

PSA Board of Directors Meeting
Minutes: October 26, 2023
6p. The Eagle's Nest

Executive Committee Members Present: Vice President Peter Samuelson, Treasurer Kim Cochrane, Tony Piano, Ken Surface, Jack Krajnak

PSA Board Members Present: Dave LaBrash, Tony Piano, James Bottorff, Pammy Rogers, Rich Samuelson, Jennifer Kopke, Joe Karp, David Gray, Sandra Hulse, Melissa Emily

PSA Board Members via Zoom: John Menne, Erin Davey, Susan Slaven, Dan Dodge

PSA Board Members Absent: Alan Hogan, Dan Santangelo, David Cochran, Jeff Blodgett

PSA BOARD MINUTES - JULY 27, 2023

- Motion to approve by Rich Samuelson. Motion seconded by Sandra Hulse. Passed with no objections.

THE D. BRUCE WALLACE AWARD - Rich Samuelson

- Rich Samuelson would like to nominate Tony Piano and Jerry Pagnac for the 2023 D. Bruce Wallace Award to recognize their volunteer efforts in Eagle Pointe. No objections of the nominees from the Board of Directors.
- Motion to approve made by Rich Samuelson. Motion seconded by Sandra Hulse. Passed with no objections.

2024 GOLF CLUB BUDGET - Jack Krajnak and Jeff Schroeder

- See the attached 2024 golf club budget. Motion to approve by Executive Committee (?). The motion was approved with no objections.
- Kemper Sports Management will be implementing more programs during the summer months to increase revenue. June and July are the slowest months at The Eagle Pointe Golf Club since college students are gone.
- As of today, there have been \$33,466 in 2024 golf memberships sold and \$3,900 in 2024 social memberships sold.

2024 FOOD AND BEVERAGE BUDGET - Tony Piano

- See the attached 2024 food and beverage budget. Motion to approve by Executive Committee (?). The motion was approved with no objections.
- Sahm's is behind budget for 2023. Catering has increased with Wildon (General Manager) here.

2024 PSA BUDGET - Kim Cochrane

- See the attached 2024 PSA budget. Motion to approve by Executive Committee. (?). The motion was approved with no objections.
- Dues will increase by 15% in 2024. Approximately \$107 per unit. The increase in income will be approximately \$100,000 for PSA to support capital improvements.
- As of today, over 30 days delinquent accounts are around \$30,000. Total unpaid PSA dues as of today are approximately \$73,000 - this includes 2023 4th quarter dues.

EAGLE VISION - Tony Piano

- Eagle Pointe Foundation will fundraise for landscaping around bocce ball courts. Bocce ball courts are now complete.

RENTAL FEE POLICY - Peter Samuelson

- The proposed policy would reduce the non-reporting penalty from \$500 to \$200.
- The rental fee would be assessed in January every.
- Motion to approve as written. Seven (7) approved. Four (4) objected. Two (2) abstained.

2024 EXECUTIVE COMMITTEE ELECTIONS - Jack Krajnak

- There are four positions open for the Executive Committee. President, Treasurer, Secretary, and an At Large position.
- Notice will be sent via PSA email to all owners on November 1 and 15. The notice will also be posted on the website on November 1.
- Interviews will be conducted in December 2023 by the Nominating Committee.
- The election will be held on the third Saturday in January 2024.

Next PSA Board of Directors meeting will be January 20, 2024.

Meeting adjourned at 730p.

Minutes prepared by Melissa Emily

Pointe Services Association
Budget Proposal for 2024

REVENUE		Annual Amount
	PSA Quarterly Assessments	\$ 795,646
	PSA Quarterly Est. Delinquency	(7,956)
	Owner's Rental Fee \$200/u	9,500
	Uncollectible Write-off	(5,000)
	Sales-RFID Stickers/Hang Tags	15,000
	Resale Transfer Fees	42,000
	Collection Cost Reimb	600
	Non-Sufficient Funds	-
	Late Fees	8,000
	Legal Fee Reimb	1,000
	Interest Income - Savings Accounts	4,000
	Prior Fee Collection	-
	Total Income	\$ 862,789
EXPENSES		
	<u>Administrative Expenses</u>	
	Bank Fees	\$ 1,000
	Collection Cost Exp (Legal)	1,000
	Meeting/related subscriptions Expense	500
	Office Supplies	600
	Website Admin	120
	Misc. Admin. Expense	500
	Misc	-
	Copies/Envelopes/Supplies	500
	Postage	800
	Insurance Premiums	1,027
	Depreciation Exp	6,000
	Audit & Tax Prep	4,600
	Legal Fees	6,500
	Mgmt Fee-PMI Meridian	26,400
	Mgmt Fee- Mackie Properties (NEW)	18,000
	Other Misc Fees	-
	Social/Promotional Expenses	1,000
	Total Administrative Expenses	\$ 69,547

	<u>Security Expenses</u>	
	Security Service (Cellgate per quarter)	\$ 7,574
	Security Maint. Post warranty (K&K)	3,250
	Security Loan Interest to Install security gates & system	6,211
	RFID Sticker / Hang Tag purchases	8,000
	Security Supplies	100
	Total Security Expenses	\$ 25,135
	Landscape Service (included on Maintenance List)	-
	Total Landscaping	\$ -
	<u>Repairs / Comm Area Maint</u>	
	Grounds Maint	\$ 5,000
	Road Repair/Sign Improvement	450
	Total Repairs/Comm Area Maint	\$ 5,450
	<u>Utility Expenses</u>	
	Electricity	\$ 8,400
	Water	450
	Sewer	446
	Telephone/Internet Guard Bldg	1,300
	Snow Removal	4,000
	Total Utility Expenses	\$ 14,596
	Total General Operating Expense	\$ 114,728
	Net Income to Fund Other HOA Activities	\$ 748,061

