

# Annual Report

Cambridge Shelter Corporation | 2022

# MISSION STATEMENT

Our mission is to provide safe shelter, and to offer programs and services in support of the hopes and needs of people dealing with life issues.



No one in our community will be homeless.

# OUR CORE COMPETENCIES



EMERGENCY  
SHELTER



WHOLE PERSON  
APPROACH TO  
CARE



PERMANENT  
HOUSING

THE  
BRIDGES  
26 SIMCOE ST



## EXECUTIVE SUMMARY

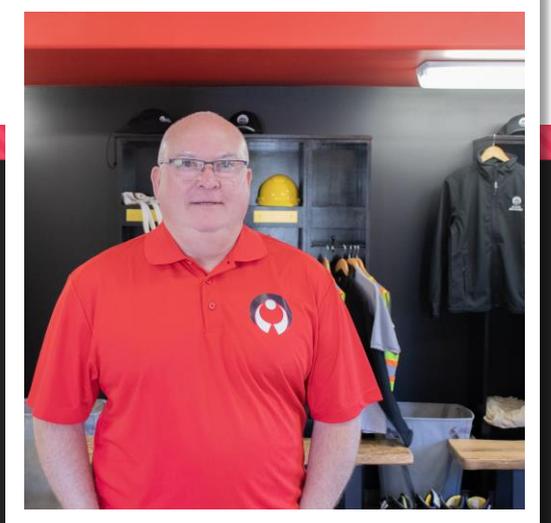
As we strive to put the pandemic in the rear-view mirror, the operations at the CSC have been ramping up with enthusiasm. We continue to provide shelter services at the Bridges for those needing a roof over their head and have taken on the task of caring for our most vulnerable and medically complex community members through our Kinsmen Centre.

A grant from the River Dali Foundation provided the funding to explore future programs and enabled us to develop our Social Enterprise, In Our Backyard.

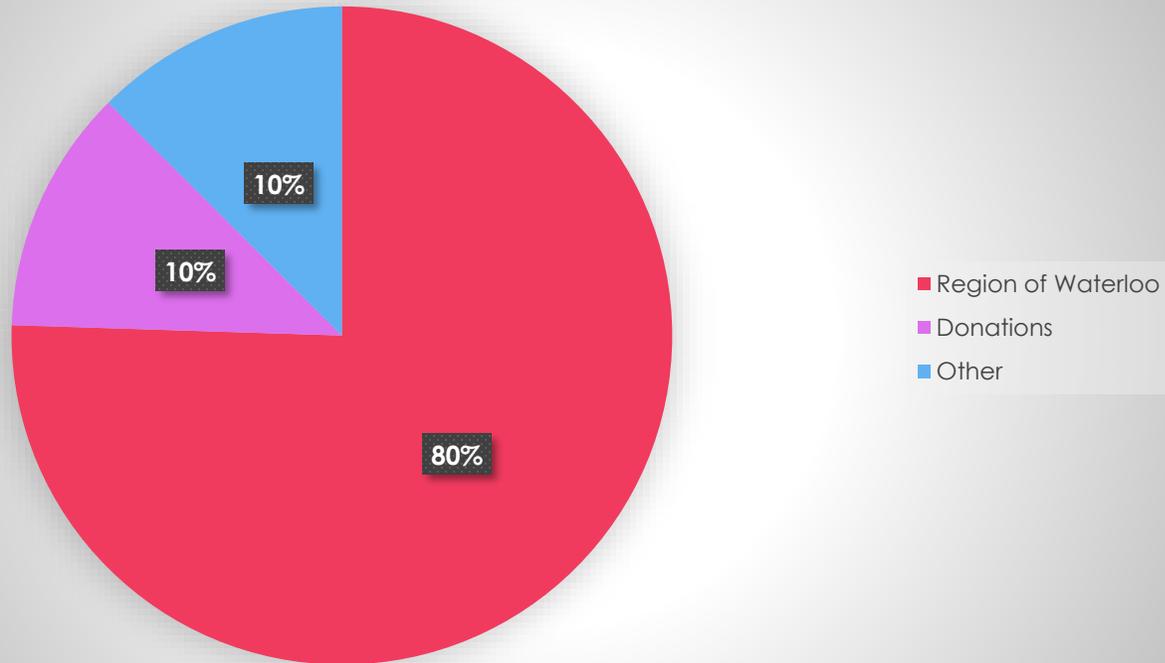
Our housing team continues to find suitable, stable housing for those we serve, and we continue to set the standard for rapid rehousing within the sheltering community. With the cost of rent continuing to increase this work has become quite challenging but something our team meets head on with a passion. We believe that housing is a right for all, and we will continue to strive to hand over as many keys to forever homes as we can.

We all deserve a home.

