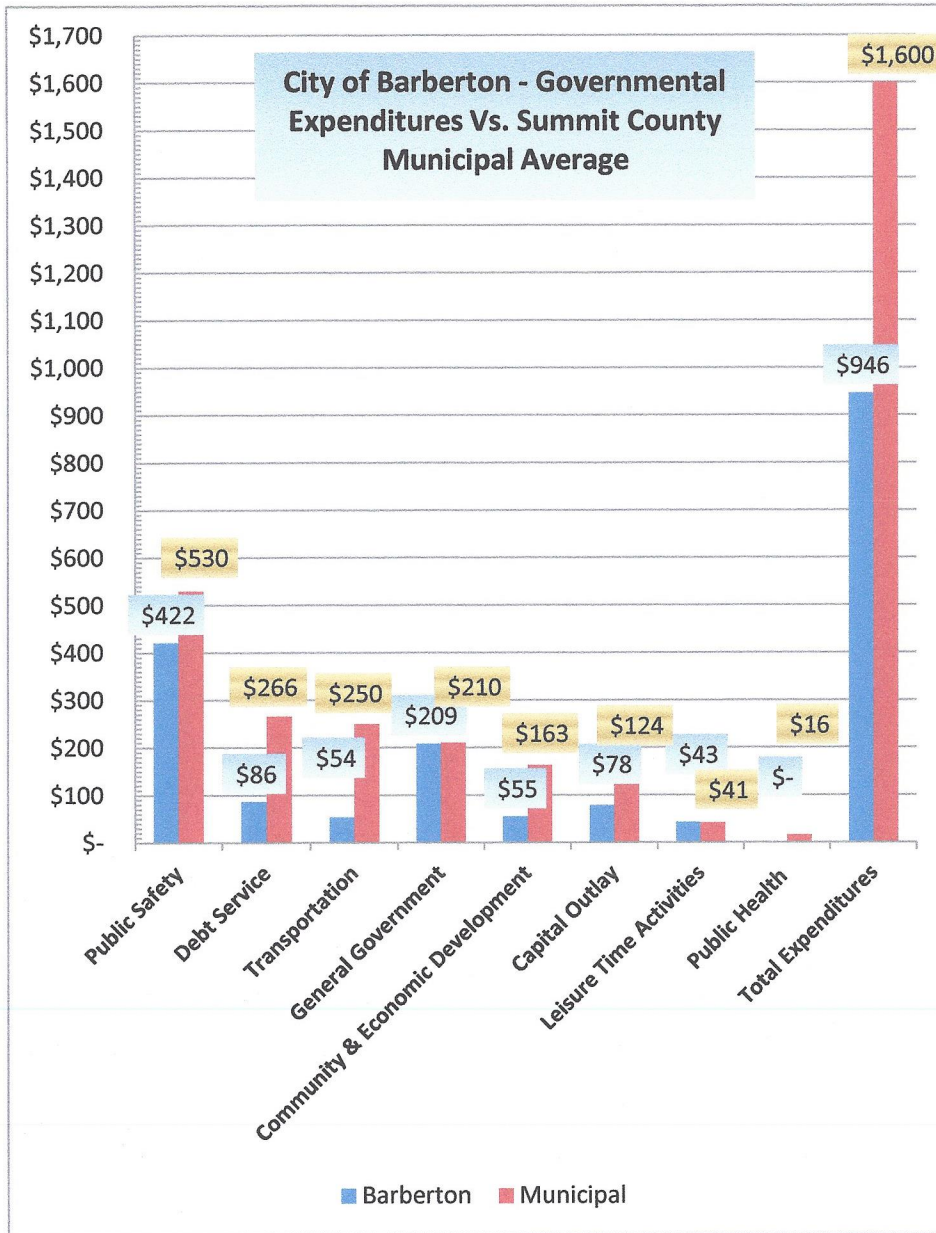
Summit County Municipal Governmental Funds - Per Capita Analysis



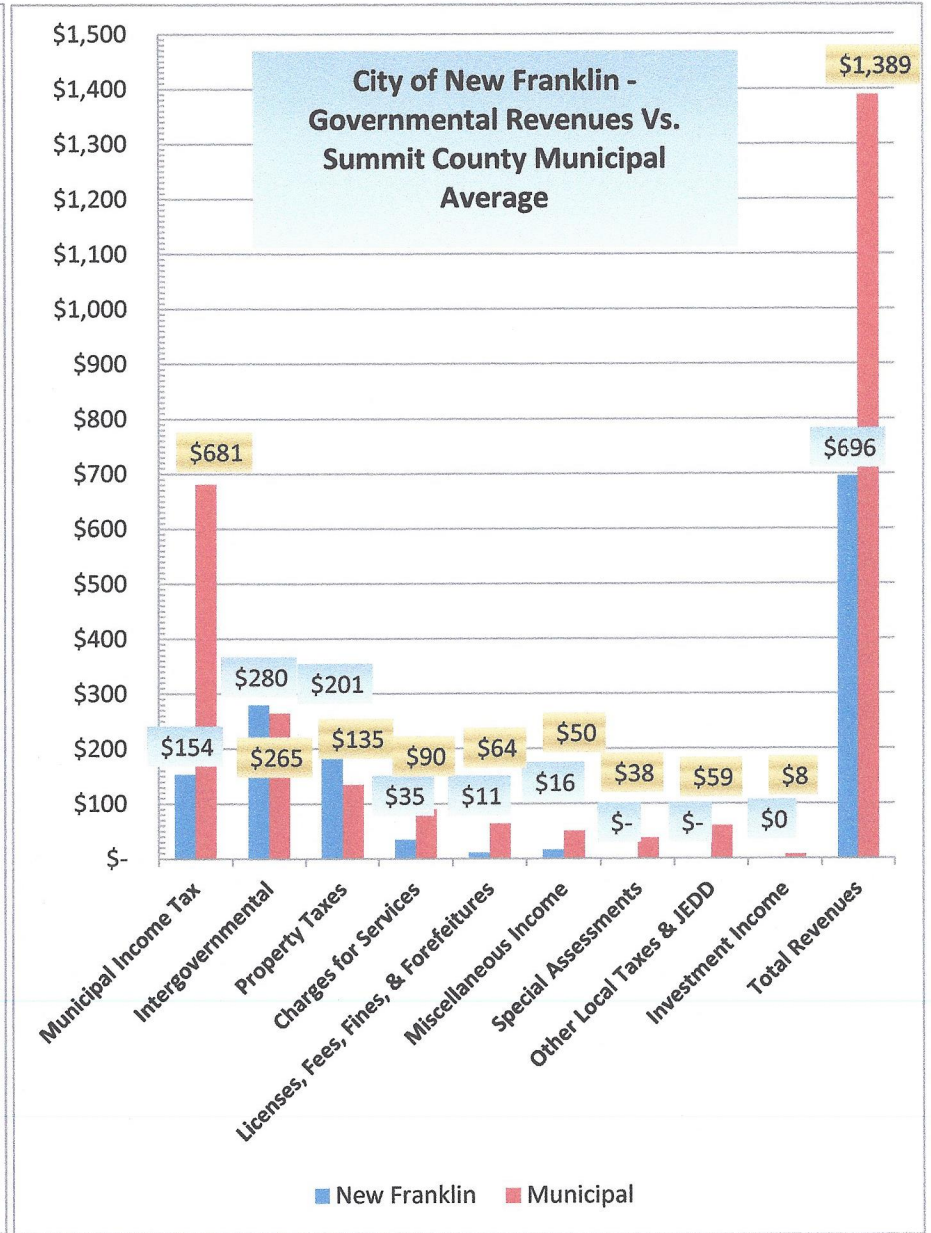
