Citizen Auditors of Ohio

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Summit County Municipal Governmental Funds Report and Per Capita Analysis

The Citizen Auditors have prepared this report of the Governmental Funds (combination of General, Special Revenue, Debt Service, and Capital Funds) for the cities/municipalities in Summit County, Ohio and a Per Capita Analysis of that data for all the cities in Summit County, OH for fiscal year 2020. The report is designed to provide an emphasis focused on a per capita (or per person) analysis of governmental funds financial results along with graphic presentations of that data to aid citizens and taxpayers in reviewing the performance of overall governmental financial operations of their city in comparison to other cities and with the combined average(s) of all the cities in Summit County.

The primary purpose of this report is to provide 'citizens/taxpayers' with a summary report on a per capita basis along with a comparison of how their own city's Governmental Funds financial performance stacks up with the average(s) of all the cities in the same County, and to other similar cities within the same County. It is hoped that by providing this information in a simple graphic format that 'citizens/taxpayers' will arrive at questions, concerns, or issues that they can seek answers to from their mayor(s), Council(s), and city Administrators' such as: How or why there are financial differences in per capita revenues, expenditures to the averages or other city's? What are the spending priorities of our city? How can operational improvements or cost efficiencies be implemented? Is your government providing for the general health, safety, and welfare of the 'citizens/taxpayers' in a financially sustainable means? Are we getting the best value or cost-effective use of our tax dollars when compared to other cities or the average(s) in our County?

It is hoped that this form of data presentation will stimulate awareness and discussion between elected representatives and the 'citizens/taxpayers' resulting in the utilization of taxpayer resources in a more transparent, accountable, and familiar way to the public as the beneficiaries and contributors of tax dollars for the various public services provided by each city. As Thomas Jefferson often stated 'Information is the currency of democracy'; let the reader of these reports become informed and enlightened into their government(s) sources and uses of their tax dollars; lest we all remain uninformed 'citizens/taxpayers' and thereby contribute to a bankrupted democracy in which everyone losses! An informed

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'citizen/taxpayer' is an asset to society and makes sound informed financial decisions! Uninformed or bad decisions in life are generally the result of ignorance and/or bad information!

In order to assist in the understanding the vast amount of information in this report, let us begin with some definitions that will prove invaluable in determining where a city's taxes and other revenues are sourced from and on what programs such as Public Safety, General Government, Capital Outlay, etc. they are prioritized for spending/expenditure.

Definitions

- Governmental Funds Are the combined results of the following fund types; General Funds, Special Revenue Funds, Debt Service Funds, and Capital Improvement Funds financial operations and are reported on the modified accrual method of accounting.
- **General Funds** The general fund is used to account for and report all financial resources not accounted for and reported in another fund. The general fund balance is available to the City for any purpose provided it is expended or transferred according to the Charter of the City and/or the general laws of Ohio.
- **Special Revenue Funds** The special revenue funds are used to account for all specific financial resources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.
- Debt Service Funds The bond retirement fund is used to account for monies used for the purpose of retiring principal and interest on debt.
- Capital Projects Funds The capital project funds are used to account for financial resources that are restricted, committed, or assigned to expenditures for capital outlays including the acquisition or construction of capital facilities and other capital assets, other than those financed by proprietary fund types.
- **General Government** (City Council, Mayor, City Manager, Civil Service, Human Resources, Information Technology, Law Director, Finance Department, Engineering Department, Building Department, Planning Department, and Economic Development) expenditures.
- **Public Safety** (Police, Fire, Dispatch, and EMT) expenditures.
- Leisure Time Activities (Parks, Recreation Centers, Pools, Fitness Center, Golf Courses, etc) expenditures.
- Transportation Roads, Sidewalks, Storm Sewers, Snow Plowing, etc) expenditures.

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- Capital Outlay (Investments in land, buildings, roads, storm sewers, fire/police equipment, dump trucks, and other capital assets) expenditures.
- **Debt Service** (Principal & Interest on bonds, etc) expenditures.
- Public Health (County Health Department, etc) expenditures.
- Community Development (includes depreciation expenses) expenditures.
- Accountability Being obliged to explain one's actions, to justify what one does. Accountability requires governments to answer to the citizenry to justify the raising of public resources and the purposes for which they are used. Governmental accountability is based on the belief that the citizenry has a 'right to know," a right to receive openly declared facts that may lead to public debate by the citizens and their elected representatives.
- Intergovernmental Revenues revenues such as State Revenue Sharing, State/Federal Grants, and intergovernmental service contracts for fire or police services are examples.
- **JEDD** Joint Economic Development District income tax revenue sharing agreements between municipal and township communities. Note: Not all communities that have JEDD Districts separate the JEDD revenues for reporting.
- Net Change in Fund Balance the net gain or (loss) of Total Revenues minus Total Expenditures and plus/minus Other Financing Sources (debt issuances, inter-fund transfers, etc.). The impact of the gain or (loss) is taken against the Beginning of the Year Fund Balance to arrive at the End of the Year Fund Balance.
- Per Capita means the impact on an individual person; normally determined by taking a number and dividing it by the total population.