	Anticipated Cash Available to Fund (adds back Depreciation Exp)	\$ 754,061
	Leases, CapEx, LOC, and Deficit Funding:	
	Back 9 Irrigation Lease	13,590
	Greens Mower	12,937
	Toro (Rough mower 2022)	33,479
	Toro RM3575 Fairway Mower	15,960
	Golf Carts Lease	72,746
	PSA LOC Interest Expense	1,000
	Pool Expenses	25,000
	Deficit/(Surplus) Golf Operations	85,941
	Principal payment of the PSA Line of Credit (PSA HOA)	19,880
	Deficit/(Surplus) F&B Operations	(75,000)
	Principal on Security System Loan	28,659
	Road Repair placeholder/actual	-
	Maintenance Projects to be done in 2024	153,425
	Capital Improvement Projects to be done in 2024	65,000
	Capital Improvement Projects to be done in 2024 TBD	150,000
	Total Leases, CapEx, LOC, and Deficit Funding	602,617
	Total Forecasted Cash Surplus/(Deficit)	151,444

Sahm's 2024 Budget

4010 Food Sales	979,000.00
4011 Alcoholic Beverages	482,000.00
4012 Bakery - Sales	2,700.00

Total 4000 Income- Restaurants	1,463,700.00
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4091 Employee Meals	(11,180.00)
4092 Manager Meals	(960.00)
4093 Time of Service	(5,890.00)
4094 Marketing (New Customer)	(3,310.00)
4095 Loyalty (Existing Customers)	(20,100.00)
Total 4090 Discounts/Comps	(41,440.00)

4310 Catered Food - Sales	219,300.00
4311 Catered Beverage - Sales	17,000.00
4312 Catering Rentals	1,200.00
4313 Catering Labor Services	12,950.00
4314 Catering Delivery Fee	6,230.00

Total 4300 Income - Catering	256,680.00
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4822 Service/Fee Income	2,000.00
Total 4800 Other Revenue	2,000.00

Total Income	1,680,940.00
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5000 COGS- Restaurants

5010 COGS - Food	379,818.00
5011 COGS - Alcoholic Beverages	122,255.00

Total Cost of Goods Sold	502,073.00
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Gross Profit	1,178,867.00
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Expenses

6111 Kitchen	314,200.00
6112 Service	54,700.00
6113 Support	49,700.00
6118 Management	103,200.00
6119 Cleaning	(28,300.00)

6120 Casual/Contract Labor	8,600.00
Total 6110 Wages & Salaries	502,100.00

6211 Ancillary Premiums	600.00
Total 6200 Employee Benefits	600.00

6310 Federal FICA/Med	47,699.50
6311 SUTA	12,050.40
6312 FUTA	3,514.70
6313 Cleaning Taxes	(4,180.00)
Total 6300 Payroll Taxes	59,084.60

6411 Payroll Processing	3,750.00
6412 Benefits Admin Fee	1,200.00

Total 6400 Employee Servicing	4,950.00
Total 6100 Human Resources	566,734.60
7000 Operations Expenses	
7010 Supplies	79,976.58
7020 Utilities	71,800.00
7030 Merchant Processing Fees	43,704.44
7031 Short/Over	-
7032 Employee Uniforms	1,200.00
7050 Mileage & Auto Expense	11,340.00
Total 7000 Operations Expenses	208,021.02
7110 Social Media/Digital	9,800.00
7120 Print/Signage	1,200.00
Total 7100 Marketing Expenses	11,000.00
7210 Facility Maintenance	7,900.00
7214 Equipment Rental	3,480.00
7215 Equipment Maintenance	5,200.00
Total 7200 Facility Expenses	16,580.00
7310 Insurance	10,080.00
7311 Bank Charges	600.00
7312 Software Subscriptions	20,400.00
7313 Entertainment Expense	18,100.00
7314 Licenses/Dues/Permits	1,900.00
7315 Postage/Shipping	440.00
7320 Management Fees	78,000.00
7321 Administrative Fee	109,261.10
7322 Donations	-
7323 Printers & Hardware	2,400.00
Total 7300 Admin Expenses	241,181.10
Total Expenses	1,043,516.72
Net Operating Income	135,350.29
Net Income	135,350.29

101,512.71 75%
(25,000.00) adjustment for PSA Share of Net Profit for Budget purposes
\$ 76,512.71

\$ 75,000.00 2024 PSA Budget for Profit Share

The Golf Club at Eagle Pointe
Summary Profit & Loss Statement
For the Twelve Months Ending December 31, 2024

Description	January	February	March	April	May	June	July	August	September	October	November	December	Total	% Rev	Proj 2023	% I/(D)	Rolling 12	2023 Budget	Actual 2022	Actual 2021
Revenues																				
C&G	-	-	17,675	75,538	67,759	59,474	67,407	89,293	84,927	39,659	12,070	1,602	515,402	54%	447,996	15%	465,149	508,200	423,454	331,141
Carts	-	-	2,640	7,971	9,093	8,388	9,096	10,578	9,687	7,626	2,844	324	68,247	7%	60,456	13%	57,476	72,600	55,442	68,560
Range	-	-	365	3,370	3,266	2,990	3,991	3,878	2,688	1,488	600	-	22,637	2%	18,865	20%	15,907	15,589	11,560	13,987
Pro Shop	424	1,919	6,153	16,297	20,061	20,534	15,033	22,548	13,365	7,683	4,480	7,364	135,862	14%	128,191	6%	178,441	156,550	175,001	117,291
Admin	16,917	18,417	18,917	18,417	20,417	18,417	18,417	17,417	18,417	18,417	17,417	16,417	218,000	23%	179,129	22%	197,814	243,000	207,067	254,784
Marketing	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	-	0%	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	-	-	-	-
Total Revenues	17,341	20,336	45,750	121,593	120,596	109,803	113,944	143,714	129,083	74,872	37,411	25,706	960,149	100%	834,638	15%	914,787	995,939	872,523	785,764
Cost of Sales																				
Merchandise COGS	263	1,190	3,381	8,368	11,012	8,763	7,151	12,740	7,356	4,329	2,344	3,698	70,595	7%	71,043	-1%	87,949	78,143	84,400	75,709
Total Cost of Sales	263	1,190	3,381	8,368	11,012	8,763	7,151	12,740	7,356	4,329	2,344	3,698	70,595	7%	71,043	-1%	87,949	78,143	84,400	75,709
Merchandise COGS %	62%	62%	62%	62%	62%	62%	62%	62%	62%	62%	62%	62%	62%		66%		75%	69%	75%	78%
Payroll																				
C&G	14,801	14,407	18,605	24,786	30,835	30,186	30,835	30,835	24,786	24,732	20,927	14,801	280,534	29%	270,915	4%	267,347	263,067	233,034	186,837
Carts	-	-	1,329	2,571	5,425	5,250	5,425	5,425	5,250	2,989	-	-	33,664	4%	27,392	23%	28,000	12,574	13,359	19,581
Range	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	-	0%	-	-	-	-
Pro Shop	3,167	3,167	4,088	5,395	6,045	6,064	6,160	6,160	6,064	5,470	4,058	3,167	59,004	6%	53,593	10%	89,432	66,382	137,661	125,176
Admin	6,867	6,867	6,867	6,867	6,867	6,867	6,867	6,867	6,867	6,867	6,867	6,867	82,400	9%	84,973	-3%	70,371	90,457	38,842	55,707
Marketing	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	-	0%	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	-	0%	-	-	-	-
Total Gross Payroll	24,834	24,440	30,888	39,619	49,172	48,366	49,287	49,287	42,966	40,058	31,851	24,834	455,603	47%	436,873	4%	455,150	432,480	422,896	387,301
Payroll Taxes and Benefits	5,191	5,015	5,556	6,386	7,335	7,283	7,369	7,429	6,751	6,439	5,656	5,034	75,444	8%	70,755	7%	61,900	96,509	54,687	53,154
Total Payroll Expense	30,025	29,455	36,445	46,005	56,506	55,649	56,656	56,716	49,717	46,496	37,508	29,868	531,047	55%	507,628	5%	517,050	528,989	477,583	440,455