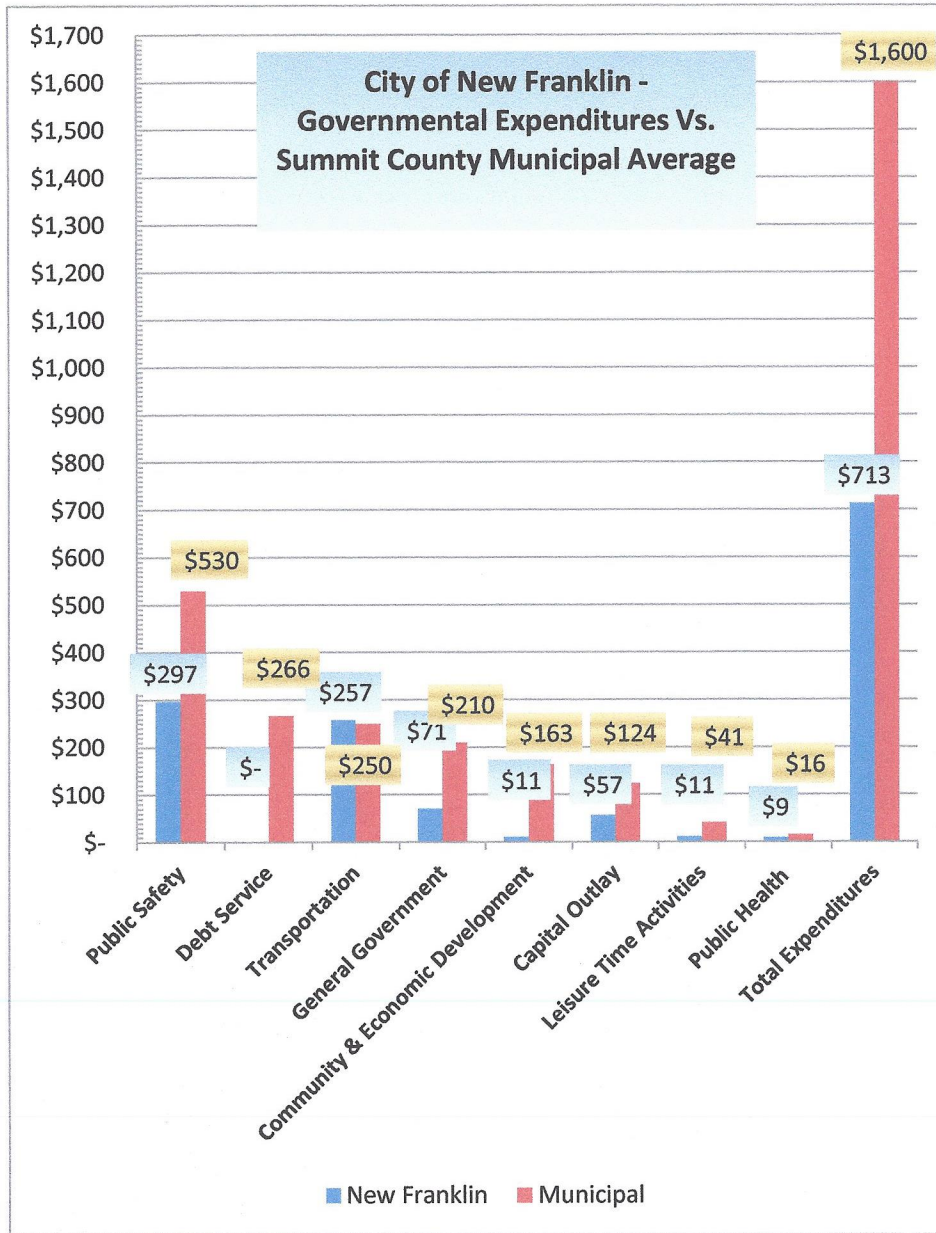
Summit County Municipal Governmental Funds - Per Capita Analysis



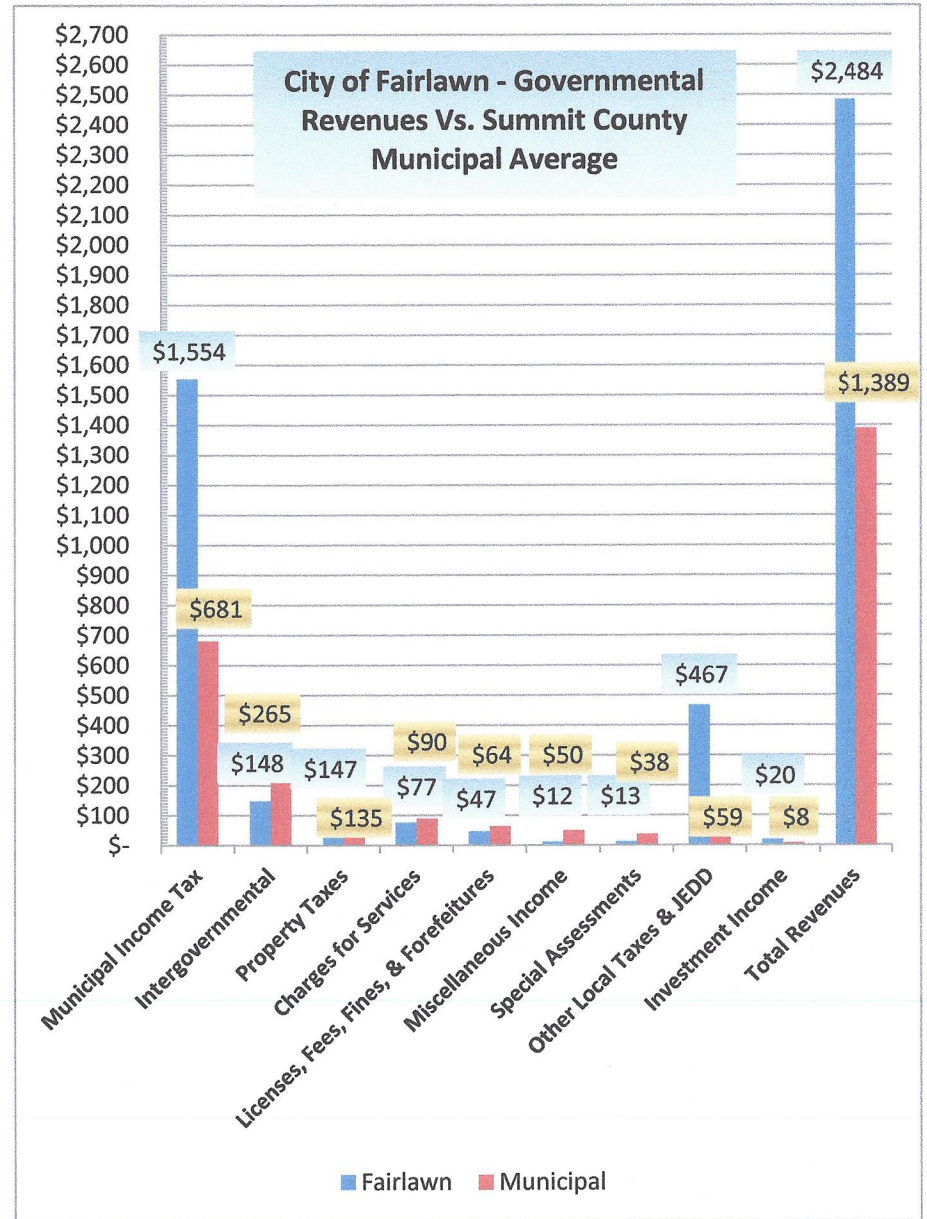
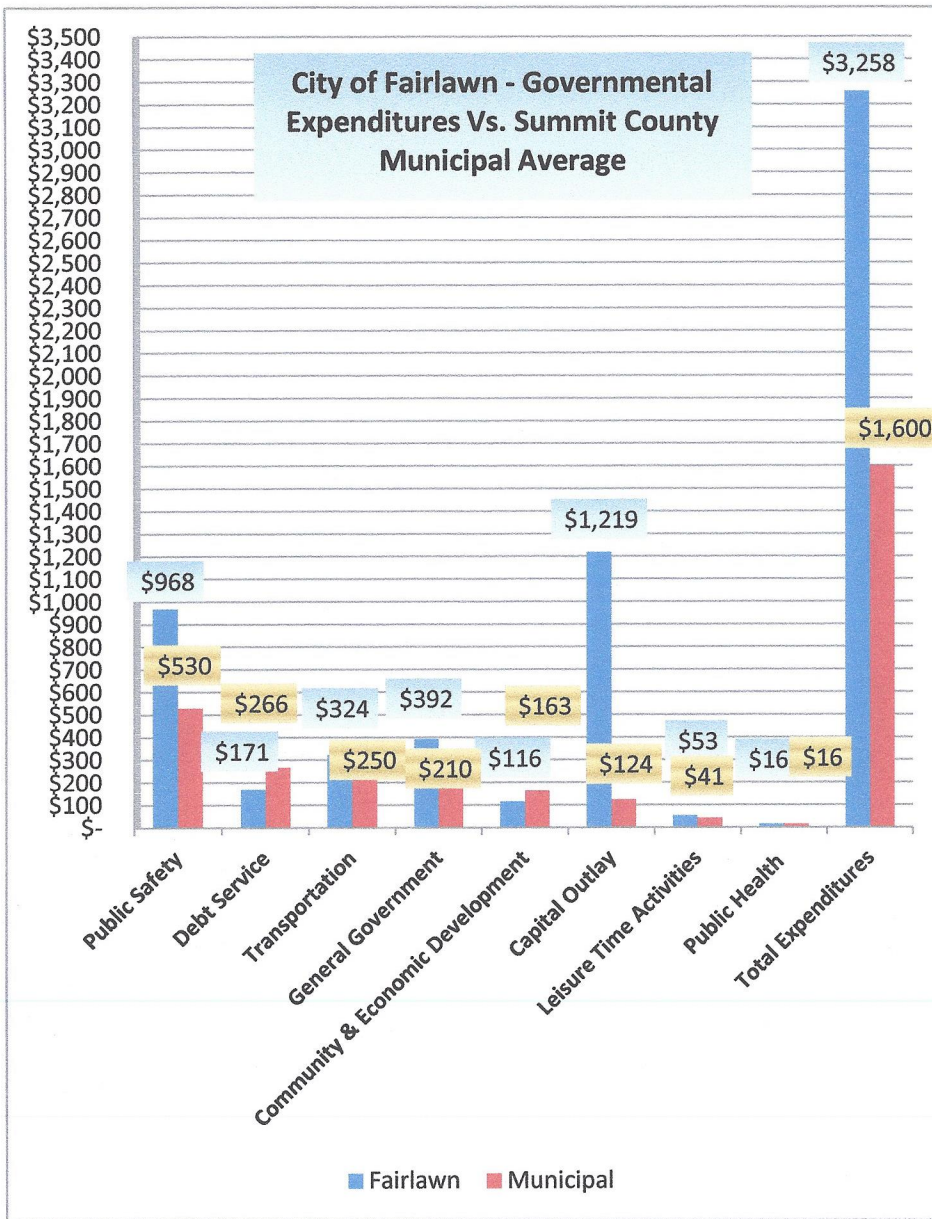
