Policy

WEM has adopted the following program to ensure that short service employees are identified, appropriately supervised, trained, mentored, and managed. This program is adopted in order to prevent accidents such as personal injury, injury to others, environmental damage, and/or property damage by the short service employee.

Responsibilities

We recognize that the responsibilities for safety and health are shared:

- WEM accepts responsibility for leadership of the safety and health program, for its
 effectiveness and improvement, and for providing the safeguards required to ensure safe
 conditions.
- Supervisors are responsible for developing the proper attitudes toward safety and health in themselves and in those they supervise, and for ensuring that all operations are performed with the utmost regard for the safety and health of all personnel involved, including themselves.
- Employees are responsible for wholehearted, genuine operation with all aspects of the Safety and Health Program including compliance with all rules and regulations and for continuously practicing safety while performing their duties.

Definition

WEM defines a short service employee (SSE) as any person or personnel with less than six (6) months' experience in his / her current position or with their current employer. A person can also be classified as an SSE if they change jobs within the company they are working for or as a new hire for the same type of position for another company. With WEM approval, an employee can be given credit for previous experience gained performing the same work as their current position.

Work Crew Assignments and Restrictions

A SSE may not work alone

When crew / group sizes of less than five (5) are assembled, no more than one (1) SSE per group / crew is allowed

When working with crew / group sizes larger than five (5) members, the SSE's will not exceed 20% of the crew/group make up. When the crew / groups exceed the twenty percent (20%) make up of SSE's, this will only be permitted with a written variance form, which will serve as the mitigation plan; approved by the WEM Supervisor and / or Manager in charge of the project.

Communication and Notification

The following procedure will be followed to ensure the host facility knows when an SSE is working at their site. The processes for the proposed crew/group, when using an SSE, are outlined in the Short Service Employee Form. Prior to beginning the job assignment, the Supervisor / Manager in charge will submit to the project's coordinator, on-site supervisor, or contractor; the completed SSE form for all the jobs that will contain SSE personnel. The work owner or supervisor / person in charge will decide SSE approval status and will keep the original completed form in the project files.

Identification

All SSE personnel will be visibly identified. This will be done by employing one of the following methods:

- Wearing a uniquely colored high-visibility Hard Hat or
- Wearing a uniquely colored high-visibility Vest
- Any method which clearly identifies the employee as an SSE to anyone onsite

Monitoring SSE

The supervisor will monitor their employees, which includes the SSE personnel for Health, Environment and Safety (HES) awareness.

The identifier marking the SSE may be removed from the SSE Program at the discretion of the supervisor at the end of the required six-month period if he / she has:

- Worked safely
- Adhered to all HES policies
- Had no recordable incidents attributed to him / her

The supervisor shall require the employee that fails to complete the six-month period free of recordable incidents, to get the operator to approve in writing prior to allowing the person to return to the operator's property.

Mentoring Process

This will be done by assigning all SSE's mentor for the first six (6) months of employment. A mentor's responsibility is to provide guidance and develop the SSE personnel. A mentor may only be assigned one (1) SSE per crew / group. The mentor must be onsite with the SSE to monitor the SSE at all times.

The mentor must meet the following requirements:

- Be familiar with the SSE's job have the oversite responsibilities required, and all hazards accompanied with the job
- Have up to date orientation training
- Be familiar with all site policies, procedures, and any required specialized actions with the work to be done
- Show the ability to recognize any hazards and/or unsafe acts
- Are able and willing to challenge their personnel on the job if they do not meet site
 procedures, policies, or other requirements and will see that the stop work authority is
 enforced
- Participate actively in the behavior-based safety process

Note: A mentor must keep a helpful eye on new hire's in your crew. Take time to describe the layout of the project, the best method to access the work, or how to work a tool they have never used before. Mentors must not allow SSEs assigned to them to work alone.

Subcontractor Management

Subcontractors working on site will have assigned mentors that monitor their employees only. Mentoring of outside employees will be done on an individual basis, and as required. They will also be managed following this policy.

High Hazard Areas

SSE's may in certain situations be prohibited from entering and working in high hazard areas, these may include:

- Naturally occurring radioactive material (NORM)
- H2S areas
- Confined spaces
- High Voltage environments, etc.

Procedures

WEM has set forth these procedures to verify all work is being carried out under the guidelines of this chapter by having:

- The supervisors communicate the SSE policy and procedure at all pre-job meetings
- The supervisor submits the crew/group makeup and all SSE form(s) to the on-site representative of the work owner for approval

- The supervisor will have the on-site representative validate the crew/group makeup and experience level
- The supervisor will see that the on-site representative approves the SSE variance form
- The supervisor will make sure the on-site representative posts the forms to the appropriate database, if required

Program Review

WEM's Short Service Employee Program will ensure the following practices are kept up to date on a regular basis when working with SSE's.

- Continuous monitoring of the SSE
- Ensuring all changes/updates to the forms are submitted prior to beginning work and whenever a change may occur thereafter

Contractor Short-Service Employee Form

Supervisors must complete and submit this form to work owner supervision for approval prior to arrival on location. The work owner supervision must approve the individual SSE before he / she arrives on location.

Contractor Company Name					
Request Date					
SSE Name					
Employment Date					
Current Job Title					
Related Experience		Years		Month	
Current Position		Years		Month	
Is the employee in complian	ce with your Substa	nce Abuse Polic	olicy?		
Have the site owner, and corwith the SSE?	ntractor HSE policies been reviewed			☐ Yes	□ No
Who has been the Mentor					
Mentor's Experience	Years Months			Months	
List of all training provided to	to the SSE below List of all previous special training below				
How is the SSE identified		•			
Requestor's Signature					
Date					
Approved By					
Date					

Short-Service Employee Variance Form

This form is to be filled out when requesting a variance to the Short-Service Employee policy.

Variance Justification	
Alternatives to Variance and cost or operational impact	
Steps to be taken to mitigate	the SSE risk to an acceptable level:
1.	
2.	
3.	
4.	
5.	
6.	
7.	
8.	
9.	
Requestor's Signature	
Date	
Reviewed By	
Review Date	
Determination	
Variance Expiration Date	

Training Record

Trainer						
Signature						
Date						
Content of Training						
	Attendees (p	please print)				