Analysis and Summary Report by Per Capita

This document and the information it contains has many variables and interpretations, so much in fact, that any and all in-depth analysis, articles, and opinions from Citizen Auditor, Loren Sengstock, will be presented in other media venues, such as the Twinsburg Patch (https://patch.com/ohio/twinsburg/posts) or Face book on the Roundtable, referencing this report as the source document.

The reader(s) of this report are forewarned that summarized governmental funds data is always subject to further understanding and investigation in order to provide absolute reliability in assessing broad brushed criticisms or praises on any one city; however, this report and the averages presented are based upon audited GAAP based financial reports and reliable for promoting financial assumptions and determinations in holding public offices accountable for variances to averages of 5% or more, in that the reader can be assured. For instance, if say General Government program expenditures are for instance, 25% higher than the average, the reader could draw the conclusion that their city is either providing considerably more administrative oversight or should be confronted for a detailed explanation as to 'why' their city cannot provide cost effective administrative oversight of governmental operations to similar cities or the averages of all the cities within the same County.

The database reports and graphs of this report are presented in Appendix's 'A' which contains the source database combining reports and comparative analytic graphs and Appendix 'B' which contains the per capita revenue and expenditure graphs of the cities in Summit County compared to the County averages that are a primary focus of this entire report. The Appendix indexes are as follows:

Appendix 'A'

Appendix A - Page 1 – Actual revenues, expenditures, operating income (loss), net change in fund balance with fund balances at the beginning and ending of 2020 as reported in the audited financial reports obtained at the Ohio State Auditor's website. The ending fund balance as a percentage of annual expenditures (the national GFOA [Government Finance Officers Association] recommends that approximate 25% of annual expenditures be carried as a reserve for unforeseen financial risks), populations from the U S Census, and income tax rates. Grand totals for all cities and averages for the cities are calculated providing both the dollar amount and percentage allocations of revenues and expenditures.

Appendix A - Page 2 – Average municipal revenues and expenditures graphs representing where our tax dollars come from and where they are spent.

Appendix A - Page 3 – Is the database created on Page 1 and dividing it by the populations to arrive at per capita (per person) amounts and percentages which are used to create the other individual graphs for revenues, expenditures by programs, total revenues by city, total expenditures by city, net changes in fund balance by city, and beginning/ending fund balances by city.

Appendix A - Page 4 – Public Safety, Debt Service, Transportation, and General Government program expenditures per capita by city graphs.

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Appendix A - Page 5 – Community & Economic Development, Capital Outlay, Leisure Time Activities, and Public Health program expenditures per capita by city graphs.

Appendix A - Page 6 – Municipal Income Taxes, Intergovernmental, Property Taxes, and Charges for Services revenue sources per capita by city graphs.

Appendix A - Page 7 – Licenses, Fees, Fines, Forfeitures; Miscellaneous Income; Special Assessments; and Other Local Taxes & JEDD revenues sources per capita by city graphs.

Appendix A - Page 8 – Investment Income; Total Revenues; Total Expenditures; and Net Changes in Governmental Fund Balance revenue sources and totals per capita by city graphs.

Appendix A - Page 9 - Beginning and Ending Governmental Funds balances per capita by city graph.

Appendix A - Page 10 - Combined Income Taxes and Property Taxes per capita by city graph.

Appendix 'B'

Appendix B - Page 1 – City of Akron governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 2 - City of Twinsburg governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 3 - City of Tallmadge governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 4 - City of Hudson governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 5 - City of Barberton governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

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Appendix B - Page 6 - City of New Franklin governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 7 - City of Fairlawn governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 8 - City of Norton governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 9 - City of Cuyahoga Falls governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 10 - City of Green governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 11 - City of Stow governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

Appendix B - Page 12 - City of Munroe Falls governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

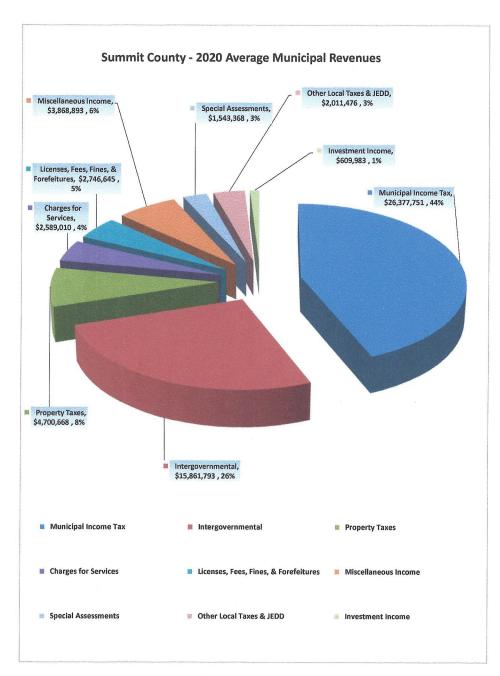
Appendix B - Page 13 - City of Macedonia governmental revenues and expenditures with totals and averages for all cities in Summit County are graphically compared.