Summit County Municipal Governmental Funds - Per Capita Analysis



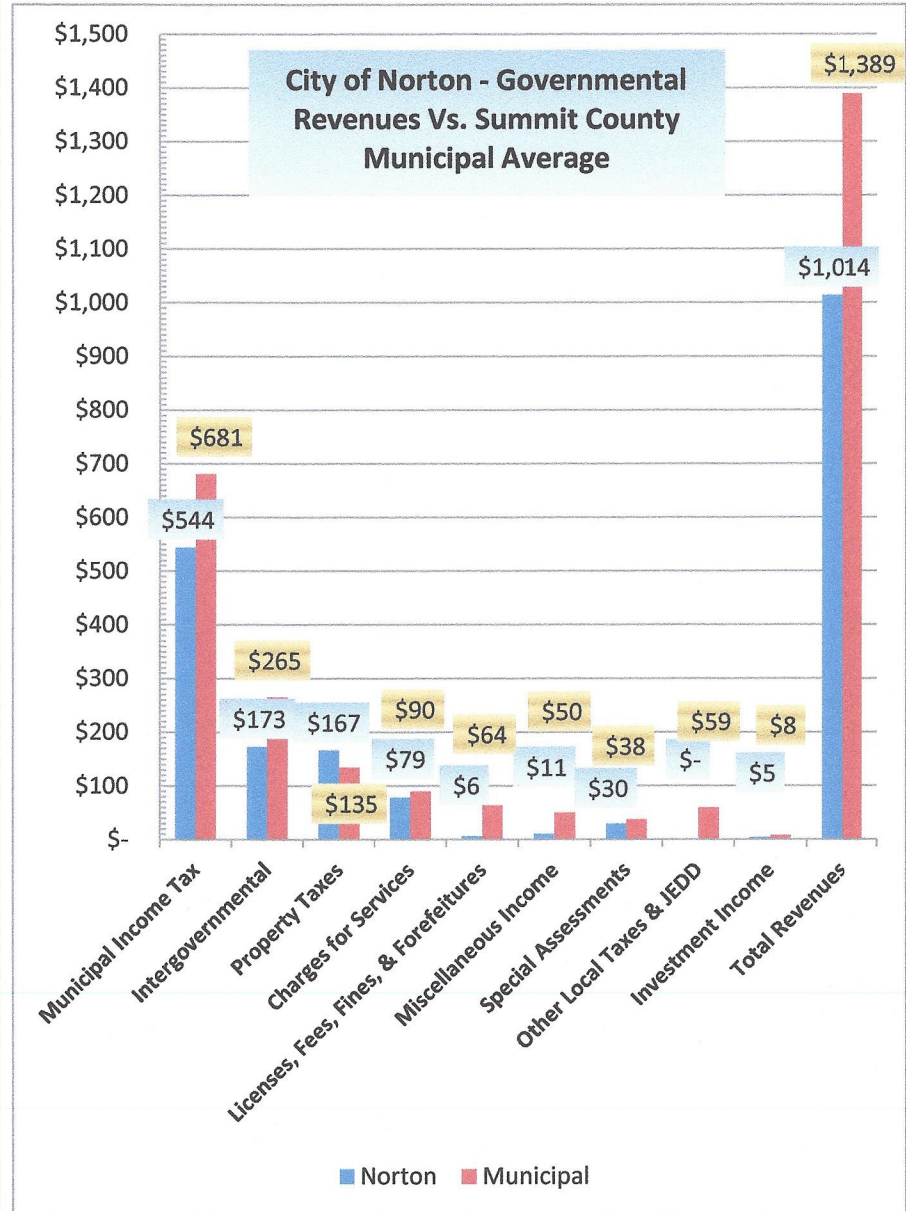
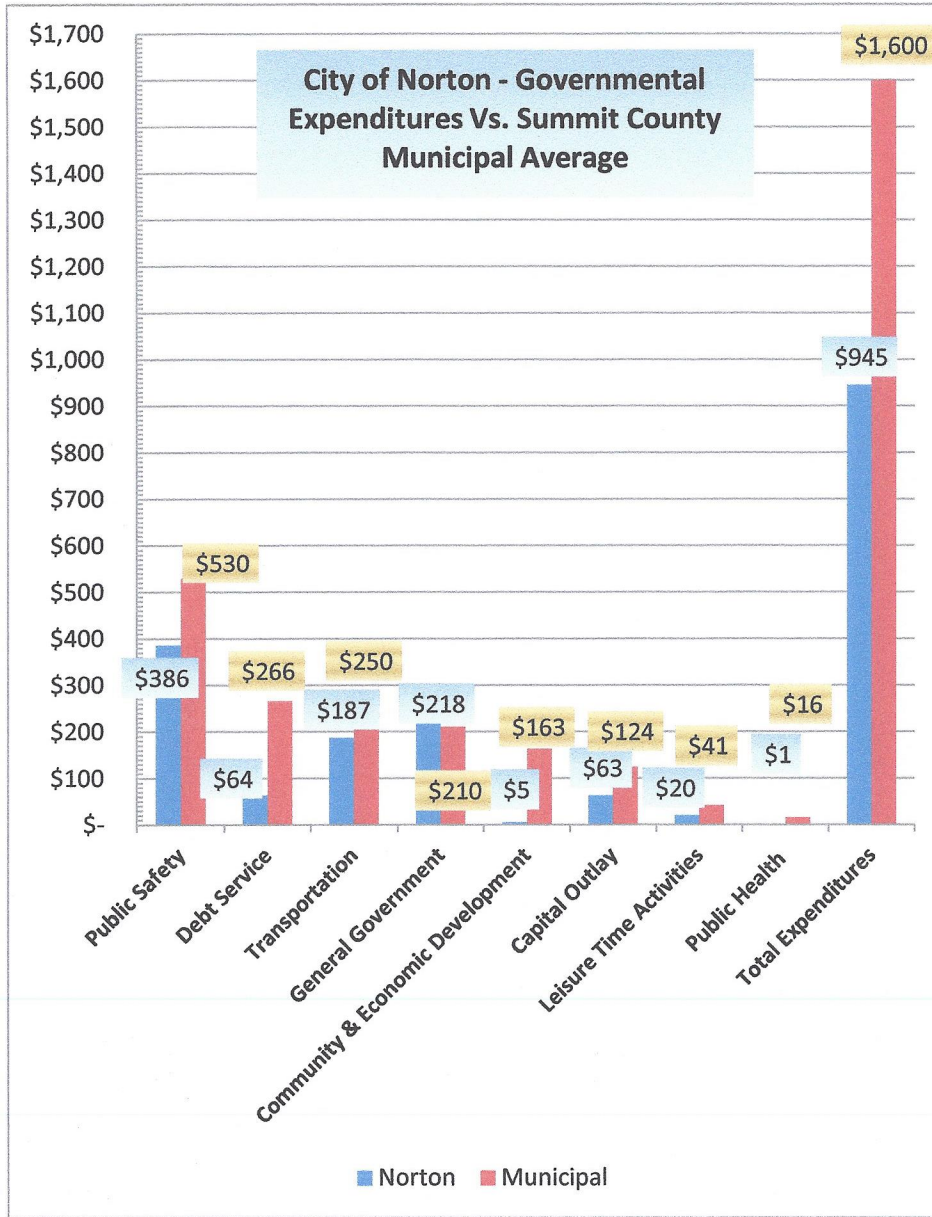
