

Is this trend impacting my business?

NC State Energy Conference April 17, 2018



What is Sustainable Investing

(Environmental, Social, Governance – ESG)

1. Exclusionary



3. Integrated ESG



2. Impact





Focus Today: Relevance to Your Business

ESG as an investment criteria – can your company compete?



*ESG – Environmental, Social, Governance



Where Energy Fits in ESG Investing What is considered important on the ESG checklist?

ESG Factors	Healthcare	Financial	Transportation	Technology and Communication
GHG emissions				
Air quality				
Energy management				
Fuel management				
Water and wastewater management				
Waste and hazardous materials management				
Biodiversity impacts				

Dark boxes denote material risk for this sector.

Source: SASB Materiality Map, BlackRock "Exploring ESG", 2016



ESG performance & access to capital

"while companies may be unaware of being evaluated on ESG, it can be a silent capital killer...

Nearly 75 percent of investors ...said they take ESG into consideration during the investment process."

Greenbiz, August 2017

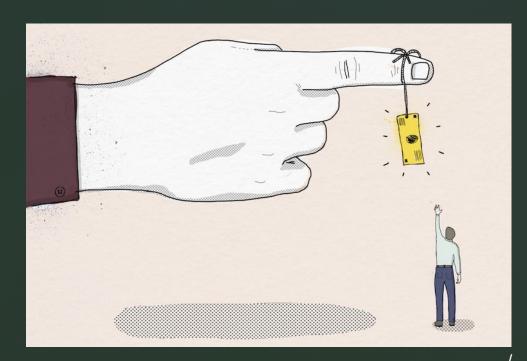


Photo source: http://www.canadianbusiness.com/blogs-and-comment/why-canadian-companies-need-access-to-higher-risk-financing/



Myths and Realities of Integrated Sustainable Investing



Myth #1 Sustainable Investing is a Niche

Reality:

75% of investors are interested in sustainable investing



Myth #1 Sustainable Investing is a Niche

30% Millennials believe the #1 priority of business is to improve society

\$30 trillion transferred wealth to Millennials over next few decades

Sources: 1) 2017 Allianz Global Investors Survey 2) 2014 Deloitte Millennial survey



Myth #1 Sustainable Investing is a Niche

BlackRock, Vanguard, S&P, State Street calling for disclosure of climate risk for ALL companies in their portfolios

BlackRock







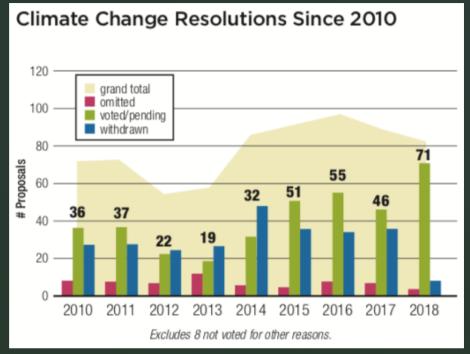
Myth #2 Only "Fringe" Shareholders Push ESG

Reality:

Shareholder proposals related to climate are growing rapidly.

"Our support for these proposals is not a matter of ideology, it's a matter of economics"

Vanguard Mutual
 Funds



Source: Proxy Preview 2018



Myth #3 Sustainability is for Reputation Not Profit

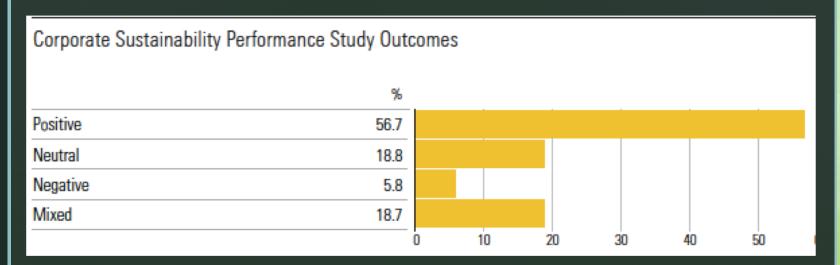
Reality: Sustainability is positive for corporate financial performance.

- "Done well, sustainability-driven initiatives improving energy efficiency, rethinking supply chains..... have the potential to drive competitive advantage, innovation and revenue growth. " ING report
- 39% of those surveyed said revenue growth was most important in driving company to take action on sustainability – ING report
- "I've never seen anything as effective as ESG characteristics when it comes to anticipating future earnings and volatility of U.S. corporations." – Head of US Equity & Quantitative Strategy Merrill Lynch



Myth #3 Sustainability is for Reputation Not Profit

Reality: Sustainability practices are positively correlated to corporate financial performance—whether measured in terms of financial results or stock price.



Source: Morningstar, Moving Beyond Exclusion: Sustainable Investing and Performance. 2015 study of 2,000 companies.



Myth #4 Sustainability Is a Non-Financial Risk Factor

Reality: Companies are losing market share due to "non-financial risks"

	ESG Violation	Market Share Impact	
WELLS FARGO	Fake sales accounts	\$100 billion	
	"Emissions-gate"	\$ 55 billion	
facebook	50 million privacy hacks	\$ 60 billion	



So What?

- 1. Energy efficiency is evolving to bigger context –revenue, cost of capital 66% of investors are worried about sustainability disclosures
- 2. Broader benefits from EE/RE initiatives promote value to stakeholders

 BofA: US companies are behind the curve, but investors are not which puts

 US companies at a disadvantage with investors.
- 3. Broader view of internal initiatives pathway to strategic advantages

 Institutional investors use ESG much more than companies think they do —
 giving companies with strong ratings an edge on capital access



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