

Housing Authority Finance Committee Meeting

March 7, 2023

11:15 a.m.

LOCATION: ELECTRONIC

Committee Members:

Committee Chair William C. Rose
Commissioner Kathy Stitts
Commissioner Arthur Dark
Commissioner Vivian Perez Chandler
Commissioner Andrew Perkins
Commissioner Betsy Annese



FINANCE COMMITTEE AGENDA March 7, 2023 11:15 A.M.

- 1. Call to Order
- 2. Roll Call
- 3. Review and Approval of Agenda (March 7, 2023)
- 4. Review and Approval of Summary Minutes (February 7, 2023)
- 5. Management Reports
 - Executive Director Report
 - Financial Report
- 6. Resolutions
 - **Resolution No. 2204 -** Resolution Authorizing Approval of Financial Statements (January 2023)
- 7. Committee Comments
- 8. Adjournment

Upon motion and second; no vote required in absence of objection.



2/07/2023 Summary Minutes

Finance Committee Present via Zoom:

Present: **Absent:** Commissioner Andrew Perkins

Commissioner William Rose, Committee Chairman

Commissioner Arthur Dark

Commissioner Vivian Perez Chandler

Commissioner Betsy Annese Commissioner Kathy Stitts

Staff Presenting:

Kevin Cheshire, Executive Director

Nancy Thomas, Vice President of Administration (CFO)

1. CALL TO ORDER

Committee Chairman Rose called the Finance Committee Meeting to order at 11:17 a.m.

2. **ROLL CALL**

Roll was called and there was a quorum.

3. REVIEW AND APPROVAL OF THE AGENDA

Consideration to approve the Agenda (February 7, 2023)

Motion: Commissioner Dark **Second:** Commissioner Stitts No discussion; Unanimous approval.

4. REVIEW AND APPROVAL OF SUMMARY MINUTES

Consideration to approve the Summary Minutes (November 1, 2022)

Motion: Commissioner Perez Chandler

Second: Commissioner Dark No discussion; Unanimous approval.

5. MANAGEMENT REPORTS

Executive Director Report (Kevin Cheshire)

Kevin Cheshire reported the following:

- Due to being under contract with Kone for the Crystal Towers elevator modernization and having no movement for almost a year, a conference call is scheduled for later today to get a status update.
- Relative to Happy Hill, we have made very good progress.
 - o HUD is supporting the development plan.
 - o Positive feedback from the Neighborhood Association that is being incorporated into the Request for Proposals that will be released later this month.
 - o Council Member Scippio is supporting the project and Mr. Cheshire will be meeting with her this month to update her on the status.



2/07/2023 Summary Minutes

- Update on Fox 8 news story highlighting two gentlemen who were homeless, that received full-time employment at the CNI project and housing. CNI is having a positive impact on our community.
- Section 3 and W/MBE is trending positive.
- \$5 million grant application for CNI has been submitted.
- Phase III Preliminary Tax Credit Application has been submitted. Full application
 will be submitted in May with awards being announced in August or early
 September.
- O Commissioner Perez Chandler inquired as to what will be discussed during the conference call with Kone and if we are looking for someone else to do that work. Mr. Cheshire provided that we are under contract with Kone and they will be completing the work and during the call, the frustration with the delays and the urgency of completion will be discussed
- Committee Chair Rose asked if Kone has provided a reasonable explanation for the delay. Mr. Cheshire provided that, the industry as a whole, is struggling with supply chain issued and getting parts fabricated and delivered.
- Commissioner Dark provided that even if we were to go with another company, they
 would still have the same set of issues and delays and would, in the end, take even
 longer to get the modernization completed.

Financial Report (Nancy Thomas)

Nancy Thomas presented the December 2022 Financial Reports.

- Revenue 1.24% higher than budgeted
- Expenses 1.21% lower than budgeted
- Net loss before depreciation of \$78,949
- Net loss after depreciation is \$266,545 less than budget.
- Committee Chair Rose commented that even though we are taking units offline, CAH is showing a "nice bump" in income for the period so things are being done right. He also questioned the number of units we currently have offline in Cleveland and Mr. Cheshire provided that there are approximately 70 offline and reminded that there is a lag in reporting due to HUD sending subsidy for those units until it catches up in the system.

6. RESOLUTIONS

Resolution 2195 Resolution Authorizing Approval of Financial Statements (December 2022)

Motion: Commissioner Sitts **Second:** Commissioner Dark

Unanimous approval.



2/07/2023 Summary Minutes

Resolution No. 2196 – Resolution Authorizing Self Certification to the need for the Micro-Purchase Threshold in the Procurement Policy for the Housing Authority of the City of Winston-Salem

Motion: Commissioner Dark

Second: Commissioner Perez Chandler

Unanimous approval.

Resolution No. 2197 – Resolution Authorizing Increase in Contract Award to North State Security Group for Security Guard Services at Healy Towers

Motion: Commissioner Sitts **Second:** Commissioner Dark

Unanimous approval.

Resolution No. 2198 – Resolution Authorizing Increase in Contract Award to Phoenix Police and SAS for Security Guard Services at Sunrise Towers

Motion: Commissioner Perez Chandler

Second: Commissioner Sitts

Unanimous approval.

Resolution No. 2199 – Resolution Authorizing in Contract Award to Phoenix Police and SAS for Security Guard Services at Crystal Towers

Motion: Commissioner Sitts **Second:** Commissioner Dark

Unanimous approval.

Resolution No. 2200 – Resolution Authorizing Increase in Contract Award to the Best Pest Control Solutions, LLC for Bed Bug Control Services for Housing Authority Properties

Motion: Commissioner Perez Chandler

Second: Commissioner Stitts

Unanimous approval.

Resolution No. 2201 – Resolution Authorizing Contract Award for (IFB 22-1110 HAWS) Lobby Upgrade at Crystal Towers

Motion: Commissioner Perez Chandler

Second: Commissioner Dark

Unanimous approval.

