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OFFICIAL REVIEW®



2019 MOWW DISTINGUISHED SERVICE AWARD RECIPIENT

VICE ADMIRAL ROBERT L. THOMAS, JR.

US NAVY, RETIRED



“THANKS FOR YOUR SUPPORT AND SERVICE”

Dear Companions of the Military Order,

As all of you know, this is the 100th anniversary of the founding of the Order. Our 100th year convention will take place in Simi Valley, CA, from 7–10 August 2019. This is a once in a lifetime event. Be a part of the great time we will have at the Reagan Library with the CINC Banquet under the wings of Air Force One.

As the Taoists say, “Beginnings and endings are most difficult.” This is certainly true for me and my tour of duty as the 88th Commander-in-Chief of the Military Order of the World Wars. For me, the highlight of my tenure was the opportunity to meet the Companions of the Order located throughout the United States. I was very impressed by the various approaches that Companions and chapters have developed to deal with the challenges of membership, involvement, mentoring, and conducting outreach activities.

There are several people that I would like to thank for their support during my time as CINC. First, my wife Joanne, who had to hold down the fort during my travels to various parts of the country. Second, the MOWW Chief of Staff, Brig Gen Art Morrill, who provided perceptive insights and suggestions about issues that the Order faces. Third, SVCINC LTC Chuck Chamberlin, who was always available with excellent ideas and suggestions. Fourth, the VCINCs ... BGEN Fred Lopez, CDR Bob Hartman, and LTC Michael Okin who replaced him when CDR Hartman became a MOWW, Inc., Trustee, Maj Bob Williams and CPT Paula Mitchell. Fifth, the Order's region commanders, who have a challenging job serving as a conduit for information and providing guidance throughout their respective region's chain of command. Last, and most important, the chapter commanders and Companions of the Order. These Companions are the heart of the Order—the doers and achievers who project the ideals of our organization and turn our Preamble into a daily reality.

Last, thanks to the Companions who donated to the CINC Solicitation. We surpassed the \$90,000 goal and actually raised just over \$100,000! We also met our 4% Strategic Goal 1 on recruiting. By serving as informed recruiters, the Companions who brought in new members helped to ensure our Order will continue to exist so we can have a 200th Anniversary Celebration!

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Commander-in-Chief
The Military Order of the World Wars

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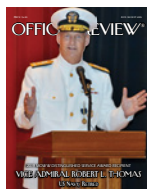
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ON THE COVER

VADM Robert L. Thomas, command of US Seventh Fleet speaks during a US Seventh Fleet change of command ceremony at the Fleet Activities Yokosuka, in Kanagawa, Japan, on 7 September 2015.
Photo by Keizo Mori/UPI



VADM ROBERT L. THOMAS, JR., USN (RET)

The son of a career Marine, VADM Robert Thomas graduated from the University of California with a Bachelor of Science in Civil Engineering. He holds a Master of Science in National Security Studies from the National War College.

As a career submarine officer, VADM Thomas served on fast-attack submarines operating in both US Pacific Command and US Central Command theaters of operation. His assignments included USS Guitarro (SSN 665), USS Permit (SSN 594), USS Asheville (SSN 758) and USS Bremerton (SSN 698) where he served as commanding officer. Additionally, he took command of USS Tucson (SSN 770)

while serving as Deputy Commander, Submarine Squadron (SUBRON) 11.

VADM Thomas served as Commander, Submarine Force, US Pacific Fleet Representative West Coast; Commander, Submarine Squadron 11



and Commander, Task Force 74/54 in Yokosuka, Japan. In his last assignment, he commanded the US 7th Fleet. He assumed duties as Director, Navy Staff, in October 2015.

Ashore, VADM Thomas served as flag Aide to the Deputy Chief of Naval Operations (OP-07); program analyst in the Secretary of the Navy's Office of Program Appraisal; Director of Operational Support (CNO N23); Assistant Deputy Director for Politico-Military Affairs, Western Hemisphere,

J5, on the Joint Staff; Director, Plans and Policy (N5) for Naval Special Warfare Command; Director, Strategy and Policy Division (OPNAV N51); Vice Director of Operations, J3, on the Joint Staff; and Chief of Staff, J5, on the Joint Staff. ★

The US 7th Fleet was established 15 March 1943, when the Southwest Pacific Force was renamed. Today it is the largest forward-deployed US fleet and its area of responsibility includes the Western Pacific and Indian Oceans. SEVENTH Fleet's Area of Responsibility (AOR) encompasses more than 48 million square miles (more than 124 million square kilometers) from the Kuril Islands in the north to the Antarctic in the south, and from the International Date Line to the 68th meridian east, which runs down from the India-Pakistan border. SEVENTH Fleet's AOR includes 36 maritime countries and the world's 5 largest foreign armed forces - People's Republic of China, Russia, India, North Korea and Republic of Korea. Five of the seven U.S. Mutual Defense Treaties are with countries in the area - Republic of the Philippines, Australia and New Zealand, Republic of Korea, Japan, and Thailand.

At present, it is the largest of the forward-deployed US fleets, with 60 to 70 ships, 300 aircraft and 40,000 Navy and Marine Corps personnel. Its principal responsibilities are to provide joint command in natural disaster or military operations and operational command of all naval forces in the region.





*The Commander-in-Chief
of the
Military Order of the World's Wars
cordially invites you
to attend the
100-Year Anniversary of the Order
2019 MOWW "Centennial" Convention*

*Tuesday, 6 August 2019 through
Saturday, 10 August 2019*

*Grand Vista Hotel
999 Enchanted Way, Simi Valley, CA
Reservations: 805-583-2000 | Group Code: 2229*



CONSTITUTION & BYLAWS COMMITTEE

PCINC LTC GARY O. ENGEN, USA (RET)
CHAIR, CONSTITUTION & BYLAWS COMMITTEE (MOWW)

RECOMMENDATIONS

The proposed amendments to the MOWW Constitution and Bylaws follow. The MOWW Constitution & Bylaws Committee recommends their adoption and presents them for consideration by, and the vote of, the delegates to the 2019 MOWW Convention.

FOR THE GOOD OF THE ORDER
PCINC GARY O. ENGEN, LTC, USA (Ret)
Chair, MOWW Constitution & Bylaws Committee

1. MOWW Constitution. Membership. Submitted by TG LTC George J. L. Walker, USA (Ret).

- a. Current Language: "Hereditary Membership. Hereditary Membership is open to citizens of the United States of America who are of good moral character and repute, and who are:" [REF: MOWW Constitution, Article II, Section 1, Para D]
- b. Proposed Language: "Hereditary Membership. Hereditary Membership is open to citizens of the United States of America who are at least eighteen (18) years of age, of good moral character and repute, and who are:" [Note: Committee adjusted the age from the proposed age of 16 to the age of 18 to reflect the age of consent]
- c. Rationale: No one should be enrolled in any organization without their informed knowledge and consent. Yet in the past, there has been no age restriction as a qualification for hereditary membership in the Order. As a result, we now have a number of Hereditary Perpetual Members who, at the time their sponsors enrolled them in the Order, were too young to know what they were getting into. (Indeed, we know of two who were still in diapers.) They have never attended a meeting or otherwise participated in MOWW and most have not served in the Armed Forces. These companions serve, and have served, no purpose in the Order other than to boost the Perpetual Member Dividends of their respective chapters. Beyond that, they are simply names on a roster. Furthermore, once their sponsors have passed away, it is virtually impossible to locate these individuals.
In addition, our tax-exempt status under paragraph 501(c)(19) of the IRS Code depends on our maintaining at least 75% veteran membership. If we continue to admit children who have no idea what the Order is about as hereditary members, then non-veterans might soon exceed 25% of our membership and our tax-exempt status might become jeopardized.

We can do nothing about those hereditary companions who were enrolled without their knowledge and consent in the past. (Most are now adults and they can remain in the Order or resign, as they wish.) But from now on, we should restrict membership to those who are old enough to join of their own free will.

By age 16, however, young people are usually enrolled in high school and capable of making an informed decision as to whether they wish to join MOWW. Most 16-year olds are thinking about the future and their role in it. Those who take an interest in MOWW are usually also interested in student government, JROTC, scouting, and other forms of youth leadership, as well as history and genealogy. There are several ways that such young people can contribute, such as perhaps writing articles for a chapter newsletter, assisting at recruiting venues like Retiree Appreciation Days, and even assisting with the operation of Regional and National Conventions, should their chapter be fortunate enough to be chosen to sponsor one. These are the types of people we want and need in our Order.



2. MOWW Constitution. General Staff Officers. Submitted by SVCINC LTC Charles S. Chamberlin, USA (Ret).

- a. Current Language: “General Staff Officer Members-at-Large (appointed and elected).” [REF: MOWW Constitution, Article V, Section 1, Paragraph R]
- b. Proposed Language: “General Staff Officer Members-at-Large (appointed).”
- c. Rationale: GSOs are currently comprised of five nationally-elected GSOs and five CINC-appointed GSOs. At the request of CINC LTC Hollywood, VCINC BGen Lopez did a study of GSOs, their roles and responsibilities, their use, the needs of the Order, etc., and concluded that the Order would be best served by having up to ten appointed GSOs. After EXCOM discussion, the consensus was that the CINC/SVCINC would appoint at least five GSOs, but no more than ten, and that elected GSOs would be discontinued. GSO appointments and allocation to be made by the CINC/SVCINC upon request of VCINC, National Committee Chairs and any other National Officer. The EXCOM supported this conclusion.

3. MOWW Constitution. Selecting National Officers. Submitted by SVCINC LTC Charles S. Chamberlin, USA (Ret).

- a. Current Language: “General Staff Officer Members-at-Large (five (5) of the ten (10) members).” [REF: MOWW Constitution, Article V, Section 2, Paragraph A, Sub-Paragraph 9).]
- b. Proposed Language: “General Staff Officers (Appointed).”
- c. Rationale: GSOs are currently comprised of five nationally-elected GSOs and five CINC-appointed GSOs. At the request of CINC LTC Hollywood, VCINC BGen Lopez did a study of GSOs, their roles and responsibilities, their use, the needs of the Order, etc., and concluded that the Order would be best served by having up to ten appointed GSOs. After EXCOM discussion, the consensus was that the CINC/SVCINC would appoint at least five GSOs, but no more than ten, and that elected GSOs would be discontinued. GSO appointments and allocation to be made by the CINC/SVCINC upon request of VCINC, National Committee Chairs and any other National Officer. The EXCOM supported this conclusion.

