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NOVEMBER-DECEMBER 2019

OFFICER REVIEW®





MAKE IT BETTER!

Dear Companions,

In every position I've held during my military and civilian careers, I always had a primary focus: to ensure that whatever shape an organization was in when I took the helm, it would be in better shape when I passed the leadership baton to my successor. As your CINC, I issued a "Call to Arms" to the entire Order during the 2019 CINC Banquet and in the last issue of *The Officer Review*®. That call to arms asks that every one of us to do whatever it takes to resolve our recruiting slump so we can once again begin to grow our organization. I believe it's appropriate to now extend that renewed focus to other vital areas.

We'll start with the EXCOM, which will enhance its efforts to lead and manage the Order's affairs more effectively. It will also start with the MOWW chain of command, beginning with me and including the VCINCs and region, department and chapter commanders—all in the command chain—will also be focused on making sure that everything that's done is done for the good of the Order and to improve our organization, programs and camaraderie. Third, it will also start with the GSOs and committees, which will rededicate their efforts to implementing improved processes while increasingly and more directly engaging with all chapters.

Yes, we'll face challenges—but we'll face and overcome them together. If we keep our renewed focus on achieving "better" as a unified team, one step at a time, we'll provide greater fulfillment to each of us and enhanced support of others despite the temporary speed bumps we may encounter on our way to achieving "better."

Think about what General of the Armies Pershing had in mind for this organization 100 years ago. Reread our Preamble and reflect on our motto, "*It is nobler to serve than to be served.*" I believe he and every other Companion who preceded us are watching us today to see how we're actively protecting their legacy of untiring volunteerism, unrivaled excellence and selfless service. I believe we can be confident in feeling that they'd be proud to see us rededicate ourselves to our selfless mission as a vibrant Veteran Service Organization totally focused on better serving youth, community and nation.

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The Military Order of the World Wars

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ON THE COVER

"Battle of Manila Bay – Fighting a five-inch gun on board the Olympia," by F. C. Yohn.



USS OLYMPIA...THE REST OF THE STORY

JOHN BRADY

PRESIDENT AND CEO, INDEPENDENCE SEAPORT MUSEUM | PHILADELPHIA, PA

On 9 November 1921, Major General Harry H. Bandholtz, USA, led a welcoming entourage that included Secretary of War John W. Weeks, Secretary of the Navy Edwin Denby, General of the Armies John J. Pershing, USA, Admiral Robert E. Coontz, USN, and Major General John A. Lejeune, USMC. They welcomed home a man known but to God, the World War I Unknown Soldier. He was transported by the USS Olympia, a Navy cruiser.

Last Congress, Representative Brady and Senator Cotton introduced resolutions commemorating the 100th anniversary of the Armistice and the 100th anniversary of the internment of the unknown WWI soldier. The resolutions expressed gratitude and appreciation to Armed Forces members who served in World War I and those who fell during that war. They also commended the USS Olympia crew for their role in transporting the Unknown Soldier home to America.

The USS Olympia's crew was comprised of sailors led by US Naval Academy graduate, Captain Henry Lake Wyman, USN, a Navy Cross recipient. Captain Wyman is buried at Arlington National Cemetery, not far from the Unknown Soldier he brought back home almost 100 years ago.



The Unknown Soldier from WWI arriving at the Washington Navy Yard. On 9 November 1921, the USS Olympia reached the US Navy Yard in Washington, DC. The US flag-draped casket was solemnly transferred to the US Army, represented by the Commanding General of the Military District of Washington, and escorted to the rotunda of the US Capitol. Here, upon the same catafalque that had similarly held the remains of three slain US Presidents, the body lay in state under a guard of honor. The next day thousands of people, including officials of the US government, members of the Diplomatic Corps, and private citizens all passed before the casket to pay homage to the WWI Unknown and reflect upon his ultimate sacrifice. On 11 November 1921 the body was interred at Arlington National Cemetery in Arlington County, VA. Courtesy of the District of Columbia Public Library by E.B. Thompson

A US Marine Corps Honor Guard accompanied the Unknown Soldier. Their leader was Lieutenant (later General) Graves B. Erskine, USMC, a World War I veteran who participated in the Aisne-Marne Defense and the St. Mihiel Offensive. In 1975, General Erskine shared his oral history of the 1921 voyage with the US Marine Corps History and Museum Divisions. He spoke of how his men lashed the Unknown Soldier's casket to the ship's deck. He also shared how the waves came up to the bridge and that some feared that they might not make it home.

The year 2021 is the 100th anniversary of the Tomb of the Unknowns' dedication. Congress directed the Department of Defense to organize commemoration events. Arlington National Cemetery (ANC) is the lead agency. The USS Olympia is part of the Independence Seaport Museum. The Museum and the Society of the Honor Guard, Tomb of the Unknowns, are supporting ANC's efforts.

These efforts include locating the family members of the sailors and marines who served aboard the USS Olympia for the 1921 voyage. We want them to be included in commemoration events. "Ancestry.com" and the National Archives are the primary resource tools. We've successfully used them to

connect with family members of Captain Wyman and crew.

We've also been fortunate that family members of the 1921 crew contacted the Independence Seaport Museum for information. Earlier this summer, a granddaughter of one of the sailors asked for information. Her mother shared stories about her grandfather's service so she visited the National Archives to find out when he served aboard the USS Olympia. He was part of the 1921 crew and we were honored to host the family for a visit aboard the ship this past summer.

Sharing information about the ship's crew and history is important because it connects Americans with their history. We're hoping this connection also helps the Flagship Olympia Foundation (<https://flagshipolympia.org/>), the organization responsible for raising money for the USS Olympia, including obtaining private and federal support for the ship.

The USS Olympia, launched on 5 November 1892 and nicknamed "the Queen of the Pacific," is the oldest steel American warship afloat. The USS Olympia hasn't been dry docked in over 75 years so she's in a delicate condition. She must be preserved and dry docking her will ensure that the USS Olympia will be here for the 200th anniversary of the Tomb of the Unknowns.



In October 2018, a ceremony was held at Arlington National Cemetery to commemorate the four new sidearms that would be carried by the Sentinels guarding the Tomb of the Unknown Soldier. The SIG Sauer-made US M7 pistols are specifically inlaid with wood from the deck of USS Olympia and include the crest of the US Army's 3rd Infantry Regiment, "The Old Guard."

Trying to reach as many supporters as possible, we asked retired US Army LTC Patrick Reynolds, a Vietnam War veteran, to include a story about the USS Olympia in his weekly illustrated story "Flashbacks," which is published in the Washington Post. For three weeks, readers of the Sunday comics learned about the USS Olympia and her service to the nation.

Another interesting note: the US Army Honor Guard at the Tomb of the Unknowns now

carries custom SIG Sauer M17 pistols inlaid with wood from the USS Olympia. It's a first. Never before have US Army personnel carried a military weapon built on US Navy history.

The USS Olympia's story is being shared with Companions of the Military Order of World Wars because your forebears served with those who participated in the 1921 voyage. Your predecessors also served with General Pershing, who greeted the USS Olympia and the Unknown Soldier on a cold, wintery November day.

For 100 years, the USS Olympia has been a museum ship. Our living history crew has taught tens of thousands of children about life at sea. They've run across her decks, they've shouted, "Fire when ready, Gridley" and visiting the USS Olympia has inspired many to join the Navy. She's a great part of our nation's military history and she needs your help. ★



The USS Olympia



A HISTORICAL PIVOT

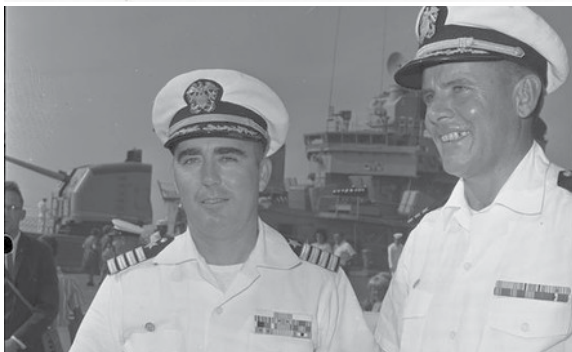
CAPT THOMAS J. MARSHALL, JR., USN (RET)
SAN DIEGO CHAPTER, CA



On 7 August 1964, the Congress of the United States passed one of the most historically significant resolutions in its history. On that day, which is almost unknown to today's average American, Congress passed the "South East Asia Resolution." This resolution, which is more familiar to most students of history as the "Gulf of Tonkin Resolution," had a historical impact far beyond anything that its framers envisioned.

To understand the resolution's impact and historical importance, we must understand the situation in Vietnam at the time. In late 1963, the South Vietnamese government began conducting routine covert raids into the southern provinces of North Vietnam via fast patrol boats. These raids inserted covert agents into North Vietnam to attack North Vietnamese border outposts and facilities amid growing tensions. These raids were undertaken with the approval of the US Commander-in-Chief, Pacific (CINCPAC), Admiral Harry Donald Felt, USN. ADM Felt approved each of these raids after receiving his Washington superiors' concurrence.

In conjunction with these raids, Operation DESOTO was instituted by the US Navy in the summer of 1964. In this operation, US naval



From top: Admiral Harry D. Felt, USN, Commander-in-Chief, Pacific Command (CINCPAC) from 1958–1964.

Source: US Navy Naval History and Heritage Command.

Second photo, L-R: CAPT John J. Herrick, USN, flag officer of Destroyer Division 192, who gave the USS Maddox orders to fire during Tonkin Gulf engagement, and CDR Robert C. Barnhart Jr., skipper of the USS Turner Joy, which was also in the clash.

Source: UCLA, Library Special Collections, Charles E. Young Research Library.

