

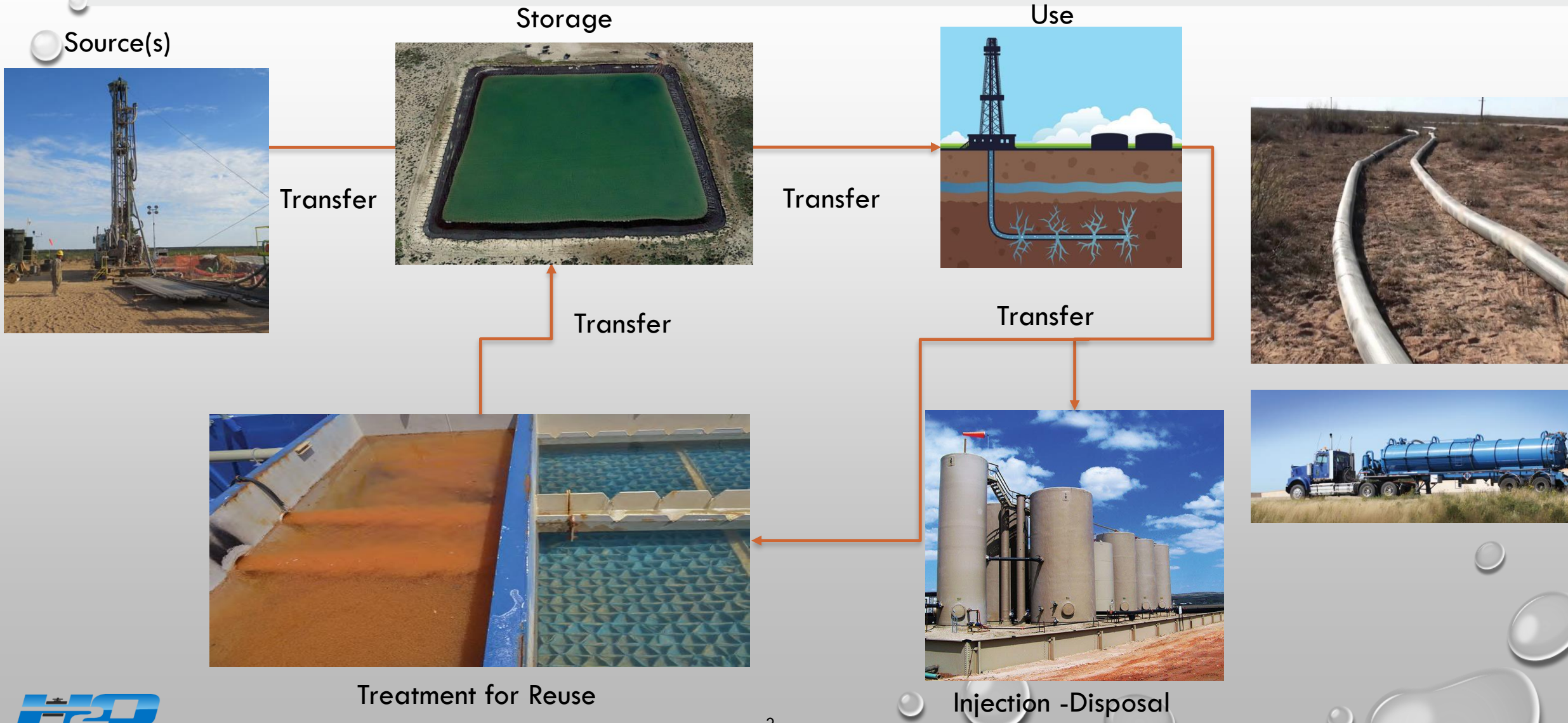
The background of the slide is a light gray gradient. It is decorated with numerous water droplets and bubbles of various sizes, scattered across the top and bottom edges. The droplets are rendered with realistic shading and highlights, giving them a three-dimensional appearance.