4. MOWW Constitution. CINC Appointments. Submitted by SVCINC LTC Charles S. Chamberlin, USA (Ret).

- a. Current Language: “The Commander-In-Chief will appoint five (5) of the ten (10) General Staff Members at Large. [REF: MOWW Constitution, Article V, Section 2, Paragraph B.]
- b. Proposed Language: “The Commander-In-Chief and Senior Vice-Commander will appoint up to ten (10) General Staff Officers at Large.”
- c. Rationale: GSOs are currently comprised of five nationally-elected GSOs and five CINC-appointed GSOs. At the request of CINC LTC Hollywood, VCINC BGen Lopez did a study of GSOs, their roles and responsibilities, their use, the needs of the Order, etc., and concluded that the Order would be best served by having up to ten appointed GSOs. After EXCOM discussion, the consensus was that the CINC/SVCINC would appoint at least five GSOs, but no more than ten, and that elected GSOs would be discontinued. GSO appointments and allocation to be made by the CINC/SVCINC upon request of VCINC, National Committee Chairs and any other National Officer. The EXCOM supported this conclusion.

5. MOWW Bylaws. Granting, Revoking or Surrendering Chapter Charters. Submitted by Trustee CDR Robert F. Hartman III, USN (Ret)

- a. Current Language: “A region, department or chapter charter may be granted, revoked or surrendered with the consent of the General Staff, provided MOWW Policy Manual provisions for the same are followed.” [REF: MOWW Bylaws, Article III, Section 1]



- b. Proposed Language: “A region, department or chapter charter may be granted, revoked or surrendered with the consent of the Executive Committee of the General Staff (EXCOM), i.e., the Board of Directors of MOWW, Inc., a nonprofit organization, provided MOWW Policy Manual provisions for the same are followed.”
- c. Rationale: All decisions with regard to the granting, revoking or surrendering chapter charters should be made by the EXCOM, which is the governing body of MOWW, Inc when the General Staff at Convention are not in session.

6. MOWW Bylaws. Charter Language. Submitted by Trustee CDR Robert F. Hartman III, USN (Ret)

- a. Current Language: “The text of a region, department or chapter charter shall be as determined by the General Staff.” [REF: MOWW Bylaws, Article III, Section 5]
- b. Proposed Language: “The text of a region, department or chapter charter shall be as determined by the EXCOM.”
- c. Rationale: All decisions with regard to the granting, revoking, surrendering or merging charters should be informed by the MOWW Constitution, Bylaws and Policy Manual, and made by the EXCOM.

7. MOWW Bylaws. Approving New Chapters. Submitted by Trustee CDR Robert F. Hartman III, USN (Ret)

- a. Current Language: None.
- b. Proposed Language (ADDED: MOWW Bylaws, Article III, Section 8):

“New chapters must be approved by the EXCOM. To receive such approval, the applicants, e.g., a cadre wishing to transition to chapter status or any other group of Companions wishing to form a new chapter, must demonstrate that they have established itself or themselves as a “viable” chapter to the satisfaction of the EXCOM. Viability may be established by taking such actions to include, but not limited to, the following steps:

 - 1) Electing officers and receiving commander and treasurer training;
 - 2) Applying for and receiving a federal Tax Identification Number (TIN)/ Employee Identification Number (EIN);
 - 3) Filing any and all federal and other tax returns that may be required by law;
 - 4) Establishing a regular meeting schedule;
 - 5) Developing a Chapter Action Plan (CAP) to begin to achieve scalable, capability -based outcomes derived from the MOWW Strategic Plan, to include, necessarily, a recruiting plan; and
 - 6) Reporting results as required by MOWW policy.”
- c. Rationale: For the Order to continue its missions to provide patriotic support to the youth of this country and to be effective in its other outreach efforts, it must continue to exist for its next 100 years. Viable chapters, dedicated to fulfilling the strategic goals of the Order as set out in the MOWW Strategic Plan, are essential to this effort. Chapters that never meet, or meet once or twice a year for lunch, make little or no attempts to recruit new Companions, do little or no outreach, cannot be considered as viable chapters.

8. MOWW Bylaws. Temporary Waiver of Annual Dues During Overseas Service. Submitted by SVCINC LTC Charles S. Chamberlin, USA (Ret).

- a. Current Language: “Temporary Waiver of Annual Dues during Overseas Service. Annual dues-paying Companions whose return address is indicated as APO or FPO will be forwarded a notice commending them for their service overseas in serving the United States and will be advised that they are exempt from national and chapter dues until they return to the Continental United States (CONUS). When the address of the Companion changes to one in CONUS, Headquarters will advise the Companion that the exception of dues has expired and annual dues are now required to be paid. If they fail to pay their annual dues, the procedures to collect late dues will begin.” [REF: MOWW Bylaws, Article I, Section 9.]



- b. Proposed Language: None; delete Section 9).
- c. Rationale: MOWW neither actively tracks Companions assigned overseas to AA, AE or AP mailing addresses nor does it track Companions to move to different locations to have them reaffiliate with a chapter nearest the new home. In short, there is no gaining sponsor program à la the US military. Moreover, MOWW doesn't know or track overseas assignment start dates, durations and/or ending dates. Hence, this distinction has never been used. Consequently, this is neither a managed nor a needed distinction and so can be deleted.

9. MOWW Bylaws. IRS Tax Filing Procedures and HQ MOWW Certification. Submitted by TG LTC George J. L. Walker, USA (Ret).

- a. Current Language [REF: MOWW Bylaws, Article I, Section 10].
 - "A. The Military Order of the World Wars (i.e., the "Parent Organization") and all chapters (AKA "sub-elements") shall have an Employer Identification Number (EIN). Other MOWW sub-elements, e.g., Regions, may also have an EIN.
 - 1) Each "sub-element" (in IRS parlance) of The Military Order (the "parent organization") with an EIN or Taxpayer Identification Number (TIN) shall conform to the requirements for tax-exempt status under the provisions of Internal Revenue Service (IRS) Code 501(c)(19).
 - 2) All chapters and other sub-element having an EIN shall successfully file annually with the IRS using online Form 990-N (e-Postcard), or using other IRS Forms, as appropriate. If e-Postcards are used, sub-elements must email a copy of the IRS email saying the IRS sub-element successfully filed to the MOWW Treasurer General NLT 60 days after the end of their respective tax year.
 - 3) All chapters and each sub-element with an EIN shall annually submit a MOWW Form 9 ("IRS Reporting Certification") to the MOWW Treasurer General in accordance with MOWW Policy NLT 30 September of the current year.
 - 4) In certain circumstances, e.g., severe medical illnesses, death, or resignation or transfer of the chapter commander and treasurer, the Treasurer General may consider an extension request submitted in writing. The Treasurer General may approve or disapprove such requests on a case-by-case basis.
 - B. MOWW will not send funds to any chapter until receiving proof the subordinate organization successfully filed with the IRS and annually certified with the MOWW Treasurer General per paragraph A above.
 - 1) Any subordinate organization's failure to successfully file annually before 60 days after the end of any just-concluded tax year and to certify NLT 30 September will result in the delinquent MOWW sub-element forfeiting all funds due and payable in the subsequent MOWW fiscal year. Payments shall not be made after the last day of the MOWW Fiscal Year in which the payment was due.
 - 2) The sub-element's tax year will be the MOWW tax year unless the MOWW Treasurer General is otherwise notified in writing by the respective sub-element.
 - 3) The MOWW Trustees shall deposit non-distributed funds into the MOWW Endowment Fund.
- b. Proposed Language: Change the MOWW Bylaws, Article I, Section 10, to read:
 - "A. The Military Order of the World Wars (i.e., the "Parent Organization") and each (sub-element) chapter shall have an Employer Identification Number (EIN). Other MOWW sub-elements, (Regions, Departments, etc.) that have bank accounts shall also have EINs.
 - 1) Each "sub-element" (in IRS parlance) of The Military Order (the "parent organization") with an EIN or Taxpayer Identification Number (TIN) shall conform to the requirements for tax-exempt status under the provisions of Internal Revenue Service (IRS) Code 501(c)(19).
 - 2) In accordance with Federal Law (26 U.S.C. §6033), all chapters and other sub-elements having an EIN shall successfully file annually with the IRS using online Form 990-N (e-Postcard) or other IRS 990-Series Forms, as appropriate. If e-Postcards are used, sub-elements must email a copy of the IRS receipt saying



that their filing was “Accepted” by IRS to the MOWW Treasurer General NLT 60 days after the end of their respective tax year. [Note: Sub-elements that are required to file 990-Series tax forms other than 990-N (e.g., Form 990-EZ) will get additional time to file due to their complexity. These sub-elements must indicate successful filing by mailing a copy of their filing to the MOWW Treasurer General.]

- 3) Chapter Commanders are responsible for insuring that their chapters file their tax returns accurately and in a timely manner. Chapter commanders may delegate this task (but not the responsibility) to other chapter officers (e.g., the Chapter Treasurer).
 - 4) In certain circumstances, e.g., severe and prolonged medical illness, death, resignation or transfer of the chapter commander and treasurer, or prolonged disruption of the infrastructure due to natural causes (hurricane, flooding, etc.), the effected sub-element may submit a request in writing thru the Chain of Command to the MOWW Commander in Chief (copy: Chief of Staff) for extension of time to file and stating the reason(s) therefore. The Commander in Chief may approve or disapprove such requests on a case-by-case basis, based in part on the recommendations of subordinate commanders. If the request is approved, the CINC shall so notify the Treasurer General.
- B. MOWW will not send PM Dividend or other funds to any chapter until receiving proof that the subordinate organization successfully filed with the IRS and certified with the MOWW Treasurer General per paragraph A above. [Note: Sub-elements other than Chapters do not receive PM Dividends.]
- 1) The sub-element’s fiscal (tax) year will be as set for that sub-element by IRS. [Per IRS Publication 538, a new sub-element establishes its tax year when it files its first tax return.] Sub-elements may change their fiscal years by following appropriate IRS procedures therefor and then notifying the Treasurer General in writing of the change.
 - 2) Any sub-element’s failure to successfully file annually with IRS and certify with the Treasurer General before 60 days following the end of the sub-element’s just-concluded fiscal year will result in the delinquent MOWW sub-element forfeiting all funds due and payable in the subsequent MOWW fiscal year. Payments shall not be made after the last day of the MOWW Fiscal Year in which the payment was due.
 - 3) The MOWW Trustees shall deposit non-distributed funds into the MOWW Endowment Fund.”
- c. Rationale: Over the years since Section 10 of the MOWW Bylaws was first written, IRS has changed its procedures many times, and MOWW’s understanding of those procedures has improved. This amendment separates the requirement for tax filing from the procedures for so doing; with the requirement remaining in the Bylaws and the procedures for so doing relegated to IRS publications and the MOWW Policy & Procedures Manual.