Summit County Municipal Governmental Funds - Per Capita Analysis



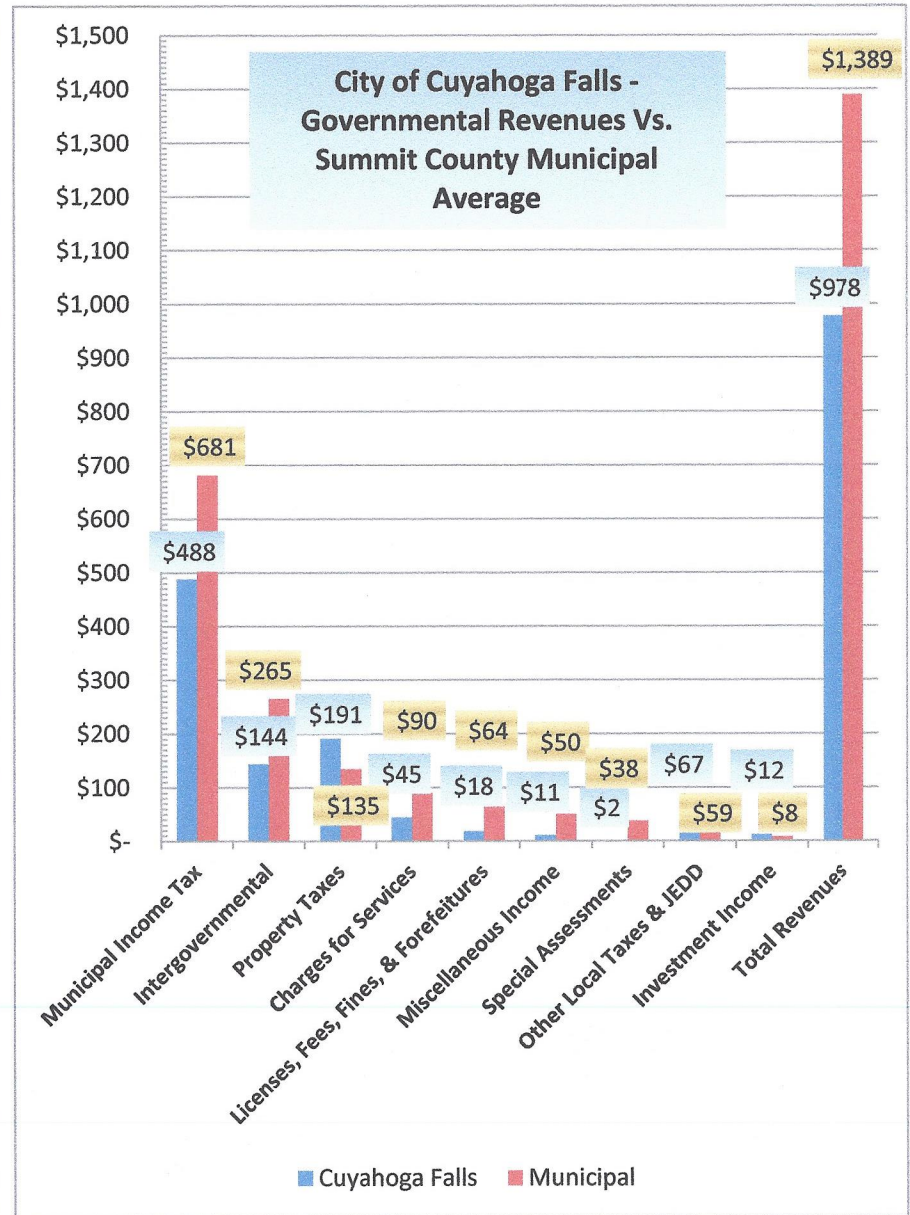
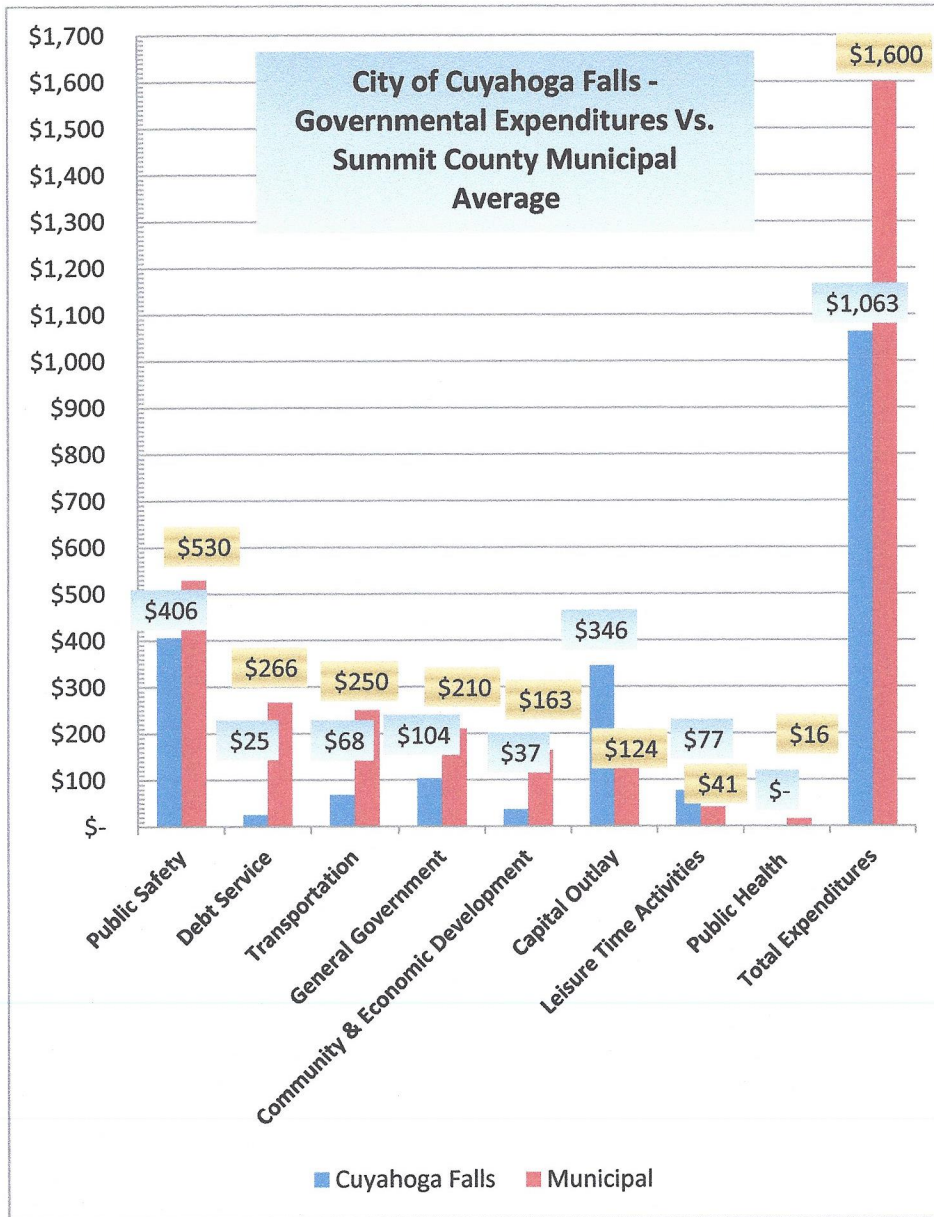
Summit County Municipal Governmental