

Course Description



Advanced Risk Leadership for Projects and Organisations

Risk Management Professional (PMI-RMP®) Compliant Development Programme

Course Summary

Effective risk management is critical to the success of projects, programmes, and organisational initiatives. In increasingly uncertain environments, organisations must identify risks early, make informed decisions under uncertainty, and build resilience into their delivery frameworks.

This intensive five-day experiential programme develops advanced risk management capability aligned with the PMI Risk Management Professional (PMI-RMP®) framework and international risk management practices.

Through realistic risk simulations, facilitated scenario exercises, and role-play decision workshops, delegates will strengthen their ability to identify, analyse, respond to, and govern risks across complex delivery environments.

While the programme supports professionals pursuing the PMI-RMP® credential, the primary focus is on developing practical risk management capability that improves organisational performance and resilience.

Why You Should Attend

Many projects encounter avoidable delays, cost overruns, and operational disruptions because risks are not properly identified, assessed, or managed.

This programme equips professionals to:

- Identify risks early and systematically
- Analyse uncertainty and prioritise critical threats and opportunities
- Develop effective risk response strategies
- Support informed decision-making under uncertainty
- Integrate risk management into project and programme delivery
- Strengthen organisational resilience
- Improve governance and risk communication

Delegates will gain the skills and confidence needed to manage uncertainty proactively rather than reactively.

Learning Outcomes

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By the end of this programme, delegates will be able to:

- Establish structured risk management frameworks for projects and programmes
- Identify risks using systematic techniques and collaborative workshops
- Analyse risks qualitatively and quantitatively
- Develop practical risk response and mitigation strategies
- Monitor and control risks throughout the delivery lifecycle
- Communicate risk information effectively to stakeholders and leadership
- Support decision-making under uncertainty
- Embed proactive risk management practices within organisational culture

Organisational Impact

Organisations benefit significantly when risk management becomes a structured and proactive capability.

This programme helps organisations to:

- Reduce project delivery failures and delays
- Improve forecasting and decision-making
- Strengthen governance and oversight
- Enhance resilience against operational disruption
- Improve communication of risk information to leadership
- Encourage proactive identification of threats and opportunities
- Align risk management with strategic and operational objectives

Delegate Impact

Delegates completing this programme will:

- Gain greater confidence managing uncertainty
- Improve their ability to identify emerging risks
- Develop stronger analytical and decision-making skills
- Enhance communication with senior stakeholders about risk exposure
- Strengthen their ability to facilitate risk workshops and assessments
- Learn to manage both threats and opportunities
- Expand their professional capability in risk leadership

Participants will leave with practical tools and techniques that can be applied immediately within their projects or organisations

Methodology

This programme uses scenario-based learning and practical simulations to develop applied risk management capability.

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Delegates work through an evolving risk case study environment where new risks emerge and decisions must be made under uncertainty.

Learning methods include:

- Risk identification workshops
- Scenario analysis exercises
- Decision-making simulations
- Risk register development exercises
- Stakeholder risk communication role play
- Case study discussions
- Facilitated reflection and peer learning

Participants rotate roles such as:

- Project Manager
- Risk Manager
- Sponsor
- Technical Expert
- Supplier
- Governance Board Member

Who Should Attend

This programme is designed for professionals responsible for identifying and managing risk within projects, programmes, or organisational initiatives.

Suitable participants include:

- Project Managers
- Programme Managers
- Risk Managers
- PMO professionals
- Governance and assurance professionals
- Business analysts and change managers
- Technical leads responsible for delivery risk

Delegates will benefit most if they have experience working in project, programme, or operational environments where risk management is required.

Day-by-Day Course Outline

Day 1 – Foundations of Risk Management

The first day introduces structured approaches to risk management and how organisations manage uncertainty in complex environments.

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Topics include:

- The role of risk management in project and organisational success
- Types of risk: strategic, operational, technical, and delivery risks
- Risk governance and organisational risk culture
- Establishing risk management frameworks
- Integrating risk management with project and programme delivery

Delegates participate in a risk identification workshop simulation, identifying threats and opportunities within a complex project scenario.

Day 2 – Risk Identification & Stakeholder Engagement

Effective risk management begins with identifying the right risks early and engaging the right stakeholders.

Topics include:

- Structured risk identification techniques
- Risk workshops and facilitation methods
- Stakeholder involvement in risk management
- Risk categorisation and risk breakdown structures
- Early warning indicators

Delegates participate in risk workshop simulations, practising techniques for identifying risks collaboratively.

Day 3 – Risk Analysis & Prioritisation

Day three focuses on analysing risks and determining which risks require the greatest attention.

Topics include:

- Qualitative risk analysis
- Probability and impact assessment
- Risk prioritisation techniques
- Risk exposure analysis
- Introduction to quantitative risk analysis concepts

Delegates work through risk assessment exercises, prioritising risks and recommending management actions.

Day 4 – Risk Response Planning

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Once risks are identified and analysed, organisations must determine the most effective responses.

Topics include:

- Risk response strategies for threats and opportunities
- Risk mitigation planning
- Contingency and fallback strategies
- Risk ownership and accountability
- Integrating risk responses into project plans

Delegates participate in risk response planning simulations, deciding how best to address emerging project risks.

Day 5 – Monitoring Risk & Decision Making Under Uncertainty

The final day focuses on maintaining ongoing risk awareness and supporting leadership decision-making.

Topics include:

- Risk monitoring and reporting
- Risk dashboards and governance
- Escalation and decision-making processes
- Managing risk in changing environments
- Building organisational resilience

Delegates participate in a risk crisis simulation, responding to escalating threats affecting a major project initiative.

The programme concludes with reflection on applying advanced risk management practices within participants' organisations.