The Military Order of the World Wars (MOWW) is recognized by the Internal Revenue Service (IRS) as a tax-exempt group veteran service organization under paragraph 501(c)(19) of the Internal Revenue Code. The designation as a “group” means that all MOWW sub-elements (chapters, etc.) share in the group’s tax-exempt status. It also means that any sub-element that consistently fails to meet IRS requirements for membership in the group (tax filings, etc.) will be removed from the group (by IRS) and will thus lose its tax-exempt status. This amendment also removes the requirement for MOWW Form 9, which in its present form has no use.

10. MOWW Bylaws. MOWW Funds. Submitted by SVCINC LTC Charles S. Chamberlin, USA (Ret).

- a. Current Language: “The Perpetual and Memorial funds ... distribution of The Officer Review® magazine,” i.e., Section 10, which lists the current investment funds of MOWW, Inc., in its entirety. [REF: MOWW Bylaws, Article I, Section 11.]
- b. Proposed Language: “The Order shall have an investment strategy, which is a set of rules, behaviors or procedures, designed to guide an investor’s selection of an investment portfolio. In addition, the Order shall



have an investment policy statement setting forth the policies and procedures that shall guide the MOWW, Inc., Board of Trustees (BOT) in managing, supervising and monitoring the management of the investment funds of MOWW, Inc. The risk parameters and related return objectives set forth in this statement shall form the basis for the Order's investment strategy. The Order's investment portfolio shall be managed in accordance with high standards of fiduciary duty and in compliance with applicable laws and regulations. Standards for risk, return, asset allocation, diversification and liquidity shall be determined from a strategic perspective and measured over successive market cycles."

- c. Rationale: In finance, an investment strategy is a set of rules, behaviors or procedures, designed to guide an investor's selection of an investment portfolio. Individuals have different profit objectives, and their individual skills make different tactics and strategies appropriate. Some choices involve a trade-off between risk and return. Most investors fall somewhere in between, accepting some risk for the expectation of higher returns. Generally, MOWW follows a conservative approach focused on annual income generation. However, the Order has no written investment strategy. In addition, it has no supporting investment policies, which describe the processes to be used by the financial advisor or other fiduciaries in making investment decisions.

1) The Executive Committee of the General Staff (EXCOM, i.e., the Board of Directors of MOWW, Inc., a nonprofit organization, has a fiduciary responsibility to protect the assets of the nonprofit. A sound approach to investing assets by defining the nonprofit's objectives for investing, identifying the nonprofit's risk tolerance, and adopting an investment strategy and supporting policies. There are three potentially competing interests for any funds that a nonprofit invests: (1) protecting the value of the initial invested assets; (2) growing those assets to increase their value; and (3) maintaining access to the assets, in the event the nonprofit needs to tap into the investments for cash flow needs.

2) For MOWW, Inc., this involves pursuing a conservative investment strategy to generate income for the Order but that also requires some agility in the way investment assets are managed accounting-wise. Consequently, this proposed amendment replaces the list of funds, which specific funds have evolved over the decades with, for the first time, a Bylaws statement requiring an investment strategy and supporting policies (see proposed language above).

11. MOWW Bylaws. Financial Definitions. Submitted by SVCINC LTC Charles S. Chamberlin, USA (Ret).

- a. Current Language: "Article II, Financial Definitions," in its entirety, i.e., definitions for "Corpus," "Earnings," "Principal," "Surplus Funds" and "Net Assets." [REF: MOWW Bylaws, Article II.]
- b. Proposed Language: None; delete Article II in its entirety and renumber remaining Articles accordingly.
- c. Rationale: The definitions represent only the smallest fraction of those applicable to the investment management while generally ignoring financial management. In addition, they are not current or sufficient in many respects. It is better to use modern definitions prevalent in the fields of investment and fiduciary management, but due to the exhaustive number of such terms and the fact that listing even some of them in the Bylaws would be insufficient to purpose and would add no value to the activities and processes involved, such definitions should not be listed in the MOWW Bylaws.

12. MOWW Bylaws. Duties of Officers. Submitted by SVCINC LTC Charles S. Chamberlin, USA (Ret).

- a. Current Language: "If the CINC is replaced by the SVCINC, a VCINC will be selected by the General Staff to fill the SVCINC position and the vacant VCINC position will be filled by one of the five (5) At-Large (i.e., elected) General Staff Officers, as determined by the General Staff." [REF: MOWW Bylaws, Article V, Section 1, Para B-3]
- b. Proposed Language.



- 1) Replace Article V, Section 1 (B-3) with: "If the CINC is replaced by the SVCINC, a VCINC will be selected by the General Staff to fill the SVCINC position and the vacant VCINC position will be filled by one of the appointed General Staff Officers, as determined by the General Staff.
- 2) Replace Article V, Section 1, Para I., with: "General Staff Officers-at-Large: Up to ten appointed GSOs will perform such duties as directed by the CINC/SVCINC. The Chief of Staff shall be kept informed of the activities of these General Staff Officers and provide such assistance as may be feasible to assist them in carrying out their duties."
- c. Rationale: GSOs are currently comprised of five nationally-elected GSOs and five CINC-appointed GSOs. At the request of CINC LTC Hollywood, VCINC BGen Lopez did a study of GSOs, their roles and responsibilities, their use, the needs of the Order, etc., and concluded that the Order would be best served by having up to ten appointed GSOs. After EXCOM discussion, the consensus was that the CINC/SVCINC would appoint at least five GSOs, but no more than ten, and that elected GSOs would be discontinued. . GSO appointments and allocation to be made by the CINC/SVCINC upon request of VCINC's, National Committee Chairs and any other National Officer. The EXCOM supported this conclusion.

13. MOWW Bylaws. Committees and Councils. Submitted by SVCINC LTC Charles S. Chamberlin, USA (Ret).

- a. Current Language: Provided immediately below. [REF: MOWW Bylaws, Article VII, Section 1.]
"Except for the Executive Committee of the General Staff (EXCOM), the following committees shall serve as Standing Committees of the General Staff and of the National Convention:
 - A. Boy and Girl Scouts Committee
 - B. Chapter Activities and Awards Committee
 - C. Constitution and Bylaws Committee
 - D. Education & Training Committee
 - E. Ethics Committee
 - F. Finance Committee [ADDED, 2018 MOWW Convention]
 - G. Historical and Archives Committee
 - H. Homeland Security Committee
 - I. Honors and Protocol Committee
 - J. Information & Publicity Committee
 - K. Law and Order Committee
 - L. Legislative and Resolutions Committee
 - M. Magazine Committee
 - N. Membership Committee
 - O. Memorials Committee
 - P. MOWW-Pershing Rifles Group Committee
 - Q. National Convention & Seminars Committee
 - R. National Security Committee
 - S. Nominating Committee
 - T. Patriotic Education Committee
 - U. Strategic Planning Committee
 - V. ROTC Committee
 - W. Veterans Affairs



b. Proposed Language:

- 1) Rename Paragraph A from “Boy and Girl Scouts Committee” to “Scouting Committee.”
- 2) Delete Paragraph B, “Chapter Activities and Awards Committee.”
- 3) Delete Paragraph G, “Historical and Archives Committee.”
- 4) Delete Paragraph I, “Honors and Protocol Committee.”

c. Rationale:

- 1) Renaming the “Boy and Girl Scouts Committee” to the “Scouting Committee” streamlines the committee title and accommodates the fact that boys and girls may be part of what is now known as “Scouts BSA.” Specifically, on October 11, 2017, the Boy Scouts of America announced that girls would be welcomed into Cub Scouts beginning in fall of 2018, with an early adopter program beginning on January 15, 2018 in councils that wish to participate early. The announcement included the statement that girls in Cub Scouting will simply be called “Cub Scouts” but that a name would need to be given to the new Boy Scout equivalent program for girls that will launch in February 2019; the name will be “Scouts BSA”
- 2) Deleting the “Chapter Activities and Awards Committee,” which currently selects chapters for MOWW’s GAS Pershing Award (formerly, the Chapter Activity Award), in favor of a standing GAS Pershing Award Working Group (SVCINC Chair, four VCINCs as members) that would annually selected this award’s recipients, an arrangement to be outlined in the MOWW Policy Manual vs. the MOWW Bylaws. The SVCINC/VCINC hold strategic leaders positions, and so are in the best position to determine the degree to which chapters best achieved MOWW’s Strategic Goals, which is the thrust of the award.
- 3) Delete Paragraph G, “Historical and Archives Committee.” This committee has not met or functioned for years. For example, it renders no annual report, instead referring the reader to the Historian General’s annual report. This proposed amendment is supported by the Historian General.
- 4) Delete Paragraph I, “Honors and Protocol Committee.” This committee, which ostensibly focuses on the annual MOWW Convention, has not functioned in over a decade. Instead, this function is performed by the Order’s Chief of Staff (who determines the annual MOWW Convention agenda as approved by the CINC), as supported by the national headquarters staff and the convention’s host chapter. Thus, there is no need for a standing committee.