Funds - Per Capita Analysis



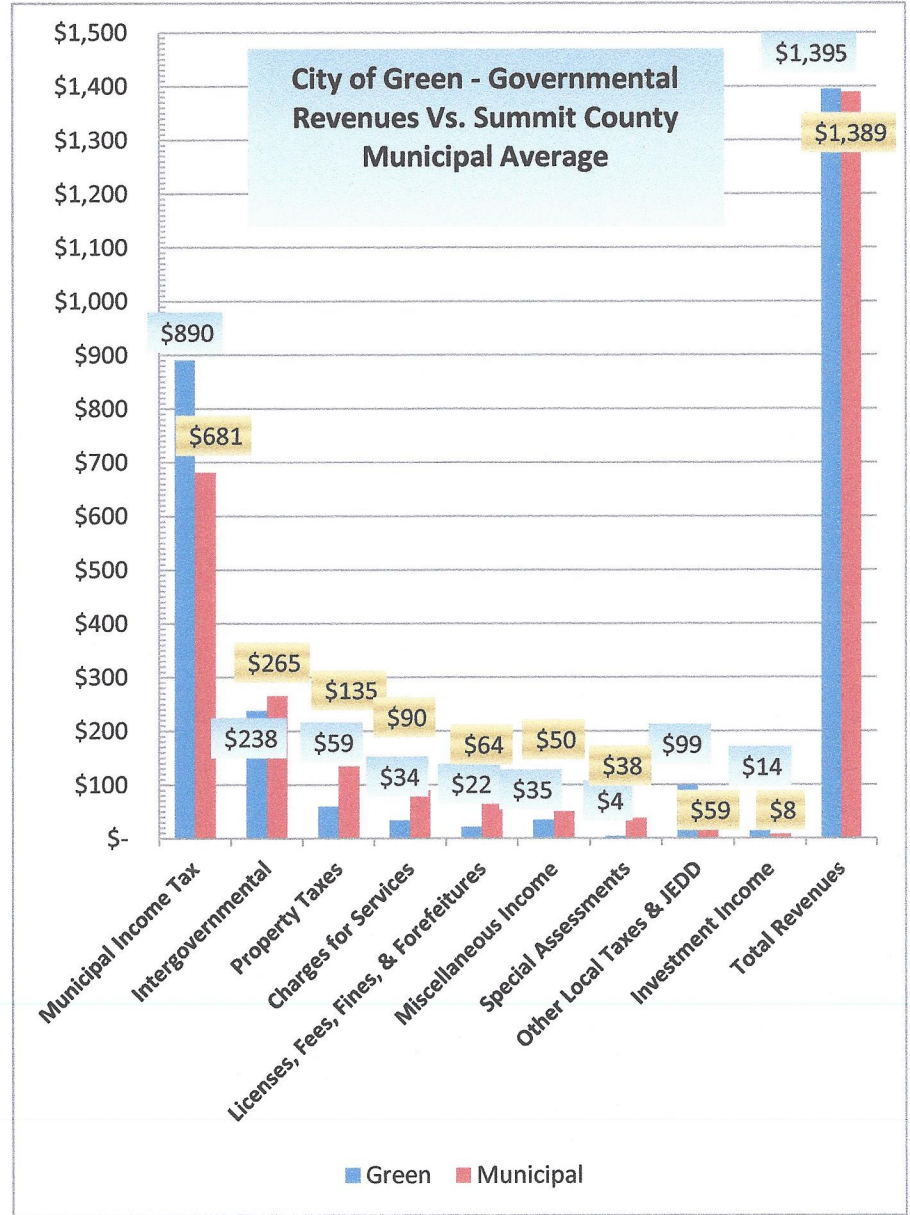
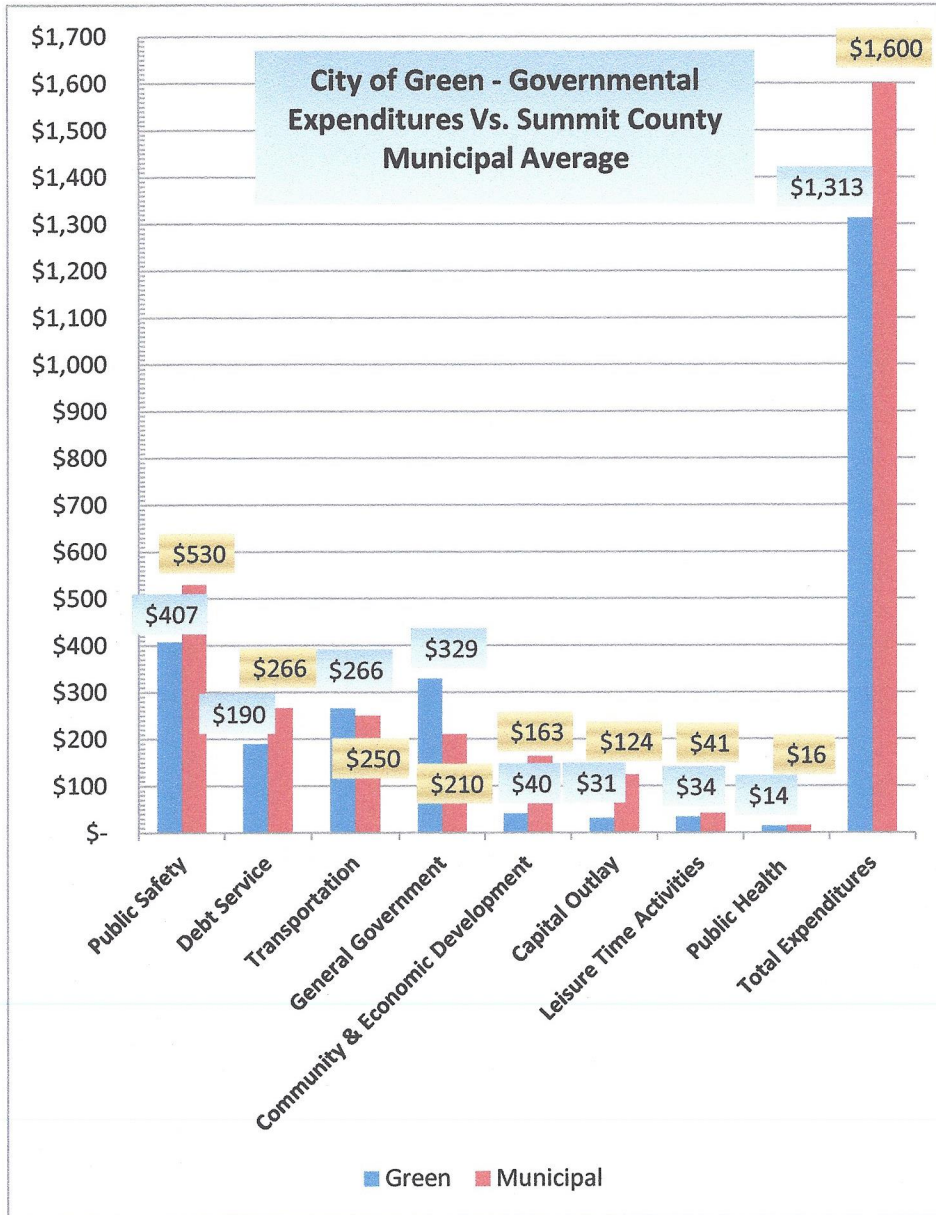
Summit County Municipal Governmental Funds - Per Capita Analysis