# WATER MANAGEMENT: THE NEXT MIDSTREAM REVOLUTION

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# WATER MANAGEMENT FOR UNCONVENTIONAL RESERVOIRS



# MARKET EVOLUTION



## Natural Gas

Pipeline de-regulation & new end use markets led to Midstream Gas Business



## Power

Utility de-regulation & gas fired combined cycle technology led to Independent Power Producers



## Renewables

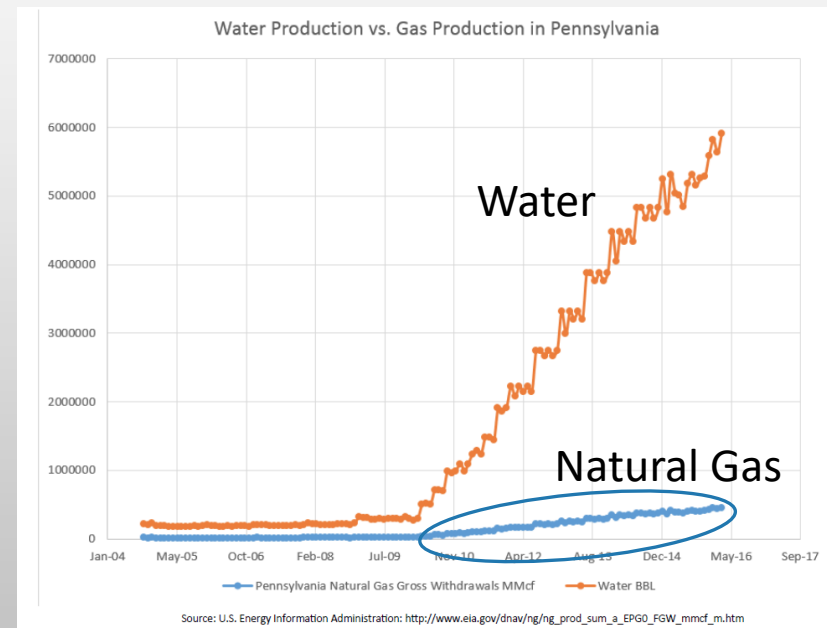
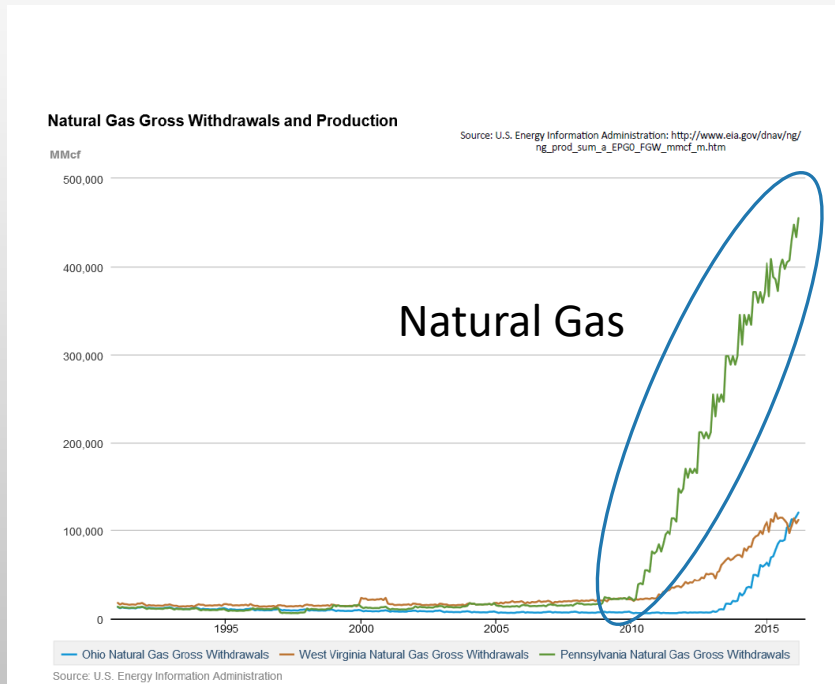
Government incentives & mass scale production led to wind and solar development



## Water

The next major market ~~evolution~~ **revolution**

# THE SHALE WATER REVOLUTION



The steep slope of the gas boom in PA, starting in 2009...