The Golf Club at Eagle Pointe
Summary Profit & Loss Statement
For the Twelve Months Ending December 31, 2024

Description	January	February	March	April	May	June	July	August	September	October	November	December	Total	% Rev	Proj 2023	% I/(D)	Rolling 12	2023 Budget	Actual 2022	Actual 2021
Other Expenses																				
C&G	6,480	6,354	13,805	17,330	23,155	24,005	18,555	19,455	20,255	12,705	5,505	4,155	171,759	18%	166,755	3%	168,463	154,940	151,967	151,178
Carts	-	-	-	10,852	10,852	11,352	11,352	11,352	11,352	11,352	-	-	78,461	8%	55,346	42%	61,098	58,150	60,948	55,220
Range	-	-	2,500	-	-	-	2,500	-	-	2,500	-	-	7,500	1%	2,553	194%	6,033	6,500	8,092	4,749
Pro Shop	284	284	484	3,021	1,021	521	521	1,521	723	1,023	-	-	9,402	1%	10,954	-14%	14,187	18,925	25,325	15,453
Admin	14,194	11,022	12,132	12,589	20,601	23,072	25,263	23,125	27,464	24,047	18,881	19,852	232,242	24%	223,804	4%	207,736	254,882	209,777	236,648
Marketing	667	667	667	667	667	667	667	667	667	667	667	667	8,000	1%	7,301	10%	5,395	10,500	4,940	4,725
	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	-	0%			-	-
Total Other Expenses	21,624	18,327	29,588	44,458	56,295	59,616	58,857	56,119	60,460	52,293	25,052	24,673	507,364	53%	466,713	9%	462,912	503,897	461,049	467,973
Total Expenses	51,913	48,972	69,414	98,832	123,813	124,029	122,664	125,575	117,534	103,118	64,903	58,240	1,109,006	116%	1,045,384	6%	1,067,911	1,111,028	1,023,033	984,136
EBITDA	(34,572)	(28,636)	(23,664)	22,761	(3,217)	(14,225)	(8,719)	18,139	11,549	(28,246)	(27,493)	(32,533)	(148,856)	-16%	(210,747)	-29%	(153,124)	(115,089)	(150,509)	(198,373)
Management Fee	6,180	6,180	6,180	6,180	6,180	6,180	6,180	6,180	6,180	6,180	6,180	6,180	74,160	8%	72,000	3%	67,000	75,500	60,000	60,000
Incentive Mgmt Fee													-	0%	-	0%	14,898		14,898	
Interest Expense	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000	3%	27,132	11%	38,729	30,000	38,216	44,164
Non-Operating Expenses													-	0%	-	0%			4,300	14,061
Equipment Lease - Haulers				1,273	1,273	1,273	1,273	1,273	1,273	1,273			7,637	1%	-	0%				
													-	0%	-	0%				
NET INCOME/(LOSS)	(43,252)	(37,316)	(32,344)	12,808	(13,170)	(24,178)	(18,672)	8,186	1,597	(36,926)	(36,173)	(41,213)	(260,653)	-27%	(309,879)	-16%	(273,751)	(220,589)	(267,923)	(316,598)
Average Daily Rate (ADR)	\$ -	\$ -	\$ 20.08	\$ 28.43	\$ 22.36	\$ 21.27	\$ 22.23	\$ 25.32	\$ 26.30	\$ 15.60	\$ 12.73	\$ 14.83	22.66		\$ 21.48		\$ 22.30	\$ 21.00	\$ 20.64	\$ -
2024 Budgeted Rounds	-	-	880	2,657	3,031	2,796	3,032	3,526	3,229	2,542	948	108	22,749							
2023 Projected Rounds	-	-	819	2,415	2,781	2,495	2,960	3,403	2,812	2,193	888	89	20,855							
Rounds - Rolling 12	-	-	819	2,415	2,781	2,495	2,960	3,403	2,812	2,193	888	89	20,855							
2023 Budgeted Rounds	-	-	750	2,250	3,750	3,750	4,250	3,950	3,250	1,500	500	250	24,200							
2022 Actual Rounds	-	-	895	1,898	2,484	2,785	3,010	3,466	2,812	2,193	888	89	20,520							
2021 Actual Rounds	-	-	-	-	-	-	-	-	-	-	-	-	-							

The Golf Club at Eagle Pointe Revenue Input

Goto Outing and Banquet Input

	Total By Period												
	January	February	March	April	May	June	July	August	September	October	November	December	Total
2024 Budgeted Amount	17,341	20,336	45,750	121,593	120,596	109,803	113,944	143,714	129,083	74,872	37,411	25,706	960,149
Budgeted Amount	17,341	20,336	45,750	121,593	120,596	109,803	113,944	143,714	129,083	74,872	37,411	25,706	960,149
	-	-	-	-	-	-	-	-	-	-	-	-	-
Total 2023 Actual	13,985	16,700	40,084	101,293	104,440	96,806	102,071	131,096	101,504	69,598	34,394	22,668	834,638
Total 2022 Actual	17,471	18,146	36,230	77,446	87,992	93,978	101,851	125,771	139,110	88,023	53,520	32,985	872,523
Total 2021 Actual	16,821	15,658	63,553	90,380	94,697	73,457	95,228	85,449	105,218	69,416	37,918	37,968	785,764