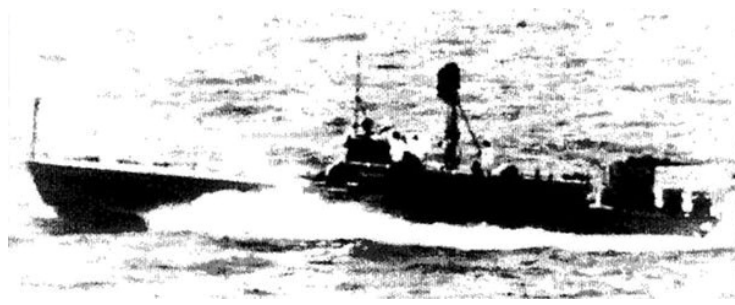
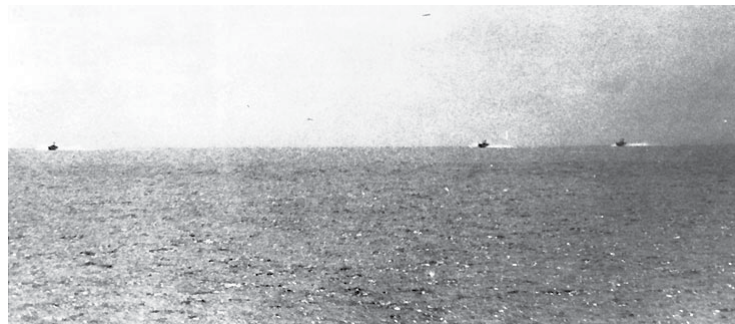


Third photo, L-R: Captain John J. Herrick, USN, Commander Destroyer Division 192 and Commander Herbert L. Ogier, USN, Commanding Officer of USS Maddox (DD-731), on board the Maddox on 13 August 1964. They were in charge of the ship during her engagement with three North Vietnamese motor torpedo boats on 2 August 1964.

Source: Official US Navy photo NH 97898 from the US Navy Naval History and Heritage Command.

vessels, usually destroyers, operated within eight miles of the North Vietnamese coast to conduct electronic surveillance and electronic warfare missions to support the South Vietnamese raids. At that time, international waters extended only to within three miles of any coastline. Thus, the naval vessels involved in Operation DESOTO were considered to be operating in international waters, as was their right under international law. However, there was a difference of opinion between the United States (and others) and the Democratic Republic of Vietnam (DRV), i.e., three vs. 12 nautical miles, respectively, as to where international waters began which caused increased tension.

On 2 August 1964, the USS Maddox (DD-731) was conducting such a mission when she was shadowed by three Vietnam People's Navy (VPN) P-4 class torpedo boats (T-333, T-336 and T-339), which were Chinese boats built under license from the Soviet Union, the original designers. From the maneuvers of the boats and intercepted radio transmissions, the commander of the Maddox, CAPT John J. Herrick, USN, concluded that an attack by the torpedo boats was imminent.



From top: Photograph taken from USS Maddox (DD-731) during her engagement with three North Vietnamese motor torpedo boats in the Gulf of Tonkin, 2 August 1964. The view shows all three of the boats speeding towards the Maddox. Source: US Navy sailor aboard USS Maddox (DD-731) - Official US Navy photo NH 95611 from the US Navy Naval History and Heritage Command.

Photo 2: P-4 motor torpedo boat. China delivered a dozen P-4 torpedo boats (improved Soviet Komsomolets-123s built under a license agreement) to North Vietnam between 1961 and 1964. The aluminum-hulled vessels were fast and maneuverable, but they lacked radar.

Source: US Navy Naval History and Heritage Command.

Photo 3: Uttara Bangladesh T8223 P-4 Class Torpedo Boat of the type used by the Vietnam People's Navy. Source: www.jamespdeans.co.uk/p506003940/e6a80f4b9

Photo 4: Destroyer USS Maddox (DD-731), one of 58 W/WII Allen M. Sumner-class destroyers. Sold to Taiwan in 1973. Source: US Navy Naval History and Heritage Command.

Photo 5: USS Turner Joy (DD-951), one of 18 Forrest Sherman-class destroyers. Decommissioned in 1982, it is now a museum ship in Bremerton, WA.

Source: US Navy Naval History and Heritage Command.



When the boats closed to within 20,000 yards (10 nautical miles) of the Maddox, Herrick ordered three warning shots to be fired. The torpedo boats then attacked, firing two torpedoes when they closed to within 10,000 yards (five nautical miles) of the Maddox. After firing, they raked the Maddox with long-range, heavy machine-gun fire, most of which fell short of the ship. The Maddox evaded the torpedoes and returned fire by expending over 280 3-inch (76 mm) and 5-inch (127 mm) shells.



L-R: President Lyndon B. Johnson and Secretary of Defense Robert S. McNamara. Source: Lyndon Johnson Library

In the end, the Maddox suffered a single 14.5 mm (0.57-inch) round hit from T-333. CAPT Herrick also reported the attack to his local commander. This resulted in four US F-8 Crusader fighters from carrier USS Ticonderoga (CVA-14). By the time the aircraft arrived 15 minutes after the attack began, the North Vietnamese boats had already suffered serious damage and were retiring, though the Crusaders also attacked the VPN boats with rockets and 20 mm fire. Three VPN boats were damaged. VPN boats T-333 and T-336 not only suffered damage but also experienced four Killed in Action and six Wounded in Action. One F-8 Crusader was damaged by defensive fire and there were no US casualties. Patrol ships T-142 and T-156 (both Type-55A) were also on site but did not engage.

The whole engagement occurred outside the recognized three nautical mile limit of international waters and inside the 12-nautical miles claimed by North Vietnam as national waters.

The initial US response to this incident was to do nothing further. Two days later on 4 August 1964, the Maddox and the USS Turner Joy (DD-951), in

rough weather and heavy seas, reported multiple radar and sonar contacts which they believed were North Vietnamese torpedo boats maneuvering to attack. Both ships took evasive action and fired upon the radar contacts.

Over the next several hours, they fired upon multiple radar contacts, although no North Vietnamese vessels were definitively identified. In 2004 the National Security Agency revealed that the radar and sonar contacts were likely to have been “phantom” radar and sonar returns caused by the weather conditions and not actual North Vietnamese vessels.

However, this dispassionate analysis was not undertaken at the time and President Lyndon B. Johnson was informed by Secretary of Defense Robert S. McNamara that the North Vietnamese had attacked US vessels in international waters for the second time in as many days. McNamara said these North Vietnamese actions required a US military response. President Johnson agreed and ordered retaliatory air strikes against North Vietnam.

Shortly before midnight on 4 August 1964, President Johnson went on national television to report the North Vietnamese attacks on the Maddox and Turner Joy and his intention to seek Congressional authorization for a military response. At 1040, 5 August 1964 (Vietnamese time), approximately 90 minutes after President Johnson’s address to the nation, US aircraft attacked North Vietnamese torpedo boat bases and an oil storage facility in Vinh, North Vietnam.

Congress passed what has come to be known as the Gulf of Tonkin Resolution on 7 August 1964 in response to the President’s request. This resolution authorized the President to use whatever conventional military forces he deemed necessary to assist in the defense of any of our allies in South East Asia—without a formal declaration of war.

This resolution gave President Johnson a “blank check” to use whatever military force he thought necessary in Vietnam. Over the next few years this led to an ever-increasing commitment of US forces to Vietnam. By 1968, the US commitment reached its peak when 585,000 men were engaged

in Vietnam. This also set a precedent for subsequent Presidents to commit large numbers of US troops to battle without a formal declaration of war.

This precedent set by the Gulf of Tonkin Resolution fundamentally changed the way in which US troops were committed to battle for the remainder of the twentieth century and beyond. It was used by President George H. W. Bush to fight the First Gulf War. Likewise, his son, President George W. Bush, fought the “War on Terror” without having Congress declare war on anyone. Both were fought with congressional resolutions authorizing the use of military force modeled on the Gulf of Tonkin resolution.

The passage of this resolution led not only to the most divisive war involving the US since the Civil War but it also led to fundamental changes in US society. It produced anti-war riots on US campuses and in US cities. It also led the general public to lose confidence in the veracity and good intentions of the US government.

This loss of the public trust caused by the war in Vietnam has fundamentally changed the way in which the public responds to overseas military commitments. They no longer give their unequivocal support to US military actions but are much more reserved in their support. They are willing to support these actions when they go well but become increasingly critical when they do not go as planned or are overlong. This attitude engendered by the Vietnam experience is still the predominant attitude of the public today.

The Vietnam War, as it evolved from the Gulf of Tonkin Resolution, also fundamentally changed the role of the press in American society. Prior to Vietnam, the US press was generally supportive

of US military actions and tried to report on wars objectively. Vietnam changed that attitude dramatically.

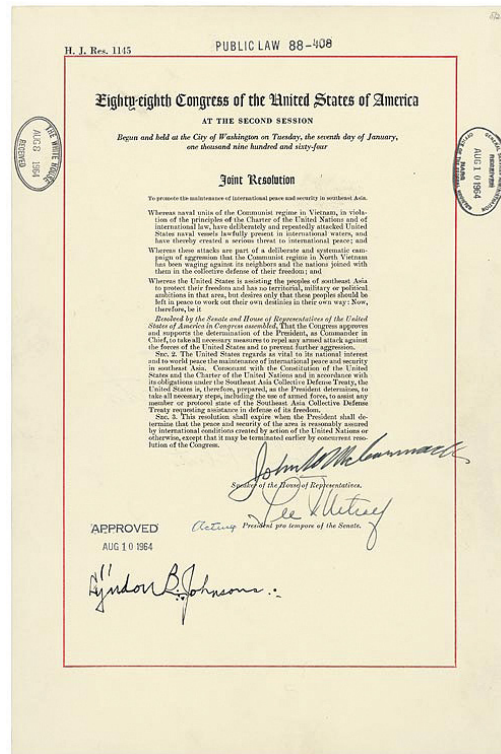
The press in Vietnam felt that they had been lied to by the military and the government in general. As a consequence, they no longer saw their role as reporting events but instead saw their roles as commenting on them in such a way as to influence public opinion. This change in reporting philosophy had a major role in turning the American public against the war. This philosophy of the press’ role in seeking to influence public opinion rather than merely reporting facts is still with us today.