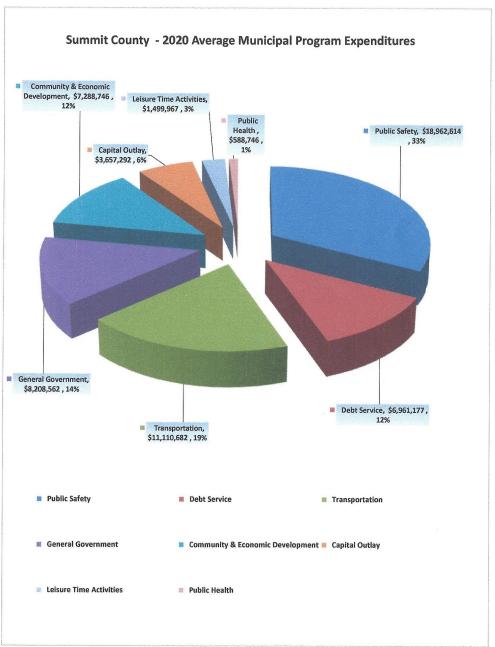
If any reader reviewing this report has any questions, issue(s), corrections, or concerns, please contact Citizen Auditors of Ohio at the contact information contained hereon. The data contained in this report was input by Citizen Auditor, Mr. Loren Sengstock. The reports and any opinions contained herein are those of Citizen Auditors of Ohio only and no public charges for or expenses were incurred in the production thereof.

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Summit County Municipal Governmental Funds Fiscal Year 2020 - Audited Annual Reports