... dwarfed by the “water boom”

# THE OIL & GAS WATER MARKET

New math for the hydraulic fracturing of shale

## WATER IN:

Conventional: 30,000 bbls/well \* 1 well = 30,000 bbls

Shale: 500,000 bbls/well \* 12 wells = 6,000,000 bbls (200X increase)

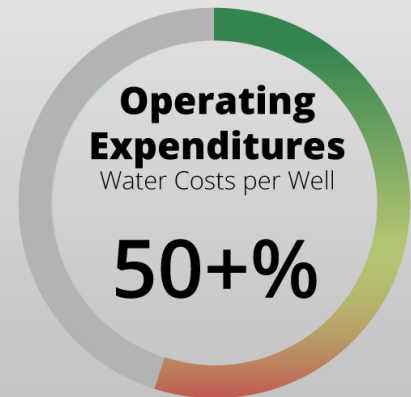
## WATER OUT:

Conventional: 500 bpd/well – 250 bpd/well (waterflood)= 250 bpd

Shale: 4,000 bpd/well \* 12 wells = 48,000 bpd (200X increase)

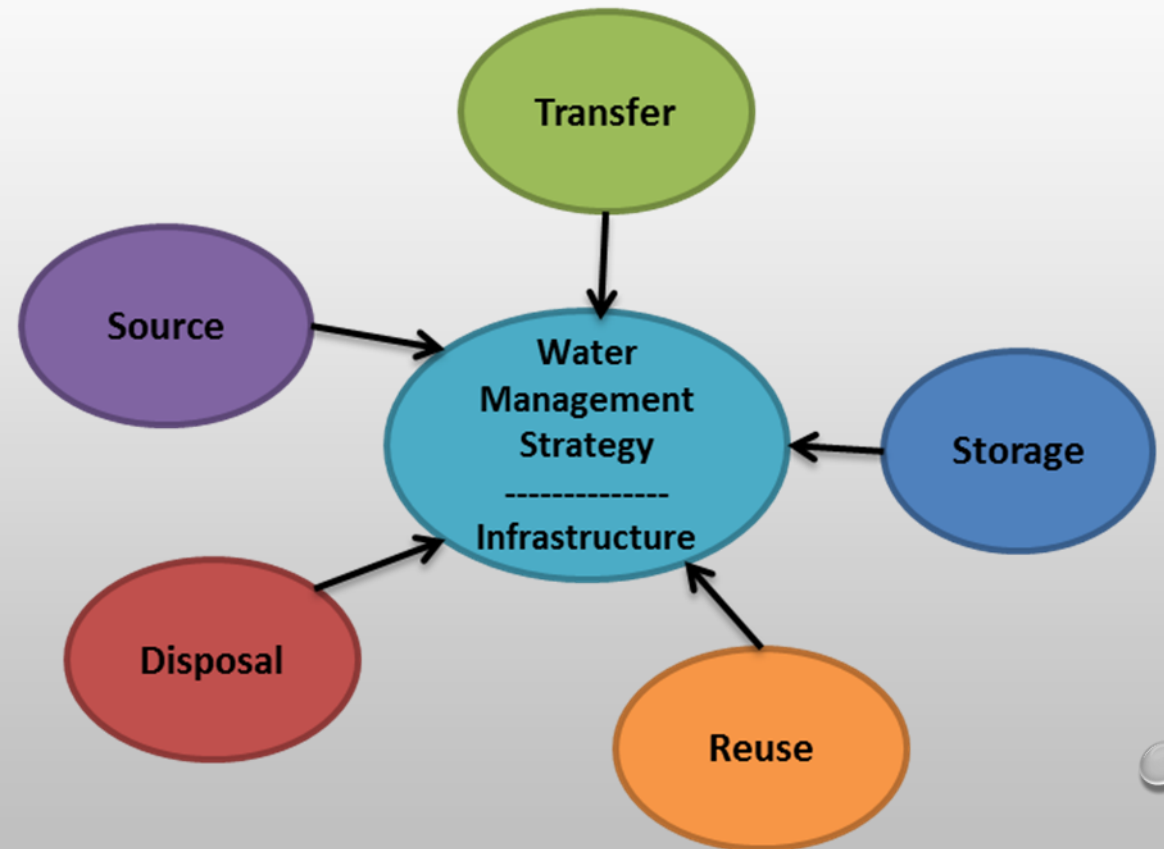
- Onshore oil and gas activity in the United States *produces* over **20 Billion barrels** of “produced” water annually (6X greater than crude oil)
- Drilling and completions activity *consumes* an additional **2 billion barrels** of “source” water each year
- Nationwide, less than 2% of all produced water is re-used