The war also led to a sharp decline in the morale and quality of US military forces, which did not substantially improve until the advent of the Reagan administration in 1980.

The Vietnam War affected the American public in ways that led to a significant change in the way many Americans viewed their country and themselves. They no longer believed as previous generations did that Americans are always the “good guys.” Instead, Americans were more willing to believe that America might

be the cause of many of the world’s problems rather than being their solution. This change in attitude is still common today.

All of these effects on American society occurred because of the Vietnam War and the way in which it was conducted. The way the war was conducted and the long-term effects it had on American society might have all been different if Congress had not given President Johnson that “blank check” in the form of the Gulf of Tonkin Resolution on 7 August 1964. ★



Tonkin Gulf Resolution. Source: <https://www.archivesfoundation.org/documents/tonkin-gulf-resolution/>



A PATRIOT'S PATRIOT

PCINC CAPT ROLLIN N. "ROLLIE" STEVENS, USN (RET) & CPT ALLEN B. CLARK, JR., USA (RET)
DALLAS CHAPTER, TX

The late Companion H. Ross Perot, a member of the BG Bultman Chapter, was also graduate of the United States Naval Academy and a former naval officer. More people are aware of his involvement in politics, e.g., he was twice as a candidate for the Presidency of the United States. He was also extremely successful in business, e.g., he was an American business magnate, billionaire and a philanthropist. He was also the founder and Chief Executive Officer of Electronic Data Systems and Perot Systems.

Perhaps more important, though, he was a classic example of someone who achieved the "American Dream," i.e., being successful yet living a life of character, commitment, and dedication in every aspect of life that he touched. His special brand of patriotism naturally resulted from his great love of our nation.

Less well-known, perhaps, are the extraordinary examples of his public philanthropy and those private instances in which he helped people, especially veterans and active-duty military personnel. It was in his compassion for others and his great philanthropy that connect both co-authors to Mr. Perot.

Mr. Perot hired co-author CPT Clark in 1970 as a personal financial assistant after Clark completed graduate school, whereupon CPT Clark began analyzing what was then a modest Perot stock portfolio. Soon after accepting that position, CPT Clark went to New York City as a member of a team tasked to analyze Mr. Perot's purchase of the

Francis I. DuPont investment operation. However, CPT Clark was there only a short period of time. As a returning Vietnam veteran, he wanted to prove his worth so he pushed himself very hard. Unfortunately, he had a relapse of Post-Traumatic Stress Disorder (PTSD), from which he had suffered at Brooke Army Medical Center in San Antonio

in 1968 after returning from Vietnam due to severe combat injuries. This resulted in CPT Clark's hospitalization.

*[Editor's Note:
We're happy to report CPT Clark was healed of the effects of his PTSD decades ago.]*

The attending psychiatrist

called Mr. Perot, who paid CPT Clark a month's salary and CPT Clark left his employ with Mr. Perot. During CPT Clark's exit interview, Mr. Perot was most compassionate and said he would keep the job open for one year if Allen felt well enough ever to return. CPT Clark never did go back. However, through the years that followed, CPT Clark followed Mr. Perot's activities and so was quite aware of the innumerable instances wherein Mr. Perot personally arranged for private medical care for ill or wounded veterans and family members.

In October 1999, co-author PCINC CAPT Stevens received a phone call from BG Jack Nicholson (a former MOWW Chief of Staff) asking CAPT Stevens to accompany him to a meeting with Mr. Perot at the Electronic Data System office in Dallas. They met in Mr. Perot's private office. General Nicholson began the discussion by presenting an overview of the Military Order and its Youth Leadership Conference® (YLC) program. CAPT



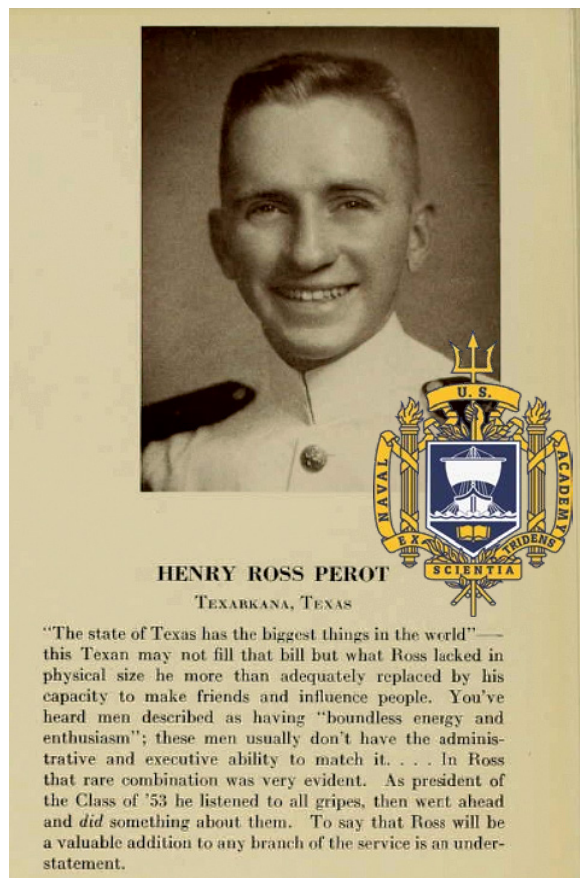
Stevens then explained the concept and specific mission of the YLC® program. Since CAPT Stevens was a director of two YLCs on the USS Lexington Museum in Corpus Christi, he described his first-hand experiences to enumerate the value of YLC attendance by high school students.

The interview lasted nearly an hour and General Nicholson and CAPT Stevens asked Mr. Perot to contribute to MOWW's YLC program. When General Nicholson and CAPT Stevens were preparing to leave, Mr. Perot said he would let the general know of his decision within a week. Three days later, Mr. Perot called General Nicholson and said he would donate \$125,000 per year for four years.

Generally, at the end of each YLC year, CAPT Stevens returned to give Perot an update on the

accomplishments for that year. After the fourth year, Mr. Perot extended his commitment for an additional year. Following the fifth year, Mr. Perot said he would extend the commitment for one final year, for a six-year donation total of \$750,000. Mr. Perot's generous support has proven itself to be of incredible value to the MOWW mission of service to the young people of our nation through the YLCs conducted by our dedicated MOWW Companions.

Over the decades Mr. Perot continued supporting private hospitalizations for many veterans while also supporting many patriotic and veteran programs and activities. He is missed. He was one-of-a-kind in the history of our nation and the epitome of a humanitarian who selflessly served youth, nation and community. ★



Page opposite: Ross Perot listens to a reporter's question during a news conference before accepting the Command and General Staff College Foundation's 2010 Distinguished Leadership Award in Kansas City, MO. Photo Credit: Ed Zurga, AP 2010. Above left: US Naval Academy graduation yearbook photo (inset: the emblem of the US Naval Academy). Above right: Portrait of Ross Perot in his Dallas office (cropped).



VETERANS AFFAIRS COMMITTEE

LTC REGINALD BROWN, USA (RET)
CHAIR, VETERANS AFFAIRS COMMITTEE (MOWW)

MOWW's Veterans Affairs Committee is the Order's program manager for veterans outreach. It facilitates chapter outreach support to all veterans from all periods. This involves encouraging chapters to recognize veterans on a monthly basis, collaborating with other Veteran Service Organizations (VSO), subscribing to various online and print military magazines, working with Department of Veterans Affairs activities and serving with local elements of the United Services Organization (USO) and more.

Chapter Veteran Affairs Program

A small chapter's veterans outreach program involving reading to veterans in nursing homes is just as significant as a large chapter holding a statewide military ball. It is the contact we have with individual veterans that makes all the difference.

Chapter outreach may range from working with a local flight museum's veterans outreach program to participating in Wreaths Across America ceremonies honoring veterans. Searching the internet can also provide a variety of best practices involving veteran support from universities, organizations, municipalities and other VSOs. Example: <https://www.va.gov/ve/engagement/outreach.asp>. Chapters can also leverage what is already being done by MOWW members participating in planning, etc. Offer your skills in strategizing, planning, organizing, executing and assessing the event.

In addition, chapter Companions can attend local military and veterans observances and wear the MOWW garrison/flight cap, tie, shirt, etc. Companions can use these opportunities to be the Order's visible ambassadors (and recruiters) by attending these activities. One supporting role the MOWW chain of command has is to continually coordinate and leverage activities and resources to ensure our stakeholders and the public are aware of our continued service and our support of veterans nationwide.

Importantly, chapters are encouraged to use print, television, cable and social media,

and the MOWW News Release Guide on the MOWW website, to recruit, promote and tell the chapter MOWW story of outreach to our fellow veterans. With more people disconnecting from cable, we're seeing a rise in local television stations contributing time to provide free content, e.g., your chapter's veterans outreach program, that TV stations appreciate receiving. These local outlets in our communities need content to fill their airtime and chapters can provide it by presenting information about their programs.

Committee Inreach to Chapters

Specifically, the committee's primary mission is to help all chapters establish or enhance their veterans outreach programs. It does that by contacting each chapter to discuss their veterans outreach program to help them establish or refine it, by developing and distributing a schedule of veteran events, by collecting and sharing best practices of the Order's chapters and by posting information on MOWW website (www.moww.org, "Companions Only.")

When provided (we encourage this), the committee also shares after-action reports from chapters that have conducted a veterans event. Use these things to plan your chapter's Veterans Outreach Program events. As mentioned, always refer to the MOWW website too.