Resolution No. 2202 – Resolution Authorizing Contract Award for (IFB 22-1120 HAWS)

Elevator Upgrade at Healy Towers **Motion:** Commissioner Sitts

Second: Commissioner Perez Chandler

Unanimous approval.

Resolution No. 2203 – Resolution Authorizing Contract Award for (IFB 22-1121 HAWS)

Elevator Upgrade at Sunrise Towers

Motion: Commissioner Perez Chandler

Second: Commissioner Dark

Unanimous approval. So Much More



Kevin Cheshire, Board Secretary

2/07/2023 Summary Minutes

Commissioner Stitts inquired as to MBE preference on our contracts. Ms. Thomas provided that we track all MBE participation, but no MBE preference is able to be given for fixed-price IFBs.

7.	COMMITTEE COMMENTS
	None
8.	ADJOURNMENT
The F	ebruary 7, 2023 meeting of the Finance Committee adjourned at 12:07 PM.
Ackno	owledgement and Adoption of the February 7, 2023 Finance Committee Minutes:
Date A	Adopted

RESOLUTION NO. 2204

AUTHORIZING APPROVAL OF THE JANUARY 31, 2023 FINANCIAL STATEMENTS

WHEREAS, the Housing Authority of the City of Winston-Salem (the "Authority") operates on a Fiscal Year ending September 30; and

WHEREAS, the Authority prepares unaudited Financial Statements monthly, as mandated by the United States Department of Housing and Urban Development; and

WHEREAS, the unaudited Financial Statements dated January 31, 2023 were submitted to the Board of Commissioners for review; and

WHEREAS, the unaudited Financial Statements attached and referenced herein is a permanent record and will continue to be maintained in the Authority's permanent files;

NOW, THEREFORE, BE IT RESOLVED that the Board of Commissioners hereby accepts the unaudited Financial Statements dated January 31, 2023.

Adopted On:		(Date)
Signed:		
C	Kevin Cheshire	
	Board Secretary	

Housing Authority of Winston-Salem Financial Highlights January 31, 2023

Consolidated Statements

As of January 31, 2023, the total assets of the Authority were \$44,585,801 while total liabilities were \$10,688,031. The current ratio (current assets of \$7,979,115 divided by current liabilities of \$1,335,471) was 5.96.

The net loss excluding Housing Assistance Payments (HAP) and receipts is (\$422,073). There was positive cash flow excluding HAP payments and receipts of \$118,028. The net gain prior to depreciation, extraordinary items and forgiveness of debt but inclusive of HAP income and expense was \$181,697. There was a consolidated net loss of (\$431,790). This included depreciation of \$613,487. Cash flow decreased by (\$1,185,669) including HAP receipts and expense. The overall total income was 4.85% over budget and total expenditures were .71% over budget.

Low Income Public Housing

Total gross revenue through January 31, 2023 was \$3,576,817 and was over budget by \$368,170. Tenant Rental Income of \$1,015,587 was over budget by \$30,755. Other Tenant Income of \$103,778 was over budget by \$44,524.

Expense prior to depreciation and extraordinary items of \$3,618,138 was under budget by (\$92,970) or (2.51%).

The net loss for operations prior to depreciation and extraordinary item expenses was (\$41,321). The depreciation expense was \$545,849 and net loss including depreciation expense was (\$587,170.)

Section 8 (Housing Choice Voucher Program)

The gross revenue generated from Section 8 through January 31, 2023 was \$9,109,382 and was over budget by \$389,752. The HAP Fees earned during this period were \$8,123,029 and the HAP expense was \$8,132,746. During the month of January 2023, HUD released \$345,900 of HUD-held reserves that resulted in higher income than budgeted for the period.

Administrative income of \$986,353 and operating expense of \$776,512 produced a net gain of \$209,841 (excluding depreciation). Operating expense was under budget by (8.18%) or (\$69,175.)

The Section 8 financial statements for the period ended January 31, 2023 resulted in net gain before depreciation of \$200,124. The net gain including depreciation was \$193,389.

Scattered Sites

The total revenue for scattered sites was \$258,939, which is under budget by (\$11,103.)

Total Operating expense of \$267,834 was 2.11% or \$5,547 over budget.

The net loss before depreciation expense was (\$8,895) and the depreciation expense was \$53,531 for a net decrease after depreciation of (\$62,426).

Grants

The federal grants are cost reimbursement and therefore do not produce net income. The expenditures and salaries related to this grant are specified by HUD as resident service in nature.

State and local grants consist of Shelter Plus Care for the Homeless, AIDS and Chronic Mental Disorders. This is a cost reimbursement program for which HAWS collects management fees. The profit earned in this program will be transferred to Corporate at year end.

Other grant information included in this report is for activities associated with the PILOT grant for which we are utilizing the dollars that were paid up front and in our reserves. CHOICE Neighborhood funds and expenditures are included here as well.

Corporate Management

The total gross revenue was \$990,194, which was over budget by \$3,805 or 0.39%.

The total operating expense was \$982,748, which was over budget by \$7,571 or .78%.

The net income including depreciation was \$6,664.

Imperial Management

Total revenue was \$106,364 and operating expense was \$79,892. Net income after depreciation expense was \$26,472.