	Total By Department							
	C&G	Carts	Range	Pro Shop	Admin	Marketing		
2024 Budgeted Amount	515,402	68,247	22,637	135,862	218,000	-	-	-
Budgeted Amount	515,402	68,247	22,637	135,862	218,000	-	-	-
	-	-	-	-	-	-	-	-
Total 2023 Actual	447,996	60,456	18,865	128,191	179,129	-	-	-
Total 2022 Actual	423,454	55,442	11,560	175,001	207,067	-	-	-
Total 2021 Actual	331,141	68,560	13,987	117,291	254,784	-	-	-

	January	February	March	April	May	June	July	August	September	October	November	December	Total
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Green Fees - Alternative

5001A-2580-100	2024 Budgeted Amount	-	-	164	231	183	175	273	206	214	126	52	-	1,623
	Budgeted Amount	-	-	164	231	183	175	273	206	214	126	52	-	1,623
No COGS		-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	124	347	156	611	939	-	-	-	-	2,177
	2022 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-
	2021 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-

Green Fees - Junior

5006A-2580-100	2024 Budgeted Amount	-	-	409	2,602	1,143	437	363	1,754	1,068	379	-	-	8,155
	Budgeted Amount	-	-	409	2,602	1,143	437	363	1,754	1,068	379	-	-	8,155
No COGS		-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	211	2,420	1,205	265	325	1,627	-	-	-	-	6,053
	2022 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-
	2021 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-

Green Fee - League

5007A-2580-100	2024 Budgeted Amount	-	-	-	173	548	524	545	619	641	-	-	-	3,051
	Budgeted Amount	-	-	-	173	548	524	545	619	641	-	-	-	3,051
No COGS		-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	50	286	330	408	487	-	-	-	-	1,561
	2022 Actual	-	-	-	-	457	457	457	457	457	457	457	-	3,200
	2021 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-

Green Fee - Member

5009A-2580-100	2024 Budgeted Amount	-	-	5,216	24,283	31,423	26,200	33,613	35,078	27,366	14,599	6,243	739	204,760
	Budgeted Amount	-	-	5,216	24,283	31,423	26,200	33,613	35,078	27,366	14,599	6,243	739	204,760
No COGS		-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	61	691	32	60	156	-	-	-	-	1,000
	2022 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-
	2021 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-

Green Fee - Non-Resident (Standard)

5010A-2580-100	2024 Budgeted Amount	-	-	9,717	43,941	27,423	21,833	22,711	40,236	42,717	18,960	4,370	616	232,525
	Budgeted Amount	-	-	9,717	43,941	27,423	21,833	22,711	40,236	42,717	18,960	4,370	616	232,525
No COGS		-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	13,002	51,491	37,791	29,889	41,848	63,149	-	-	-	-	237,169
	2022 Actual	-	100	15,079	40,609	44,139	46,870	54,721	76,808	71,689	42,176	14,882	3,062	410,134
	2021 Actual	165	-	26,901	45,643	45,457	27,895	37,899	42,970	59,388	30,547	9,309	4,966	331,141

Ladies Clothing														
52120-2580-600	2024 Budgeted Amount	-	-	204	298	820	224	382	597	315	525	525	525	4,415
	Budgeted Amount	-	-	204	298	820	224	382	597	315	525	525	525	4,415
Merchandise COGS														
	2023 Actual	-	-	194	284	781	214	364	569	300	500	500	500	4,205
	2022 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-
	2021 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-

Lessons														
52150-2580-600	2024 Budgeted Amount	-	-	300	100	600	700	300	300	800	700	700	1,400	5,900
	Budgeted Amount	-	-	300	100	600	700	300	300	800	700	700	1,400	5,900
No COGS														
	2023 Actual	-	-	240	50	605	720	240	710	720	720	720	1,440	6,165
	2022 Actual	225	-	-	375	570	1,080	1,125	1,575	600	(38)	75	-	5,588
	2021 Actual	-	-	300	300	1,950	1,400	1,075	975	-	-	-	403	6,403

Men's Clothing														
52190-2580-600	2024 Budgeted Amount	263	349	723	1,402	3,527	1,838	1,610	2,458	1,680	840	840	2,625	18,154
	Budgeted Amount	263	349	723	1,402	3,527	1,838	1,610	2,458	1,680	840	840	2,625	18,154
Merchandise COGS														
	2023 Actual	250	332	689	1,335	3,359	1,751	1,533	2,341	1,600	800	800	2,500	17,289
	2022 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-
	2021 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-

Other Pro Shop Revenue														
52220-2580-600	2024 Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
No COGS														
	2023 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-
	2022 Actual	-	-	-	-	-	-	-	-	8,919	8,495	7,969	-	25,384
	2021 Actual	-	-	-	-	-	-	-	50	-	-	-	-	50

Rental Clubs														
52280-2580-600	2024 Budgeted Amount	-	-	400	1,500	500	500	2,000	500	500	-	-	-	5,900
	Budgeted Amount	-	-	400	1,500	500	500	2,000	500	500	-	-	-	5,900
No COGS														
	2023 Actual	-	-	315	1,280	530	535	1,035	985	1,000	400	-	-	6,080
	2022 Actual	-	-	-	25	270	285	150	970	795	780	260	-	3,535
	2021 Actual	-	250	-	25	30	50	75	-	75	30	-	-	535

Hole Sponsorship Program														
52340-2580-600	2024 Budgeted Amount	-	-	-	1,000	1,000	5,000	1,000	1,000	-	-	-	-	9,000
	Budgeted Amount	-	-	-	1,000	1,000	5,000	1,000	1,000	-	-	-	-	9,000
No COGS														
	2023 Actual	-	-	-	-	1,050	6,100	-	-	-	-	-	-	7,150
	2022 Actual	188	938	1,093	1,976	2,195	2,302	2,052	2,052	10,170	1,865	1,115	1,860	27,805
	2021 Actual	-	-	4,700	2,500	-	-	1,500	-	4,500	-	-	250	13,450