														STATE OF THE PARTY		Table 1 1 1000 1 10
<u>Description</u>	Akron	Cuyahoga Falls	Stow	Barberton	Green	Hudson	Twinsburg	Tallmadge	New Franklin	Norton	Macedonia	<u>Fairlawn</u>	Munroe Falls	Control of the Contro	Municipal Average	Municpal Total Average %
Revenues: Municipal Income Tax	\$ 168,873,815	\$ 24,869,240	\$ 17,275,857	£ 12 272 621	£ 22 012 242	\$ 26,899,880	\$ 21,849,951	\$ 12,118,753	\$ 3,092,727	\$ 6,330,910	6 12 026 645	E 11 (04 070	6 1 502 145	(1)	(1)	(1)
Intergovernmental	\$ 129,057,355		100 1000 1000 1000		\$ 11,662,822	,	, , , , , , , , , , , , , , , , , , , ,		, ,	\$ 6,330,910 \$ 6,033,509	\$ 4,244,765		and the second second	\$ 342,910,758		43.7%
Property Taxes	\$ 24,722,659		\$ 7,496,219			\$ 3,285,833		\$ 2,293,689	, , , , , , , , , , , , , , , , , , , ,	\$ 2,064,493	\$ 1,912,433	, ,	, , , , , , , , , , , , , , , , , , , ,	\$ 206,203,313 \$ 61,108,689		26.3% 7.8%
Charges for Services	\$ 19,094,978			\$ 1,489,174		\$ 1,383,680		\$ 1,301,641	-,,	, , , , , , , , , , , , , , , , , , , ,	\$ 2,861,975			THE RESERVE OF THE PARTY OF THE	\$ 2,589,010	4.3%
Licenses, Fees, Fines, & Forefeitures	\$ 26,131,620	-, -,,	-,,	,,		Silver Comments	\$ 605.087	\$ 332,191		The second secon					\$ 2,746.645	4.6%
Miscellaneous Income	\$ 31,126,421	, ,	\$ 2,753,862			\$ 2,482,306	, , , , , , , , , , , , , , , , , , , ,			,	\$ 276,206		,	The second secon	\$ 3,868,893	6.4%
Special Assessments	\$ 18,957,391				\$ 109,872	,	, ,	\$ 78,978		\$ 437,062					\$ 1,543,368	2.6%
Other Local Taxes & JEDD	\$ 15,785,527		200	B 50 10 10 10 10 10 10 10 10 10 10 10 10 10	\$ 3,228,541			\$ 40,959		\$ 33,080	\$ 878,027	. ,	,	THE RESIDENCE OF THE PARTY OF T	\$ 2,011,476	3.3%
Investment Income	\$ 2,416,776				100	\$ 1,348,759	200000	CALLED BOLLOWS				, ,		\$ 7,929,784	,,	1.0%
Total Revenues	\$ 436,166,542	\$ 58,506,930	\$ 41,842,578	\$ 27,141,309	\$ 45,160,420				\$ 11,892,539	\$ 16,630,060	\$ 22,899,433			\$ 784,024,654	The second secon	100.0%
											3_2333223322		<u></u>	5 70 1102 1100 1	0 0000000	1001076
Expenditures:																
Public Safety	\$ 132,159,171	\$ 21,920,524	\$ 15,557,904	\$ 11,238,178	\$ 11,367,168	\$ 8,058,482	\$ 8,790,558	\$ 8,458,157	\$ 5,125,897	\$ 5,223,567	\$ 8,618,165	\$ 7,807,543	\$ 2,188,670	\$ 246,513,984	\$ 18,962,614	32.5%
Debt Service	\$ 69,556,877	\$ 1,804,380	\$ 2,093,787	\$ 1,615,906	\$ 4,915,833	\$ 2,908,048	\$ 2,191,555	\$ 1,375,445	s -	\$ 865,791	\$ 1,905,258	\$ 1,042,433	\$ 219,984	\$ 90,495,297	\$ 6,961,177	11.9%
Transportation	\$ 100,732,985	\$ 3,629,970	\$ 2,906,737	\$ 1,208,047	\$ 13,286,182	\$ 3,549,814	\$ 6,756,205	\$ 2,123,807	\$ 1,663,090	\$ 3,152,491	\$ 1,632,110	\$ 3,102,171	\$ 695,252	\$ 144,438,861	\$ 11,110,682	19.1%
General Government	\$ 46,395,067	\$ 6,374,747	\$ 9,790,259	\$ 5,051,662	\$ 9,608,323	\$ 6,015,706	\$ 8,545,417	\$ 4,245,734	\$ 1,123,512	\$ 2,139,677	\$ 3,998,701	\$ 2,730,095	\$ 692,410	\$ 106,711,310	\$ 8,208,562	14.1%
Community & Economic Development	\$ 83,560,053	\$ 2,370,726	\$ 1,152,532	\$ 1,234,278	\$ 1,080,848	\$ 1,277,696	\$ 1,050,936	\$ 279,994	\$ 111,294	\$ 45,381	\$ 1,600,269	\$ 989,686	s -	\$ 94,753,693	\$ 7,288,746	12.5%
Capital Outlay	\$ -	\$ 11,738,611	\$ 2,011,479	\$ 1,288,795	\$ 7,023,871	\$ 7,617,052	\$ 1,858,530	\$ 2,655,099	\$ 876,126	\$ 4,224,410	\$ 4,684,080	\$ 3,250,166	\$ 316,573	\$ 47,544,792	\$ 3,657,292	6.3%
Leisure Time Activities	\$ 5,444,462	\$ 4,110,368	\$ 1,447,897	\$ 695,025	\$ 1,785,706	\$ 1,264,768	\$ 608,601	\$ 1,965,045	\$ 169,834	\$ 303,912	\$ 1,354,543	\$ 318,436	\$ 30,972	\$ 19,499,569	\$ 1,499,967	2.6%
Public Health	\$ 4,405,393	s -	\$ 476,752	\$ -	\$ 481,373	\$ 1,007,845	\$ 210,527	\$ 128,831	\$ 132,279	\$ 433,207	\$ 222,162	\$ 116,099	\$ 39,233	\$ 7,653,701	\$ 588,746	1.0%
Total Expenditures	\$ 442,254,008	\$ 51,949,326	\$ 35,437,347	\$ 22,331,891	\$ 49,549,304	\$ 31,699,411	\$ 30,012,329	\$ 21,232,112	\$ 9,202,032	\$ 16,388,436	\$ 24,015,288	\$ 19,356,629	\$ 4,183,094	\$ 757,611,207	\$ 58,277,785	100.0%
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Operating Income (Loss)	\$ (6,087,466)	\$ 6,557,604	\$ 6,405,231	\$ 4,809,418	\$ (4,388,884)	\$ 10,121,260	\$ 2,491,526	\$ 1,847,162	\$ 2,690,507	\$ 241,624	\$ (1,115,855)	\$ 2,765,237	\$ 76,083	\$ 26,413,447	\$ 2,031,804	
Other Financing Sources (Transfers)	\$ 19,328,168	\$ 4,219,311	\$ 1,106,617	\$ 747,960	\$ 10,003,648	\$ 4,201,522	\$ 1,278,945	\$ 1,488,662	\$ -	\$ 2,373,859	\$ 1,936,387	s 6,476	\$ 156,005	\$ 46,847,560	\$ 3,603,658	
Net Change in Fund Balance	<u>\$ 13,240,702</u>	<u>\$ 10,776,915</u>	\$ 7,511,848	\$ 5,557,378	\$ 5,614,764	<u>\$ 14,322,782</u>	\$ 3,770,471	\$ 3,335,824	<u>\$ 2,690,507</u>	<u>\$ 2,615,483</u>	<u>\$ 820,532</u>	\$ 2,771,713	\$ 232,088	\$ 73,261,007	\$ 5,635,462	
Fund Balance (Deficit) Beginning of Year	\$ 95,731,832	\$ 19,037,507	\$ 17,669,971	\$_14,952,922	\$ 53,192,036	\$ 15,601,903	\$ 18,378,257	\$ 11,380,280	\$ 3,952,976	\$ 12 720 472	\$ 11,621,395	\$ 20,615,681	\$ 3,970,035	\$ 298,734,267	\$ 22 070 550	
()			March and March State and Co.	S.A.H.C.E.M.C.E.M.	<u>5 - CD117 21000</u>	S. A. C.	5 1015	S. ARIOUGIAGO	9 917511710	<u> </u>	5 11.021.070	9 2010101001	3 3,077,033	9 270:754:201	<u> </u>	
Fund Balance (Deficit) End of Year	\$ 108,972,534	\$ 29,814,422	\$ 25,181,819	<u>\$ 20,510,300</u>	\$ 58,806,800	\$ 29,924,685	<u>\$ 22,148.728</u>	<u>\$ 14.716.104</u>	\$ 6,643,483	<u>\$ 15.335.955</u>	\$ 12,441,927	<u>\$ 23,387,394</u>	<u>\$ 4,111,123</u>	\$ 371,995,274	\$ 28,615,021	
Ending Fund Balance as % of Expenditures (1)	24.6%	57.4%	71.1%	91.8%	118.7%	94.4%	73.8%	69,3%	72.2%	93.6%	51.8%	120.8%	98.3%	49.1%	49.1%	
1 (/										201070	021070	120,070	301070	1542.74	1,42,70	
					Sun	amit Count	y - Other I	nformation	<u>!</u>							
Population [2020 Estimates - US Census Bureau	195,994	49,005	34,714	25,815	25,678	22,179	18,913	17,259	14,101	11,909	12,029	7,516	5,054	440,166		
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Income Tax Rates [12/31/2020]	2.50%	2.50%	2.00%	2.25%	2.00%	2.00%	2.00%	2.25%	2.00%	2.00%	2.50%	2.00%	2.25%			