***Estimates: \$80 - \$100 Billion of investments in the Permian alone***



# WATER MANAGEMENT STRATEGY = INFRASTRUCTURE

- ALL DECISIONS AROUND WATER MANAGEMENT REVOLVE AROUND INFRASTRUCTURE
- HEAVY INVESTMENT NEEDED TO FIT DEMAND, BUT UTILIZATION IS OFTEN CYCLIC
- SIGNIFICANT OPPORTUNITY FOR MIDSTREAM SOLUTIONS



# KEY CONCERNS: REGIONAL CONSTRAINTS, IMPACTS

- MARCELLUS

- SOURCING NOT AS CONSTRAINED, BUT COULD HAVE LOCAL COMPETITION FOR RESOURCE
- REUSE DRIVEN BY DISPOSAL COSTS AND CONSTRAINTS (REGULATORY)

- BAKKEN

- SOURCE NOT AS CONSTRAINED, BUT INFRASTRUCTURE LIMITED (CLIMATE)
- DISPOSAL BECOMING A LOCAL CONCERN IN SOME AREAS, IMPACTING DRILLING COSTS

- EAGLE FORD

- SOURCING CONSTRAINED BY GROUNDWATER CONSERVATION DISTRICTS
- DISPOSAL CONCERNS WHERE COMMUNICATION FROM INJECTION ZONE TO PRODUCING ZONE COULD OCCUR

- OKLAHOMA

- INDUCED SEISMICITY

# PERMIAN BASIN

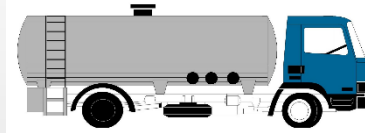
- THE PERMIAN BASIN (DELAWARE, MIDLAND, CENTRAL BASIN PLATFORM) CONSISTS OF STACKED PLAYS WITH MULTIPLE PRODUCTIVE INTERVALS
- WATER SUPPLY, TRANSFER, AND DISPOSAL CAN REPRESENT AN AVERAGE OF OVER 20% OF WELL COMPLETION COSTS
- WATER TO OIL RATIOS ARE TYPICALLY ABOVE 1:1 FOR ALL FORMATIONS ACCESSED FOR PRODUCTION, SO PRODUCED WATER DISPOSAL COST CAN REPRESENT OVER 25% OF LIFTING COSTS
- DURING EXPLORATION AND EARLY DEVELOPMENT, MINIMAL INFRASTRUCTURE IS IN PLACE TO SUPPORT WATER DEMAND FOR COMPLETIONS AND PRODUCED WATER DISPOSAL
- PRODUCED WATER REUSE IN COMPLETIONS COULD MITIGATE BOTH WATER SUPPLY AND PRODUCED WATER DISPOSAL LIMITATIONS



# SHALE WATER 1.0: TRUCKING & DISPOSAL



Producer  
Well Pad

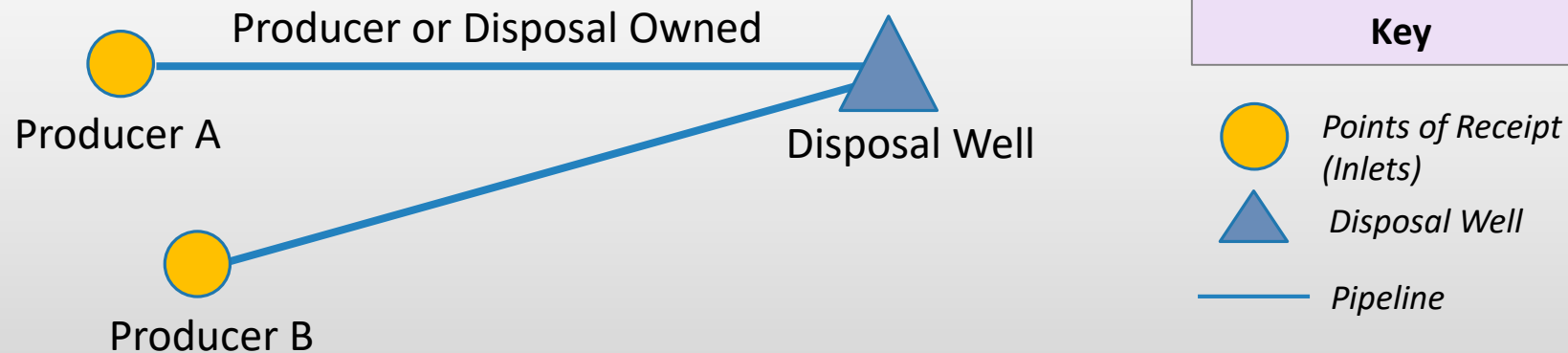


Producer or 3<sup>rd</sup> Party  
Owned Disposal Well

- Disposal done by producers or outsourced to service companies and local providers
- Pipeline connects and long term commitments were rare as producers were “experimenting” with shale development
- All-in costs \$2 - \$10+/bbl