Court Rental														
56130-2580-600	2024 Budgeted Amount	-	-	-	200	200	200	200	200	200	-	-	-	1,200
	Budgeted Amount	-	-	-	200	200	200	200	200	200	-	-	-	1,200
No COGS														
	2023 Actual	-	-	-	-	-	-	264	-	-	-	-	-	264
	2022 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-
	2021 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-

Membership Dues - Golf														
51000-2580-900	2024 Budgeted Amount	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	180,000
	Budgeted Amount	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	180,000
No COGS														
	2023 Actual	13,031	13,222	13,263	13,479	13,479	13,479	13,479	13,479	13,479	13,479	13,479	13,479	160,829
	2022 Actual	14,338	14,338	14,381	14,619	15,649	15,649	15,691	15,691	15,691	15,691	15,691	15,691	183,119
	2021 Actual	13,124	13,345	13,102	13,596	13,640	13,640	13,894	13,954	13,954	13,954	13,954	13,954	164,112

Sand/Topdress														
80690-2580-100	2024 Budgeted Amount	-	-	-	-	2,500	-	-	-	2,500	-	-	-	5,000
	Budgeted or Adjusted Amount	-	-	-	-	2,500	-	-	-	2,500	-	-	-	5,000
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	-	-	-	-	-	1,000	-	-	-	1,000
	2022 Actual	-	-	-	-	-	-	-	-	-	3,474	-	-	3,474
	2021 Actual	-	-	-	938	-	-	-	-	-	-	-	-	938

Seeds/Trees														
80710-2580-100	2024 Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	Budgeted or Adjusted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-
	2022 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-
	2021 Actual	-	-	2,785	-	1,646	-	-	-	-	(4,431)	-	-	-

Shop Supplies														
80715-2580-100	2024 Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	Budgeted or Adjusted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	26	-	-	-	-	-	-	-	-	26
	2022 Actual	265	147	-	28	-	-	71	157	81	-	72	46	867
	2021 Actual	-	107	12	402	553	181	195	134	94	291	-	167	2,134

Small Tools														
80730-2580-100	2024 Budgeted Amount	-	-	200	-	1,000	-	-	-	-	-	-	-	1,200
	Budgeted or Adjusted Amount	-	-	200	-	1,000	-	-	-	-	-	-	-	1,200
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	169	-	1,358	-	-	-	-	-	-	-	1,527
	2022 Actual	-	-	-	-	193	-	-	481	-	-	-	-	674
	2021 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-

Supplies														
80780-2580-100	2024 Budgeted Amount	-	-	150	150	100	100	50	100	100	-	-	-	750
	Budgeted or Adjusted Amount	-	-	150	150	100	100	50	100	100	-	-	-	750
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	181	116	54	89	30	67	-	-	-	-	536
	2022 Actual	-	367	57	32	413	144	96	245	100	(1)	312	-	1,767
	2021 Actual	-	-	196	2,472	1,797	119	188	254	65	52	-	-	5,143

Aquatic Weed Management														
81020-2580-100	2024 Budgeted Amount	-	-	850	850	850	850	850	850	850	-	-	-	5,950
	Budgeted or Adjusted Amount	-	-	850	850	850	850	850	850	850	-	-	-	5,950
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	779	779	779	779	779	779	750	-	-	-	5,422
	2022 Actual	-	-	902	1,508	708	708	708	708	708	-	-	-	5,949
	2021 Actual	-	-	-	225	642	-	2,034	642	642	-	-	-	4,185

Contract Labor														
81150-2580-100	2024 Budgeted Amount	-	-	-	700	1,900	3,700	1,050	700	1,050	700	-	-	9,800
	Budgeted or Adjusted Amount	-	-	-	700	1,900	3,700	1,050	700	1,050	700	-	-	9,800
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	990	1,970	3,410	1,320	660	1,000	660	660	-	10,670
	2022 Actual	-	-	-	660	990	990	660	660	660	660	-	-	5,280
	2021 Actual	-	-	-	-	900	600	900	600	600	-	900	-	4,500

Irrigation														
81250-2580-100	2024 Budgeted Amount	-	-	-	825	1,500	2,000	2,000	2,500	2,500	1,000	-	-	12,325
	Budgeted or Adjusted Amount	-	-	-	825	1,500	2,000	2,000	2,500	2,500	1,000	-	-	12,325
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	794	2,424	2,693	1,166	115	4,000	-	-	-	11,192
	2022 Actual	-	-	2,131	1,272	1,072	-	222	585	107	1,946	1,039	-	8,374
	2021 Actual	2,743	-	-	13,242	4,186	235	(2,910)	250	548	428	742	40	19,503

Repair & Maint - Equipment														
81350-2580-100	2024 Budgeted Amount	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	24,000
	Budgeted or Adjusted Amount	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	24,000
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	1,017	2,708	3,509	992	2,410	1,866	705	2,625	2,000	2,000	2,000	2,000	23,832
	2022 Actual	(173)	686	2,982	406	691	502	2,024	1,454	474	561	915	170	10,692
	2021 Actual	1,786	2,549	10,111	2,262	2,930	3,204	3,219	628	509	985	330	688	29,200

Repair & Maint - Building

81360-2580-100	2024 Budgeted Amount	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	6,000
	Budgeted or Adjusted Amount	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	6,000
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	55	-	-	213	-	851	-	-	500	500	500	500	500	500	500	3,120
	2022 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2021 Actual	-	-	-	739	2,220	-	80	266	250	-	-	-	-	-	-	3,555

Repair & Maint - Roads

81380-2580-100	2024 Budgeted Amount	2,000	2,000	-	-	-	-	-	-	-	-	-	-	-	-	-	4,000
	Budgeted or Adjusted Amount	2,000	2,000	-	-	-	-	-	-	-	-	-	-	-	-	-	4,000
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	4,220	-	-	-	-	-	-	-	-	-	-	-	-	-	4,220
	2022 Actual	-	2,210	1,200	-	-	-	-	-	-	-	-	-	-	-	-	3,410
	2021 Actual	-	-	471	401	-	-	-	-	-	-	-	-	-	-	-	872