Conclusion

Veteran support and recognition programs are an integral part of a chapter's mission. The committee commits to working with every chapter to be a leader in veterans activities, which is part of the Preamble's charge to each of us. Chapters: please give us a call—our contact information is in the MOWW National

Directory on the MOWW website. In the meantime, we'll be calling you! ★

EDITOR'S NOTE: We will be running articles outlining the roles and responsibilities of key committees in the coming months under the heading, "Know Your MOWW Committees."



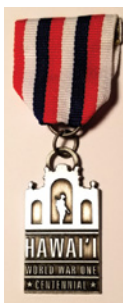
VETERAN OUTREACH IN HAWAII

COL ARTHUR N. TULAK, USA (RET)
COMMANDER, DEPARTMENT OF HAWAII (REGION XIV)

Hawaii MOWW Companions LTC Leslie I Bise, USA (Ret), LTC Curtis A. “Manny” Manchester III, USA (Ret), and COL Arthur N. Tulak, USA (Ret), have served on Hawaii’s WWI Centennial Commemoration Task Force since May 2015. With other Hawaii MOWW Companions, they participated in all 44 events held during the commemoration year. Significantly, MOWW’s Gaylord-Dillingham Memorial Chapter maintained its support throughout that year, to include the final week of activities during 26-28 June 2019.

The State of Hawaii WWI Centennial Commemoration is an example of a chapter veterans affairs outreach program. This commemoration culminated in a three-day academic symposium hosted by Hawaii Pacific University (HPU) from 26-28 June, which was chaired by Task Force Historian Professor Brenden L. Bliss, Ph.D. Companions Manchester and Tulak were among 19 presenters during this symposium. Companion Manchester’s first presentation was “The American Expeditionary Force in Siberia” and his second was “History of Veterans & Service Organizations in the Wake of World War I.”

Companion Tulak’s presentation, “The Origins and Legacy of the Military Order of World Wars,” addressed the war’s impetus on developing veterans organizations, the challenges they and society faced, and the lasting contributions of the Military



Order. MOWW Historian General LTC Arthur B. Fowler III, USA (Ret), provided critical assistance to this initiative with digital records of the Order made during its founding.

Companion Tulak also provided comments to all participants as the Chairman, Hawaii WWI Task Force, about the multi-year effort that concluded that week. He also recognized key volunteers, contributors and sponsors, e.g., HPU, the Society of Military History, the Ke’ehi Memorial Organization, and Pacific Historic Parks, with the presentation of Hawaii’s WWI Centennial Medals.

The commemoration’s closing ceremony was held on 28 June at the Governor’s Mansion, marking the centennial of the Peace Treaty of Versailles. MG Arthur J. “Joe” Logan, Hawaii’s Adjutant General, was the presiding officer and distinguished speaker, while Companion Manchester served as the Master of Ceremonies. Companion Tulak assisted MG Logan in presenting medals to the nearly fifty volunteers present, including Hawaii MOWW Companion Leslie I. Bise, USA (Ret), who served as the Task Force’s Treasurer.

The ceremony concluded with Companion Tulak leading the casing ceremony of the Hawaii WWI Centennial Commemoration flag. In all, MOWW’s Department of Hawaii led the way in this effort and brought the story of General Pershing and the Military Order to life for all participating! ★



MG Arthur J. Logan, Hawaii’s Adjutant General, awards the Hawaii’s WWI Centennial Medal to Hawaii Companion LTC Leslie I. Bise, USA (Ret), the Gaylord-Dillingham Memorial Chapter and the WWI Centennial Task Force Treasurer, as volunteers from other veteran and civic organizations look on.



Hawaii Companion COL Arthur N. Tulak, USA (Ret), presents the origins and legacy of the Military Order of World Wars to members of various Veterans Service Organizations.



PATRIOTIC EDUCATION COMMITTEE

LT COL DAVID L. DUNLAP, USAF (RET)
CHAIR, PATRIOTIC EDUCATION COMMITTEE (MOWW)

Introduction

The Patriotic Education Committee (PEC) is the Order's program manager of MOWW's Patriotic Education (PE) activities. Having that role, the PEC ensures adherence to PE policy and standards regulating Patriotic Education Programs (PEP), facilitating the development and sustainment of PE events, and promoting the continuous improvement in these areas and activities, including their documentation.

The PEC focus is the overall footprint of PEP accomplished by MOWW Companions but not under the purview of another MOWW committee (e.g., ROTC). Whether a host or participant of a PEP event/activity, and whether it's for our nation's youth or for others in general, PEP accomplishments of each chapter are important to its respective community and the nation and build the Order's overall footprint. To derive and maintain an appreciation for the overall footprint, the PEC conducts an annual survey of PEP accomplishments by a chapter via the PEP Award Application (PEPAA, MOWW 11i), and then compiles and assesses the content from submitted applications.

The PEC provides little guidance for PEP efforts that are not youth-only programs. The exceptions are Massing of Colors detailed by Appendix H and event applicable portions of Appendix I, "PE Volunteers and Youth Protection." PE for youth programs, particularly Youth Leadership Conferences (YLC) and, to lesser degrees, Youth Leadership Seminars (YLS) and in-school flag training, require additional considerations (e.g., liability hosting an event with students (minors) their protection, requirements, larger cost). YLCs require the most effort to prepare, promote, conduct, and follow-up than do other PEP types. (Appendix G "YLC and YLS Events").

Why is Patriotic Education, particularly for Youth Critically Important

PE programs are essential to helping youth develop the knowledge and leadership skills they'll need as burgeoning leaders to be engaged, influential and effective as citizens. They learn from instructors, mentors and hands-on activity to help internalize what they hear and see by various applications. The knowledge focus is the United States foundation and institutions, economic system, love of country, flag etiquette, intelligent and appreciative citizenship, communicating and, most of all, leadership. Afterward, these young leaders return home and are expected to apply their newly acquired knowledge and skills locally. (See MOWW Policy Manual, Para 4, and Appendix G)

To ensure the efficacy and the viability of these events as well as the protection of youth in our charge, the committee establishes and manages standards and certification, and youth protection requirements and considerations for YLC and YLS programs (MOWW Policy Manual, Appendix G). The PEC also exercises educational oversight of YLC core curricula to annually comply with program requirements set by the National Association of Secondary School Principals (NASSP) to be listed as a recommended after-school activity. The committee is the Order's collective subject matter expert regarding PE for youth activities, shares lessons learned, policy and guidance, and leads the continuous improvement program for PE.

Chapter Patriotic Education Programs

Each chapter is responsible for developing and achieving its own PE program IAW MOWW policy, requirements and guidelines. The best sources for detailing or planning a chapter's program are the PEPAA Form (MOWW Form 11i), particularly if previously completed, and chapter records of past PEP activity. The



one-page blank form, at www.moww.org, provides a list of award activity categories.

The PE activity categories addressed by the PEPA form include: YLC and YLS events as a sponsor or host, in-school flag programs, Massings of Colors, awards presented for recognizing PE achievements, PE presentations, active participation on behalf of MOWW in patriotic event days and veterans projects.

To start a YLC, YLS or MOC:

1. Contact the PEC Chair or Vice Chair for a starter pack. Starter packs for a YLC, YLS and MOC differ. For a YLC or YLS, the pack includes quick guides to Policy Manual Appendices G, "YLC and YLS Events," and I, "PE Volunteers and Youth Protection", a notional preparation/development schedule, and a representative copy of the following are needed for the event(s) of interest: completed event report, agenda, event description, photos or a link to photos. Appendix G reads as a "How-to" document. Appendix I is about youth protection. The starter pack for a MOC includes Appendix H, "Massing of Colors," and the rest is under development.
2. Review the contents of the starter pack and make notes for follow up.
3. Contact the PEC Chair or Vice-Chair for additional information or guidance.

PEC Chair plans to engage the chapter commanders at least twice yearly and the same for region commanders and the EXCOM:

1. To remind chapters to submit a PEP Award Application for both data collection and contest entry and to explain changes to the form from the previous year.
2. To provide the results of the contest and provide a copy of the winning entries.
3. To provide a consolidated list of the PE events/activities accomplished during the year within the region and overall.

Patriot Education Awards

MOWW annually recognizes outstanding chapter PE activity for the 1 June through 31 May period,

based on timely receipt of completed PEP Award Applications (MOWW Form 11i). This award program focuses on chapter PE achievement relative to a chapter's membership (i.e., small, medium and large) for PE activities focused on youth and for PE activity focused on the general public.

To compete in the PEP Award contest, a chapter must provide its completed application to the PEC Chair by 1 June as well as to the PEC Vice-Chair, the Region Commander and the oversight VCINC for awareness.

Scoring considerations: YLC and YLS events are MOWW's premiere outreach programs and have the highest point values relative to other PE activity, whether hosting a YLC or YLS or sponsoring students. Last year, all winning chapters had sponsored at least ten students to a YLC or YLS and most had hosted one YLC, YLS or other large-scale event (e.g., Massing of Colors). However, one chapter won second place by sponsoring 25 students to YLC to YLS events and also having a strong PE program within their own community, but they did not host a YLC or YLS.

Conclusion

The PEC is the Order's outreach committee concerned with all PE activities of the Order. MOWW chapters, through their active Companions, contribute to the patriotic health of their communities and the nation. Our most significant outreach programs, YLC and YLS equip our nation's young potential leaders with an appreciation of leadership, American heritage, free enterprise and help hone leadership skills to better enable them to achieve the MOWW Preamble's tenets.

We need a better understanding of the PEP events and activities we accomplish. We need to document them in an easy and uniform way. The new PEP Award Application (MOWW Form 11i) facilitates that. The PEP Award Contest is a tool to compare one chapter's program with others to identify best practices and needed changes.

In sum, these things require a collaborative effort. Please contact the PEC for guidance and answers to questions. In turn, we'll be reaching out to you! ★



UNTO GOD FOR AMERICA

LTC CHERYL D. BRADY, USA (RET)
CHAPLAIN GENERAL, MOWW

“TURN US AGAIN TO YOURSELF, O GOD. MAKE YOUR FACE
SHINE DOWN UPON US. ONLY THEN WILL WE BE SAVED.”