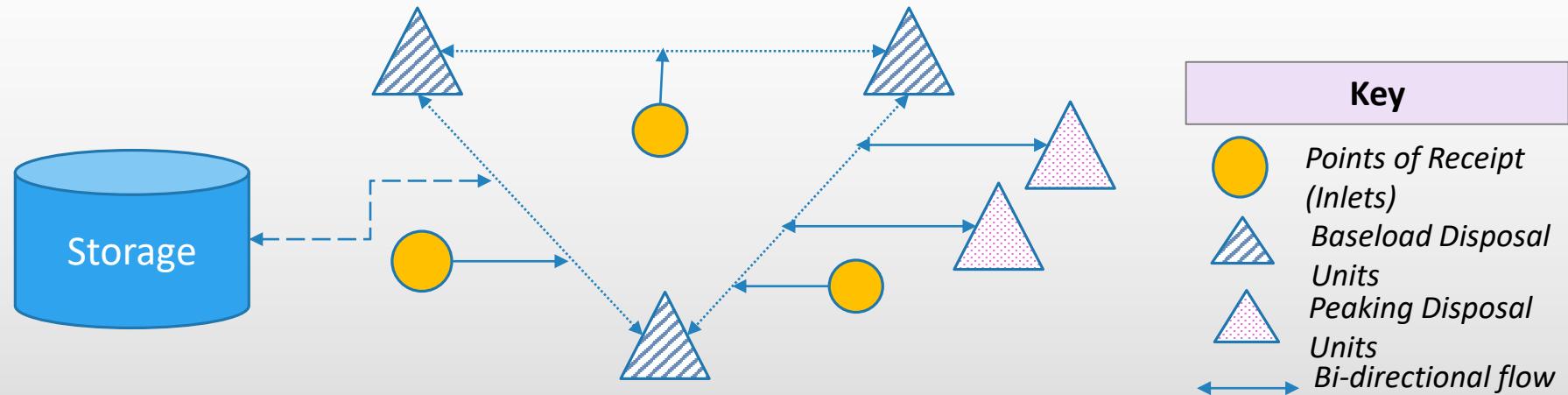
# SHALE WATER 2.0: PIPE & DISPOSAL

*Multiple gathering lines connected to a single 3<sup>rd</sup> party disposal well is the forerunner to a traditional midstream water model.*



- As water volumes grew and oil prices fell, focus turned from flexibility to cost efficiency
- Strong economics underpin the decision to replace trucks with pipe (costs < \$1.00/bbl)
- Some disposal operators are now installing pipe as part of their business models, most pipe is still producer owned