2019-2020 NATIONAL OFFICER CANDIDATES

PCINC COL CLAY C. LE GRANDE, USA (RET)
CHAIR, MOWW NOMINATING COMMITTEE



“IT IS NOBLER TO SERVE”

VOLUNTEER AS A CANDIDATE FOR NATIONAL OFFICE

The 2019 MOWW Convention will be held in August 2019 in Simi Valley, CA. Every Companion can fulfill the promise of MOWW’s motto, “It is nobler to serve than to be served,” by running for an elected leadership role or by volunteering for an appointed position. Become a candidate for national elected or appointed office!

NOMINATING COMMITTEE

Companions: please email the following Companions with your candidacy preference.
Remember: if you’re running for elected office, you need a nominating official!

• **Chair, Nominating Committee**

PCINC COL Clay C. Le Grande, Jr, USA (Ret)
c.legrande@cox.net

• **Vice Chair, Nominating Committee**

IPCINC Col David B. Gibson, USAF, USA (Ret)
dave_digib@comcast.net

CANDIDATES FOR ELECTED OFFICE (TO DATE)

• **COMMANDER-IN-CHIEF:**

- o LTC Charles S. Chamberlin, USA (Ret)

• **SENIOR VICE COMMANDER-IN-CHIEF:**

- o BGen Frederick R. Lopez, USMC (Ret)

• **VICE COMMANDER-IN-CHIEF: (4):**

Note: the MOWW Constitution [Article V, Section 2, Paragraph A.2]], states, “Four each, with no two of whom coming from any one region.”

- o BG Victor S. Perez, USA (Ret) | Region VI
- o LTC Michael A. Okin, MD, USA (Ret) | Region IV
- o Maj Robert J. Williams, USAF (Ret) | Region VIII
- o CPT Paula M. Mitchell, Ed.D, USA (Fmr) | Region XIII

• **TREASURER GENERAL:**

- o LCDR Paul B. Webb, USN (Ret)

• **JUDGE ADVOCATE GENERAL:**

- o MAJ Andrew J. Rodnite, USA (Fmr)
- o COL John A. Moriarty, JAG, USA (Ret)

• **SURGEON GENERAL:**

- o CPT (Dr) Robert E. Mallin, USA (Fmr)

• **CHAPLAIN GENERAL:**

- o LTC Cheryl D. Brady, USA (Ret)

• **HISTORIAN GENERAL:**

- o LTC Arthur B. Fowler, USA (Ret)

**SEE YOU AT THE
2019 MOWW CENTENNIAL
CONVENTION IN SIMI VALLEY, CA:
“THE GOLDEN STATE!”**



2019 MOWW CONVENTION | AGENDA

(POINT OF CONTACT: CHIEF OF STAFF)

Grand Vista Hotel; 999 Enchanted Way; Simi Valley, CA | Reservations: 805-583-2000 | \$103.04/day | **Group Code: 2229**

[HQ STAFF ROOM: VENTURA II] PRE-CONVENTION: MONDAY, 5 AUGUST 2019 [PHOTOGRAPHER DISPLAY: PRE-FUNCTION AREA]				
TIME	EVENT	SET-UP	ROOM	ATTENDEES
0900-1700	TOUR #1: MOWW GOLF TOURNEY	TIERRA REJADA GOLF CLUB; MOORPARK, CA		ALL REGISTRANTS
[HQ STAFF ROOM: VENTURA II] PRE-CONVENTION: TUESDAY, 6 AUGUST 2019 [PHOTOGRAPHER DISPLAY: PRE-FUNCTION AREA]				
TIME	EVENT	SET-UP	ROOM	ATTENDEES
0700-0945	PRE-CONVENTION EXCOM MEETING	(BOX SQUARE, 20)	EXECUTIVE MEETING ROOM	EXCOM MEMBERS
1030-1130	MOWW BOARD OF TRUSTEES MEETING	(BOX SQUARE, 20)	EXECUTIVE MEETING ROOM	MOWW, INC., TRUSTEES
1200-1600	TOUR #2: GRIFFITH OBSERVATORY & HOLLYWOOD SIGN	LOS ANGELES, CA		SPOUSES/GUESTS
1200-1600	TOUR #3: AUTRY MUSEUM OF THE AMERICAN WEST	LOS ANGELES, CA		SPOUSES/GUESTS
1300-1445	COUNCIL OF AREA COMMANDERS (CAC) MEETING	(BOX SQUARE, 20)	EXECUTIVE MEETING ROOM	CAC MEMBERS
1500-1645	PATRIOTIC EDUCATION, INC. (PEI), MEETING	(BOX SQUARE, 20)	EXECUTIVE MEETING ROOM	PEI MEMBERS
1530-1630	HANN-BUSWELL CHAPTER MEETING (AV)	(CLASSROOM, 250)	BALLROOM	HANN-BUSWELL CHAPTER MBRS
1645-1715	NATIONAL OFFICER CANDIDATE MEETING	(BOX SQUARE, 20)	EXECUTIVE MEETING ROOM	NATIONAL CANDIDATES
1800-2100	CINC WELCOME BUFFET (AV)	(BANQUET, 250)	BALLROOM	ALL REGISTRANTS
[HQ STAFF ROOM: VENTURA II] CONVENTION: WEDNESDAY, 7 AUGUST 2019 [PHOTOGRAPHER DISPLAY: PRE-FUNCTION AREA]				
TIME	EVENT	SET-UP	ROOM	ATTENDEES
0800-0810	CINC REMARKS LEADERSHIP ACADEMY (AV)	(CLASSROOM, 250)	BALLROOM	ALL REGISTRANTS
0815-1000	REGION COMMANDER WORKSHOP (AV)	(BOX SQUARE, 20)	EXECUTIVE MEETING ROOM	REGION CDRS & TOP-4
0815-1050	CHAP COMMANDER & STAFF WORKSHOP (AV)	(CLASSROOM, 250)	BALLROOM	CHAP CDRS & ALL REGISTRANTS
1100-1200	REGION & CHAPTER CMDR WORKSHOP (AV)	(CLASSROOM, 250)	BALLROOM	CMDRS & ALL REGISTRANTS
1300-1800	TOUR #4: THE GETTY VILLA	PACIFIC PALISADES, CA		ALL REGISTRANTS
1300-1500	TOUR #5: VFW MUSEUM OF MILITARY HISTORY	SIMI VALLEY, CA		ALL REGISTRANTS
[HQ STAFF ROOM: VENTURA II] CONVENTION: THURSDAY, 8 AUGUST 2019 [PHOTOGRAPHER DISPLAY: PRE-FUNCTION AREA]				
TIME	EVENT	SET-UP	ROOM	ATTENDEES
0830-1530	TOUR #6: MISSION SAN FERNANDO MUSEUM (REY DE ESPAÑA)	MISSION HILLS, CA		ALL REGISTRANTS
0700-0830	COUNCIL OF PAST COMMANDERS-IN-CHIEF (CPC)	(BOX SQUARE, 20)	EXECUTIVE MEETING ROOM	CPC MEMBERS
0830-0930	MOWW COMMANDERS' CALL	(CLASSROOM, 250)	BALLROOM	CMDRS, TOP-8
0930-1030	MOWW COMMITTEE CHAIRS' CALL	(CLASSROOM, 250)	BALLROOM	CMTEs, TOP 8
1030-1130	BEST CHAPTER PRACTICES WORKSHOP (AV)	(CLASSROOM, 250)	BALLROOM	ALL REGISTRANTS
1140-1230	YLC & YES DIRECTORS' CALL	(CLASSROOM, 250)	BALLROOM	YLC/YES DIRECTORS & TOP-8
1300-1615	TOUR #7: REAGAN PRESIDENTIAL LIBRARY & MUSEUM	SIMI VALLEY, CA		ALL REGISTRANTS
1800-2100	HANN-BUSWELL CHAP COCKTAILS & DINNER (AV)	(BANQUET, 80)	BALLROOM	CHAPTER MEMBERS & GUESTS
[HQ STAFF ROOM: VENTURA II] CONVENTION: FRIDAY, 9 AUGUST 2019 [PHOTOGRAPHER DISPLAY: PRE-FUNCTION AREA]				
TIME	EVENT	SET-UP	ROOM	ATTENDEES
0700-0745	MOWW MEMORIAL SERVICE (AV)	(BANQUET, 250)	BALLROOM	ALL REGISTRANTS
0800-1015	MOWW CONVENTION I BUSINESS (AV)	(BANQUET, 250)	BALLROOM	ALL REGISTRANTS
1100-1230	MOWW AWARDS LUNCHEON (AV)	(BANQUET, 250)	BALLROOM	ALL REGISTRANTS
1330-1415	NON-DENOMINATIONAL WORSHIP SVC (AV)	(BANQUET, 250)	BALLROOM	ALL REGISTRANTS
1430-1500	IRS FILING COURSE (AV)	(CLASSROOM, 250)	BALLROOM	CMDRS, TREAS, ALL REGISTRANTS
1510-1630	MOWW WEBSITE WORKSHOP (AV)	(BANQUET, 250)	BALLROOM	ALL REGISTRANTS
1900-2100	SPECIAL EVENT: CENTENNIAL CELEBRATION (AV)	(BANQUET, 150)	BALLROOM	ALL REGISTRANTS
[HQ STAFF ROOM: VENTURA II] CONVENTION: SATURDAY, 10 AUGUST 2019 [PHOTOGRAPHER DISPLAY: PRE-FUNCTION AREA]				
TIME	EVENT	SET-UP	ROOM	ATTENDEES
0730-0830	MOWW CANDIDATE PRESENTATIONS (AV)	(BANQUET, 250)	BALLROOM	ALL REGISTRANTS
0800-0915	TELLER SUPPORT MEETING (NOM CMTE)	(BOX SQUARE, 20)	EXECUTIVE MEETING ROOM	NOMINATING CMTE TELLERS
0830-0915	MOWW DELEGATE VOTING (AV)	(BANQUET, 250)	BALLROOM	ALL DELEGATES
0930-1045	MOWW CONVENTION II GENERAL STAFF (AV)	(BANQUET, 250)	BALLROOM	ALL GENERAL STAFF
1800-1850	CINC RECEIVING LINE	(RECEPTION, 350)	REAGAN LIBRARY	ALL REGISTRANTS
1900-2100	CINC BANQUET (AV)	(BANQUET, 350)	REAGAN LIBRARY	ALL REGISTRANTS
[HQ STAFF ROOM: VENTURA II] POST-CONVENTION: SUNDAY, 11 AUGUST 2019 [PHOTOGRAPHER DISPLAY: PRE-FUNCTION AREA]				
TIME	EVENT	SET-UP	ROOM	ATTENDEES
0730-1130	POST-CONVENTION EXCOM MEETING	(BOX SQUARE, 20)	EXECUTIVE MEETING ROOM	EXCOM MEMBERS
0800-0950	EXCOM SPOUSE/PARTNER "MEET 'N' GREET"	(BOX SQUARE, 20)	VISTA GARDEN RESTAURANT	SPOUSES/PARTNERS

V.16



A LIFETIME OF SERVICE

SUBMITTED BY LTC RICHARD P. WINNIKE, USA (RET)
DILWORTH CHAPTER, TX



Born into a poor, Mexican, immigrant family, young Gonzalo didn't have his first pair of shoes or enroll in school until after his ninth birthday. While many around him resigned themselves to their lot, Gonzalo dreamed of a better life, a life full of service and contributions to his community, and

a life rich in family, friends, and freedom. From the migrant farms of New Braunfels, Texas, to the South Pacific during World War II, Korea, and back to Texas, Gonzalo Garza has had a profound and positive effect on thousands.