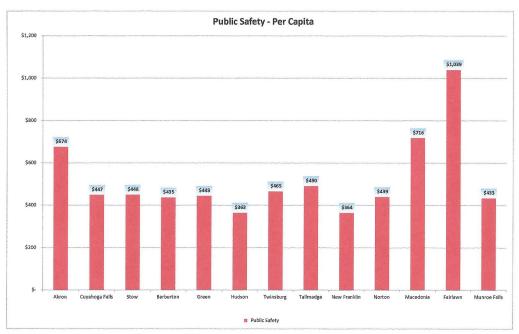


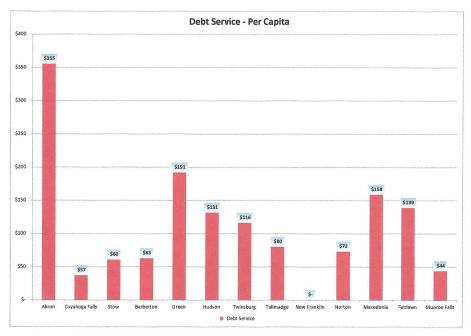


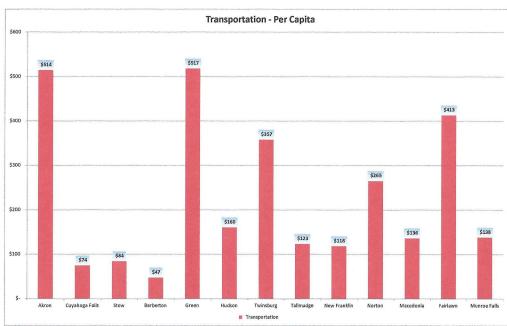
Data Source: Audited Financial Reports - Governmental Funds

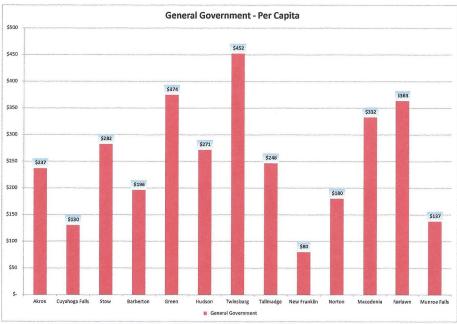
Summit County Municipal Governmental Funds - Per Capita Fiscal Year 2020 - Audited Reports