“IT SHALL COME TO PASS THAT BEFORE THEY CALL, I WILL
ANSWER AND WHILE THEY ARE STILL SPEAKING, I WILL HEAR.”

It is with this precious promise of God that we, the Companions of the Military Order of the World Wars, will observe our second National Day of Prayer on 26 January 2020.

Our Commander-in-Chief has approved this date as a National Day of Prayer for the Order. The Order was established through Congressional incorporation on 17 January 1919. Therefore it's only fitting that given our hundred years of service to youth, communities and nation, we recognize and acknowledge as one body that without God our accomplishments could not have been achieved.

Every nation has a purpose in God's eternal plan for salvation. America was created by God. America is upheld by God. America is blessed by God. America will endure for as long as God wills her existence. Yet God has enlisted His people to join Him in effecting a state of union through prayer. God is America's real Commander-in-Chief.

When a nation turns from God and does not follow His ways, evil triumphs, which results in chaos, confusion and tragedy. We live in increasingly evil and dangerous times. People are angry and frustrated at institutions and one another. Partnering with God through prayer gives the Order a privileged opportunity to influence the lives of people in our communities, our nation and our Order for good.

Prayer is how we come to God. In prayer, we draw near to God. In prayer, we acknowledge God's wisdom, power and greatness. God does not need to hear our prayers. God wants to hear our prayers.

God tells us we ought to always pray and not lose heart. Prayer is not the manipulation of God but a way to join our hearts to God's heart. Our hope for America is faith in God alone. He is our hope for change. His mighty power will work through the prayers of our Companions. What is impossible for us is not impossible for God.

All things are possible to those who believe. Without faith, it is impossible to please God. He who comes to God must believe that He exists, and that He rewards those who diligently seek Him.

Faith has a voice. God hears the voice of faith. Our prayers will serve as a declaration of our dependence on God. God promises to hear our prayers when we rely on Him through faith. He never promises we will see the fruit of our faith in our lifetime because faith is the confident assurance that what we hope for is going to happen. Faith is the evidence of things we cannot yet see.

God is calling our Order to help advance what He is doing in our nation through a National Day of Prayer. Our prayers and petitions are investments in the next generation. For their sakes,



may the Lord fulfill all of our petitions. Let us unite together, lift up our voices to Almighty God in a chorus of praise and worship through prayer as we seek God's help for one another, our Order

and our nation. May God bless us as we partner with Him in prayer. God hears, God cares and God answers. ★

MOWW Prayer Day | Chapter Implementation Guidelines

1. The window for National prayer is 6:00 AM until 6:00 PM (local times) on 26 January 2020.
2. Each chapter chaplain should communicate through chapter newsletters, personal emails, social media (all means of Companion communication used within their chapter) the call for our National Day of Prayer.
3. Chapter chaplains who desire should initiate a specific window during those twelve hours for prayer time for their Companions.
4. Companions who are able to fast during their prayer time and wish to do so are encouraged to fast and pray.
5. The following are seven specific petitions for prayer. Each chapter chaplain can add more based on the needs of their Companions, communities and state.
 - a. Pray for Leaders in all levels of government—local, state and federal.
 - b. Pray for MOWW leaders and Companions at all levels—tactical, operational and strategic.
 - c. Pray for spiritual and moral awakening in the nation—more hearts turning to God in faith.
 - d. Pray for the family unit—however that may be constituted.
 - e. Pray for God to raise up righteous leaders from among the nation's youth who love America.
 - f. Pray for our MOWW convention planning, execution and success as we celebrate the 100th MOWW Convention.
 - g. Pray for God's will to be done in our Order and its continued existence for as long as God wants to use MOWW for His glory and the good of the nation.



HOW RETIREES CAN GO TO JAIL

LT COL (DR) ALLEN J. PARMET, USAF (RET)
GREATER KANSAS CITY CHAPTER, MO

The Federal Aviation Administration (FAA) is actively prosecuting dozens of military retirees for falsifying their FAA medical certificates. The penalty can be up to five years in jail and fines up to \$250,000 per violation. Here's how not to run afoul of the Federal Attorney's office.

If you apply for a pilot's license, you must disclose your medical history to the FAA. Former military members have a long trail of documented medical examinations. On retirement, the documentation of your medical history is forwarded to the Veteran's Administration. For many of us, this provides access to health care and disability benefits.

For many years, pilots often "forgot" to report some or all of their medical conditions to the FAA, trusting that these private medical conditions would never be discovered. In particular, pilots are particularly loathe to disclose any mental health and counseling history. Even when they were unmasked, the penalty was just a nasty letter reminding the airman to fully disclose the condition on the next exam. No more.

In 2008, the US District Attorney's Office of Northern California reviewed public documents, comparing public lists of airmen holding Pilot Medical Certificates with lists of those receiving Social Security Disability because they were medically unable to hold any job within the scope of the national economy. Some 3,220 pilots were on both lists, with 48 holding First Class (Air Transport Pilot) medicals¹. They were subsequently prosecuted.

One change to FAA Airman Medical Form, 8500-8 resulted. A new question required disclosure of any medical disability benefits in addition to the mandatory, comprehensive medical history. This includes VA

benefits, social security disability and workers' compensation awards. The FAA has the ability to check these public records. Not reporting it to the FAA means they will eventually discover it and pursue it.

Since then, the FAA has actively prosecuted pilots for failing to fully report their medical history. I have been involved in many cases with military retirees². Afghanistan or Iraq veterans are often assigned a disability for Post-Traumatic Stress Disorder, usually with little or no symptoms or treatment needed. Those airmen fully reporting their mental health history to the FAA usually results in a letter from the Federal Air Surgeon saying, in effect, thanks for letting us know and tell us if there are any changes. Sometimes I have my patients obtain the report from the Veterans Hospital to complete the documentation. I've never had any airman denied their pilot's medical certificate. The Federal Air Surgeon's office understands the demands of military service.

For veterans not reporting the VA disability, it's a different matter entirely. Dozens are being prosecuted. Several pilots have tried to report only part of their disability since they're also receiving benefits for chronic back pain or hearing loss. It doesn't work and the District Attorney will pursue the matter. Plus, legal fees could exceed \$200,000 in an unsuccessful fight to avoid a felony conviction. If you receive disability benefits, you must report them to the FAA. Don't leave anything out. Failure to report a VA disability and all the reasons constitutes falsification. Don't go there. ★



DISCLAIMER: Opinions or points of view expressed are those of the author and do not necessarily reflect the official position or policies of the Military Order of the World Wars.

¹Statement of Calvin Scovill, III, "Falsification of FAA Airman Medical Certificate Applications by Disability Recipients" before the US House Transportation Committee, July 17, 2007.

²Leon Stafford, "Delta pilot accused of lying about mental health issues to keep flying," *Atlanta Journal Constitution*, Sept 17, 2018

MASSING OF COLORS HONORS A GREAT PATRIOT

MS LISA RHODES

REPRINTED WITH PERMISSION FROM SOUNDOFF! (25 MAY 2019); FORT MEADE, MD

A tribute to retired LTC Alfred Shehab, a revered military fixture at Fort Meade, was part of the garrison's 33rd Annual Massing of the Colors and Memorial Day Remembrance on Sunday, May 19, at the Pavilion.

In his remarks, Garrison Commander COL Erich C. Spragg called Shehab an "American hero." Shehab, who turned 100 on 18 September and [who] fought in the Battle of the Bulge during World War II, was grand marshal and guest speaker at the 90-minute event.

The Massing of the Colors is organized each year by the General George G. Meade Chapter of the Military Order of the World Wars and the Fort Meade garrison.

"...MOWW is the only organization in the United States that sponsors a massing of the American flag and military standards," said retired LTC Dennis Chojnowski, Commander of the General George G. Meade Chapter of MOWW. Former members of the national organization included [former] President George H. W. Bush and former Maryland Gov. William Donald Schaefer.

In addition to the observance of Memorial Day, the massing also highlighted the 75th anniversary of the pivotal events of World War II in 1944. The event began with the procession of more than 35 color guards representing military units, first responders, veterans organizations, and civic and youth groups.

Right: PCINC LTC Alfred H. M. Shehab, USA (Ret), grand marshal of the Massing of the Colors, holds a plaque of appreciation displaying photographs of his military career. LTC Shehab celebrated his 100th birthday this year. Photo credit: Phil Grout for Baltimore Sun Media Group.

Supreme Sacrifice

The massing also featured a presentation by the US Army Silent Drill Team with the Old Guard Fife and Drum Corps and a patriotic musical salute to World War II performed by the U.S. Army Field Band's Concert Band and Soldiers' Chorus. Retired COL Kenneth O. McCreedy, former Fort Meade garrison commander from 2005 to 2008, served as emcee.

Senior Garrison Chaplain (LTC) Stephen Pratel, Sr., gave the invocation and benediction. Life



Scout Fletcher Port of Troop 450 in Severna Park led the audience in the Pledge of Allegiance. Retired Lt Col Sheldon Goldberg, a past commander of the General George G. Meade Chapter of MOWW, read the preamble to the organization's constitution and acknowledged previous chapter commanders in attendance.

A reading of [Maryland] Governor Larry Hogan's proclamation of Memorial Day was also a part of the observance. "The purpose of this Memorial Day ceremony is to remember those who have made the supreme sacrifice to our nation," McCreedy said.

"The Massing of the Colors serves to recognize and pay homage to the symbol of the country — the flag of the United States of America — and to foster and celebrate the sense of patriotism that the flag inspires." McCreedy, a historian, recalled several milestones in 1944:

- January 16 — GEN Dwight Eisenhower assumes command of the Allied Expeditionary Forces in the European theater.
- June 6— D-Day, when 160,000 American troops plus their Allies landed on the beaches of Normandy in France.
- December 16 — Battle of the Bulge, the last major German offensive on the Western Front to push the Allies back from German home territory.