Housing Authority of Winston-Salem Consolidated Balance Sheet As of January 31, 2023

, , , , , , , , , , , , , , , , , , ,			Varia	nce	
	Jan-23	FYE 2022	Amount	Percentage	Jan-22
Assets					
Unrestricted cash	61,277	317,935	(256,658)	-80.73%	169,287
Restricted Cash - Public Housing Resrv/Oper	3,085,505	3,718,456	(632,951)	-17.02%	2,883,721
Restricted Cash - HCV Admin Resrv/Oper	626,084	532,452	93,632	17.59%	228,275
Restricted Cash - HAP	(286,366)	67,802	(354,168)	-522.36%	342,063
Restricted Cash - Grants	0	36,038	(36,038)	-100.00%	-
Restricted Cash - Other	684,923	684,409	514	0.08%	623,064
Accounts receivable-tenants, net	89,150	67,313	21,837	32.44%	172,194
Accounts receivable-interest	2,736,491	2,607,769	128,722	4.94%	2,558,835
Accounts receivable-other	568,823	266,561	302,262	113.39%	385,562
Prepaid Expenses	283,048	207,327	75,721	36.52%	179,505
Inventories	110,180	110,180	0	0.00%	109,792
Total Current Assets	7,959,115	8,616,242	(657,127)	-7.63%	7,652,298
Fixed Assets	99,078,542	99,061,088	17,454	0.02%	98,218,735
Less Accumulated Depreciation	(75,998,921)	(75,385,433)	(613,488)	-0.81%	(74,056,482)
Net Fixed Assets	23,079,621	23,675,655	(596,034)	-2.52%	24,162,253
Mortgage Receivable	12,462,919	12,462,919	0	0.00%	12,061,253
Note receivable- FEV	0	0	0	0.00%	0
Note receivable-HCV	0	0	0	0.00%	0
Other	0	0	0	0.00%	0
Total Other Assets	12,462,919	12,462,919	0	0.00%	12,061,253
		12,402,717	V		12,001,233
Deferred Outflow of Resources	1,084,146	1,084,146	0	0.00%	830,458
Total Assets	44,585,801	45,838,962	(1,253,161)	-2.73%	44,706,262
Liabilities					
Accounts payable	6,267	308,244	(301,977)	-97.97%	132,818
Accrued Liabilities	356,519	863,259	(506,740)	-58.70%	582,581
Current Portion Long Term Debt	50,971	1,216,389	(1,165,418)	-95.81%	59,820
Security Deposits/FSS Escrows	471,572	461,720	9,852	2.13%	421,488
Deferred Revenue	450,142	512,850	(62,708)	-12.23%	546,077
Total Current Liabilities	1,335,471	3,362,462	(2,026,991)	-60.28%	1,742,784
			() /		
Line of Credit	487,309	487,309	0	0.00%	487,309
Notes Payable-Noncurrent	5,935,374	4,729,754	1,205,620	25.49%	5,913,512
Other	1,361,278	1,361,278	0	0.00%	2,710,051
Total Noncurrent Liabilities	7,783,961	6,578,341	1,205,620	18.33%	9,110,872
Defered Inflow of Resources	1,568,599	1,568,599	-	0.00%	16,276
Total Liabilities	10,688,031	11,509,402	(821,371)	-7.14%	10,869,932
70. 14					
Equity					40.4
Investment in capital assets,net	17,202,305	17,243,370	(41,065)	-0.24%	18,279,101
Unrestricted net assets	17,127,254	17,531,353	(404,099)	-2.31%	16,750,109
Restricted net assets	0	251,881	(251,881)	-100.00%	0
Net income	(431,789)	(697,044)	265,255	38.05%	(1,192,880)
Total Equity	33,897,770	34,329,560	(431,790)	-1.26%	33,836,330
Total Liabilities and Equit	44,585,801	45,838,962	(1,253,161)	-2.73%	44,706,262

As of January 31, 2023 Jan-23 FYE 9/30/2022

As of January 31, 2023								Jan-23	FYE 9/30/2022	
	LIPH	Section 8	S. Sites	Grants	COCC	Imperial	ELIMINATION	Total HAWS	Total HAWS	Variance
ASSETS										
CURRENT ASSETS										
CASH										
UNRESTRICTED CASH			0	0	0	61,277		61,277	317,935	(256,658)
RESTRICTED CASH - PUBLIC HOUSING RESRV	3,085,505							3,085,505	3,718,456	(632,951)
RESTRICTED CASH - HCV ADMIN RESRV/OPER		626,084						626,084	532,452	93,632
RESTRICTED CASH - HAP		(286, 366)						(286, 366)	67,802	(354, 168)
RESTRICTED CASH - GRANTS								0	36,038	(36,038)
RESTRICTED CASH - OTHER	222,604							222,604	222,367	237
FSS PROGRAM		276,974						276,974	272,473	4,501
SECURITY DEPOSITS	162,055		23,290					185,345	189,569	(4,224)
TOTAL CASH	3,470,164	616,692	23, 290	0	0	61,277		4,171,423	5,357,092	(1, 185, 669)
									(5,549,384)	
ACCOUNTS RECEIVABLE-TENANTS	299,660		33,097					332,757	280,613	52,144
ACCOUNTS RECEIVABLE-HAP								0	0	-
ALLOWANCE FOR DOUBTFUL ACCOUNTS	(220,649)		(22,958)					(243,607)	(213,300)	(30, 307)
NET ACCOUNTS RECEIVABLE-TENANTS	79,011	0	10,139	0	0	0		89,150	67,313	21,837
ACCOUNTS RECEIVABLE-MISC										
AR-HUD		345,900		74				345,974	15,354	330,620
AR- INTEREST					2,736,491			2,736,491	2,607,769	128,722
AR - OTHERS		90,442		96,578	162,811	313,458	(440,440)	222,849	251,207	(28,358)
TOTAL AR-MISC	0	436,342	0	96,652	2,899,302	313,458	(440, 440)	3,305,314	2,874,330	430,984
PREPAID EXPENSES AND OTHER ASSETS										
PREPAID INSURANCE	178,569	49,321	9,745		16,960	5,099		259,694	147,528	112,166
PREPAID EXPENSES-OTHER	17,145	583	5,456		170			23,354	59,799	(36,445)
TOTAL PREPAID EXPENSES AND OTHER AS	195,714	49,904	15,201	0	17,130	5,099		283,048	207,327	75,721
INVENTORIES	83,310				0	26,870		110,180	110,180	-
ALLOWANCE OBSOLETE INVENTORY								0	0	-
NET INVENTORY	83,310	0	0	0	0	26,870		110,180	110, 180	-
TOTAL CURRENT ASSETS	3,828,199	1,102,938	48,630	96,652	2,916,432	406,704	(440, 440)	7,959,115	8,616,242	(657, 127)
NON-CURRENT ASSETS										
FIXED ASSETS										
LAND	1,097,631			99,962	459,763			1,657,356	1,657,356	-
LAND IMPROVEMENTS	547,357				69,730			617,087	617,087	-
BUILDINGS	81,280,022		9,083,901	212,454	1,969,987			92,546,364	92,531,337	15,027
LEASEHOLD IMPROVEMENTS	423,065	143,465						566,530	566,530	-
CONSTRUCTION IN PROGRESS	0		1,913	514	264,986			267,413	264,986	2,427
FEM-DWELLINGS	662,019			17,136				679,155	679,155	-
FEM-ADMINISTRATION	2,027,962	241,187			462,018	13,470		2,744,637	2,744,637	-
TOTAL FIXED ASSETS	86,038,056	384,652	9,085,814	330,066	3,226,484	13,470		99,078,542	99,061,088	17,454
ACCUMULATED DEPRECIATION	(66,815,648)	(361,079)	(6,170,293)	(142,270)	(2,496,161)	(13,470)		(75,998,921)	(75,385,433)	(613,488)
FIXED ASSETS, NET OF DEPRECIATION	19, 222, 408	23,573	2,915,521	187,796	730,323	0		23,079,621	23,675,655	(596,034)
MORTGAGE RECEIVABLE					11,781,872			11,781,872	11,781,872	-
NOTE RECEIVABLE - HOPE VI MORTGAGE	S				20,000			20,000	20,000	-
NOTE RECEIVABLE - CHOICE PHASE I					661,047			661,047	661,047	
TOTAL MORTGAGE RECEIVABLE	0	0	0	0	12,462,919	0		12,462,919	12,462,919	
OTHER ASSETS										_
NOTE RECEIVABLE - FEV								0	0	-
NOTES RECEIVABLE - SEC 8								0	0	_
OTHERS					312,000		(312,000)	0	0	_
TOTAL OTHER ASSETS	0	0	0	0	312,000	0	(312,000)	0	0	
	U	3	J	3	512,000	<u> </u>	(572,000)	Ü	U	
DEFERRED OUTFLOW OF RESOURCES	347,477	198,690	26,303	9,617	502,059			1,084,146	1,084,146	_
SELECTED SOTTED OF RESOURCES	571,711	170,070	20,303	2,017	302,037			1,007,170	1,007,170	=
TOTAL NON-CURRENT ASSETS	19,569,885	222,263	2,941,824	197,413	14,007,301	0	(312,000)	36,626,686	37,222,720	(596, 034)
				•						
TOTAL ASSETS	23,398,084	1,325,201	2,990,454	294,065	16,923,733	406,704	(752,440)	44,585,801	45,838,962	(1,253,161)
						_				

