



ACQUISITION
AND SUSTAINMENT

THE UNDER SECRETARY OF WAR
3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

MAY 22 2026

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARY OF WAR FOR RESEARCH AND
ENGINEERING
CHIEF OF THE NATIONAL GUARD BUREAU
DIRECTOR, DEFENSE LOGISTICS AGENCY
DIRECTOR, DEFENSE SECURITY COOPERATION AGENCY

Subject: Approval of the 2026 Department of War Maintenance Symposium for Department of War Personnel

I have approved the 2026 DoW Maintenance Symposium consistent with the DoW Conference Guidance, Version 4.0. This approval covers all DoW participants, while the Military Services and Commands may choose to place additional controls on attendance. The Symposium aligns with the 2026 National Defense Strategy priority to "Supercharge the U.S. Industrial Base" and provides an outstanding opportunity to conduct industry and cross-Service engagements. This mission-critical symposium is the only official DoW event focusing solely on maintenance and sustainment of our weapon systems and equipment and I ask for your fullest support.

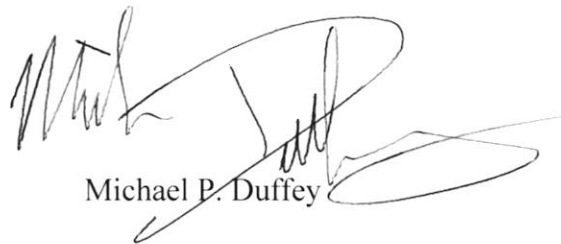
The theme of this year's symposium is *Delivering Combat Power: Maintaining and Sustaining the Arsenal of Freedom*. The Maintenance Symposium will be held at the Broward County Convention Center in Fort Lauderdale, Florida, December 8-11, 2026. The comprehensive technical program is structured to align with the administration's vision of leading a once-in-a-century revival of American industry, rebuilding our nation's defense industry, re-shoring strategic industries, and cementing our status as the world's premier arsenal.

The DoW Maintenance Symposium also presents an opportunity for associated meetings, reducing the requirement for separate meetings at multiple locations with additional costs. The associated meeting opportunity is extended to all DoW Components and I encourage your staffs to take advantage of this opportunity. Associated meetings scheduled concurrently with the 2026 DoW Maintenance Symposium include:

- U.S. Marine Corps Cross Commodity Meeting
- U.S. Air Force Repair Enhancement Program
- Joint Services Wiring Action Group Summit
- Diminishing Manufacturing Sources and Material Shortages Program and Parts, Materials, & Processes Meetings
- DoW Weapon Systems Software Summit
- Strategic Engagement and Government-Industry Partnership Summit
- Expeditionary Battle Damage Assessment and Repair Meeting
- Materiel Support Command – Korea Meeting
- Regional Sustainment Framework Meeting

- Condition Based Maintenance + Meeting
- Maintenance Interservice Support Management Office Meeting
- Provisioning and Cataloging Associated Meeting
- U.S. Army Corrosion Meeting
- Defense Working Capital Fund Meeting
- DoW Corrosion Technical Interchange Meeting
- Joint Technology Exchange Group Meeting
- U.S. Army Ordnance Corps Forum Summit
- F-35 Sustainment Meetings

Additional details are available at sae.org/dow. My points of contact are Mr. Dana Sanford, 571-256-7052, dana.j.sanford4.civ@mail.mil and Mr. Chuck Field, 703-459-0701, charles.e.field4.ctr@mail.mil.



Michael P. Duffey

cc:

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 Deputy Chief of Staff, Logistics, G4, U.S. Army
 Deputy Chief of Naval Operations for Fleet Readiness and Logistics, N4, U.S. Navy
 Deputy Chief of Naval Operations for Integration of Capabilities and Resources, N8, U.S. Navy
 Deputy Chief of Staff for Logistics, Engineering and Force Protection, A4, U.S. Air Force
 Deputy Commandant for Installations and Logistics, U.S. Marine Corps
 Director, Defense Logistics Agency
 Director for Logistics, Joint Staff
 Director, Logistics and Engineering, National Guard Bureau
 Commanding General, Army Installation Management Command
 Deputy Commanding General, Army Materiel Command, U.S. Army
 Commander, Naval Air Systems Command, U.S. Navy
 Commander, Naval Sea Systems Command, U.S. Navy
 Commander, Naval Installations Command
 Commander, Naval Information Warfare Systems Command
 Commander, Naval Facilities Engineering Systems Command
 Vice Commander, Air Force Materiel Command, U.S. Air Force
 Commanding General, Marine Corps Logistics Command, U.S. Marine Corps
 Commander, Space Systems Command, U.S. Space Force
 Chief Operating Officer, U.S. Space Force