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<u>Description</u> Revenues:		Akron	Cuy	ahoga Falls		Stow	Barb	erton		Green	1	Hudson	T	winsburg	Ta	llmadge	Nev	w Franklin	Ī	Norton	Ma	<u>cedonia</u>	F	<u>airlawn</u>	Mun	roe Falls		erage	Average %
Municipal Income Tax	S	862	\$	507	\$	498	\$	479	\$	931	\$	1,213	\$	1,155	ø	702	•	219	\$	532	6	1 001	6	1 556	6	212	,	1)	(1)
Intergovernmental	\$	658	\$	267			\$		\$	454	\$	282	\$	225		321		219	\$	507	\$ \$	1,001 353	\$ \$	1,556 551		313 237		779	43.7% 26.3%
Property Taxes	\$	126		207		216	(0.00)		\$	69	\$	148	-		\$	133			\$	173	-		\$	121		167		468 139	7.8%
Charges for Services	\$	97	\$	40	-		\$		\$	40	\$				\$	75			\$	66		238		105		27		76	4.3%
Licenses, Fees, Fines, & Forefeitures	\$	133	\$	28		114			S			7	S		\$	19			\$		\$			35		32		81	4.6%
Miscellaneous Income	\$	159	\$		\$		\$		\$	93	\$	112		141		68			\$		\$	(0)			\$	41		114	6.4%
Special Assessments	\$	97	\$	2			\$	2	S			0	\$		0.00		\$		\$	37		21		8			S	46	2.5%
Other Local Taxes & JEDD	\$	81	\$	54	\$	-	\$	0	\$	126	S	-	\$	_	\$	2	S		-		S		\$	465			S	59	3.3%
Investment Income	\$	12	\$	19	\$	12	\$	24	\$	26	\$	61	\$	39	\$	11	\$	0	\$	27	S	4	\$		\$		\$	18	1.0%
Total Revenues	\$	2,225	s	1,194	S	1,205	s	1,051	\$	1,759	S	1,886	\$	1,719	\$	1,337	\$	843	\$	1,396	\$	1,904	\$	No.	\$	843	9	1,781	100.0%
			-				-					2,000	-	2,122		1,001			4	1,000	-	1,004	Ψ	2,540	Ψ	045	Ψ	15/01	100.070
Expenditures:																													
Public Safety	\$	674	\$	447	\$	448	\$	435	\$	443	\$	363	•	465	\$	490	e	364	\$	439	e	716	e.	1,039	e.	433	•	560	32.5%
Debt Service	S	355	S	37			\$		\$	191	S	131		116		80			S	73		158		139		44		206	11.9%
Transportation	\$	514		74			\$		\$	517		160		357		123		118	-	265	17	136	1	413		138		328	19.1%
General Government	\$	237	S	130		282		196	-	374		271		452		246				180		332		363		137		242	14.1%
Community & Economic Development	\$	426	\$	48			\$		\$	42	S	58	S		\$	16		8			\$	133	-	132		-		215	12.5%
Capital Outlay	\$	-	\$	240	\$	58	\$	50	\$	274	\$	343	\$		\$	154			\$	355			\$	432			S	108	6.3%
Leisure Time Activities	\$	28	\$	84	\$	42	\$	27	\$	70	\$	57	\$	32	\$	114	\$		\$	26			\$		\$		\$	44	2,6%
Public Health	\$	22	\$	-	\$	14	\$	-	\$	19	\$	45	\$	11	\$	7	\$	9	\$	36	\$	18	\$		\$		\$	17	1.0%
Total Expenditures	\$	2,256	S	1,060	S	1,021	S	865	\$	1,930	\$	1,429	\$	1,587	\$	1,230	\$	653	S	1,376	\$	1,996	\$	2,575	s	828	5	1,721	100.0%
•	-												-		-		-		4	2,070	4	2,550	4	2,070	-	020	Ψ	11/21	2001070
0 1 1 7	•	(24)	•	424	•	407		100		(4 ma)					_														
Operating Income (Loss)	\$	(31)	\$	134	\$	185	\$	186	\$	(171)	\$	456	\$	132	\$	107	\$	191	\$	20	\$	(93)	\$	368	\$	15	\$	60	
Other Financing Sources (Transfers)	\$	99	e	86	•	32	•	29	\$	390	S	189	\$	68	\$	86	•		e.	100	6	161	0		0	24	0	100	
Other Financing Sources (Transfers)	J	99	3	00	Ф	32	Ф	29	Ф	390	3	109	Ф	00	Э	80	3	-	3	199	3	161	3	1	\$	31	3	106	
Net Change in Fund Balance	\$	68	S	220	\$	216	S	215	\$	219	•	646	S	199	e	193	S	191	\$	220	S	68	\$	369	\$	46	\$	166	
The Change in Fand Datasee	Ψ		Ψ	ALC	9	210	Φ	215	φ	417	9	040	Φ	122	9	173	<u> </u>	191	<u>D</u>	440	3	00	<u> </u>	309	<u> </u>	46	3	166	
Fund Balance (Deficit) Beginning of Year	\$	488	\$	388	\$	509	\$	579	\$	2,072	S	703	\$	972	\$	659	\$	280	\$	1,068	\$	966	\$	2,743	\$	768	\$	679	
									-				-							2,000	<u> </u>		4	2,710	<u> </u>		Ψ	012	
Fund Balance (Deficit) End of Year	S	556	\$	608	\$	725	S	795	S	2,290	\$	1,349	S	1,171	\$	853	\$	471	\$	1,288	\$	1.034	\$	3,112	\$	012	e	945	
Tand Dalance (Denett) End of Year	-	0,0,0	Management	000	-		Lecanonic	1/3	2	2,270	9	1,342	S. Contraction	- Allertan	Lane	033	9	7/1	2	1,200	9	1,034	2	3,112	2	813	2	845	
Ending Fund Balance as % of Expenditures (1)		24.6%		57.4%		71.1%	g	01.8%		118.7%		94.4%		73.8%		69.3%		72,2%		93.6%		51.8%		120.8%		98.3%		49.1%	
, , ,		75/43/5/4 8		- 11 - 11 -			-	21070						751070		07.070		/ 24.2 / 0		23.070		51.070		120.070		70.570		72.170	
										Sum	mi	t Count	v - (Other I	nfor	mation	1												
																	2												
Population [2020 Estimates - US Census Bureau		195,994		49,005		34,714	24	5,815		25,678		22 170		10 012		17.250		14101		11 000		12.020		7.716		5.054	4	10.166	
i operation [2020 Estimates - US Census Bureau		170,774		42,003		34,/14	2:	3,013		43,078		22,179		18,913		17,259		14,101		11,909		12,029		7,516		5,054	44	10,166	
Income Tax Rates [12/31/2020]		2.50%		2.50%		2.00%	2	2.25%		2,00%		2.00%		2.00%		2.25%		2.00%		2.00%		2.50%		2.00%		2.25%			