McCreedy also honored the Gold Star families in attendance and asked them to stand for applause. "We sorrow with you at your loss," he said. "No matter how long ago it was, it still hurts."

Shehab initiated the tradition of the Massing of the Colors at Fort Meade in 1986. Born in Cape May, NJ, Shehab enlisted in the Army in January 1942 and attended Officer Candidate School at Fort Knox, KY. He was commissioned as a second lieutenant in the US Cavalry in August.

Shehab served with the 38th Cavalry Squadron of the 102nd Cavalry Group, also known as the "Jersey Essex Troop." His unit held the line during the Battle of the Bulge. After retiring in 1963, Shehab worked for the National Aeronautics and Space Administration at the Goddard Space Center until 1984. He served as the 68th Commander-in-Chief of MOWW from 1998 to 1999 and as President of the Battle of the Bulge Historical Foundation.

A "Special Friend"

In 2013, Shehab was awarded the French Legion of Honor—the highest French order of merit — with the distinction of Chevalier, or knight, for his contributions to the liberation of France during World War II.

Spragg said what distinguishes Shehab is his "continued dedication to the men and women who served behind him, including those who serve today." Shehab is a "link in the chain from one generation of heroes to the next," Spragg said, "... he is the connective tissue that binds us together."

Retired COL Kent Menser, who served as Fort Meade garrison commander in the early 1990s, spoke on behalf of Shehab, who could not address the audience due to medical reasons. Menser called Shehab "my special friend" who has "dedicated his life to getting things done."

Menser then read the name of one service member from every American war and conflict who gave his or her life in defense of the nation. "The sacrifices made by these men and women and their families should be engraved in the granite of our memories," he said. The event ended with a blessing of the colors and "Taps."

Throughout the event, Shehab sat in the front row beside retired LTC Ruth Hamilton, a past Commander of the General George G. Meade Chapter, who helped him greet well-wishers. Shehab said he was "flabbergasted" by the tribute and admitted he was a bit frightened by the prospect of being a century old.

Spragg later presented Shehab with a plaque of appreciation that featured photos of Shehab's military career.

After the event, retired COL Erwin Burtnick, commander of the General George G. Meade Chapter from 2016-2018, called Shehab "a legend." "His home looks like a museum," Burtnick said of Shehab's collection of military artifacts.

Retired COL Bert Rice, former director of transformation at Fort Meade and a past Commander-in-Chief of MOWW from 2004-2005, said Shehab has always been engaged in civic and community service. "He is a great patriot and a great friend," Rice said. ★



HONG KONG: CHINA'S THORN

COL JAMES T. ROBERTS, USA (RET)
BG BULTMAN CHAPTER (AT-LARGE), MOWW

Hong Kong street demonstrations are a thorn in President Xi's side. They complicate his consolidation of economic and political control of the Peoples Republic (PRC) even as he faces aggressive US trade negotiations, self-government innuendo and arms purchases by Taiwan. These things signal all is not well with him being the party's leader and the PRC President.

Hong Kong is a part of China based on the 1987 British-Sino Declaration giving Hong Kong autonomy until 2047. While it is a special administrative region, the PRC sees it as a PRC province. British democratic, economic, judicial and political traditions and institutions prevail. It is the financial center of East Asia with most western investment in the PRC flowing through Hong Kong's financial houses.

Westerners see President Xi is patient enough to let demonstrators believe they made their point about PRC interference in their freedom and will return to their jobs. Still, he is tightening the screws in job security, threatening prosecution for rioting and deployment of the Peoples Armed Police (PAP).

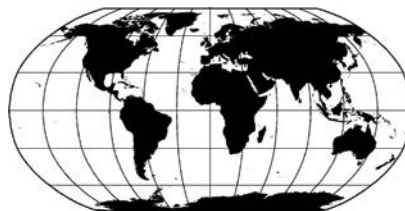
The Hong Kong-based Peoples liberation Army (PLA) will likely remain in garrison. However, President Xi stationed an additional 7,000 PLA soldiers on the border as a psychological threat saying they are just part of the annual rotation with the Hong Kong garrison—though no rotation has occurred. He understands an overt deployment of the PAP or the PLA will create major adverse political reactions throughout the world. Although very careful, he's also a pragmatic planner, shrewd thinker and calculated risk-taker. Still, he must know any aggressive action taken will:

- Alarm business and financial communities who will relocate to other financial centers,

- Negate the ease in which western financial and business firms do business in the PRC,
- Create an international backlash over violations of the Declaration's obligations,
- Create international concerns that will affect future Belt and Road Initiatives, and
- Create further political challenges within the Communist Party's leadership.

As of 1 September, Xi is driving the PRC-controlled Hong Kong government to be the face of actions re-establishing law and order, e.g., by letting demonstrators exhaust themselves to gain time to install more image technology to identify demonstrators more quickly. He is also showing the world his restraint. Behind the scenes, though, the PRC is managing the crisis.

Once street peace is restored, President Xi will work to keep the business and financial community in Hong Kong while accelerating control of the special autonomous regional government. If peaceful means do not work, he will not hesitate to use the PAP or the PLA to assume control. He knows that Great Britain does not have the will or the force to aid its former colony pursuant to the Agreement. Any UN action will be merely words and any declaration voting will be vetoed by the PRC's UN ambassador on the Security Council. It's likely the Sino-British Joint Declaration will be history sooner than 2045. Once Hong Kong is fully under control, Xi can return to fully focus on his real goal, that of returning Taiwan to China its "rightful" place as a PRC province. ★



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THE LANGUAGE OF LEADERSHIP

BRIG GEN ARTHUR B. MORRILL III, USAF (RET)

CHIEF OF STAFF & COO, MOWW, INC.®

James C. Humes, a widely-respected communicator and author, was a speechwriter for five presidents (including President Reagan) so he knows something about leadership. His experience taught him that “the art of communication is the language of leadership.” Communication facilitates leaders helping organizations and their members overcome obstacles, create opportunities and achieve aspirations. He wrote, *“Every time you speak, you are auditioning for leadership.”* In short, leaders communicate to guide, to facilitate progress and achievement, and to fulfill people.

That’s why Anett Kristensen, a noted corporate strategic communicator, observed, *“...it is hugely rewarding to be in position to inspire others to improve their business or life, and equally gratifying to be someone others look to when the chips are down.”* However, she realizes that *“much like the conductor, the leader realizes that the language of communication isn’t a magic wand you can wave at every problem but [instead is] an instrument to be used to marshal the energy and motivation of your team.”* As PCINC CAPT Vowinkel wrote in the last issue of this magazine, *“One Companion cannot restore a chapter to vitality any more than only one person can run a chapter. Only many hands can make magic.”*

Effective communication is vital to understanding and learning, motivation and mentoring, and binding people into a cohesive team of engaged members who achieve stated goals and objectives. As we do these things, Humes says communicating also enables us to analyze things not going so well. In fact, analysis contributes to developing “countermeasures” to help us to avoid going off track. That’s why Humes suggests regularly taking a step back to resolve or avoid problems by looking at who is involved, the context, the situation, actions taken (or not), the means of communication (e.g., meetings, emails, phone calls), etc., and the outcomes. Only by properly recognizing the root cause(s) of a problem (vs. its symptoms) will we be able to solve it. That’s why when we think

we have an idea as to the problem we should ask why that happened. If we repeat that process five times, the fifth answer is probably the root cause.

Another part of the language of leadership is thinking big even when we start small. This allows us to be aspirational even as we work out bugs in plans and avoid “Murphy’s Law.” However, thinking is just not enough. The language of leadership would also have us exemplify and encourage outcome-focused communications. That’s why leaders facilitate frequent and positive interaction between people and groups ... to make course corrections and identify the inevitable adjustments needed when executing a plan. This also leads to stronger interpersonal relationships and a greater appreciation of others—a double bonus.

The language of leadership also involves ensuring that communications are widely distributed, fully understood and acted on—as PCINC LTC Hollywood mentors, follow-up and follow-through. Although doing so can be initially frustrating, it’s better than dealing with missed deadlines, redoing work or having problems continue without resolution. That’s why it’s vital to widely publicize instructions to ensure requests for action are received and understood by all, especially since some may not understand the instructions or fear embarrassment if they ask for clarification. Publicizing written instructions allows people to re-read guidance and helps ensure instructions are properly relayed to all the right people.

In closing, Humes writes, *“One secret of leadership is that the mind of a leader never turns off. Leaders, even when they are sightseers or spectators, are active not passive observers.”* Leaders, whether formal or informal, are constantly analyzing their surroundings, etc., and actively moving themselves, others and their organizations, from their present conditions to better states. Leadership is never a passive activity. Instead, leaders are in the arena, as Theodore Roosevelt once wrote, not merely monitoring events on the field from the stands. ★



PLANTING A TREE

DR (CPT) ROBERT E. MALLIN, MD, USA (FMR)
SURGEON GENERAL, MOWW

I have often heard the old bromide that the best time to plant a tree was 20 years ago, but the second-best time is today. That makes sense and I think I have done just that. Born weighing almost 10 pounds, being thin and fit was not my life's first option.

Up to the age of 70 or so I "got away with it." Grossly, even morbidly, obese at times, I still managed to get through a lot of training, a stint in the Army medical corps, residencies and practice relatively unscathed physically. Assorted diets (I lost 250-plus pounds once) kept me in the ball game.

Minimal attention to my health inevitably lead to hypertension, chronic fatigue and diminishing stamina. Operating almost all day, three days a week, while being on at least a modified 24/7 on-call schedule also took their toll. My "fitness" programs were few and far between. All was OK until I was in my 70s. Knees wearing out, kidney going bad, A-Fib of the heart, etc., finally brought me to the point of, literally, "do or die."