TOTAL LIABILITIES AND EQUITY

As of January 31, 2023 Jan-23 EVE 9/30/2022 LIPH Section 8 S. Sites Grants COCC Imperial ELIMINATION Total HAWS Total HAWS Variance LIABILITIES AND EQUITY CURRENT LIABILITIES ACCOUNTS PAYABLE ACCOUNTS PAYABLE - VENDORS 1,931 775 0 2,706 304,367 (301,661) ACCOUNTS PAYABLE - HUD 107 107 206 (99) (313.458)ACCOUNTS PAYABLE - OTHERS 86,495 74.544 155.873 3.454 3.671 (217)(301, 977) 1,931 74,544 155,873 (313, 458) TOTAL ACCOUNTS PAYABLE 882 86,495 6,267 308,244 ACCRUED LIABILITIES ACCRUED SALARIES AND WAGES 13,735 22,857 36,592 370,124 (333,532)102.397 ACCRUED UTILITIES 76,639 76,639 (25,758)ACCRUED INTEREST PAYABLE 127 4,233 2,203 6,564 6,563 (1) ACCRUED PILOT - PHA WIDE 45,061 45,061 165,517 (120, 456)ACCRUED COMPENSATED ABSENCES 29,381 13,261 42,304 1,523 89,868 89,868 3,399 OTHER ACCRUED LIABILITIES 8,062 92,412 789 348 185 101,796 128,789 (26,993) (506, 740) 159,270 105,673 14.524 67,712 1.708 356,519 863,259 TOTAL ACCRUED LIABILITIES 7.632 0 OTHER CURRENT LIABILITIES TENANT SECURITY DEPOSITS 164,304 23,390 187,694 189,313 (1,619)ESS ESCROW ACCOUNT 283,878 283.878 272,407 11,471 DEFERRED REVENUE 75.059 9.045 366,038 450, 142 512.850 (62.708)CURRENT PORTION-LT DEBT 4,818 46,153 50,971 1,216,389 (1,165,418) 244, 181 283,878 78,588 366,038 972,685 2, 190, 959 (1, 218, 274) TOTAL OTHER CURRENT LIABILITIES 0 405,382 390,433 172,715 89,068 589,623 1,708 (313, 458) 1,335,471 3,362,462 (2,026,991) TOTAL CURRENT LIABILITIES NON-CURRENT LIABILITIES LONG TERM DEBT LINE OF CREDIT 487,309 487,309 487,309 NOTE PAYABLE TO CORPORATE 126,982 (126.982)0 817,400 5,008,945 472,000 (312,000) 5,986,345 5,946,143 40,202 NOTE PAYABLE 0 5,135,927 817,400 959,309 (438, 982)6,473,654 6,433,452 40,202 LESS CURRENT PORTION (4,818)(46, 153)(50,971)(1,216,389)1,165,418 1,205,620 812,582 0 5,089,774 959,309 (438, 982) 5,217,063 TOTAL LONG TERM DEBT - NET 0 0 6,422,683 NONCURRENT LIABILITIES-OTHER ACCRUED COMP. ABSENCES 88,142 39,782 10,198 126,915 4,571 269,608 ACCRUED PENSION & OPEB LIABILITE 278,368 214,672 15,903 8,740 573,987 1,091,670 1,091,670 UNAMORTIZED ORIG ISSU DISC 366,510 254,454 26, 101 8,740 700,902 4,571 1,361,278 1,361,278 TOTAL NONCURRENT LIABILITIES-OTHER TOTAL NON-CURRENT LIABILITIES 1,179,092 254,454 5,115,875 8,740 1,660,211 4,571 (438, 982)7,783,961 6,578,341 1,205,620 528,969 260,581 56,327 13,626 709,096 1,568,599 1,568,599 DEFERRED INFLOW OF RESOURCES TOTAL LIABILITIES 905,468 5,344,917 111,434 2,113,443 2,958,930 6,279 (752,440)10,688,031 11,509,402 (821, 371) 11,509,402 EQUITY INVESTED IN CAPITAL ASSETS, NET 18,400,190 23,573 (2,139,577) 187,796 17,202,305 17,243,370 (41,065) 730,323 0 17,531,353 (404,099) UNRESTRICTED NET ASSETS 3,471,620 202,771 (152,460)3,554 13,227,816 373,953 17,127,254 RESTRICTED NET ASSETS 251,881 (251,881) NET INCOME/(LOSS) - HAP (9,717)(9,717)(345, 224) 335,507 NET INCOME/(LOSS) (587, 169) 203,106 (62,426)(8,719) 6,664 26,472 (422,072)(351, 820)(70, 252)TOTAL EQUITY 419,733 (2,354,463) 182,631 13,964,803 400,425 33,897,770 34,329,560 (431,790) 21,284,641