Equipment Rental

82030-2580-100	2024 Budgeted Amount	190	190	290	190	190	190	190	190	190	190	190	190	190	190	190	2,380
	Budgeted or Adjusted Amount	190	190	290	190	190	190	190	190	190	190	190	190	190	190	190	2,380
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	546	546	626	1,306	736	190	190	190	1,000	1,000	1,000	1,000	1,000	1,000	1,000	8,328
	2022 Actual	724	724	2,329	2,151	2,151	2,151	2,151	2,151	2,151	2,151	2,151	557	546	546	546	19,935
	2021 Actual	1,918	2,217	2,176	2,135	2,934	4,851	4,298	3,986	4,146	(4,015)	2,016	(14,664)	(14,664)	(14,664)	(14,664)	11,997

Auto Expense

85000-2580-100	2024 Budgeted Amount	465	465	465	465	465	465	465	465	465	465	465	465	465	465	465	5,580
	Budgeted or Adjusted Amount	465	465	465	465	465	465	465	465	465	465	465	465	465	465	465	5,580
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	930	465	-	465	465	465	930	465	465	465	465	465	465	465	465	6,045
	2022 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2021 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Dues & Subscriptions

85150-2580-100	2024 Budgeted Amount	300	299	-	-	-	-	-	500	-	-	-	-	-	-	-	1,099
	Budgeted or Adjusted Amount	300	299	-	-	-	-	-	500	-	-	-	-	-	-	-	1,099
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	304	299	-	-	-	-	-	-	-	-	-	-	-	800	-	1,403
	2022 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2021 Actual	-	-	-	-	-	-	-	-	-	400	-	-	-	-	-	400

Education & Training

85160-2580-100	2024 Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Budgeted or Adjusted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2022 Actual	207	-	-	-	-	-	-	-	-	-	-	-	-	-	-	207
	2021 Actual	-	-	99	75	155	-	-	-	-	-	-	45	-	-	-	374

Miscellaneous

85340-2580-100	2024 Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Budgeted or Adjusted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2022 Actual	-	-	-	-	-	-	433	-	-	-	132	-	-	-	-	565
	2021 Actual	-	2,264	-	1	-	54	(49)	-	-	-	-	-	-	-	-	2,271

Employee Meals

89020-2580-100	2024 Budgeted Amount	125	-	-	-	-	-	-	-	-	-	-	-	-	-	-	125
	Budgeted or Adjusted Amount	125	-	-	-	-	-	-	-	-	-	-	-	-	-	-	125
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	82	213	77	66	-	97	78	100	100	100	100	100	100	100	1,013
	2022 Actual	76	132	-	520	407	438	341	468	305	320	290	189	189	189	189	3,486
	2021 Actual	-	-	-	314	-	469	-	-	824	161	124	113	113	113	113	2,003

Cart Repairs

81090-2580-200	2024 Budgeted Amount	-	-	-	-	500	500	500	500	500	-	-	-	-	-	-	2,500
	Budgeted or Adjusted Amount	-	-	-	-	500	500	500	500	500	-	-	-	-	-	-	2,500
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	1,441	-	-	-	256	500	500	-	-	-	-	-	2,697
	2022 Actual	-	179	409	-	615	88	-	-	1,700	-	784	3,481	3,481	3,481	3,481	7,255
	2021 Actual	-	-	-	574	452	-	637	83	824	-	-	-	-	-	-	2,571

Cart Lease														
82000-2580-200	2024 Budgeted Amount	-	-	-	10,852	10,852	10,852	10,852	10,852	10,852	10,852	-	-	75,961
	Budgeted or Adjusted Amount	-	-	-	10,852	10,852	10,852	10,852	10,852	10,852	10,852	-	-	75,961
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	-	7,916	8,775	9,634	8,775	8,775	8,775	-	-	52,650
	2022 Actual	-	-	-	-	8,775	8,775	8,775	8,775	8,775	8,775	-	-	52,649
	2021 Actual	-	-	-	-	7,916	10,493	7,916	7,916	9,634	8,775	-	-	52,649

Cart Rental - Short Term														
82010-2580-200	2024 Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	Budgeted or Adjusted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-
	2022 Actual	-	-	-	-	-	-	-	-	-	1,043	-	-	1,043
	2021 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-

Range Balls														
80610-2580-220	2024 Budgeted Amount	-	-	2,500	-	-	-	2,500	-	-	2,500	-	-	7,500
	Budgeted or Adjusted Amount	-	-	2,500	-	-	-	2,500	-	-	2,500	-	-	7,500
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	-	-	-	-	-	2,500	-	-	-	2,500
	2022 Actual	-	-	1,750	-	-	-	-	-	2,500	-	-	3,480	7,730
	2021 Actual	-	-	500	-	-	1,500	-	-	-	-	-	-	2,000

Supplies														
80780-2580-220	2024 Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	Budgeted or Adjusted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	53	-	-	-	-	-	-	-	-	53
	2022 Actual	-	-	-	-	-	-	362	-	-	-	-	-	362
	2021 Actual	-	-	358	-	2,206	-	185	-	-	-	-	-	2,749

Laundry/Uniforms														
80420-2580-600	2024 Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	Budgeted or Adjusted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-
	2022 Actual	-	-	-	-	-	591	86	435	-	163	66	67	1,407
	2021 Actual	-	-	-	-	752	29	141	-	209	-	577	440	2,149

Scorecards														
80700-2580-600	2024 Budgeted Amount	-	-	-	2,500	-	-	-	-	-	-	-	-	2,500
	Budgeted or Adjusted Amount	-	-	-	2,500	-	-	-	-	-	-	-	-	2,500
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-
	2022 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-
	2021 Actual	-	-	429	-	-	-	-	244	1,892	-	-	-	2,565

Staff/Volunteer Uniforms														
80770-2580-600	2024 Budgeted Amount	-	-	200	200	200	200	200	200	200	-	-	-	1,400
	Budgeted or Adjusted Amount	-	-	200	200	200	200	200	200	200	-	-	-	1,400
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	-	-	-	-	-	200	200	200	200	800
	2022 Actual	78	76	147	-	-	228	-	-	-	391	-	-	920
	2021 Actual	-	-	501	-	653	845	995	-	298	109	541	-	3,943

Supplies														
80780-2580-600	2024 Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	Budgeted or Adjusted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	-	-	-	-	-	150	150	150	150	600
	2022 Actual	-	389	-	43	247	-	107	-	-	-	-	-	786
	2021 Actual	-	-	233	424	75	-	342	-	-	202	-	-	1,276