Uncharacteristically, I fit a therapy routine from my knee surgery PT into my schedule. I want to walk. Going from always using a walker to mostly using a cane has been a big deal. When my heart (A-fib) was being treated, my cardiologist "suggested" regular

gym work. (My high school football experience ended when I found out it involved real work.) So, motivated by a desire to live, walk better and a newfound, Tevye-like relationship with "higher authority," I finally set out to plant my tree.

Tuesday, Thursday and Friday, from 0600-0740 or so, I join two or three other habituated "addicts" at the South Denver Heart Center gym. In February, 0.5 MPH and seven minutes on the treadmill was all I could do. My knees, feet, etc., all hurt. They still do, though a little less. Now, 1.4 MPH for 30 minutes on an uphill bike, etc., completes my cardio routine. Still, I'm glad that at least, I get to sit down for the various arm, back and leg push and pull machines for half an hour or so.

Though on the scale my weight loss is only 15-18 pounds, it looks, I am told, like a lot more due to losing intramuscular fat and such. Surely you athletes understand this. I just realize that when the tiredness and aches pass, I can walk without a walker to the pool (though it's always a handy back up). As good, I feel better and my sapling tree is getting a few new leaves! Give it a try—it only took me 70 or so years to catch on! You should catch on faster.

Be well. ★



TIME FOR EVERY PURPOSE

LTC CHERYL D. BRADY, USA (RET)
CHAPLAIN GENERAL, MOWW

"To everything there is a season, a time for every purpose under heaven."

—Ecclesiastes 3:1

Life's journey is filled with changing seasons. This is true in our personal lives and the earth upon which we live. God has not left it up to us to figure out the earth's natural seasons. This is what God said in His heart after the great flood: "While the earth remains, seedtime and harvest, cold and heat, winter and summer, and day and night shall not cease." (*Genesis 8:22*)

Because of God's promise to never leave us nor forsake us, He has not left it up to us to figure out the seasons of our lives either. God has promised to instruct us and teach us in the way we should go and to guide us with His eye. (*Psalms 32:8*)

Our Order is not excluded from changing seasons. Yet it was God guiding and leading us throughout the course of the last Operating Year and He will do so in the new one we're in. He has already gone ahead of us and prepared the way, and He will be with us until we reach the end of it.

Our Order's previous Operating Year (OY) has come and gone. We have entered a new season, a new OY. By the time you receive this issue of *The Officer Review*® we will be nearly halfway through the current OY, serving youth, community and the nation. We cannot change our past service. However, we can reflect on our past service. If we conclude we could have done more or should have done more, then let's allow that realization to spur us on to greater service in this new season. What Strategic Goals will you positively impact this year?

Time waits for no one. We must take advantage of time while it is on our side. If we know tomorrow is not promised to anyone, what can we do today to effect change for the good of the Order and for the good of the nation?

God alone knows how many seasons remain for this world, our lives and our Order. The number of seasons left is not what should concern us. What should be of utmost concern is how we will serve today to make a difference with the things the Lord has entrusted to us now. ★





GEN Ridgway-Pittsburgh Chapter, PA

On a Mission to Deceive

BY COL ROBERT L. REESE, USA (RET)

In a recent meeting, chapter Companion COL George Ehringer, USA (Ret), gave what would have been a “TOP SECRET” briefing about the mission of the US Army’s 23rd Headquarters Special Troops during WWII. Their mission was to deceive the German military. The 23rd was organized in the early days of 1944 and consisted of about 1,100 very talented artists, engineers and creative thinkers. The deception, in many cases, was accomplished with inflatable tanks, aircraft, boats, guns and trucks. They created fake divisions, recorded the sound of the movement of military vehicles, made phony road signs and produced military emblems which played an essential part in the deception.

Every attempt was made to divert the enemy’s attention away from actual tactical and strategic planning by the US and its Allied Forces. COL Ehringer described the accomplishments of a few notable members of the 23rd Special Troops unit after the war. Bill Blass became a famous fashion designer. Art Kane became a visionary fashion and music photographer, his photographs appearing in *Life*, *Look*, *Vogue* and other magazines. Ellsworth Kelly became one of the foremost American artists of the 20th century. In 2013, Kelly was awarded the National Medal of Arts by President Obama. Gil Seltzer’s career as an architect spanned over 75 years. He designed buildings at the US Military Academy at West Point. Arthur Singer became one of America’s best-known wildlife artists.

Photo top left: An inflatable tank, easily carried by four men. Top right (L-R): COL George Ehringer with COL Robert L. Reese, USA (Ret), Vice Commander of the Pittsburgh Chapter after receiving a MOWW Certificate of Appreciation for his interesting talk at the November meeting. Photo bottom left: The insignia of the “Ghost Army,” as the 23rd Special Troops were known.





San Diego Chapter, CA

Inspiring Youth! Inspiring Presentations!

BY PCINC CAPT DEBORAH A. KASH, USAF (RET)

On 19 August 2019 the San Diego Unified School District (SDUSD) JROTC Cadet Brigade staff briefed their cadre and the chapter at a barbecue held at their SDUSD Headquarters. The SDUSD JROTC Brigade is made up of thirteen JROTC schools: 7 Army, 3 Navy, 2 Air Force and 1 Marine Corps. Memorably, ten cadets introduced themselves, explained their brigade roles, accomplishments, and future plans. Then, each staff member discussed an aspect of their service to their brigade units, their communities, and our Chapter. Inspiring!

Highlights from the event included the presentations of MOWW Awards originally announced at the MOWW National Convention. Chapter Commander CDR George "Ted" Parsons, USN (Ret), awarded a MOWW National Citation and to Mrs. Barbara Peralta, Chaplain and Scouting-BSA Program Chair. CDR Parsons also awarded a National Winner's Certificate with chapter banner streamer to COL Tim Swann, our JROTC/ROTC Program Manager. For the third year in a row the Chapter was the national Winner for Level III support.

All attendees enjoyed the chapter birthday barbecue party hosted and prepared by the cadre and cadets for Companions. We celebrated with a beautiful birthday cake to celebrate the 93rd year of the Chapter. Plus we met and networked with the cadet brigade staff and their cadre. We talked about our yearly joint activities including WAA, MOC, and YLC.

Top left: San Diego Unified School District JROTC Cadet Brigade Staff. Top right: HPM Barbara Peralta awarded a MOWW National Citation by Chapter Commander CDR George "Ted" Parsons, USN (Ret).



Dallas Chapter, TX

MOWW Youth Recognition

BY LTC DON B. MUNSON, USA (RET)

The first meeting in September of each Operating Year of the Dallas Chapter is devoted to presenting awards and decorations to high school students and JROTC Cadets who excelled over the summer while attending Youth Leadership Conferences (YLCs) and military summer training programs. The program was attended by over 100 parents, school principals, class counselors and senior military instructors.

In 2019, the Dallas Chapter sponsored 65 students and select cadets from more than 35 schools to attend one of the YLCs conducted at five Texas locations (four universities and one YLC aboard an aircraft carrier, the USS Lexington, in Corpus Christi). YLC Students spent a week-long, all-expenses paid, experience immersed in debates, discussions, presentations, and mock trials, designed to improve their confidence and skills, while enjoying the camaraderie of meeting and exchanging ideas with their peers from high schools throughout the state.

Top: Youth Leadership Conference students display a MOWW Patrick Henry citation and a Bronze Patrick Henry medallion.
Below: JROTC summer training Cadets display their medallions.





Clearwater Chapter, FL

Clearwater Recognizes Eagle Scout

BY LTC DAVID MASON, USA (RET)

A vital outreach program of MOWW and embraced by the Clearwater Chapter is the recognition of Boy Scouts who achieve the rank of Eagle Scout. On 19 May 2019, Eagle Scout Adam Fuller received a MOWW Eagle Scout Certificate at his Court of Honor held at Palm Lake Christian Church in Pinellas Park, FL.

(L-R) Chapter Commander, LTC Steve Hodges, USA (Ret); Eagle Scout Adam Fuller and LTC Dave Mason, USA (Ret), the Chapter's Marshall and Assistant Scout Coordinator.



Puget Sound Chapter, WA

Chapter Welcomes New Companions

BY PCINC COL DAVID B. GIBSON, USAF (RET)

Brig Gen Jeremy C. Horn, WAANG, currently Commander, Washington National Guard, was the chapter's guest speaker at the well-attended 8 September 2019 meeting at Patriots Landing, DuPont, WA. The chapter also inducted three new Companions.

Top left, (L-R): Puget Sound Chapter Commander Lt Col Richard W. Muri, USAF (Ret), confers with guest speaker and new Companion BG Jeremy C. Horn. Top right, (L-R): Three new MOWW Companions—2LT Christian I. Cavacece, USAR; Brig Gen Jeremy C. Horn, WAANG, and Col Robert I. Lawrence, USAF (Ret). Bottom, (L-R): LT Cavacece, HPM Mrs Diane S. Gibson, Brig Gen Horn, Col Lawrence and Chapter Commander Lt Col Muri participated in the induction ceremony.

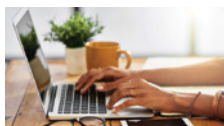


Are You a Veteran in Crisis Or Concerned About One?



Did you know that VA offers same day services in Primary Care and Mental Health at 172 VA Medical Centers across the country? Contact the Veterans Crisis Line (1-800-273-8255 and press 1, Chat, or Text 838255.)

VA shares electronic health records: Veterans will not have to fill out paperwork to share health information



It will soon be easier for you to get VA health care in your community without paperwork.

As of January 2020, you won't have to provide a signed, written authorization for VA to release your electronic VA health information to a participating community care provider.

VA will automatically begin sharing your health information with participating community care providers using the Veterans Health Information Exchange. The electronic system is secure and safe. This change will make it easier for your health care team to make better decisions about your health care. It can also help you be safer, especially during emergencies.

