



## Healthier Washington: Next Steps and New Opportunities

Nathan Johnson, Chief Policy Officer  
Health Care Authority

## MISSION

Provide high quality  
*health care*  
through innovative  
health policies and  
purchasing strategies.

## VISION

*A healthier Washington.*

## VALUES

People First  
Innovation  
Respect  
Public Service  
Collaboration  
Service Excellence  
Leadership  
Stewardship



# Purchaser, Convener, Innovator



Purchase health care for over 2.2 million people through Medicaid and PEBB



\$10 billion annual spend

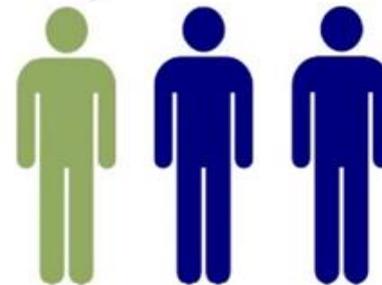


Large network overlap between programs



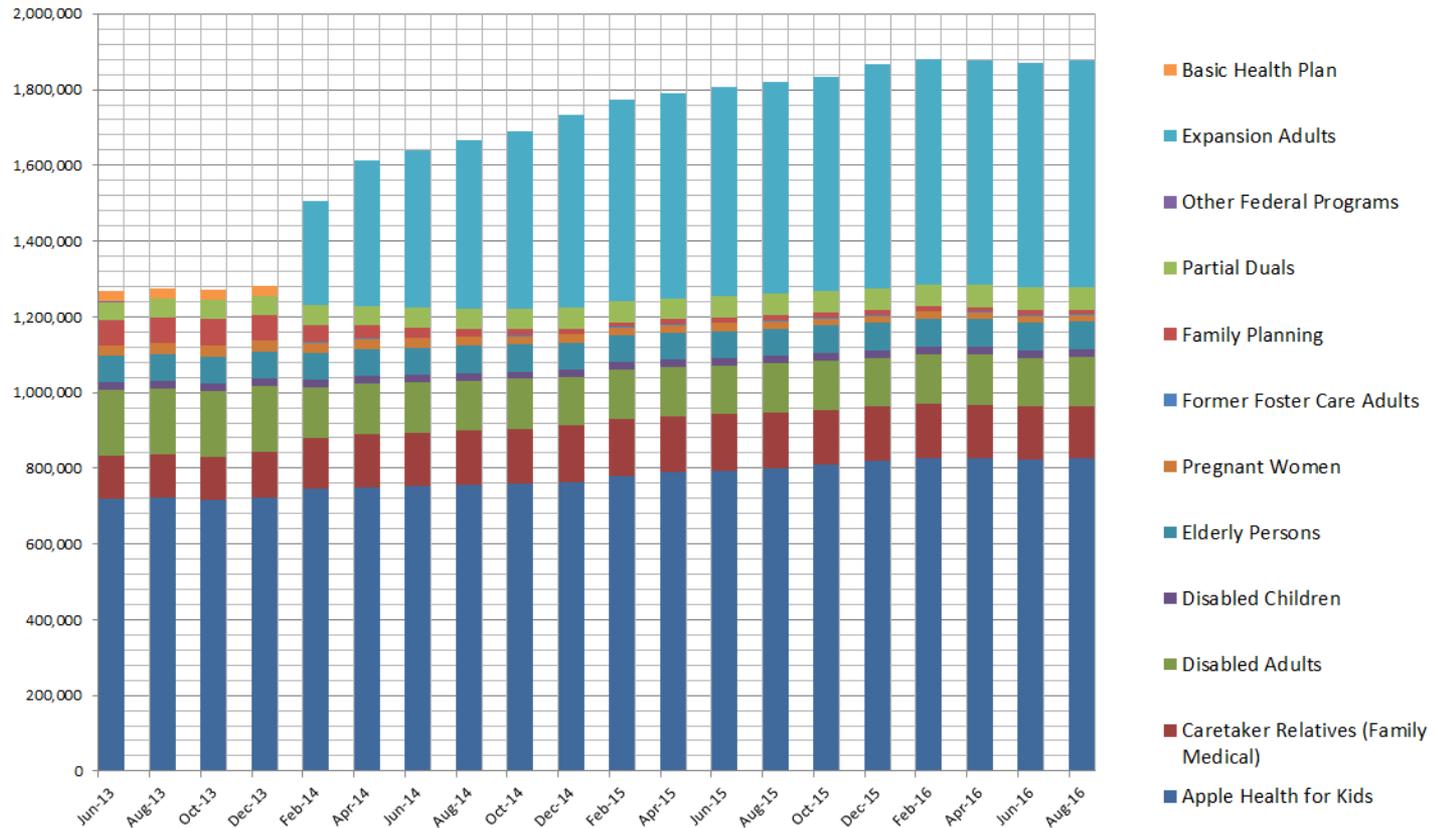
Value-based purchasing mandate

**1 in 3 Non-Medicare  
WA Residents**



**\$10 Billion**

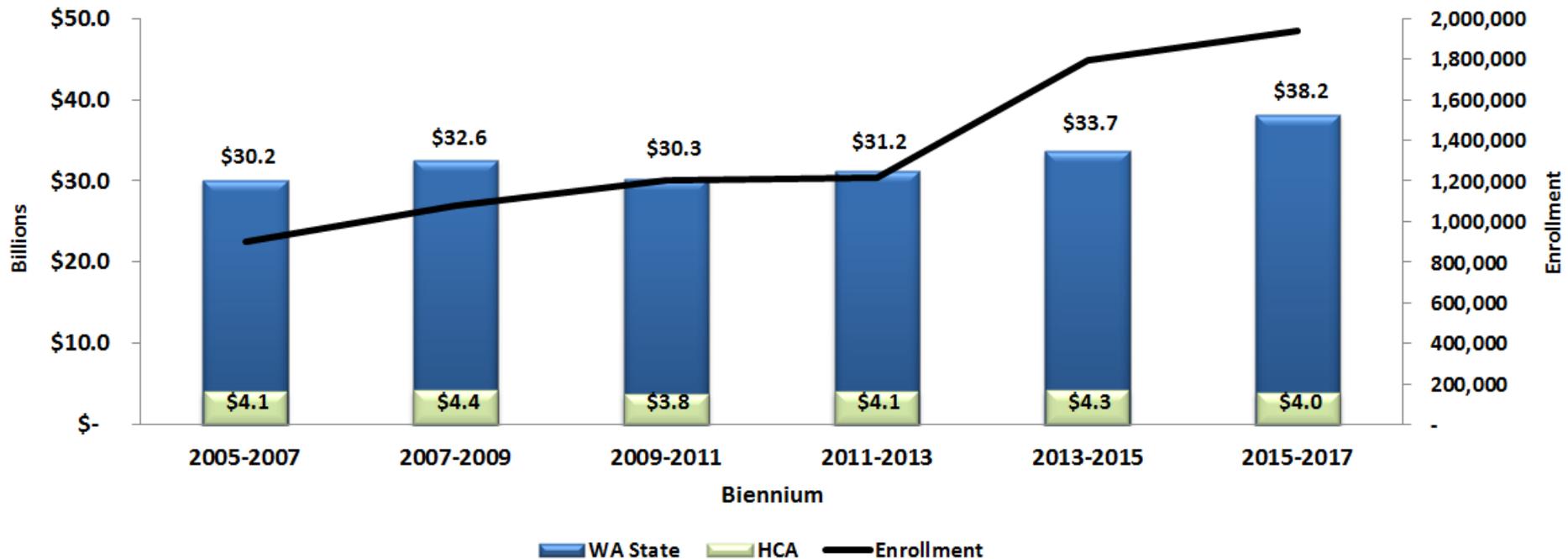
# Washington's uninsured rate has dropped from 14% to 6.6%