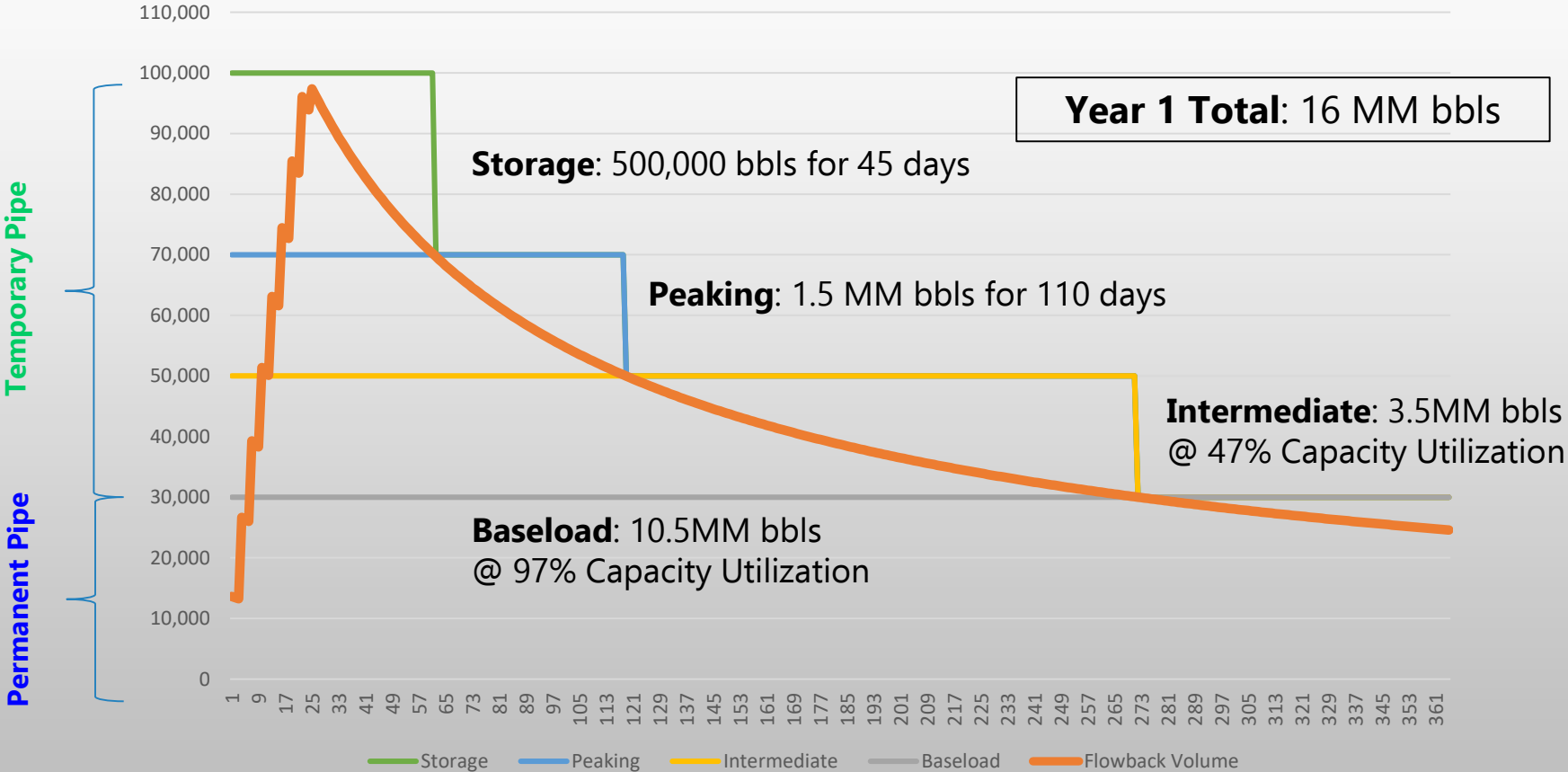
# SHALE WATER 3.0: WATER MIDSTREAM



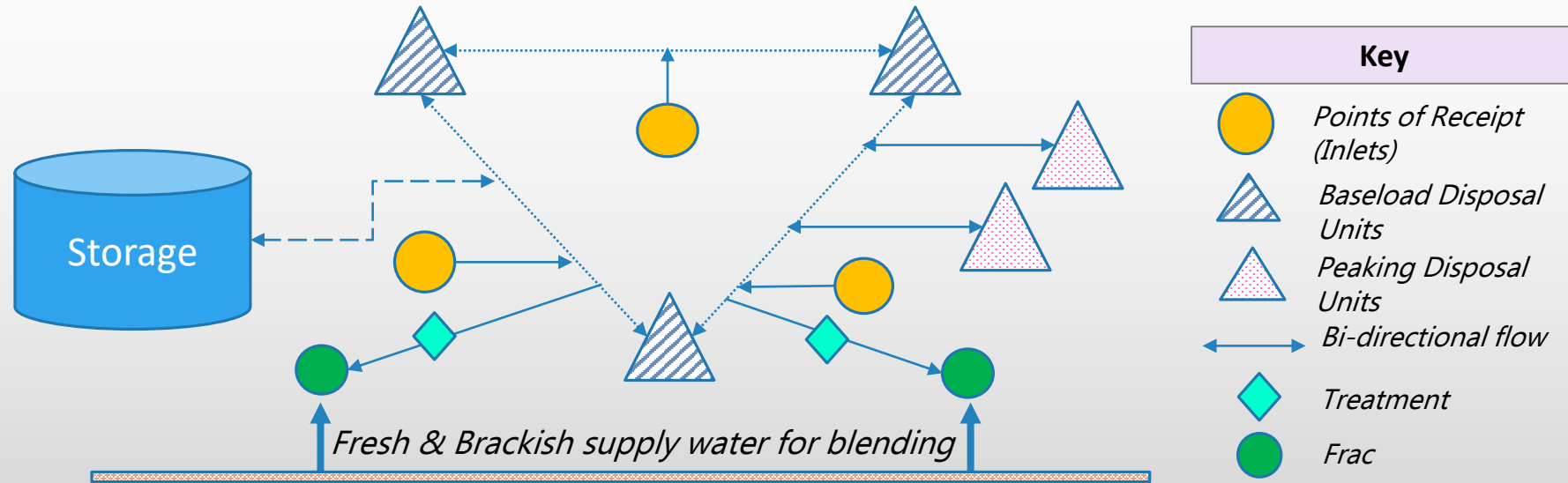
- Multiple producers and disposal wells on an interconnected system can improve capital efficiency and optionality
- Storage enhances system reliability and balances peaks/valley
- An integrated water network allows disposal capacity to be "dispatched" similar to power grid