A Companion of the Dilworth Chapter, TX, veteran and Texas educator Dr. Gonzalo Garza was honored

with the Congressional Veterans Commendation for the 31st District at a ceremony held at Texas A&M University-Killeen on 15 October 2018.

The commendation salutes Dr. Garza for his military service and his service to the community as an educator. With an earned Ph.D. from the University of Texas at Austin (1976) and an Honorary Doctor of Humane Letters from Houston-Tillotson College (1992). Dr. Gonzalo Garza retired as Superintendent of the Austin Independence School District, Austin, TX; the Gonzalo Garza Independence High School is named for him. Texas governor Ann Richards commissioned Dr. Garza as an Admiral in the Texas Navy (1992). The Board of Directors of Del Webb, Sun City, Texas, selected him as a Legend of Texas (2000). A granite stone bears his name on The Legends of Texas Bridge at Sun City Georgetown. He also holds an Honorary Commission as a Second Lieutenant in the US Marine Corps. ★



Top: PVT Gonzalo Garza, Japanese Interpreter, Nagasaki, Japan 1945. Credit: US Army photo. Above left: 2LT Gonzalo Garza commissioning ceremony by Congressman John Carter 22 Aug 2007. Above right: Honorary Doctorate bestowed to Dr. Gonzalo Garza from Tillotson College, Austin, TX, 28 Oct 1994. Photos courtesy of the Garza family. Portions of this article courtesy The Williamson County Sun. Dr. Garza is the author of two books, "Living With Alzheimer's" and "Gonzalo Garza, a Texas Legend: Paso por Aqui."

CINC ACCEPTS “QUILT OF VALOR®”

CDR THOMAS F. LETTINGTON, USN (RET)
BG HOLLAND CHAPTER, CA

During his 1 Jun 19 visit to the BG J. P. Holland Chapter, LTC John H. Hollywood, USA (Ret), our Order's Commander in Chief, was awarded a Quilt of Valor by Companion Kay Lettington, the awards coordinator for the Quilts of Valor Foundation's San Diego, North County group. Their website is <http://www.quiltsofvalorsdnc.org/>.

This award was made in recognition of COL Hollywood's years of active duty service, including assignments in Vietnam and Germany. Details of his service were made a part of a citation presented during the award ceremony. His biography is available on the MOWW web site.

“The mission of the Quilts of Valor Foundation is to cover service members and veterans touched by war with comforting and healing Quilts of Valor.” The foundation is a non-profit organization founded in 2003 by Blue Star mother Catherine Roberts, whose son had just deployed to Iraq. Catherine had the idea of comforting veterans with quilts. Since then, the Quilts of Valor Foundation has become a nationwide, grassroots community-service effort connecting the home front with our combat warriors, veterans of all armed conflicts and others who were touched in some way by wars.

Across the land, the quilts are stitched together with love, prayers and healing thoughts by volunteers who spend countless hours on each one to make it very special. These quilters know that freedom isn't free. The cost of our nation's freedom is the dedication of men and women who serve in our military and the price they and their families “pay” for selfless service. They sacrifice time away from families and friends to preserve our freedom. These quilts are meant to say, “Thank you for your service and sacrifice.”

A Quilt of Valor® is a generous “nap-size” quilt, pieced together and quilted by the loving and appreciative hands of hundreds of volunteers. Fabrics and patterns are carefully chosen to reflect a patriotic look and feel. The quilters believe that as



CINC LTC John H. Hollywood, USA (Ret), displays a Quilt of Valor® presented to him by Companion Kay Lettington,

they sew; love, caring and gratitude flow from their hearts through their hands and into the quilts they make. After the quilt has been bound, washed and labeled, it is ready to be presented at an appropriate ceremony.

How much of an impact have the Quilts of Valor Foundation made? Over 220,000 quilts have been presented, each richly deserved and each warmly appreciated. There are hundreds of local Quilts of Valor groups across the nation. Quilts may be requested through the Foundation's web site at <https://www.qovf.org/> or directly through a local group in your area.

We hope MOWW chapters will recognize the opportunity the Quilts of Valor Foundation represents to honor veterans and current service members, whether or not they are Companions of the Order, and take advantage of the opportunity to acknowledge excellence in service. ★



HILL COUNTRY'S RECRUITING GRAND SLAM

LTC CHARLES S. CHAMBERLIN, USA (RET) | SVCINC, MOWW
COL NORMAN E. WELLS, USAF (RET); ADJUTANT, HILL COUNTRY CHAPTER, TX

This is a story of vision, action, perseverance, continuous improvement and the good of the chapter. This is a story of achievement.

"In the beginning," June 2013, two new Companions stepped forward and took the leadership helm of the Hill Country Chapter. Prior to this, the Hill Country Chapter was a lethargic, no growth chapter of 20 Companions who seemingly had lost their enthusiasm to recruit new members actively. CAPT Deborah Dombeck was elected as the Commander and her husband, CDR Ralph Lewis, joined her as the Adjutant during the June 2013 monthly meeting. The future of that chapter began to turn in a positive direction almost immediately. Dedicated leadership and committed followership made the difference.

Later that month, and if she wasn't busy enough, Deborah directed the Youth Leadership Conference (YLC) held at the USS Lexington in Corpus Christie, TX. Those five days during that YLC gave Deborah the answer to the Hill Country's recruiting problems. The next month, July 2013, Deborah and Ralph initiated a recruiting social function at their house by simply using an old fashioned "open house" with wine and cheese as their format. They requested that members bring at least one guest who was eligible to join the Order. They also invited a few of their sponsored YLC students, their parents and a counselor.

There was a casual social hour with all getting acquainted as they discussed MOWW and its outreach programs. Then, they turned the program over to the YLC students and the counselor alumni, who each shared what the YLC meant to them, how it changed their life and their feelings about their country. The bottom

line is they collectively hit a recruiting grand slam. The guests were visibly touched by those honest, from the heart, stories and they responded.

What were the results? Get this: the chapter had ten guests, let us repeat, TEN guests who filled out applications and joined as new Companions—five at the event itself and five others in the following months. Several of those who did not join that night wrote checks making donations to the chapter in support of the YLC program. Now that is a successful recruiting event. The 20-member chapter had gone from lethargy to having 30 involved members in one year!

Soon the chapter recruited Col Norm Wells and his wife Gaynell to the chapter. Norm became the Adjutant and quickly rose as a key staff member who got things done, making him an excellent team member for Deborah and Ralph. The Hill Country Chapter now had the team in place to re-energize itself, begin growing and expanding their outreach programs, while also involving new members to enhance the chapter's productivity.

The local newspapers helped spread the message. Norm sent a press release to three local papers after each meeting with most getting published. One local newspaper wrote a significant story about the upcoming YLC (which appeared on the front page) after interviewing Deborah, the YLC Director. Local reporters have also attended several YLC receptions in the ensuing years—a double bonus!

The chapter diligently repeated this social event process each year, and by June 2018, it had grown that small social event to a BBQ buffet picnic, free to all. SVCINC LTC Chamberlin and



his wife, Adele, were invited to that picnic where he made a presentation and participated in several activities. To show just how much this initial social event had grown, there were a total of 59 attendees to this picnic, including YLC students, a counselor and parents, as well as the then Region VIII Commander, Bob Williams and his wife, Patty. That evening resulted in four guests joining the chapter, pushing the membership to over 40 members as of July 2019. Impressive!

Then, in June 2019, SVCINC Chuck Chamberlin and his wife Adele attended the monthly chapter meeting where the SVCINC installed Ralph Lewis as chapter commander for his second term along with his able staff. The SVCINC also awarded Ralph with MOWW's Gold Patrick Henry Medal while Norm received a Silver Patrick Henry Medal for his part in ensuring the major progress achieved in the chapter's historic journey of growth.

At the June 2019 monthly chapter meeting, the 49th member of the chapter joined—a 245% increase—putting Hill Country on the verge of becoming a medium-sized chapter. This was unprecedented for a small chapter to make such a sizeable membership increase.

In just six short years under the leadership and guidance of Deborah, Ralph and Norm and an excellent staff, the Hill Country Chapter has transformed itself from a once stagnant, no growth organization of 20 members to a robust, energized 49 members. This is indeed a recruiting grand slam success story, which, if emulated by other chapters, could result in them experiencing similar new member growth, thereby helping each chapter and our Order reverse the long-standing decline in overall membership.