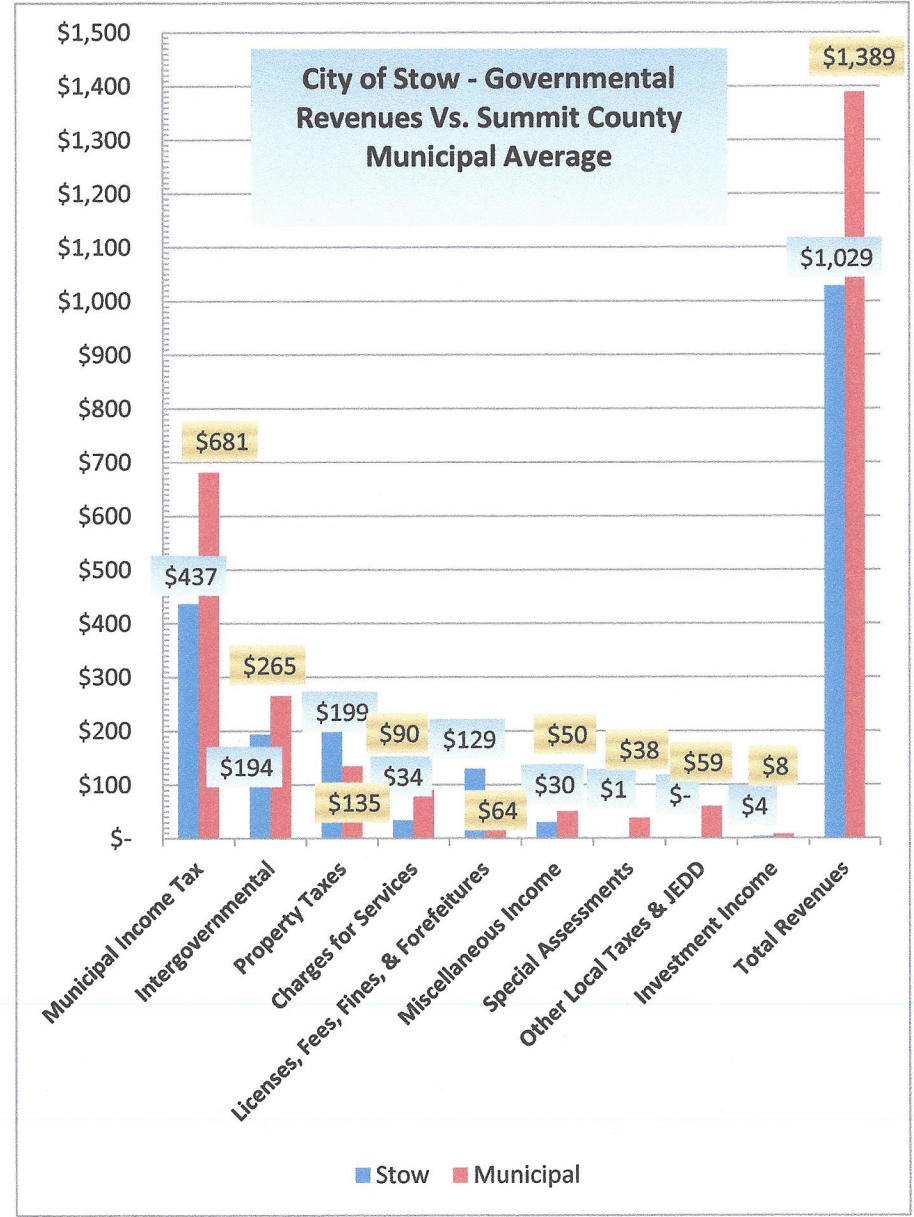
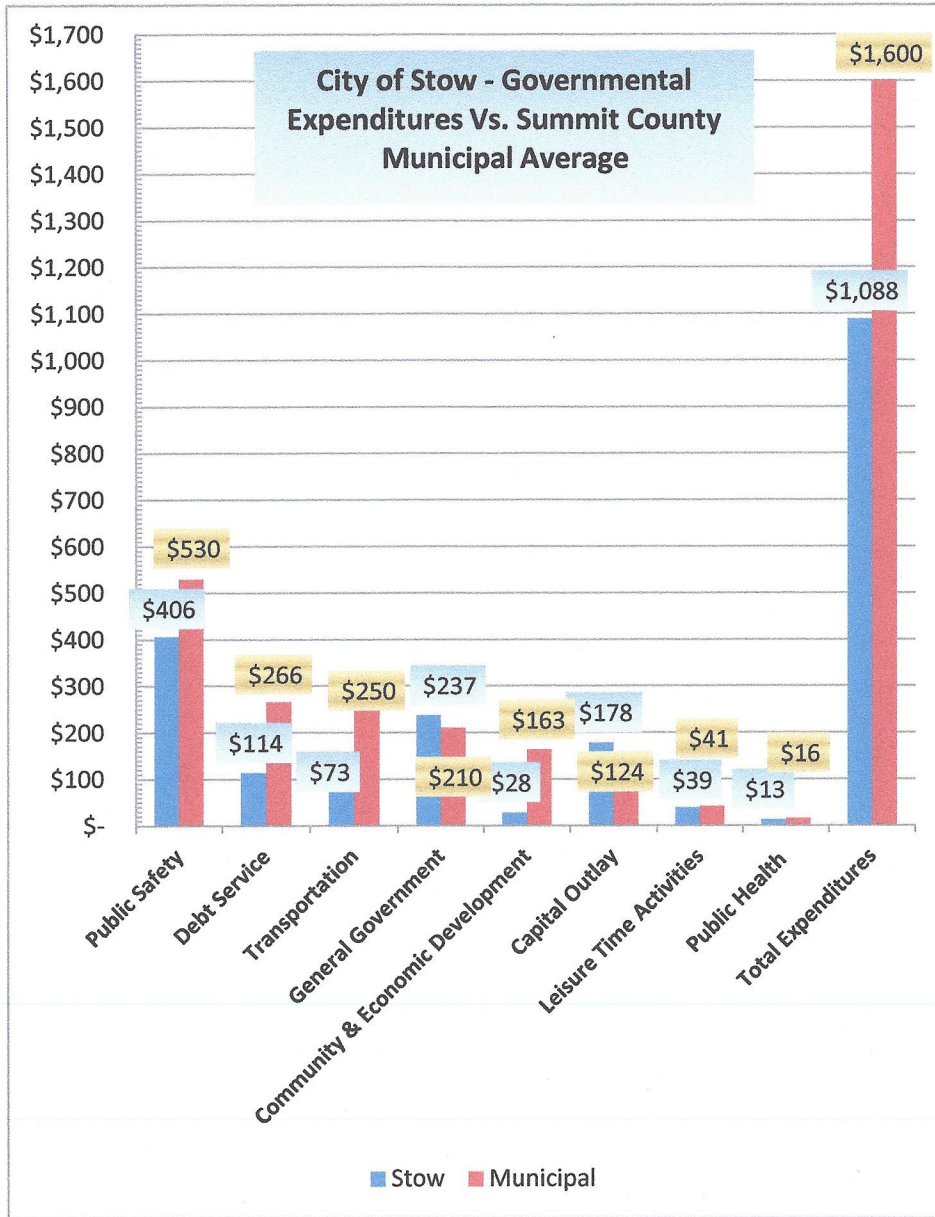
Summit County Municipal Governmental Funds - Per Capita Analysis