406,704

(752, 440)

44,585,801

45,838,962

(1,253,161)

23,398,084 1,325,201 2,990,454 294,065 16,923,733

Housing Authority of the City of Winston- Salem Consolidated Revenue and Expense Statement October 1, 2022 - January 31, 2023

• •	YTD Actual	YTD Budget	Variance Amount Percentage	1/31/2022 Actual
Operating Income		9	g	
HUD subsidy/grants	12,386,977	11,894,821	492,156 4.14%	9,478,621
HUD Admin Fee	984,251	898,259	85,992 9.57%	774,650
Dwelling rents	1,269,268	1,249,958	19,310 1.54%	1,262,120
Excess utilities & other	109,010	64,104	44,906 70.05%	71,158
Transfer in	-	-		-
Other income	304,193	183,145	121,048 66.09%	711,184
Construction Revenue	0	0		53,445
Management fees	770,348	800,741	(30,393) -3.80%	761,802
Interest on Hope VI Receivable	128,723	129,423	(700) -0.54%	129,481
Interest on general fund	8,053	2,025	6,028 297.68%	1,980
Total Income	15,960,823	15,222,477	738,346 4.85%	13,244,441
Operating Expenditures				
Administrative	2,812,047	2,981,799	(169,752) -5.69%	2,898,100
Tenant Services	1,785,748	1,861,873	(76,125) -4.09%	334,237
Utilities	610,008	551,077	58,931 10.69%	522,742
Maintenance	1,326,606	1,476,566	(149,960) -10.16%	1,190,298
Construction Expense	-	-		55,836
Protective Services	189,270	252,533	(63,263) -25.05%	216,456
General	748,637	577,386	171,251 29.66%	663,798
Total Operating Expenses	7,472,316	7,701,235	(228,919) -2.97%	5,881,467
Other Expenditures				
Operating Transfer Out		_	_	_
Casualty Loss	29,947	_	29,947 100.00%	63,059
Housing Assistance Payments	8,276,863	7,966,763	310,100 3.89%	7,675,353
Total Other Expenditures	8,306,810	7,966,763	340,047 4.27%	7,738,412
-		, ,	ŕ	
Total Expenditures	15,779,126	15,667,998	111,128 0.71%	13,619,879
Net Income (Loss) before depreciation	181,697	(445,521)	627,218 140.78%	(375,438)
Depreciation expense	613,487	586,269	27,218 4.64%	817,442
Net Income (Loss)	(431,790)	(1,031,790)	600,000 58.15%	(1,192,880)
Other Changes In Cash				
Principal payments on debt	55,935	55,935	-	30,609
Capital Exp/Long Term Improvements	17,451	17,451	_	105,038
Replacement Reserve Pymts	-	-	-	-
Change in Assets/Liabilities	(1,293,980)	(1,293,980)	_	-
Depreciation expense add back	613,487	586,269	27,218 4.64%	817,442
Cash Increase (Decrease)	(1,185,669)	(1,812,887)	627,218 34.60%	(511,085)
	/	, , , , , , , , , , , , , , , , , , , ,		, , ,

