Timely Tips: Project Manager Communication



Dr. Susan G. Riegler © 2020

The Information Exchange Exercise can be a useful way to set a foundation for consistent and timely communication over the course of a project. The four elements include Ask, Describe, Say, and Share:

- Ask me for my ideas about the task/project
- **Describe** what you expect on a particular assignment before the start
- Say something positive and specific about my work and check-in at the midpoint
- **Share** information that will help me succeed and engage in an after action check-in for the future

Ask	Do you have ideas about this project? How long do you think it will take? What barriers exist for you? What are we missing?
Describe	This project has a short deadline. I appreciate your skills, so am counting on you for xyz.
Say	You did a great job on the prior project; how are you feeling about progress so far on this one?
Share	We will work with two other teams on this project. One team likes to work at a face pace and wants answers from us immediately when they reach out. The other team works like we do. How might we work with the different styles? * How can we maximize those styles?

* Microsoft Analytics (or other similar feedback programs) offers nudges regarding time use that can help you and your team adjust to different time styles. One example:

Food for thought



Last week, you sent several calendar invitations to your colleagues last-minute.

Make sure to give people enough time to prepare for meetings.

More insights

Dr. Susan G. Riegler (MBA, EdD) serves as Principal Compensation Officer and Advisor at Harvard University. She is a certified Human Resources Professional (SPHR, CCP, CBP, GRP). Susan studies how we experience time at work.

Want more Timely Tips? Visit Susan at susangriegler.com