

Northcott Global Solutions Ltd
89 Charterhouse St
Farringdon
London
EC1M 6PE

25 September 2025

Luminex Solutions

13 Hammam Ben Menyah St.
7th Circle, Amman 11195
Jordan

Re: Partnership for Strategic Recovery & Resilience (PSRR) – In-Principle Commitment

Dear James,

Northcott Global Solutions is pleased to express its in-principle commitment to participating as a strategic partner in the Partnership for Strategic Recovery & Resilience (PSRR). We recognise the PSRR as a credible and innovative public-private partnership, designed to support Syria's recovery through transparent, sustainable, and internationally aligned mechanisms.

Subject to the conclusion of final agreements, our intended role within the PSRR framework could include:

- Designing and delivering crisis management frameworks and training programmes.
- Establishing interoperability within the National Security & Crisis Management Centre.
- Supporting effective integration between military, civilian, and governmental stakeholders.
- Acting as the lead embedded partner for command, control, and crisis management.
- Participating actively in Joint Governance Boards and related committees.
- Collaborating with international partners to strengthen transparency, oversight, and accountability.

This letter is non-binding and does not create any legal or financial obligations. Its purpose is to confirm our intent to collaborate with Luminex Solutions and other partners. We look forward to contributing to this important initiative and to working closely with you to achieve its goals.

Yours faithfully,



Rick Sheer
Chief Operating Officer
Northcott Global Solutions Ltd