No action needed. If you are OK with VA sharing your electronic patient information with your community care provider, you don't have to do a thing. Your information will be shared automatically.

However, a Form is needed to OPT OUT of electronic sharing. If you do not want to share your information electronically, you must submit VA Form 10-10164 (Opt Out of Sharing). There is no 30 September deadline to submit your Form 10-10164. You can submit your Form 10-10164 at any time. VA will share your information until you submit your form.

If you submitted Form 10-0484 before September 30, you do NOT need to submit Form 10-10164. You can return VA Form 10-10164 at any VA Medical Center, just visit the Release of Information

(ROI) office. You can also send it by mail. After VA processes your form, your VA health information will not be shared electronically with community providers you see for treatment.

Change your mind? No problem. You change your mind and share your health record with your participating community provider. Just complete and return VA Form 10-10163 (Opt In for Sharing) at any time.

You also can still ask VA to share your information with participating community care providers by fax or mail service.

What is Rallypoint?



RallyPoint is the premiere digital platform for the military community to come together and discuss military topics both socially and professionally. Members include military service members, veterans, family members, caregivers, survivors, and supporters of those in uniform.

RallyPoint connects members and provides tools to succeed along their entire lifetime journey—from recruit through retirement and beyond. Members build peer-to-peer relationships across branches, generations, and conflicts forged by the common bond of service. Within the community, members can build their professional network, ask questions, share photos and stories, connect with members in a secure environment, and explore educational and career opportunities. Go to <https://www.rallypoint.com/> to sign up!

Free flu shots for Veterans at your local Walgreens



VA and Walgreens are national partners, providing no-cost flu shots to enrolled Veterans of the VA health care system.

Now through 31 March 2020, simply go to any Walgreens pharmacy and show your Veterans Health Identification Card and another form of photo ID.





REVEILLE

RANK/NAME (SERVICE)

NEW MEMBER

Sponsor

*Denotes PM/HPM

**Denotes RM/HRM

DATA FROM AUGUST-SEPTEMBER 2019

ATLANTA GA

MAJ GARY S. CONLEY, USA**

*Mr. Jackson H. Gray, Jr.**

AUGUSTA GA

COL OTHAR J. SHALIKASHVILI, USA (RET)*

*LTC David R. Titus, USA (Ret)**

BRIG GEN SCOTT GA

1ST LT DONALD J. CORNETT, USAF (FMR)*

*Maj Robert M. Komlo, USAF (Ret)***

COLORADO SPRINGS CO

COL GEORGE E. REED, USA (RET)**

*COL Stephen A. Shambach, USA (Ret)**

DALLAS TX

COL RICHARD L. HAMER, USAF (RET)*

*Mr. Philip A. Teipel**

GREATER BOSTON MA

COL EDWARD S. GRAHAM, USA (RET)**

*CPT William J. Maloney, USA (Fmr)**

GREEN MOUNTAIN VT

MS. CAILIN E. DIX*

*BG Thomas E. O'Donovan, Jr., VTARNG**

HAMPTON ROADS VA

MS. GLORIA J. GRANT-WHITMAN**

*COL Robert L. Whitman, USA (Ret)**

MS. PAULETTE M. WILSON**

*Col William E. Townsley, USAF (Ret)**

HILL COUNTRY TX

COL RENÉ F. ROMERO, USAF (RET)**

*CDR Ralph D. Lewis, USCG (Ret)**

LT COL SHARMIN L. ROMERO, USAFR (RET)**

*CDR Ralph D. Lewis, USCG (Ret)**

MAJ GEN WADE DC

LTC MARK M. O'CONNOR, USA (RET)**

*Col Douglas A. Roderick, USAF (Ret)**

MONTEREY AREA CA

CW4 PATRICK L. CLARK, USA (RET)**

*LCDR Arlington F. LaMica, USN (Ret)***

NORTHERN VIRGINIA VA

LT KATHERINE D. R. KREPP, USCG (FMR)**

*Brig Gen Arthur B. Morrill III, USAF (Ret)**

LCDR DEBRA F. ROGERS, USN (RET)**

*COL Vicente C. Ogilvie, USA (Ret)***

PUERTO RICO PR

LTC ARTHUR J. SIEMON, USA (RET)*

*BG (Dr.) Raul A. Yordan, USA (Ret)**

PUGET SOUND WA

MS. DEANNA G. HARRIS**

*MAJ Donald J. Campbell, USA (Ret)**

LT COL CARLA J. PELSTER, USAFR (RET)**

*Ms. Diane S. Gibson**

MAJ EDGAR L. LAMB, JR., USAF (RET)**

*Ms. Diane S. Gibson**

MAJ THOMAS L. R. SMITH, USA (RET)*

*Ms. Diane S. Gibson**

COL ROBERT I. LAWRENCE, USAF (RET)**

*Lt Col Richard W. Muri, USAF (Ret)**

BRIG GEN JEREMY C. HORN, WAANG**

*Col David B. Gibson, USAF (Ret)**

2LT CHRISTIAN I. CAVACECE, USAR**

*Col David B. Gibson, USAF (Ret)**

SAN DIEGO CA

VADM ROBERT L. THOMAS, JR., USN (RET)*

*Brig Gen Arthur B. Morrill III, USAF (Ret)**

MS. KAYANNE M. EDMONDS**

*CDR George T. Parsons, USN (Ret)**

SUN CITY CENTER FL

CDR MATTHEW A. MERRITT, USNR (RET)*

*LTC Charles R. Conover, Jr., USA (Ret)**

VIRGINIA PIEDMONT VA

COL DABNEY T. P. GILLIAM, JR., USA (RET)**

*COL Rayburn G. Smith, USA (Ret)**

WEST VALLEY AZ

MAJ BRANDON J. BETTIS, USAR**

*MAJ Kenneth E. Coffman, USA (Ret)***

WILMINGTON DE

1LT RICHARD A. STRUCK, USA (FMR)**

*COL Earl E. Seppala, USA (Ret)**

WORCESTER MA

LT COL JACK H. SKILES III, USAF**

*LTC Dennis V. Christo, USA (Ret)**

LTC ADAM D. HEPPE, USA**

*LTC Dennis V. Christo, USA (Ret)**





TAPS

RANK/NAME (SERVICE)

**Denotes Perpetual Member (PM)*

***Denotes PM Memorial*

DATA FROM AUGUST-SEPTEMBER 2019

BG BULTMAN [AT LARGE] VA

COL CHARLES E. FISHER, USA (RET)*

LCDR HENRY VAN ROSSEM, USN (RET)*

BG HOLLAND CA

CDR CHARLES L. HAM, USN (FMR)*

CLEARWATER FL

MR. JOHN G. JOHANNESSEN III*

CONEJO VALLEY CA

COL JAMES M. WILLIAMS, USA (RET)*

CPT GREVEMBERG LA

CDR JAMES H. STEWART, USN*

DALLAS TX

LTC WRIGHT L. LASSITER, JR., USA (RET)*

COL CHARLES A. THOMPSON, USAR (RET)*

FORT WORTH TX

MS. MODELL MCKAY*

G/A BRADLEY - COL HANSON CA

COL PAUL G. BENTON, USAF (RET)*

MS. PHYLLIS J. SELLEN*

COL JAMES M. WILLIAMS, USA (RET)*

GEN RIDGWAY-PITTSBURGH PA

CDR EDWARD J. MILLER, USN (RET)*

CAPT GERALD J. VOROS, USMC (FMR)*

GEN WESTMORELAND SC

CDR DONALD A. LOVELACE, USN (RET)*

GENERAL MEADE MD

CPT GEORGE H. DUNCAN, USA*

LTC JOHN H. RITZ, USA (RET)*

GREATER BOSTON MA

LT COL NICHOLAS THEOCHARIS, USAF (RET)*

HOUSTON TX

COL KARL B. MCLEOD, USA (RET)*

LOUISVILLE KY

MS. MARY H. MALONEY*

LTG WRIGHT CA

COL JAMES M. WILLIAMS, USA (RET)*

MAJ GEN WADE DC

MS. FANNYE N. FIORA*

MAJGEN PENDLETON CA

COL JAMES M. WILLIAMS, USA (RET)*

MG (BVT) CHAMBERLAIN ME

MS. CHARLOTTE L. EBERLY*

MG CRITZ OK

MS. MOLLIE L. BURTON*

COL JOHN T. MARLEY, USA (RET)*

CAPT JAMES H. BURPO, USN (RET)*

NEW JERSEY NJ

LT HUGO M. PFALTZ, USN (RET)*

PHILADELPHIA PA

1LT BRENDAN T. BYRNE, USA (FMR)*

MR. WILLIAM H. SCOTT *

ROANOKE VA

CAPT CHARLES D. FOX, USNR (FMR)*

SPACE COAST-INDIAN RIVER FL

MR. J. CHARLES SAWYER, JR.*

SUN CITY CENTER FL

CDR EDWARD J. MILLER, USN (RET)*





"IT IS NOBLER TO SERVE THAN TO BE SERVED"

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THE MILITARY ORDER OF THE WORLD WARS

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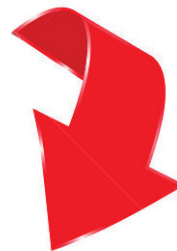
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Look!
Are Your Dues Due?



THE US ARMY BAND "PERSHING'S OWN" PROVIDES MUSIC FOR MOWW'S ANNUAL MEMORIAL SERVICE FOR GENERAL OF THE ARMIES JOHN J. PERSHING IN ARLINGTON NATIONAL CEMETERY
(US ARMY PHOTOS BY RACHEL LARUE/ARLINGTON NATIONAL CEMETERY/RELEASED)

ENJOY LISTENING TO PERSHING'S OWN BY VISITING THEIR WEBSITE:

<https://www.youtube.com/user/usarmyband/>