CONSOLIDATED STATEMENT OF REVENUE & EXPENSE

BUDGETED PROGRAM ONLY October 1, 2022 - January 31, 2023

		•	Conttoned											
	ПРП	Section 8 Programs	Scattered	Grants	Corporate	Imperial	ELIMINATIONS	YID	YFD BUDGET	VARIANCE	PERCENT	ANNUAL BUDGET	REMAINING	PERCENT
Operating Income														
HUD subsidy/grants	2,357,999	8,123,029		1,905,949				12,386,977	11,894,821	492,156	4%	38,098,578	25,711,601	%29
HUD Admin Fee		971,073		13, 178				984, 251	898,259	85,992	%0I	2,694,777	1,710,526	63%
Dwelling rents	1,015,587		253,681					1,269,268	1,249,958	19,310	2%	3,749,874	2,480,606	%99
Excess utilities & other	103,778		5,232					109,010	64,104	44,906	20%	192,313	83,303	43%
Transfer in	0							0	0	0	%0	1,084,750	1,084,750	100%
Other income	99,113	14,011			187,201	3,868		304, 193	183,145	121,048	%99	389,435	85,242	22%
Construction Revenue								0	0	0	%0	0	0	%0
Management fees					667,852	102,496		770,348	800,741	(30,393)	-4%	2,852,222	2,081,874	73%
Interest on Hope VI Receivable					128,723			128,723	129,423	(002)	%I-	388,270	259,547	%19
Interest on general fund	340	1,269	26		6,418			8,053	2,025	6,028	7867	6,075	(1,978)	-33%
Total Income	3,576,817	9,109,382	258,939	1,919,127	990,194	106,364	0	15,960,823	15, 222, 477	738,346	2%	49,456,294	33,495,471	%89
Operating Expenditures														
Administrative														
Salaries	248,190	239,456	29,703	34,612	608,904	7,258		1,168,123	1,169,299	(1,176)	%0	3,930,068	2,761,945	70%
Employee benefits	98,261	102,956	10,304	10,383	223,031	6,737		451, 672	488,987	(37,315)	-8%	1,466,961	1,015,289	%69
Legal and accounting	18,025	7,386	8,976	16,667				51,054	57,445	(6,391)	%II-	172,335	121,281	%02
Audit	24,322	8,966	1,431		2,247	1,244		38,210	25,115	13,095	52%	71,584	33,374	47%
Travel and training	7,604				4,855	8		12, 467	22,134	(9,667)	-44%	61,400	48,933	80%
Office rent	73,209	46,870			26,265	2,390		148,734	149,865	(1,131)	-1%	539,467	390,733	72%
Employee Parking	2,366	2,267			2,267	1,183		8,083	7,564	519	7%	20,165	12,082	%09
Management fees	351,550	275,691	32,012	17,565				676,818	805,762	(128,944)	-16%	2,417,287	1,740,469	72%
Other	125,526	49,971	10,669	1, 199	57,546	11,975		256,886	255,628	1,258	%0	757,757	500,871	%99
Total admin	949,053	733,563	93,095	80, 426	925,115	30,795		2,812,047	2,981,799	(169,752)	%9-	9,437,024	6,624,977	70%
Tenant Services														
Salaries	45,190	11,569		6, 544				63,303	72,078	(8,775)	-12%	242,524	179,221	74%
Contracts and other	13,359		94	1,686,088				1,699,541	1,762,279	(62,738)	-4%	7,580,809	5,881,268	78%
Enployee benefits	14,242	4,581		4,081				22, 904	27,516	(4,612)	-17%	82,547	59,643	72%
Total tenant services	72,791	16,150	94	1,696,713	0	0		1,785,748	1,861,873	(76,125)	-4%	7,905,880	6,120,132	77%
Utilities														
Water	145,839		2,665		425			148,929	144,327	4,602	3%	432,982	284,053	%99
Electric	238,064		2,555					240, 619	240,892	(273)	%0	722,675	482,056	67%
Gas	219,905		555					220, 460	165,858	54,602	33%	497,573	277,113	26%
Other								0	0	0	%0	0	0	%0
Total utilities	603,808	0	5,775	0	425	0		610,008	551,077	58,931	11%	1,653,230	1,043,222	63%
Ordinary maintenance														
Labor	275,803		34,791		4,432	14,439		329, 465	347,175	(17,710)	-5%	1,159,841	830,376	72%
Overtime	18,276		1,522		764	424		20,986	25,000	(4,014)	-16%	74,000	53,014	72%
Employee benefits Maint	119,268		16,685		1,584	10,771		148,308	172,933	(24,625)	-14%	518,800	370,492	71%
Materials	185,192		11,059		570	6,019		202,840	237,735	(34,895)	-15%	499,449	296,609	29%
Contract Costs	527,531	2,466	66,079		25,907	3,024		625,007	693,723	(68,716)	-10%	1,574,903	949,896	%09
Total maintenance	1,126,070	2,466	130,136	0	33,257	34,677		1,326,606	1,476,566	(149,960)	<i>**01-</i>	3,826,993	2,500,387	929
Protective Services														
Protective Services	176,572					12,698		189, 270	252,533	(63,263)	-25%	773,601	584,331	76%
Total protective services	176,572	0	0	0	0	12,698		189,270	252,533	(63,263)	-25%	773,601	584,331	26%
General	ODE FAIL	0,000	707 11		000 01	000.		200	004 040		200	100 000	100	7027
Insurance	154,178	24,008	11,494		13,938	1,722		205, 400	204,842	228	%0	608,327	402,927	0,99
Pilot	45,061							45,061	44,063	866	2%	132,190	87,129	%99