Chapters struggling to grow and be vibrant should simply take a page from Hill Country's success story by using their social events and the outstanding hitters from their chapter and its own YLC students. Add them to your recruiting team and bring them to bat—and let the local newspapers help spread the news. PLAY BALL! ★



VCINC LTC Chuck Chamberlin presenting an Outstanding Service Award to Chapter Commander CDR Ralph Lewis with Ralph's wife, CAPT Deborah Dombeck assisting



VCINC then-Region VIII Commander Major Robert Williams presenting a Silver Patrick Henry to Carolyn Bullock



Chapter Commander CDR Ralph Lewis presenting an award to Elsy Giedeman with CAPT Deborah Dombeck looking on



A VISIT TO LOGAN AIRPORT AND THE STATE POLICE

ZLT JASON A. SOKOLOV, USA (FMR)
GREATER BOSTON CHAPTER, MA



Greater Boston and Worcester Chapter Companions with guests and official guide, at Logan Airport

The Greater Boston Chapter's visit to Logan Airport and tour of the facility went off like clockwork on 15 May, with the only negative factor being a brisk, cold wind. Twenty-one attended, including LTC Dave Anderson (Commander, Worcester Chapter), several guests, a retired USAF brigadier general and a Companion who had a long career as an airline pilot. The group gathered at the US Coast Guard base and were taken in two sections by fireboat to the airport dock. After being greeted at the fire support building, we had beverages, donuts, scones and muffins, and a chance to warm up and hear a presentation by the Deputy Fire Chief Paul A. Smith, Jr., concerning the particular requirements of airport fire and rescue operations. As part of this portion of the tour, we got a chance to inspect the truly massive fire trucks. Many expressed surprise at the tremendous size of the vehicles, which we were told need to be super-sized because of the need to carry water, chemicals and foam in large amounts in their integral tanks. Ramp trucks were also unfamiliar items of equipment to most of us, but of course, this kind of vehicle, which enables aircraft passengers to be off-loaded by placing a ramp adjacent to an aircraft door is clearly needed. Equally impressive was the scale of the snowplow blades and snow sweeper rotating coils, with their attendant trucks.

At the headquarters building, the group was treated to lunch and a lecture on the economics

and challenges of running the airport. The Logan facility moved nearly 41 million passengers last year and 350 thousand tons of cargo in a relatively small area amid densely settled areas that are adjacent to the heart of Boston. There are about 1,300 flight operations per day at the facility involving many carriers, including numerous foreign airlines. Further discussion about the operations at the Worcester Airport and Hanscom Field, both of which are now operated by the Massachusetts Port Authority, was an interesting feature of the discussion. A great focus on security and mobilization plans for emergencies were evident in the airport planning. In addition to discussion on the topic, we got a chance to visit the Security Operations Room in the tower where we saw state-of-the-art surveillance imaging and identification and location systems.

A visit to Troop F of the Massachusetts State Police was the final portion of the tour. During this segment, we received a briefing by the commander of the Troop, Major Charles Atchison. Following this, we had an opportunity to inspect the robots of the Bomb Squad and hear a bit about their work. Finally, the tour ended with a speech by a member of the K-9 Squad accompanied by an impressive demonstration of the abilities of one of their highly-trained dogs. ★

RUSHING TO THE SOUND OF GUNFIRE

BRIG GEN ARTHUR B. MORRILL III, USAF (RET)

CHIEF OF STAFF & COO, MOWW, INC.®

We are now two months into our 2019 Operating Year (OY), meaning we now have less than ten months to achieve this OY's goals and objectives.

In those ten months we must mentor and train each other and ourselves, recruit more new Companions faster, involve those new members and more current members in chapter leadership, operations and outreach activities, achieve our goals and objectives, and set ourselves up for more success in the future.

As a Military Order, we are not in the mere compliance business, guardians of the status quo and champions of administrivia. Yes, we have things we must do, e.g., file an IRS Form 990-N (E-Postcard) or submit a MOWW Form 27, Chapter Activity Report. However, we are in the leadership, excellence and getting things done business.

Mere compliance never moved an organization ahead, improved its *esprit de corps*, made it a better servant of those it serves and supports, enhanced its mission effectiveness or made it the envy of its peers.

Mere compliance is not a leadership attribute. "Taking care of business—in a flash," as Elvis Presley used to say, is. Rushing to the sound of gunfire, the organizational or personal need, is. Leaving things better than we found them is.

To move ahead we must understand our past. As we begin our new OY, we should first assess our just-concluded OY. What were our strengths, weaknesses, opportunities and threats?

For example, have we merely been compliant and dutifully submitted our Chapter Activity Report, or have we also sat down, really analyzed the results listed and discussed these things within the chapter and with the chain of command, and developed a plan of attack?

Then, considering these things, we should assess our findings and needs, prioritize them (since all things are not equal), and then develop our Chapter Action Plan (CAP) using lessons learned, best practices and the Strategic Goals as the basis—and add any stretch goals and objectives we might have. If the CAP is longer than one page, it's too long.

If we don't do these things, we're an unguided missile and we know from combat that precision-guided munitions are always far more combat effective than mere gravity bombs. We're about effectiveness, excellence and pride.

Now we come to "act," i.e., putting plans into action—with precision, rigor and accountability. We each should be personally accountable for organizational outcomes. Of course, we can't just simply execute a plan and think it will go perfectly because as John Lennon wrote in the lyrics of "Beautiful Boy (Darling Boy)," a song about his youngest son, "Life is what happens to you while you're busy making other plans." So, we must continually assess and adjust in some areas even as we stay the course in others.

Then, as CINC LTC Hollywood mentors us, we must continually follow-up to reinforce accountability for achieving desired outcomes and follow-through to ensure that what we wanted to happen actually happens when we wanted it to. That is our tradition as officers.

Our Order's future is squarely in our hands, and how and when we respond to the challenges and needs before it, and to what effect, will make all the difference in the world. Let's just ensure ... together ... that it's a world of organizational excellence and *esprit*, and unflagging service to youth, community and nation that we intentionally create. ★



KEEPING ON AN EVEN KEEL

CPT (DR) ROBERT E. MALLIN, USA (FMR)
SURGEON GENERAL, MOWW

One of the things we don't think of until it is often too late is balance and the danger of falling. While there are differences between lightheadedness, dizziness and the various causes that can affect your balance, the net result is the same. From inconvenience to severe injury—even internal consequences—are possible. The consideration of balance is another delightful thing that can become a problem with advancing age. Some things, however, can be controlled or modified to one's advantage while others are more difficult to control.

Things that can contribute to unsteadiness are medications or combinations of the different things in the medicine cabinet. Your state of dehydration is also essential, as is poor posture. So, too, are lower body weaknesses involving hips, feet, back or the pelvis. Impaired balance and falling can, of course, be the result of some actual illnesses, poor eyesight or proprioception changes, i.e., distance and spatial relationships. Middle ear issues, chronic diseases, and arthritis of any type can also contribute to falling and balance issues.

Certain classes of medications can be a factor too. Even just taking more than four different medications can statistically cause balance problems. Reading labels helps. Asking your doctor to substitute different drugs or combinations of drugs helps. Much of this is related to risk versus the treatment benefits of the medications prescribed to you. Just being aware of this potential can help you avoid trouble. In fact, just being aware of possible problems, in general, helps maintain balance. Thinking about falling will positively affect your

actions.

Medications to “Google” or to read the labels closely include many psychoactive ones, e.g., Ativan, Valium or Xanax. Anticholinergics compounds, basically nerve blockers like Atrovent, Spiriva, Cogenti, or Norflex come to mind, can cause problems. Antihypertensives such as diuretics or “water pills,” Beta-blockers that block adrenaline's effects and ACE inhibitors that dilate blood vessels need checking out and discussion with professionals.

Seemingly simple environmental issues should be considered too. Bad-fitting shoes, messy floors, loose throw rugs, poor lighting, steps, curbs and electrical cords can cause imbalance and falls. Watch your animals because they, like my cat, can suddenly stop and get tangled up in your feet at the worst times.

What treatments are available? There are strength and balance exercises. For example, and “just in case,” you should simply practice getting up from the floor as if you have fallen (it's not always as easy as it sounds). I, personally, am either going to teach, take or maybe both, a balancing class as part of my Volunteers of America work in Denver.

However, do not try any of these treatments without professional help! There are usually community balance classes through many sources. Discuss your fears with family, friends and your health-care person. Simply modifying your environment will do a lot. Or, you can easily get a referral for a formal physical therapy program.

Be well. ★



GOD'S GPS: GRACE-POWERED SERVICE

LTC CHERYL D. BRADY, USA (RET)
CHAPLAIN GENERAL, MOWW

David penned these words in Psalm 139:16, "Your eyes saw my substance, being yet unformed. And in Your book they all were written, the days fashioned for me, when as yet there were none of them."

Our lives have been mapped out, preprogrammed by the God of the universe. Our responsibility by the grace of God is to find out the Lord's will and purpose for our lives and follow Him according to our calling for Grace-Powered Service.

I am no longer a Pacific Northwesterner. I am now a Texan. The wonder and excitement of moving to Texas in late spring of this year lay not in the "What," but in the "Who."

The move is still a mystery in terms of why God chose the oldest town in Texas. Yet because it is a move orchestrated by Him, I am determined to follow wherever He leads for Grace-Powered Service.

I trust God. I trust His timing and wisdom. I trust His plans for us. I trust His ability to work all things pertaining to the relocation according to His perfect will for it is God who works in us both to will and to do according to His good pleasure.

The Global Positioning System (GPS) is a space-based navigation system that provides location and time information in all weather conditions, anywhere on or near the earth where there is an unobstructed line of sight to four or more GPS satellites.

Unlike our earthly GPS technology, which requires several satellites to function, God only requires a willing vessel, one who will submit to the days He has fashioned for him. It is in that submission that a life of Grace-Powered Service can accomplish more than all of the satellites orbiting the earth.

God's is the mind that masters all things. God is not the mastermind behind all things, but rather His is the mind that masters all things. To be the mastermind of something is limited in scope. To have the mind that masters all things encapsulates everything—past, present and future. Because God is eternal, He has seen the end from the beginning. The spiritual power that controls our "GPS" is incapable of error or failure.

