



**Attorney General
Justice
Office of the Minister**

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June 24, 2026

Via Email: sem.ponnambalam@gmail.com

Dear Sem Ponnambalam:

Re: An Opportunity to Strengthen Policing and Public Trust

Thank you for your email to Premier Houston dated May 24, 2026, outlining a proposal in relation to a National Centre of Police Excellence, police education and public trust. As Attorney General and Minister of Justice, I am responding on behalf of Premier Houston.

I appreciate your commitment to enhancing public safety and sharing your goal of strengthening policing through education, professionalism, and public trust. In June 2025, the Province completed a comprehensive review of policing in Nova Scotia including extensive engagement. Many of the themes outlined in your letter were identified through this review, including fragmentation - particularly in police Records Management Systems – as well as the need to improve efficiency, optimize resource use, and strengthen public trust.

The Province has begun police modernization initiatives arising from the review, including:

- Adopting a layered policing model;
- Implementing a single, police records management system;
- Enhancing police governance models;
- Amending the billing model for municipalities policed by the RCMP;
- Enhancing the Nova Scotia Policing Standards; and
- Ensuring appropriate police resourcing across the province.

More information on the policing review can be found in the report titled *Shaping the Future: Policing in Nova Scotia*, at the following website, [policing-review-shaping-future-2025-06-en.pdf](#).

Your white paper has been provided to staff within Department of Justice, Public Safety and Security Division for review and information.

Thank you again for your engagement and your efforts to support the modernization of policing in Nova Scotia and across Canada.

Sincerely,

A handwritten signature in blue ink that reads "Scott Armstrong". The signature is written in a cursive style with a large, stylized 'S' and 'A'.

The Honourable Scott Armstrong, M.L.A.
Attorney General and Minister of Justice