CONSOLIDATED STATEMENT OF REVENUE & EXPENSE

BUDGETED PROGRAM ONLY October 1, 2022 - January 31, 2023

		:			١.	ŀ	2-2-6-26							
	ПРН	Section 8	Scattered	Crants	Corporate	Imperial	ELIMINATIONS	AIN	A.I.D	VARIANCE		ANNOAL	KEMAINING	
		Programs	Sites					ACTUAL	BUDGET	AMOUNT	PERCENT	BUDGET	AMOUNT	PERCENT
Collection loss	64,649		5,903					70,552	29,500	41,052	139%	88,500	17,948	20%
Interest Expense	3,080		21,337		10,013			34,430	31,599	2,831	%6	84,798	50,368	%65
Other general expense	392,929	265						393, 194	267,382	125,812	47%	802,146	408,952	51%
Total general	659,897	24,333	38,734	0	23,951	1,722		748, 637	577,386	171,251	30%	1,715,961	967,324	26%
Total Operating Expenditures	3,588,191	776,512	267,834	1,777,139	982,748	79,892		7,472,316	7,701,235	(228,919)	-3%	25,312,689	17,840,373	20%
Other Expenditures														
Operating Transfer Out								0	0	0	%0	0	0	%0
Casualty Losses	29,947							29,947	0	29,947	%00I	0	(29,947)	%0
Housing assistance payments		8,132,746		144, 117				8,276,863	7,966,763	310,100	4%	23,900,289	15,623,426	9459
Total Other Expenditures	29,947	8,132,746	0	144,117	0	0	0	8,306,810	7,966,763	340,047	4%	23,900,289	15,593,479	%59
Total Expenditures	3,618,138	8,909,258	267,834	1,921,256	982,748	79,892	0	15,779,126	15,667,998	111,128	1%	49,212,978	33,433,852	%89
Net Income (Loss) Before														
Depreciation	(4I, 32I)	200,124	(8,895)	(2, 129)	7,446	26,472	0	181, 697	(445,521)	627,218	-141%	243,316	61,619	25%
Gain/Loss Sales of Real Property								0	0	0	%0	0	0	%0
Depreciation	545,849	6,735	53,531	6,590	782			613,487	586,269	27,218	2%	1,758,810	1,145,323	9%59
Extra Ordinary Item								0	0	0	%0	0	0	%0
Net Income (Loss)	(587,170)	193,389	(62,426)	(8, 719)	6,664	26,472	0	(431, 790)	(1,031,790)	600,000	28%	(1,515,494)	(1,083,704)	-72%
Debt service	1,488		54,447					55, 935	55,935	0	%0	62,161	6,226	10%
Capital Exp/Long Term Improvements			16,937	514				17,451	17,451	0	%0	1,700,000	1,682,549	-100%
Replacement Reserve Pynits								0	0	0	%0	13,200	13,200	100%
Change in Assets and Liabilities	(595,222)	(456,159)	265	(33, 395)	(62, 106)	(147,363)		(1,293,980)	(1, 293, 980)	0	%0	0	1,293,980	%0
Depreciation Add Back	545,849	6,735	53,531	6,590	782	0		613, 487	586,269	27,218	2%	1,758,810	1,145,323	65%
Net cash increase (used) in operations	(638,031)	(256,035)	(80,014)	(36, 038)	(54,660)	(120,891)	0	(I, 185, 669)	(1,812,887)	627,218	35%	(1,532,045)	(2, 934, 336)	0

Housing Authority of Winston-Salem Balance Sheet Low Income Public Housing As of January 31, 2023

•			Varian	ce
	Jan-23	FYE 2022	Amount	Percentage
Assets				
Unrestricted cash	-		-	
Restricted Cash - Public Housing Resrv/Oper	3,085,505	3,718,456	(632,951)	-17.02%
Restricted Cash - Other	384,659	389,739	(5,080)	-1.30%
Accounts receivable-tenants, net	79,011	70,720	8,291	11.72%
Accounts receivable-interest	-	-	-	-
Accounts receivable-other	-	-	-	-
Prepaid Expenses	195,714	163,326	32,388	19.83%
Inventories	83,310	83,310		
Total Current Assets	3,828,199	4,425,551	(597,352)	-13.50%
Fixed Assets	86,038,056	86,038,056	-	-
Less Accumulated Depreciation	(66,815,648)	(66,269,799)	(545,849)	-0.82%
Net Fixed Assets	19,222,408	19,768,257	(545,849)	-2.76%
Deferred Outflow of Resources	347,477	347,477		
Total Assets	23,398,084	24,541,285	(1,143,201)	-4.66%
Liabilities				
Accounts payable	1,931	191,154	(189,223)	-98.99%
Accrued Liabilities	159,270	461,007	(301,737)	-65.45%
Current Portion Long Term Debt	4,818	4,818	-	-
Security Deposits/FSS Escrows	164,304	168,394	(4,090)	-2.43%
Deferred Revenue	75,059	141,220	(66,161)	-46.85%
Total Current Liabilities	405,382	966,593	(561,211)	-58.06%
Notes Payable-Noncurrent	812,582	814,070	(1,488)	-0.18%
Other	366,510	366,510	-	-
Total Noncurrent Liabilities	1,179,092	1,180,580	(1,488)	-0.13%
Defered Inflow of Resources	528,969	528,969	-	-
Total Liabilities	2,113,443	2,676,142	(562,699)	-21.03%
Equity				
Investment in capital assets,net	18,400,190	18,949,369	(549,179)	-2.90%
Unrestricted net assets	3,471,620	4,131,804	(660,184)	-15.98%
Restricted net assets	-	-	-	-
Net income	(587,169)	(1,217,028)	629,859	51.75%
Total Equity	21,284,641	21,864,145	(579,504)	-2.65%
Total Liabilities and Equity	23,398,084	24,540,287	(1,142,203)	-4.65%

Housing Authority of the City of Winston- Salem Revenue and Expense Statement Low Income Public Housing October 1, 2022 - January 31, 2023

October 1, 2022 - January 31, 2023				
	YTD Actual	YTD Budget	Variance Amount	Percentage
Operating Income				<u> </u>
HUD subsidy/grants	2,357,999	2,148,394	209,605	9.76%
Dwelling rents	1,015,587	984,832	30,755	3.12%
Excess utilities & other	103,778	59,254	44,524	75.14%
Transfer in	-	•	· -	-
Other income	99,113	16,167	82,946	513.06%
Interest on general fund	340	-	340	100.00%
Total Income	3,576,817	3,208,647	368,170	11.47%
Operating Expenditures				
Administrative	949,053	1,076,861	(127,808)	-11.87%
Tenant Services	72,791	95,666	(22,875)	-23.91%
Utilities	603,808	544,264	59,544	10.94%
Maintenance	1,126,070	1,260,034	(133,964)	-10.63%
Protective Services	176,572	240,877	(64,305)	-26.70%
General	659,897	493,406	166,491	33.74%
Total Operating Expenses	3,588,191	3,711,108	(122,917)	-3.31%
Other Expenditures				
Casualty Loss	29,947	-	29,947	100.00%
Housing Assistance Payments			<u> </u>	=
Total Other Expenditures	29,947	-	29,947	100.00%
Total Expenditures	3,618,138	3,711,108	(92,970)	-2.51%
Net Income (Loss) before depreciation	(41,321)	(502,461)	461,140	91.78%
Depreciation expense	545,849	527,787	18,062	3.42%
Net Income (Loss)	(587,170)	(1,030,248)	443,078	43.01%
Other Changes In Cash				
Principal payments on debt	1,488	1,488	-	-
Capital Exp/Long Term Improvements	-	-	-	-
Replacement Reserve Pymts	-	-	-	-
Changes in Assets/Liabilities	(595,222)	(595,222)	-	-
Depreciation expense add back	545,849	527,787	18,062	3.42%
Cash Increase (Decrease)	(638,031)	(1,099,171)	461,140	41.95%