Tees														
80800-2580-600	2024 Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	Budgeted or Adjusted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-
	2022 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-
	2021 Actual	-	-	-	-	-	-	195	-	-	-	-	-	195

Tax/Licenses/Fees

85610-2580-600	2024 Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	Budgeted or Adjusted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-
	2022 Actual	-	100	-	-	-	-	337	485	-	-	-	-	922
	2021 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-

Travel - Auto

85690-2580-600	2024 Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	Budgeted or Adjusted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	-	-	-	435	-	-	-	-	-	435
	2022 Actual	1,715	17	-	-	-	-	-	-	-	-	-	-	1,733
	2021 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-

Employee Meals

89020-2580-600	2024 Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	Budgeted or Adjusted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	36	154	47	72	-	100	-	100	100	100	100	808
	2022 Actual	224	237	-	675	165	326	72	312	205	292	257	177	2,942
	2021 Actual	-	-	-	248	-	-	-	-	2,104	307	310	249	3,216

Cleaning Supplies

80140-2580-900	2024 Budgeted Amount	-	-	47	318	565	313	335	396	193	165	110	110	2,551
	Budgeted or Adjusted Amount	-	-	47	318	565	313	335	396	193	165	110	110	2,551
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	43	289	514	285	304	360	175	150	100	100	2,319
	2022 Actual	-	-	-	19	245	75	-	-	-	-	51	-	390
	2021 Actual	340	99	-	-	-	-	27	237	310	266	-	40	1,319

Computer Supplies

80160-2580-900	2024 Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	Budgeted or Adjusted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	53	1,101	89	338	-	-	-	-	-	-	-	1,581
	2022 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-
	2021 Actual	-	-	-	-	65	-	124	-	-	-	-	107	296

Paper/Stationery

80540-2580-900	2024 Budgeted Amount	-	-	100	-	-	100	-	100	-	-	-	-	300
	Budgeted or Adjusted Amount	-	-	100	-	-	100	-	100	-	-	-	-	300
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	60	-	-	-	-	-	125	-	-	185
	2022 Actual	71	64	65	66	45	-	-	-	-	-	-	-	311
	2021 Actual	-	-	-	-	-	-	-	-	124	(33)	186	94	370

Pool Supplies

80570-2580-900	2024 Budgeted Amount	-	-	-	-	2,500	2,500	5,000	5,000	2,500	2,500	-	-	20,000
	Budgeted or Adjusted Amount	-	-	-	-	2,500	2,500	5,000	5,000	2,500	2,500	-	-	20,000
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	-	-	-	-	-	2,500	2,500	-	-	5,000
	2022 Actual	-	-	-	-	2,167	2,167	3,003	2,887	2,167	2,167	-	-	14,557
	2021 Actual	-	-	250	-	-	4,200	4,788	4,200	-	-	-	-	13,438

Supplies

80780-2580-900	2024 Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	Budgeted or Adjusted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	-	-	-	-	-	350	350	350	-	1,050
	2022 Actual	1,578	69	169	78	-	208	60	49	395	9	41	50	2,706
	2021 Actual	172	370	1,365	324	394	1,039	1,901	351	(1,173)	99	240	398	5,480

Cable TV Expense

81050-2580-900	2024 Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	Budgeted or Adjusted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	-	-	-	-	-	100	100	100	100	400
	2022 Actual	170	170	191	94	92	92	92	92	93	134	(100)	93	1,213
	2021 Actual	1,320	218	87	87	89	153	146	160	169	169	169	231	2,997

Garbage Removal

81170-2580-900	2024 Budgeted Amount	100	100	100	100	100	100	100	100	100	100	100	100	1,200
	Budgeted or Adjusted Amount	100	100	100	100	100	100	100	100	100	100	100	100	1,200
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	368	74	(221)	74	74	74	74	74	74	74	74	74	885
	2022 Actual	74	74	74	75	75	75	76	76	76	68	68	68	874
	2021 Actual	-	-	938	-	(691)	1,104	-	(983)	1,114	-	592	(691)	1,382

Pest Control

81300-2580-900	2024 Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	Budgeted or Adjusted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	92	-	-	-	-	-	-	-	-	-	-	-	92
	2022 Actual	72	72	72	72	92	92	184	92	92	92	184	92	1,208
	2021 Actual	-	-	-	360	72	72	72	72	72	72	72	72	936

Repair & Maint - Equipment

81350-2580-900	2024 Budgeted Amount	250	250	250	250	250	250	250	250	250	250	250	250	3,000
	Budgeted or Adjusted Amount	250	250	250	250	250	250	250	250	250	250	250	250	3,000
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	913	-	-	-	-	250	250	250	250	1,913
	2022 Actual	-	191	488	191	191	322	283	283	354	220	283	354	3,160
	2021 Actual	-	-	-	-	-	3,067	-	-	330	-	-	-	3,398

Repair & Maint - Building

81360-2580-900	2024 Budgeted Amount	417	417	417	417	417	417	417	417	417	417	417	417	5,000
	Budgeted or Adjusted Amount	417	417	417	417	417	417	417	417	417	417	417	417	5,000
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	1,184	-	177	740	-	-	500	500	500	500	4,102
	2022 Actual	935	-	1,852	-	-	381	-	-	1,334	1,051	68	-	5,620
	2021 Actual	2,657	-	-	1,555	2,534	358	1,618	624	-	-	-	397	9,742

Repair & Maint - Other

81370-2580-900	2024 Budgeted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	Budgeted or Adjusted Amount	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	-	-	-	-	-	-	5,885	12,641	-	-	-	-	18,526
	2022 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-
	2021 Actual	-	-	-	-	-	-	-	-	-	-	-	-	-

Equipment Lease

82020-2580-900	2024 Budgeted Amount	269	220	220	220	202	49	45	46	935	935	935	935	5,011
	Budgeted or Adjusted Amount	269	220	220	220	202	49	45	46	935	935	935	935	5,011
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	244	200	200	200	184	45	41	42	850	850	850	850	4,556
	2022 Actual	1,286	829	579	817	1,773	839	642	581	573	574	600	597	9,690
	2021 Actual	534	480	988	4,867	1,526	1,130	326	1,292	3,409	1,337	814	564	17,267