I leave you with this question: Is your service a Grace-Powered Service or self-powered service? If we are relying on the grace of God, we cannot fail in our Order's mission. ★



Worcester Chapter, MA

Law & Order Public Service Award for 2019: Edward P. Gardella, Worcester Chief of Police (Retired)

BY LTC DAVID A. ANDERSON, USA (RET)



The Companions of the Worcester Chapter presented the chapter's 2019 Law & Order Award to retired Worcester Chief of Police, Edward P. Gardella. The Worcester Chapter Commander proudly conferred the Silver Patrick Henry Medal for Patriotism with an accompanying citation praising Chief Gardella for his 31-year career in the Worcester Police Department where he was Chief of Police for nine years. The Citation reads, in part, "...in appreciation of his leadership, manifest competence, integrity, and commitment to justice for all...recognized as a distinctly dedicated public servant and advocate for public safety

[and]...his dynamic and exemplary leadership, professionalism, competence, and integrity personify the stellar attributes of a public servant in a significantly changing society and are an inspiration to others. His incredible volunteer community service to numerous cultural and charitable organizations, including cancer programs at UMASS Memorial Hospital and the Jimmy Fund, are notable, as well as his Marine Corps service to our nation."

(L-R): Retired Worcester Chief of Police, Edward P. Gardella and Worcester Chapter Commander LTC David A. Anderson, USA (Ret).

Columbus Chapter, GA

Chapter Elections, Cadet Presentations and Homeland Security

BY PCINC LTG ROBERT L. WETZEL, USA (RET)



The chapter elected CPT Leo J. Goodsell, KYARNG (Ret), to serve as Chapter Commander and 1LT Devoc Doctor, MS, LPC, CRC, USA (Fmr) as Adjutant.

The guest speaker was Assistant Chief Robert Futrell, Director, Columbus Office of Homeland Security. He provided an update on local improvements and was very well received by all.

The Chapter honors JROTC cadets at each meeting. Companions enjoyed listening to Cadets from Shaw High School as they presented their plans for the future.

(L-R): Adjutant 1LT Devoc S. Doctor, Cadets Kesauna Patterson, Emma Valentine, and Nicole Martinez, and Chapter Commander Capt Leo Goodsell. Photo by PCINC LTG Sam Wetzel, USA (Ret).

General George G. Meade Chapter, MD

Summer Awards Gala & Banquet

BY LT COL SHELDON A. GOLDBERG, PH.D., USAF (RET)

At the Chapter's Summer Awards Gala, several chapter Companions were honored.

Top: Chapter Commander LTC Dennis Chojnowski, USA (Ret), presented CW3 Kirk Conover, USA (Ret), with the MOWW Outstanding Service Award for his efforts as Membership Chairman and for collating the chapters' 2018 and 2019 National award submissions.



Center: LTC Dennis Chojnowski presented Lt Col Sheldon A. Goldberg, Ph.D., USAF (Ret), a silver star representing his second MOWW Outstanding Service Award. Lt Col Goldberg is ending seven years as editor of the General George G. Meade award-winning newsletter, *The Free State Officers Call*.



Bottom: COL Erwin Burtnick, USA (Ret), received the MOWW Award of Merit for his outstanding chairmanship of the 2019 Massing of the Colors Committee. The award was presented to him by Lt Col Sheldon A. Goldberg, Ph.D., USAF (Ret).

Top (L-R): CW3 Kirk Conover, USA (Ret) and LTC Dennis Chojnowski, USA (Ret).

Center (L-R): Lt Col Sheldon A. Goldberg, Ph.D., USAF (Ret) and LTC Dennis Chojnowski, USA (Ret).

Bottom (L-R): COL Erwin Burtnick, USA (Ret), and Lt Col Sheldon A. Goldberg, Ph.D., USAF (Ret).



MG Miles Chapter, NM

Special Guest Speaker, Dr. Sig Hecker

SUBMITTED BY CAROL A. CLARK TO THE LOS ALAMOS DAILY POST



Former Los Alamos National Laboratory (LANL) Director Dr. Sig Hecker, a noted authority on nuclear weapons states, spoke at the chapter's annual picnic on 16 July at the Los Alamos County Sheriff's Posse Lodge on North Mesa.

Dr. Siegfried S. Hecker is an American metallurgist and nuclear scientist. He served as Director of LANL from 1986 to 1997 and is now affiliated with Stanford University, where he is research professor *emeritus* in the Department of Management Science and Engineering in the School of Engineering, and senior fellow *emeritus* at the Freeman Spogli Institute for International Studies.

After Dr. Hecker completed his presentation, the chapter presented him with a Silver Patrick Henry Medal and expressed its appreciation for his distinguished service.

(L-R): Chapter Commander LTC Gregg Giesler presented Dr. Sig Hecker with the MOWW Silver Patrick Henry Medallion.



Greater El Paso Chapter, TX

Eagle Scout Presentation

BY LTC JESUS BELTRAN, USAR (RET)

Chapter Commander LTC Jesus Beltran, USAR (Ret), presented MOWW Eagle Scout Certificates to Angel Gato and Patrick McGrail, Troop 4, on 3 July 2019. Their Court of Honor was held at the El Paso Community College Administration Building.

(L-R): Eagle Scouts Angel Gato and Patrick McGrail look on as LTC Beltran reads the citation on their certificates.

Puget Sound Chapter, WA

Welcoming New Companions

BY PCINC COL DAVID B. GIBSON, USAF (RET)

The Chapter welcomed new Companions COL (Dr.) Russell D. Hicks, USA (Ret); LTC Renee M. Buck, USA (Ret); Maj Daniel Gibbon, USMC (Fmr), and MAJ Joaquin “Joe” Reis, USA (Ret), (not shown).

They were inducted on 9 June at Patriots Landing, DuPont, WA. The Puget Sound Chapter is happy to meet it’s recruiting goal for this MOWW year.”

(L-R): COL (Dr.) Russell D. Hicks, USA (Ret); LTC Renee M. Buck, USA (Ret); Maj Daniel Gibbon, USMC (Fmr). (Inset) Chapter Commander Lt Col Dick Muri pins on Maj Dan Gibbon, USMC (Fmr).



Hampton Roads Chapter, VA

Presentation Made to the Camp Fury Officers

BY CDR JOHN A. BAUMGARTEN, USN (RET)

On 2 July 2019, MOWW Hampton Roads Chapter Commander Capt Daniel G. Seabolt, USAF (Ret), presented a check for \$150 to Capt Denee Nichols and Senior Medic/Firefighter Jami Salvio. The check supports Camp Fury, a community-based organization that introduces and encourages young girls of high school age to the role of fire and rescue in the city of Hampton and the Hampton Roads area. The presentation took place at Station 11 in Hampton, VA.



(L-R): Capt Denee Nichols, Hampton Roads Chapter Commander Dan Seabolt, USAF, Ret, and Senior Medic/Firefighter Jami Salvio.





#VetQ



vetq1#VetQ / Veteran Question is a collaborative campaign aimed at answering veterans' questions as well as highlighting VA's and Veterans Service Organizations' services.

Veterans: Simply tweet your question and include the hashtag #VetQ. VA and VSOs will see your question and have the opportunity to respond.

When asking questions please avoid posting personal details such as file numbers, social security numbers, personal health information, or any other information in which an individual has a reasonable expectation of privacy.

Partner organizations are invited to answer the questions as well as highlight their own services offered. Partner organizations are also invited to respond to a question even if other VSOs have already responded. The first answer may not necessarily be the best answer for that particular veteran.

#VetQ, in conjunction with our other public online presences, is intended to keep veterans and family members informed about the benefits and services available to them through the VA and Veterans Service Organizations. VA does not endorse any financial, commercial or non-governmental agency.

We invite other Veterans Service Organizations to participate. E-mail newmedia@va.gov if interested.

VA, DeepMind develop machine learning system to predict life-threatening disease before it appears



The VA, in partnership with DeepMind Health, published results in the 31 July edition of *Nature*, on the development of an artificial intelligence (AI) system that can forecast a deadly kidney disease in advance.

In keeping with VA's efforts to help improve the lives of veterans through research and innovation, the breakthrough finding shows the model developed by the researchers can predict the presence of Acute Kidney Injury (AKI) in patients up to 48 hours

in advance, which could help doctors determine treatment options to prevent further deterioration of the kidney.

AKI is notoriously difficult for doctors and nurses to detect; when it occurs, patients often deteriorate very quickly. The AI model permitted identification of over 90 percent of the most severe Acute Kidney Injury (AKI) cases 48 hours sooner than with usual care. That early detection permits improved medical care that can reduce progression to serious consequences such as need for dialysis.

For more information regarding VA's Office and Research and Development and AKI, visit https://www.research.va.gov/topics/kidney_disease.cfm

VA enhances research and education efforts related to airborne hazards and burn pit exposure with newly restructured research hub



The VA recently established the Airborne Hazards and Burn Pits Center of Excellence (AHBPCE) as part of its ongoing efforts to improve health care for veterans.

The AHBPCE, located at the New Jersey War Related Illness and Injury Study Center, will specialize in clinical and transitional research related to airborne hazards and burn pit exposure. The new center, which formally began operations in May 2019, will initially focus on expanding understanding of health outcomes and treatments with intensive clinical research to support veterans that may have been affected by airborne hazards and open burn pits.

VA providers may consult with the AHBPCE about the assessment and treatment needs of Veterans enrolled in VA Healthcare with airborne hazard and burn pit exposure. When appropriate, veterans may be invited for a comprehensive, multi-day health evaluation from a specialized team. Referral is done for complex clinical presentations that are unable to be diagnosed or if a development of a medical management plan is impossible to do locally.

For more information about AHBPCE, please visit <https://www.warrelatedillness.va.gov/WARRELATEDILLNESS/AHBPCE/index.asp>.