*Wayne Paddick*, Executive Director



# REVENUE STREAM

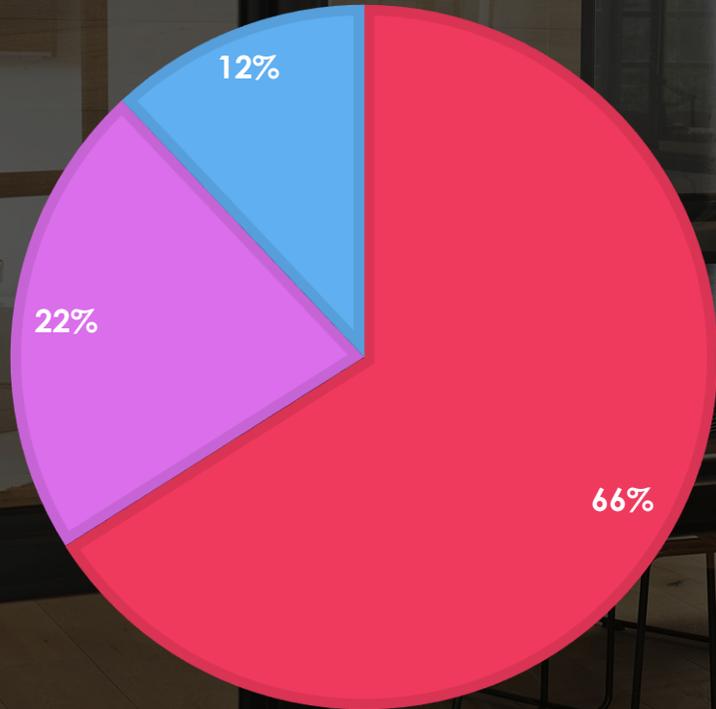


In September 2022 we again hosted our Fall Golf Classic tournament which, combined with other fundraising events, raised more than \$35,000 for programs and services.

We are thankful to our major funders:

- The Region of Waterloo
- The Jim and Lorna Blair Foundation
- United Way of Waterloo Region
- The Ontario Trillium Foundation
- and many faithful donors

# SOCIAL INVESTMENTS



SHELTER SERVICES



HOUSING SERVICES



OVERHEAD & ADMINISTRATION

88% of revenue generated goes directly to front-line service for our residents and tenants.

## 857 Unique Clients Served in 2022



\*Blair Voluntary Trust Program



I now believe there are people who care with no strings attached which in turn has made me a more caring person.

- Client

# SHELTER SERVICES





90,139

# MEALS SERVED

Our partnerships with The Food Bank of Waterloo Region and The Cambridge Self-Help Food Bank are essential to ensuring a continuous supply of fresh, nutritional food items, which enables us to feed every individual that comes through our doors.



THE  
**FoodBank**  
OF WATERLOO REGION



Cambridge **Food Bank**



**32,121**



**2022 total overnight accommodations.**



# VOLUNTEER HOURS

3,110



Volunteering keeps me humble and reminds me to be thankful for my blessing and give back in some small way.



The Firehall

We employ graduates of Cambridge Shelter and offer meaningful employment and personal development opportunities for our clients.

# SOCIAL ENTERPRISE

**NEW FOR**  
**SPRING**  
**2022**



**IN OUR  
BACKYARD**  
*Neighbours Helping Neighbours*



# CHAIR REPORT, BOARD OF DIRECTORS

2022-2023 was another challenging year.

We hit some key milestones including rehousing over 200 individuals since 2021. We said goodbye to Anne Tinker who made many positive strides in CSC services and protocols and welcomed Wayne Paddick to the role of Executive Director.

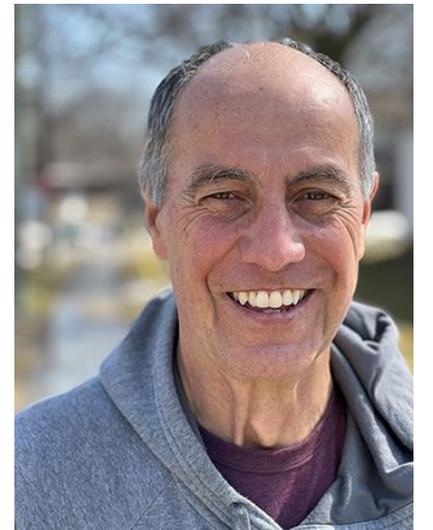
As always, we must extend sincere gratitude to the many companies that donate their resources, both personnel and financial, and to our donors, big and small that continue to invest in our mission. We also must acknowledge Justin Chan and the Community Company for their guidance and support in developing In Our Backyard, the CSC social enterprise.

Volunteers are our best kept secret and provide helping hands across our organization, from the kitchen to the board of directors and our fundraising events. They are an integral part of the CSC success in so many areas.

Our success is also directly linked to the hard work of our team. We have made extraordinary progress this year, and on behalf of the board, we would like to personally thank every team member for their energy.



*Sharon R. Livingstone*  
Co-Chair of the Board



*Bob Howison*  
Co-Chair of the Board

Imagine Canada's Standards Program is among the first of its kind at a national level and offers accreditation to charities and non-profits that demonstrate excellence in the following five key areas:

- \*Board governance
- \*Financial accountability & transparency
- \*Fundraising
- \*Staff management
- \*Volunteer involvement

Cambridge Shelter Corporation was the first shelter in Canada accredited under this program in 2013 and has received reaccreditation annually since then.