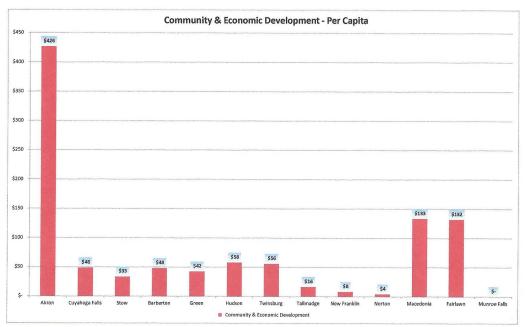


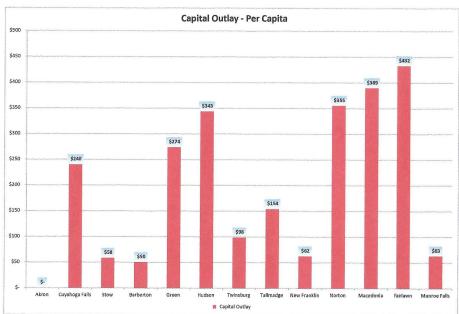


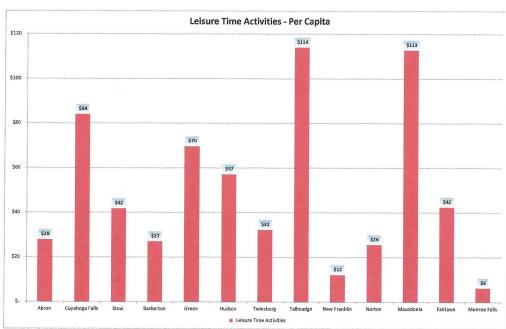


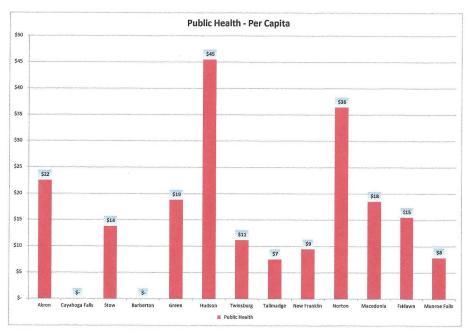


Data Source: Audited Financial Reports - Governmental Funds







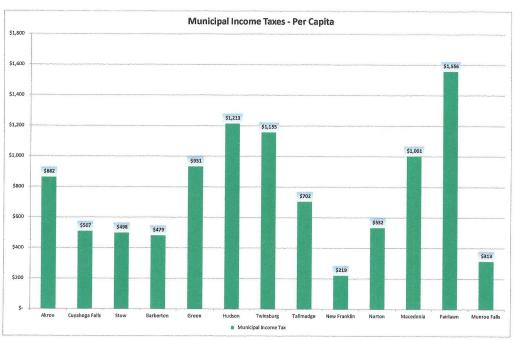


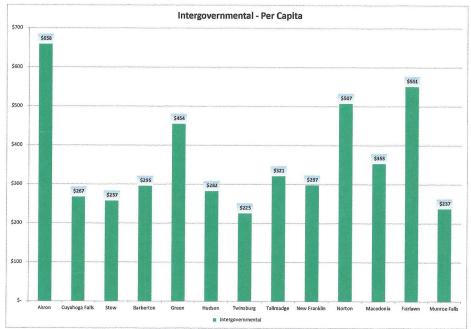
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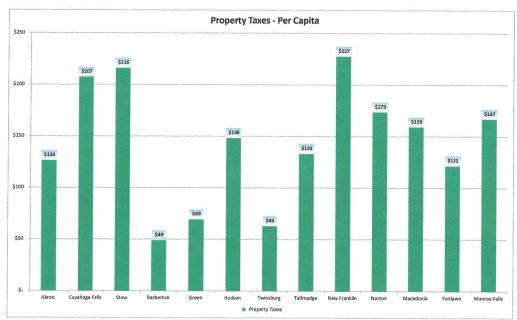
(1) Calculated Fields

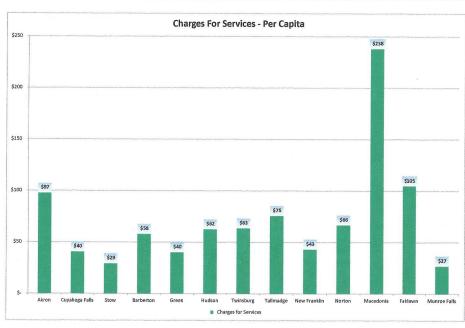
Appendix 'A' - Page 5

All information deemed reliable but not gauranteed.