REVEILLE

NEW MEMBER
Sponsor

*Denotes PM/HPM
**Denotes RM/HRM

DATA FROM MAY–JUNE 2019

ATLANTA GA

1LT ERNESTO J. ANAYA, USA (FMR)*
*Robert E. Soderstrom**

MR. CHRISTOPHER E. CHAPMAN*
*Robert E. Soderstrom**

AUGUSTA GA

BG WELTON S. CHASE, JR., USA (RET)*
*LTC David R. Titus, USA (Ret)**

CAPT CHARLES A. MEYER, JR., USN (RET)**
*LTC David R. Titus, USA (Ret)**

MAJ ROBERT G. WILLIS, JR., USA (RET)**
*LTC David R. Titus, USA (Ret)**

AUSTIN TX

MAJ LEON J. POTEET, USAF (RET)**
*COL Charles D. Bush, USA (Ret)***

CHICAGO IL

COL LAYTON H. M. PENNINGTON, USA (RET)**
*CW4 Richard E. Johnson, USA (Ret)**

COLUMBUS GA

COL ROBERT B. ST. CLAIR, USMC (RET)*
*CPT Leo J. Goodsell, GAARNG (Ret)**

CONEJO VALLEY CA

MR. EDWIN L. HOLT*
*LT Edwin C. Holt, USNR (Fmr)**

DALLAS TX

MS. JESSICA L. CAFFERATA**
*COL Ronald P. Forest, USA (Ret)**

2LT BRANDON P. HERN, USA (FMR)*
*CPT Frederick E. Aurbach, USA (Fmr)**

CDR KURT W. RICHTER, USCG (RET)*
*LTC Don B. Munson, USA (Ret)**

FORT WALTON BEACH FL

2LT JAVIER E. ORANTES, USA*
*Lt Col John E. Cahoon, Jr., USAF (Ret)**

FORT WORTH TX

LTC ROBERT M. CENTRACCO, USA (RET)*
*COL Daniel G. Foust, USA (Ret)**

G/A BRADLEY - COL HANSON CA

MS. GAYLE E. WORLEY**
*Lt Col David J. Worley, USAF (Ret)**

MS. VALERIE G. WORLEY**
*Lt Col David J. Worley, USAF (Ret)**

GAYLORD-DILLINGHAM MEM HI

COL THOMAS R. KELLER, USA (RET)**
*LTC Curtis A. Manchester III, USAR (Ret)***

GEN RIDGWAY-PITTSBURGH PA

LTC CHARLES D. CHASLER, USA (RET)*
*MG George V. Bauer, USA (Ret)**

GEN VANDENBERG CA

LCDR WADE M. HORTON, USNR**
*LTC Daniel L. Dow, USANG**

GENERAL MEADE MD

CPT BRUCE R. MARSHALL, USA (FMR)*
*COL Bert L. Rice, USA (Ret)**

LTC PATRICIA L. MARSHALL, USA (RET)*
*COL Bert L. Rice, USA (Ret)**

COL CHARLES L. RENFRO, USAF (RET)**
*COL Bert L. Rice, USA (Ret)**





(Reveille listings continued from previous page)

REVEILLE

NEW MEMBER
Sponsor

*Denotes PM/HPM
**Denotes RM/HRM

GREATER BOSTON MA

2LT OREN A. ABUSCH-MAGDER, USA*
*LTC Frederick J. Maguire, Jr., USA (RET)***

2ND LT TYLER J. DAVIS, USAF*
*CPT William J. Maloney, USA (Fmr)**

COL GEORGE C. DHIONIS, MA ARNG (RET)**
*COL Lawrence A. Willwerth, USA (Ret)**

2LT RODERICK A. JAMIESON, USA*
*CPT William J. Maloney, USA (Fmr)**

2LT ALEKSANDRA PIROG, USA*
*CPT William J. Maloney, USA (Fmr)**

ENS THOMAS J. SAVAGE, USN*
*CPT William J. Maloney, USA (Fmr)**

2ND LT RILEY M. STEINDL, USAF*
*CPT William J. Maloney, USA (Fmr)**

GREATER EL PASO TX

MRS. ELSA R. GARCIA*
*LTC Rafael G. Garcia, USA (Ret)**

HILL COUNTRY TX

LT COL MARY L. BLACHARSKI, USAF (RET)**
*CPT Frederick L. Henneke, USA (Fmr)***

CDR JOHN G. LOPEZ III, USNR (RET)*
*Lt Col Earl C. Bullock, USAF (Ret)**

COL ALAN B. WALTERS, USAF (RET)**
*Col Norman E. Wells, USAF (Ret)***

HOUSTON TX

MS. PATRICIA E. COLLINS**
*LTC Rollins J. Collins, USA (Ret)**

MAJ GEN WADE DC

LT JOSEPH I. GOLDSTEIN, USN (FMR)**
*Lt Col Sheldon A. Goldberg, USAF (Ret)**

MAJGEN PENDLETON CA

MRS. DONNA D. SPICER*
*Capt Deborah A. Kash, USAF (Ret)**

1LT MICHAEL P. WALSH, USAR (FMR)**
*Capt Deborah A. Kash, USAF (Ret)**

NORTHERN VIRGINIA VA

MAJ DAVID W. HAMON, USA (RET)**
*Brig Gen Arthur B. Morrill III, USAF (Ret)**

PHILADELPHIA PA

2LT OWEN D. DROZD, USAR*
*COL Joseph P. Kirlin III, USA (Ret)**

ENS BETHANY M. HARTNEY, USN*
*COL Joseph P. Kirlin III, USA (Ret)**

2ND LT KATHRYN HOOPER, USAF*
*LTC Susan M. Kirlin, USA (Ret)**

2LT JUNNEY R. KANG, USAR*
*COL Joseph P. Kirlin III, USA (Ret)**

2NDLT TAYLOR B. MILLER, USMC*
*COL Joseph P. Kirlin III, USA (Ret)**

2LT LOGAN A. PISCIOTTI, USA*
*COL Joseph P. Kirlin III, USA (Ret)**

PHOENIX AZ

MR. NICHOLAS V. BLAES**
*COL Jeanne J. Blaes, USA (Ret)**

MR. WESLEY V. BLAES**
*COL Jeanne J. Blaes, USA (Ret)**

LTC DAVID S. CLUKEY, USA (RET)**
*COL Richard E. Minor, USA (Ret)**

PINSON MEMORIAL TX

LT TREVOR B. SMALLS, USN (RET)**
*COL Vincent L. Freeman, Jr., USA (Ret)**

PUGET SOUND WA

LTC RENEE M. BUCK, USA (RET)*
*Lt Col Richard W. Muri, USAF (Ret)**

MAJ DANIEL A. GIBBON, USMC (FMR)*
*Lt Col Richard W. Muri, USAF (Ret)**

COL (DR.) RUSSELL D. HICKS, USAR (RET)*
*COL Robert C. Webster, USA (Ret)***

MAJ JOAQUIN F. REIS, USA (RET)*
*CW4 Jack D. Jory, USA (Ret)**

SAN DIEGO CA

COL GREGORY A. JOHNSON, USA (RET)**
*CDR George T. Parsons, USN (Ret)**

SAN FRANCISCO BAY AREA CA

COL RICHARD W. SEAVEY, USA (RET)**
*CAPT Lee F. Halverson, Sr., USMC (Ret)**

VIRGINIA PIEDMONT VA

MAJ THOMAS S. COOK, VAARNG**
*CPT James B. Farrell, USA (Fmr)***

MS. KATHERINE B. DEAN, **
*LTC Michael A. Okin, M.D., USA (Ret)**

LTC PAUL H. PASSINK, USA (RET)**
*LTC Michael A. Okin, M.D., USA (Ret)**

BRIG GEN DAVID L. YOUNG, USAF (RET)**
*LTC Michael A. Okin, M.D., USA (Ret)**

WILMINGTON DE

CAPT CHRISTOPHER E. MLYNARCZYK, USAF (FMR)**
*LTC Carlton R. Witte, USA (Ret)**

WORCESTER MA

CAPT RUSSELL P. KNIGHT, USN (RET)**
*LTC Dennis V. Christo, USA (Ret)**





TAPS

RANK/NAME (SERVICE)

**Denotes PM/HPM*

***Denotes RM/HRM*

DATA FROM MAY–JUNE 2019

BG BULTMAN [AT LARGE] VA

1LT WAYNE E. ARNOLD, USA (FMR)*

CPT JAMES C. WYATT II, USA (FMR)*

BG HOLLAND CA

LTC HARRY A. HODGES, USA (RET)**

CLEARWATER FL

LTC THOMAS A. CONNICK, USA (RET)**

COL STEPHENS-APACHE TRAIL AZ - 207

CAPT DAVID G. DAEMMER, USAF (RET)*

COL WOODS-OKC OK

LTJG JOHN M. CAMPBELL, USN (FMR)*

COLORADO SPRINGS CO

LTC MARK A. PIEFFER, USA (RET)*

MR. DENNIS K. RUNNINGEN*

CPT GREVENBERG LA

MAJ LEON T. ROBERTS, USAF (RET)*

MR. ELLIS S. JOUBERT III*

MR. MICHAEL K. MCCARTHY*

DALLAS TX

MR. ROY C. KURTH*

DETROIT MI

LTC SAM H. ANSELL, USA (RET)*

FORT KNOX KY

LTC MARK R. CHANEY, USA (RET)*

FORT WORTH TX

BRIG GEN TOMMY L. DANIELS, USAF (RET)*

GREATER EL PASO TX

CAPT WALTER F. BAKER, USN (RET)*

HAMPTON ROADS VA

LT DALE C. OLSON, USA (FMR)*

MR. CHARLES H. ANDERSON*

HANN-BUSWELL MEM [AT-LARGE]

CAPT WALTER F. BAKER, USN (RET)*

COL JOSEPH D. EDDLEMON, USMC (RET)*

MAJ LEON T. ROBERTS, USAF (RET)*

KNOXVILLE TN

COL JOSEPH D. EDDLEMON, USMC (RET)*

MR. RONALD A. GAMBLE*

LOUISVILLE KY

MAJ J. PATRICK CAMPBELL, USAF (RET)*

LTG MIDDLETON LA

MAJ LEON T. ROBERTS, USAF (RET)*

LTG WALKER MS

DAVID F. HURLBERT, PHD, USA (FMR)*

MAJ LEON T. ROBERTS, USAF (RET)*

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MEMPHIS TN

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MG BUTLER KY

LT COL DEBORAH J. FOSTER, KYANG (RET)*

MG CRITZ OK

LTC RICHARD A. CARL, USA (RET)*

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MR. RYAN SIMMONITE*

MS. NISLA LAMIS*

PHILADELPHIA PA

CPT JEANNETTE S. ARTHUR, USA (RET)*

LT KEVIN G. ANSLEY, USCG (RET)*

MR. CHARLES E. HIRES*

PRINCE GEORGE'S COUNTY MD

LT COL MARC W. MURPHY, USAF*





"IT IS NOBLER TO SERVE THAN TO BE SERVED"

OFFICER REVIEW®

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