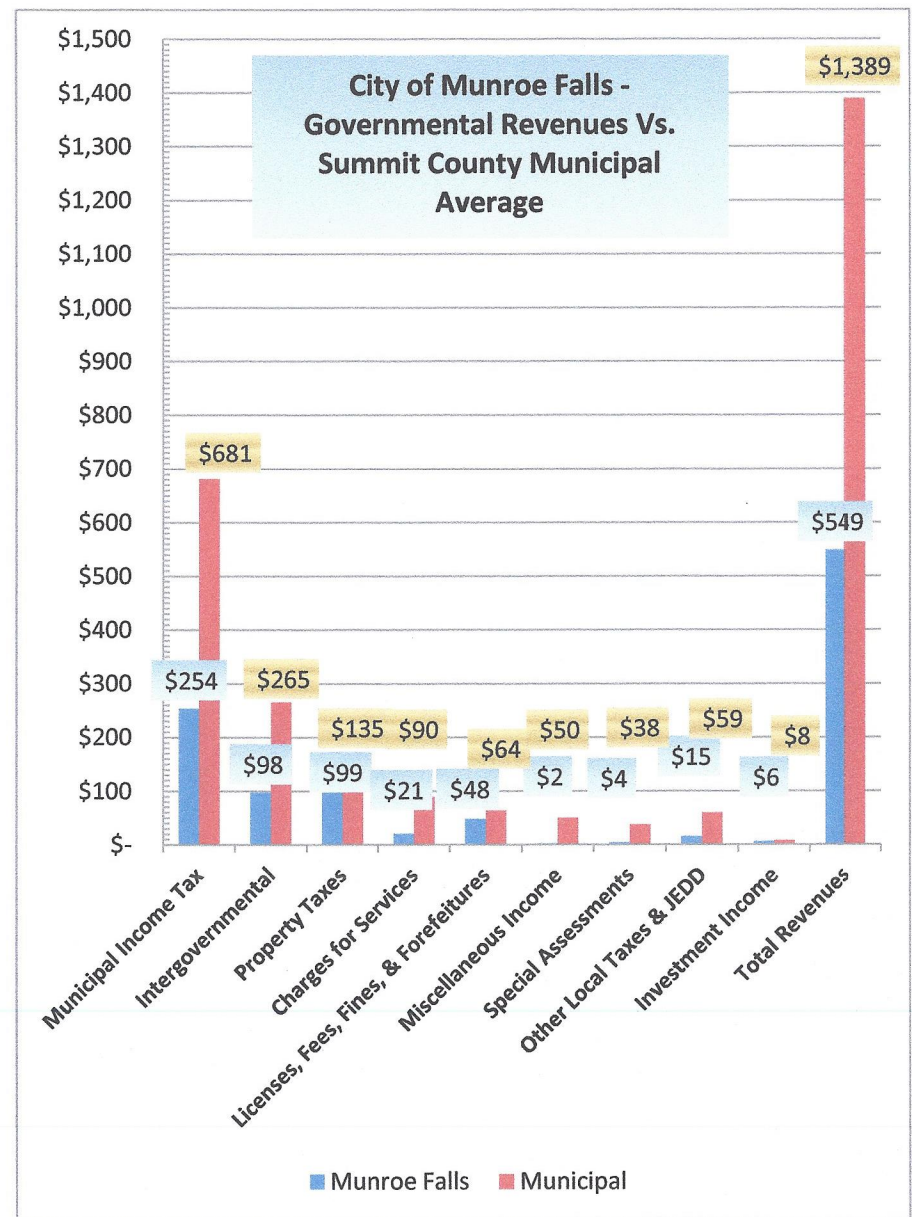
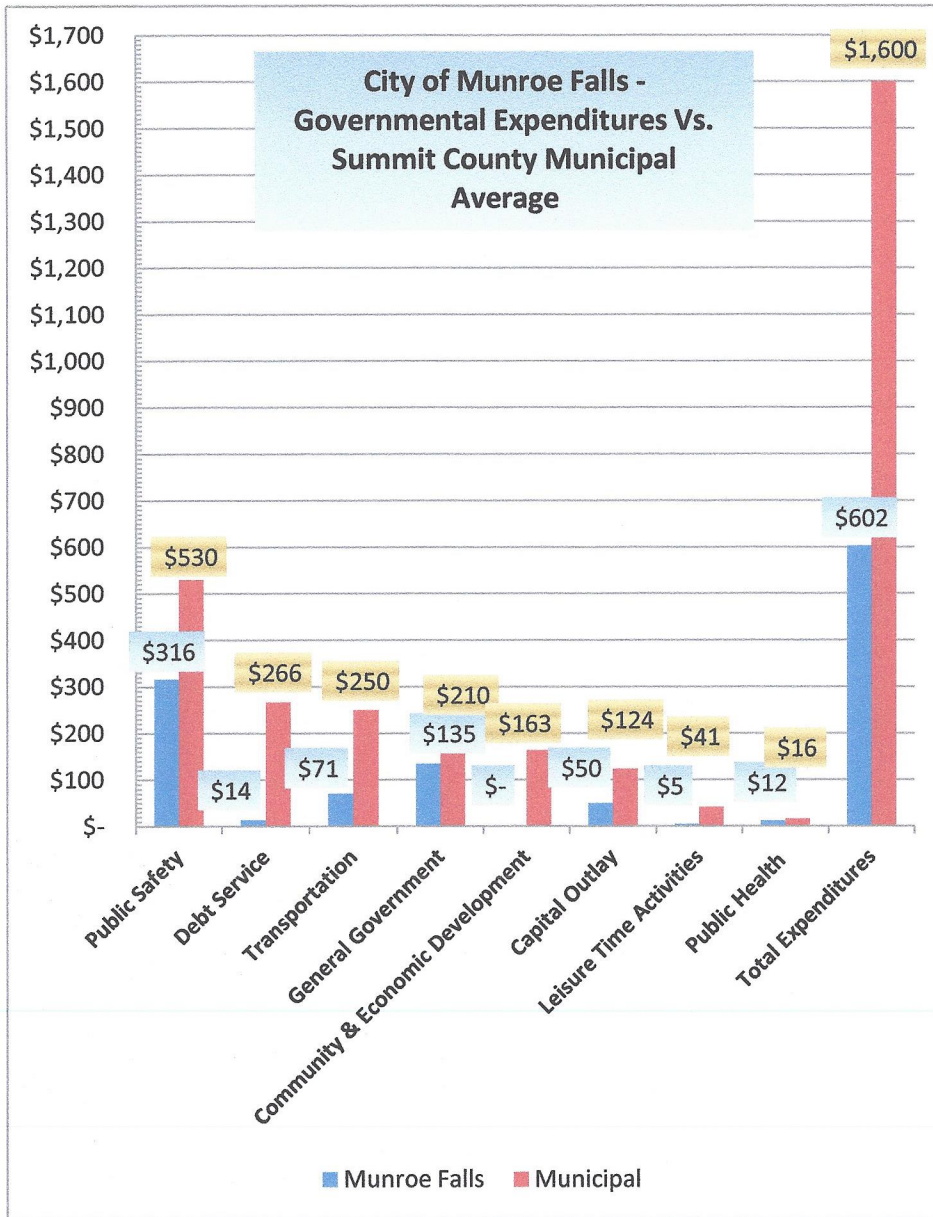
Summit County Municipal Governmental Funds - Per Capita Analysis



Summit County Municipal Governmental Funds - Per Capita Analysis



Summit County Municipal Governmental Funds - Per Capita Analysis



Summit County Municipal Governmental Funds - Per Capita Analysis

