

# RESULTS FOR CONROE

Over the past 18 months serving on the Conroe Industrial Development Corporation (CIDC) board, I focused on transparency, fiscal discipline, and protecting Conroe taxpayers. Below are three measurable results that reflect that commitment to accountability and long-term financial stability.

## Conroe CIDC: Restoring Financial Transparency

While serving on the Conroe CIDC board, I identified significant off-balance-sheet liabilities tied to:

- The Hyatt Regency Conroe
- The Oscar Johnson Community Center

In February 2025, CIDC reported total liabilities deferred in flow of resources and fund balance of approximately **\$62.8 million**.

After much debate in March 2025, CIDC reported total liabilities deferred in flow of resources and fund balance reflecting the full exposure — approximately **\$181.5 million**.

This is a difference of **\$118.5 million** that was not being disclosed on previous balance sheets.

### Why This Matters

Transparency is not optional in public service.

Taxpayers deserve complete and accurate financial reporting. Ensuring CIDC financials reflected the full debt picture strengthened accountability and public trust.

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## **Proposition “O” Conroe: Protecting Core Services**

Concerns about spending priorities — including the Hyatt Hotel project and Oscar Johnson Community Center— led me to originate what became **Proposition “O” in Conroe**.

Conroe voters approved it.

### **What Proposition “O” Does:**

Proposition “O” limits city council spending to core priorities:

- Police
- Fire
- Water & sewer
- Critical infrastructure

If future councils want to fund non-essential projects, they must first seek voter approval.

That ensures taxpayers have a direct voice in major financial decisions.

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## **Incentive Agreements: Accountability in Action**

In reviewing incentive agreements, I discovered CIDC was paying not only the City of Conroe’s business incentives — but also Montgomery County’s incentives for businesses locating in the industrial park.

I brought that practice to the board’s attention, and it has been stopped.

On one transaction alone, this action saved approximately **\$3.5 million** for Conroe taxpayers and ended the policy going forward.

Financial oversight isn’t about politics.  
It’s about protecting taxpayers.

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## **My Approach to Leadership**

**I'm a work horse, not a show horse.**

Public service requires:

- Asking tough questions
- Following the numbers
- Making common sense responsible decisions
- Protecting long-term financial stability

Conroe deserves independent leadership grounded in integrity and focused on results.

If elected to Conroe City Council Place 5, I will continue bringing disciplined oversight and fiscal responsibility to City Hall.

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## **Independent Leadership with Integrity**

Vote Kim Attaya  
Conroe City Council Place 5

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