Source: American Community Survey, U.S. Census, September 2016

# Medicaid budget and enrollment (05-17)

HCA's GF-S Budget versus Total GF-S Budget Over Medicaid Enrollment





# Healthier Washington



# Ensuring care focuses on the whole person



Integrated physical  
and behavioral health

Ongoing health care



Behavioral health  
supports/counseling



Intensive care/transplant



Housing –  
permanent, stable, safe



Employment



Supports for other  
family members

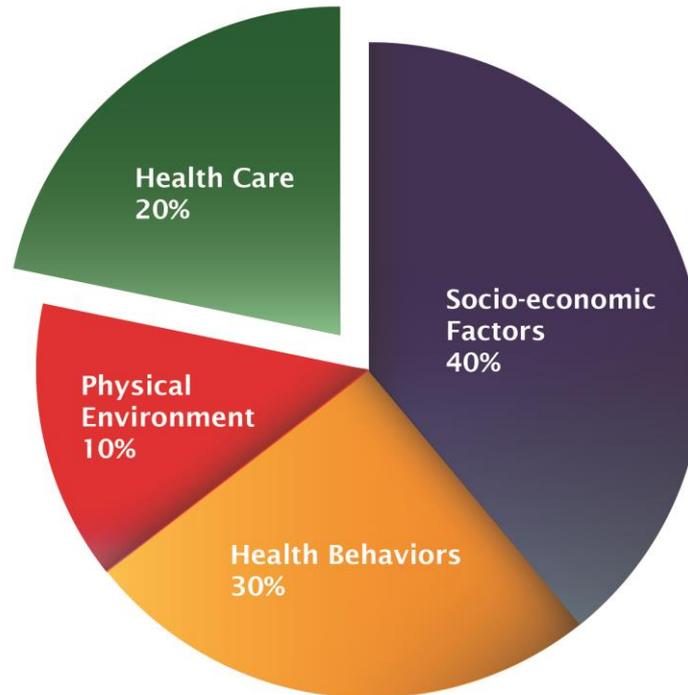


# Building healthier communities through regional collaboration



Accountable Communities  
of Health

Because we know that health is more than health care.



Adapted from: Magnus et al. (2010). *Achieving Accountability for Health and Health Care: A White Paper*, State Quality Improvement Institute.. Minnesota.

# Building healthier communities through regional collaboration



Accountable Communities  
of Health



# Accountable Communities of Health



- **Origin**
  - Building from existing efforts
  - Community of Health and Pilot ACH grants through HB 2572 (2014-2015)
  - Innovation Plan
- **Ongoing work through SIM Grant (2015-2019)**
  - Operational governance structure
  - Strong backbone support and accountability
  - Collective impact: a common agenda based on needs assessments and identified priorities
  - Pathway to sustainability



# Paying for value



Paying for value





# Paying for value



Paying for value

## Today...

- New payment models operating:
  - Fully integrated care in Southwest Washington
  - Accountable Care Program for state employees
- Performance measures

## ***Moving forward...***

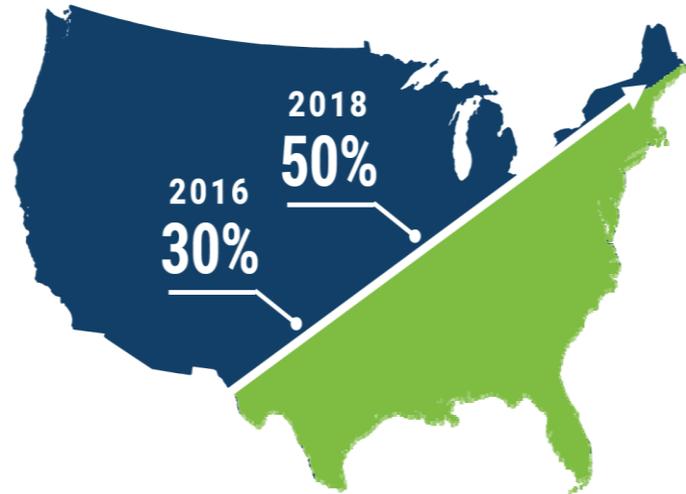
- Additional payment models:
  - Encounter-based to value-based
  - Greater Washington multi-payer

# HCA and Medicare's VBP Goals



2021  
90%  
50%

In 2021, at least **90%** of state-financed health care payments and **50%** of commercial health care payments are linked to quality and value through APMs (Categories 2c-4b)



2016  
30%

In 2016, at least **30%** of Medicare payments are linked to quality and value through APMs

2018  
50%

In 2018, at least **50%** of Medicare payments are linked to quality and value through APMs



# Shared decision-making



Shared decision making

In August, Washington became the first state in the nation to formally review and certify high-quality decision aids.

