St. Louis Community Credit Union

- Not-For-Profit Financial Cooperative
- \$250 Million in Total Assets
- Community Development Financial Institution (CDFI)
 - Designated by United States Treasury Department
- Low-Income Designated (LID) Credit Union
 - Designated by National Credit Union Administration





How do you responsibly serve an economically distressed population that has limited or impaired credit and faces variability in income, while mitigating institutional risk?



Freedom "Payday Loan" Alternative

History

 Launched in 2007 to fill mainstream market gap and to compete with traditional payday lenders

Market Need

- St. Louis, like many urban footprints, has base of citizens that cannot make financial ends meet.
 Borrowers indicate that they use the loan for:
 - Recurring bills (i.e. utilities, gas, etc.)
 - Emergencies
 - Medicine and food



Freedom "Payday Loan" Alternative

Loan Features

- \$500 line of credit
- 90-180 day repayment period
- 19%-27% APR and \$25-\$50 annual fee
- Mandatory 10% forced savings with each draw
 - Savings available when full balance is paid off

Marketing

- SLCCU website, mailers, fliers, and word of mouth
- Our borrowers are the best promoters



Freedom "Payday Loan" Alternative

Underwriting

- Must have a checking account open and active for 90 days
- Account must be in good standing
 - No negative balances
 - No returned items
 - No delinquencies on other loans
- Once approved, borrower can immediately draw down from the line of credit





Current Portfolio

- Approximately 5,200 open lines
 - SLCU has approximately 52,000 member-customers
- \$2.2 million in total balance for portfolio
- Loss rate in the mid-teens (fluctuates throughout the year)



Freedom "Payday Loan" Alternative

- Processes and Lessons Learned
 - Automation is key
 - Online and over-the-phone application process
 - For underwriting, SLCCU utilizes an auto-decisioning program that can analyze the potential borrower's account portfolio
 - Online and automated phone tools make facilitating loan distribution cheaper and less taxing on staff time
 - Auto-draft from checking or paycheck helps to mitigate loss

Freedom "Payday Loan" Alternative

- Processes and Lessons Learned
 - Maximum limit for loan must be carefully analyzed and tailored to fit your market
 - Pairing with financial education is important, but is not a successful strategy for people who have an immediate need
 - Mandatory financial education will be perceived as a barrier and discourage the borrower
 - Offering financial education as a supplemental service will likely be better received from borrowers



Funding Partnerships

- CDFI certified institutions/loan funds are able to apply for grants through the US Treasury Department
- Banks have a vested interested in working with organizations like SLCCU that offer these products by providing lines of credit to capitalize the portfolio and providing grant dollars for administrative/loan loss expenses
- Foundations are increasingly interested in the provision of these products







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