# MANAGING A 25 WELL PAD

(assume 3 wells online every 3 days)



# SHALE WATER 4.0: INCORPORATING REUSE



- Existing infrastructure can be utilized as a water distribution system (similar to a gas LDC)
- Significant savings can be achieved through reuse, storage, transportation, treatment, and blending services

# SAVINGS POTENTIAL FROM RE-USE

Traditional Fresh Water Sourcing			
	\$/BBL	BBLs	Total Cost
Fresh	\$0.55	600,000	\$330,000

50/50 Produced Water Blend			
	\$/BBL	# BBLs	Total Cost
<b>Re-Use Water</b>			
<i>Producer Re-delivery</i>	(\$0.05)	200,000	(\$10,000)
<i>Producer Banked</i>	\$0.15	50,000	\$7,500
<i>3<sup>rd</sup> Party Make-up</i>	\$0.25	50,000	\$12,500
<b>Fresh Water</b>	\$0.55	300,000	\$165,000
<b>Total</b>	<b>\$0.29</b>	<b>600,000</b>	<b>\$175,000</b>

- Outsourced scenario offers significant savings thru re-use
- Re-use strategy leverages installed produced water infrastructure for transportation, storage, and re-delivery
- In this example, a 50-50 blend of produced and fresh water results in a 45% savings in sourcing costs for each well completed

# CRITICAL PRODUCER DECISIONS

1. WATER INFRASTRUCTURE OR TRUCKING & DISPOSAL? → ALL PRODUCERS SHOULD HAVE A WATER MANAGEMENT STRATEGY THAT UTILIZES INFRASTRUCTURE VS. TRUCKING
2. SELF BUILD OR PARTNER? → DEPENDS ON ACREAGE POSITION, SURFACE OWNERSHIP, LEASE AGREEMENTS, EXISTING INFRASTRUCTURE, CAPACITY AND SOURCING LIMITATIONS, DRILLING SCHEDULE, DEVELOPMENT PLAN, ETC.
3. WHICH PARTNER? → WHAT ARE THE PRODUCER'S TOP PRIORITIES? SCHEDULE? PRODUCTION? COST? FLEXIBILITY? WHAT IS THE PRODUCER'S RISK TOLERANCE?

# FINAL THOUGHTS

- WATER MUST BE EFFICIENTLY, ECONOMICALLY, AND RESPONSIBLY MANAGED FOR SUSTAINED OIL AND GAS PRODUCTION IN THE PERMIAN BASIN
- INFRASTRUCTURE IS THE KEY TO LEVERAGING OPTIMIZED SOLUTIONS FOR THE FULL LIFE CYCLE OF WATER
- GROWING CONCERN FOR CUMULATIVE IMPACTS OF BOTH SOURCING AND DISPOSAL CAN BE BETTER MANAGED WITH SHARED APPROACHES AND SHARED SYSTEMS
- WATER MANAGEMENT MIDSTREAM IS A GROWING INDUSTRY, WITH INFRASTRUCTURE INVESTMENT EXPECTED TO EXCEED \$100 BILLION IN THE PERMIAN ALONE