Utilities - Electric

83000-2580-900	2024 Budgeted Amount	1,988	1,363	2,593	1,525	2,619	4,392	4,849	4,831	-	-	-	-	24,159
	Budgeted or Adjusted Amount	1,988	1,363	2,593	1,525	2,619	4,392	4,849	4,831	-	-	-	-	24,159
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	1,807	1,239	2,357	1,386	2,381	3,993	4,408	4,392	-	-	-	-	21,963
	2022 Actual	714	614	721	850	2,441	3,863	6,417	6,699	6,021	6,858	4,109	4,146	43,453
	2021 Actual	1,065	1,039	2,169	3,407	3,078	4,045	4,349	4,900	4,969	3,579	3,905	3,351	39,859

Utilities - Gas

83010-2580-900	2024 Budgeted Amount	1,231	583	15	435	186	159	177	225	825	825	825	825	6,311
	Budgeted or Adjusted Amount	1,231	583	15	435	186	159	177	225	825	825	825	825	6,311
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	1,119	530	14	395	169	145	161	204	750	750	750	750	5,738
	2022 Actual	792	1,326	1,287	842	455	267	347	271	341	210	384	661	7,182
	2021 Actual	2,324	(81)	520	494	241	205	245	(242)	34	410	(59)	1,046	5,139

Utilities - Telephone/Fax

83030-2580-900	2024 Budgeted Amount	119	119	180	143	100	125	125	126	6,349	6,036	4,638	3,995	22,056
	Budgeted or Adjusted Amount	119	119	180	143	100	125	125	126	6,349	6,036	4,638	3,995	22,056
	2024 High Level Number	-	-	-	-	-	-	-	-	-	-	-	-	-
	2023 Actual	108	109	163	130	91	114	114	115	5,772	5,488	4,216	3,632	20,051
	2022 Actual	106	107	107	109	113	109	110	109	110	108	108	151	1,345
	2021 Actual	108	107	109	117	108	109	108	107	107	110	111	108	1,309

Dollars													Total Current yr Raise Effect	Total Current yr Raise Effect	Total Current yr Raise Effect	Annual Raise Effect
1	2	3	4	5	6	7	8	9	10	11	12	Total	Jan-Jun	Jul-Dec	Raise Effect	Raise Effect
January	February	March	April	May	June	July	August	September	October	November	December	Total	Jan-Jun	Jul-Dec	Raise Effect	Raise Effect
1,328.57	1,200.00	1,328.57	1,285.71	1,328.57	1,285.71	1,328.57	1,381.71	1,337.14	1,381.71	1,337.14	1,381.71	15,905.14	-	262.29	262.29	625.71
2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,050.00	2,050.00	2,050.00	2,050.00	2,050.00	2,050.00	24,300.00	-	300.00	300.00	600.00

4,074.29	3,680.00	4,074.29	3,942.86	4,074.29	3,942.86	4,074.29	4,074.29	3,942.86	4,074.29	3,942.86	4,074.29	47,971.43	6,257.14	-	6,257.14	6,257.14
-	-	-	1,960.71	2,026.07	1,960.71	2,026.07	2,026.07	1,960.71	2,026.07	1,307.14	-	15,293.57	250.71	-	250.71	250.71
-	-	-	1,568.57	1,620.86	1,568.57	1,620.86	1,620.86	1,568.57	1,350.71	1,307.14	-	12,226.14	200.43	-	200.43	200.43
-	-	-	1,465.71	1,514.57	1,465.71	1,514.57	1,514.57	1,465.71	1,262.14	1,221.43	-	11,424.43	200.43	-	200.43	200.43
-	-	1,262.14	1,221.43	1,262.14	1,221.43	1,262.14	1,262.14	1,221.43	1,262.14	1,221.43	-	11,196.43	196.43	-	196.43	196.43
-	-	1,240.00	1,200.00	1,240.00	1,200.00	1,240.00	1,240.00	1,200.00	1,240.00	1,200.00	-	11,000.00	785.71	-	785.71	785.71
-	-	1,302.00	1,260.00	1,302.00	1,260.00	1,302.00	1,302.00	1,260.00	1,302.00	-	-	10,290.00	735.00	-	735.00	735.00
-	-	-	1,440.00	1,488.00	1,440.00	1,488.00	1,488.00	1,440.00	1,488.00	-	-	10,272.00	733.71	-	733.71	733.71
-	-	-	-	1,860.00	1,800.00	1,860.00	1,860.00	-	-	-	-	7,380.00	527.14	-	527.14	527.14
-	-	-	-	1,860.00	1,800.00	1,860.00	1,860.00	-	-	-	-	7,380.00	527.14	-	527.14	527.14
-	-	-	-	1,860.00	1,800.00	1,860.00	1,860.00	-	-	-	-	7,380.00	527.14	-	527.14	527.14
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
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4,074	3,680	7,878	14,059	20,108	19,459	20,108	20,108	14,059	14,005	10,200	4,074	151,814	10,941.00	-	10,941.00	10,941.00
\$ 23.00	\$ 23.00	\$ 17.61	\$ 16.16	\$ 15.50	\$ 15.50	\$ 15.50	\$ 15.50	\$ 16.16	\$ 16.22	\$ 17.00	\$ 23.00	\$ 16.30				7.21%

6,866.67	6,866.67	6,866.67	6,866.67	6,866.67	6,866.67	6,866.67	6,866.67	6,866.67	6,866.67	6,866.67	6,866.67	82,400.00	2,400.00	-	2,400.00	2,400.00
3,860.00	3,860.00	3,860.00	3,860.00	3,860.00	3,860.00	3,860.00	3,860.00	3,860.00	3,860.00	3,860.00	3,860.00	46,320.00	1,320.00	-	1,320.00	1,320.00
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
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-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10,727	10,727	10,727	10,727	10,727	10,727	10,727	10,727	10,727	10,727	10,727	10,727	128,720	3,720.00	-	3,720.00	3,720.00

-	-	921.14	1,114.29	1,381.71	1,337.14	1,381.71	1,381.71	1,337.14	1,151.43	891.43	-	10,897.71	838.29	-	838.29	838.29		
-	-	-	1,114.29	1,151.43	1,114.29	1,151.43	1,151.43	1,114.29	1,151.43	-	-	7,948.57	611.43	-	611.43	611.43		
-	-	-	-	345.43	445.71	460.57	460.57	445.71	-	-	-	2,158.00	166.00	-	166.00	166.00		
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