<http://www.hca.wa.gov/about-hca/healthier-washington/patient-decision-aids-pdas>



# Performance Measurement and Data Sharing



Analytics, interoperability  
and measurement

The Analytics, Interoperability and Measurement (AIM) investment area is investing in new analytical power for state health purchasing efforts, measurement capabilities across the health system and better leveraging of cross system data to inform rapid-cycle evaluation.

# Medicaid Transformation Demonstration — The Next Step

# Taking the vision to scale – the Medicaid transformation demonstration





## Medicaid Transformation Demonstration

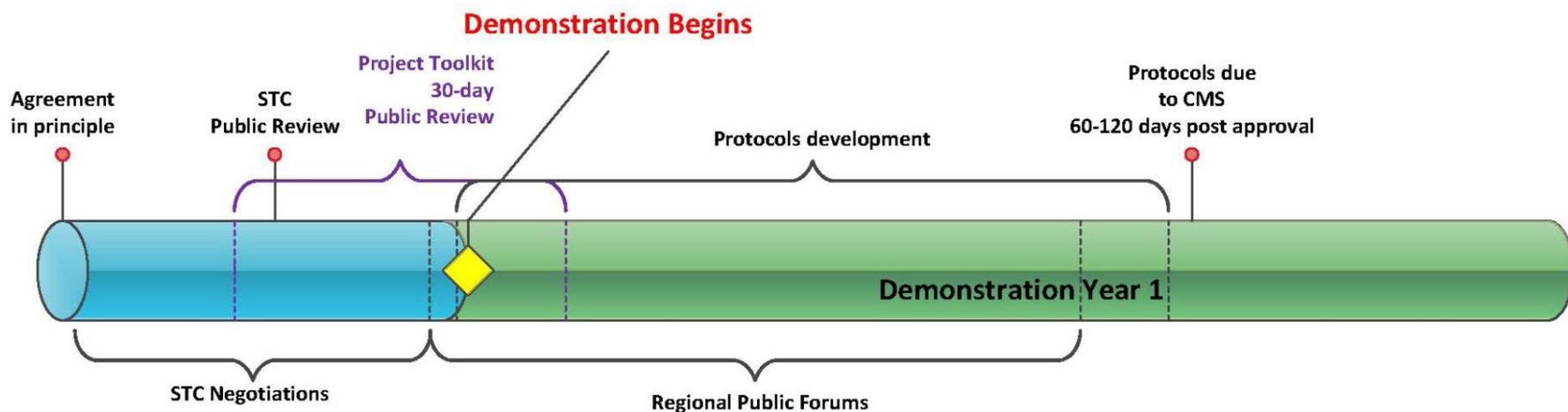
- Allows us to test new and innovative approaches to providing health coverage and care
- 5-year demonstration project
- Allows up to \$1.5 billion of federal investment across three initiatives
- Currently in negotiation process with CMS for Special Terms and Conditions (STCs)



# Medicaid Transformation Demonstration Initiatives

- Transformation through Accountable Communities of Health
  - Up to \$1.125 billion eligible for incentive payments
  - Regional projects aimed at transforming the Medicaid delivery system to serve the whole person
- Long-term Services and Supports
  - Approximately \$175 million for two new benefits:
    - Medicaid Alternative Care (MAC)
    - Tailored Supports for Older Adults (TSOA)
- Supportive Housing and Supported Employment
  - Approximately \$200 million
  - Providing our most vulnerable populations with targeted supports to get and stay healthy

# Pre-Implementation Activities



# Key Opportunities for Collaborative Research

Join the Healthier  
Washington Feedback  
Network. Sign up at:  
[hca.wa.gov/hw](https://hca.wa.gov/hw)

Send questions to:  
[healthierwa@hca.wa.gov](mailto:healthierwa@hca.wa.gov)