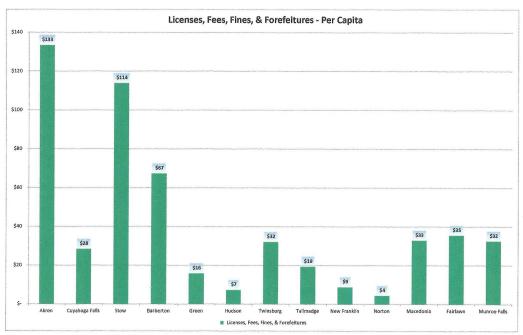


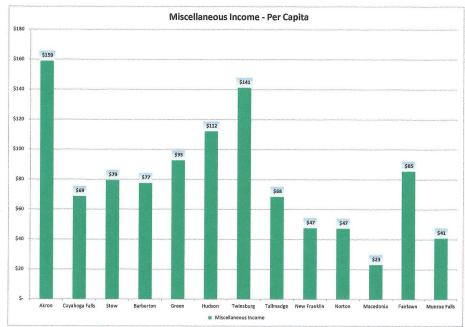


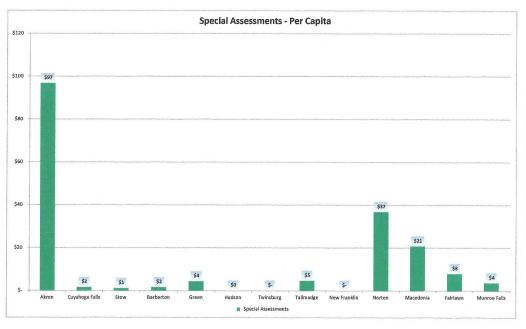


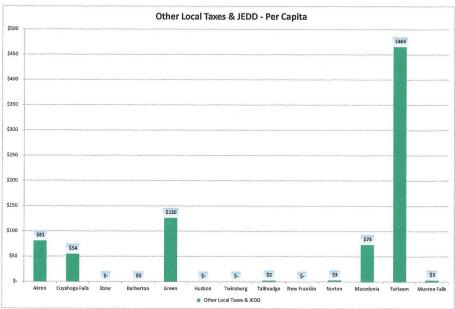


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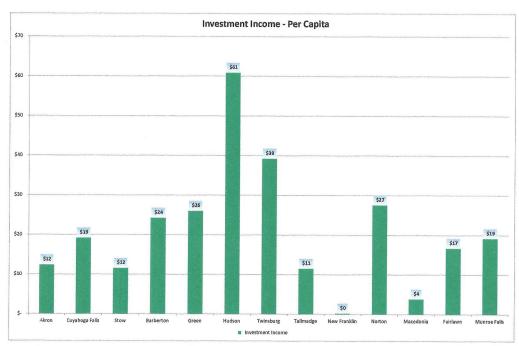


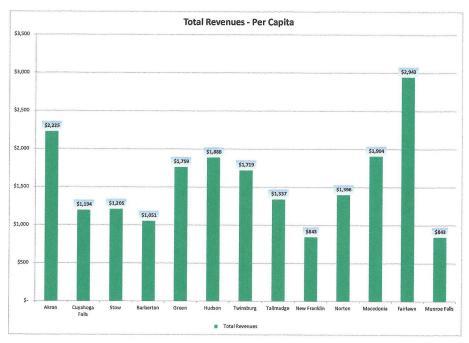


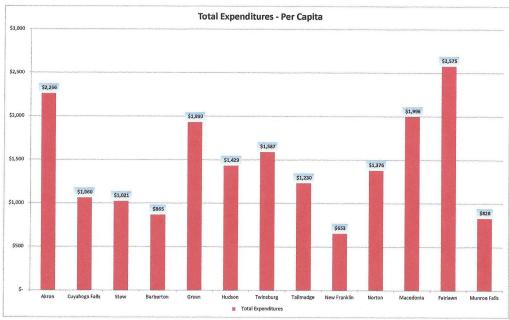


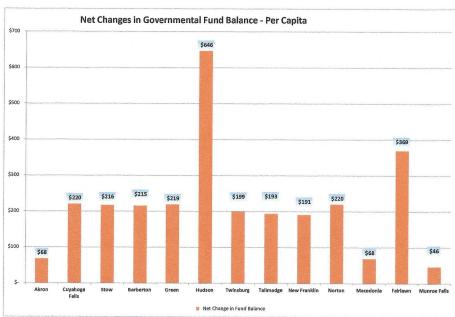


Data Source: Audited Financial Reports - Governmental Funds









Data Source: Audited Financial Reports - Governmental Funds