Housing Authority of Winston-Salem Balance Sheet Voucher Programs (Section 8) As of January 31, 2023

			Varian	ce
	Jan-23	FYE 2022	Amount	Percentage
Assets				
Unrestricted cash	-		-	
Restricted Cash - HCV Admin Resrv/Oper	626,084	532,452	93,632	17.59%
Restricted Cash - HAP	(286,366)	67,802	(354,168)	-522.36%
Restricted Cash - Other	276,974	272,473	4,501	1.65%
Accounts receivable-other	436,342	97,950	338,392	345.47%
Prepaid Expenses	49,904	20,970	28,934	137.98%
Total Current Assets	1,102,938	991,647	111,291	11.22%
Fixed Assets	384,652	384,652	-	-
Less Accumulated Depreciation	(361,079)	(354,343)	(6,736)	-1.90%
Net Fixed Assets	23,573	30,309	(6,736)	-22.22%
Deferred Outflow of Resources	198,690	198,690		
Total Assets	1,325,201	1,220,646	104,555	8.57%
Liabilities				
Accounts payable	882	23,145	(22,263)	-96.19%
Accrued Liabilities	105,673	183,714	(78,041)	-42.48%
Security Deposits/FSS Escrows	283,878	272,407	11,471	4.21%
Deferred Revenue	-	-	-	-
Total Current Liabilities	390,433	479,266	(88,833)	-18.54%
Notes Payable-Corporate	-	-	-	-
Other	254,454	254,454	-	-
Total Noncurrent Liabilities	254,454	254,454	-	-
Defered Inflow of Resources	260,581	260,581	-	-
Total Liabilities	905,468	994,301	(88,833)	-8.93%
Equity				
Investment in capital assets,net	23,573	30,309	(6,736)	-22.22%
Unrestricted net assets	202,771	426,348	(223,577)	-52.44%
Restricted net assets	-	-	-	0.00%
Net income-HAP	(9,717)	(345,224)	335,507	97.19%
Net income	203,106	114,912	88,194	76.75%
Total Equity	419,733	226,345	193,388	85.44%
Total Liabilities and Equity	1,325,201	1,220,646	104,555	8.57%

Housing Authority of the City of Winston- Salem Revenue and Expense Statement Voucher Programs (Section 8) October 1, 2022 - January 31, 2023

October 1, 2022 - Sandary 31, 2023	YTD	YTD	Variance	
	Actual	Budget	Amount	Percentage
Unrestricted - Administrative				8
HUD Admin Fee	971,073	883,859	87,214	9.87%
Other income	14,011	2,167	11,844	546.56%
Interest interest Income	1,269	525	744	141.71%
Total Income	986,353	886,551	99,802	11.26%
Administrative	736,029	798,338	(62,309)	-7.80%
Tenant Services	16,150	21,559	(5,409)	-25.09%
Utilities	-	-	-	-
Maintenance	-	3,500	(3,500)	-100.00%
Protective Services	-	-	-	-
General	24,333	22,290	2,043	9.17%
Total Operating Expenses	776,512	845,687	(69,175)	-8.18%
Net Income (Loss) before depreciation	209,841	40,864	168,977	413.51%
Depreciation expense	6,735	6,735	-	-
Net Income (Loss)	203,106	34,129	168,977	495.11%
Other Changes In Cash				
Principal payments on debt	-	-	-	-
Capital Exp/Long Term Improvements	42,833	42,833	-	-
Changes in Assets/Liabilities	(247,801)	(247,801)	-	-
Depreciation expense add back	6,735	6,735		-
Cash Increase (Decrease)	(80,793)	(249,770)	168,977	67.65%

YTD	YTD	Variance	
Actual	Budget	Amount	Percentage
8,123,029	7,824,746	298,283	3.81%
0	8.333	(8,333)	0.00%
	- ,	(-))	
8.123.029	7.833.079	289.950	3.70%
0,120,029	7,000,075	200,000	21,070
8 132 746	7 833 079	299 667	3.83%
0,132,710	1,033,017	277,007	3.0370
8 132 746	7 833 079	299 667	3.83%
0,132,740	7,033,077	277,007	3.0370
(0.717)		(0.717)	100.00%
(9,/17)	-	(9,/17)	100.0070
(0.717)		(0.717)	100.000/
(9,717)	-	(9,717)	100.00%
	8,123,029	Actual Budget 8,123,029 0 7,824,746 8,333 8,123,029 7,833,079 8,132,746 7,833,079 8,132,746 7,833,079 (9,717) - - -	Actual Budget Amount 8,123,029 0 7,824,746 8,333 298,283 (8,333) 8,123,029 7,833,079 289,950 8,132,746 7,833,079 299,667 8,132,746 7,833,079 299,667 (9,717) - (9,717) - - -

Housing Authority of Winston-Salem Balance Sheet Scattered Sites (Plaza and Drayton Pines) As of January 31, 2023

•			Varian	ce
	Jan-23	FYE 2022	Amount	Percentage
Assets				_
Unrestricted cash	-	81,164	(81,164)	-100.00%
Restricted Cash	23,290	22,140	1,150	5.19%
Accounts receivable-tenants, net	10,139	2,651	7,488	282.46%
Accounts receivable-other	-	-	-	-
Prepaid Expenses	15,201	13,908	1,293	9.30%
Inventories		<u> </u>		
Total Current Assets	48,630	119,863	(71,233)	-59.43%
Fixed Assets	9,085,814	9,068,876	16,938	0.19%
Less Accumulated Depreciation	(6,170,293)	(6,116,762)	(53,531)	-0.88%
Net Fixed Assets	2,915,521	2,952,114	(36,593)	-1.24%
Deferred Outflow of Resources	26,303	26,303	-	
Total Assets	2,990,454	3,098,280	(107,826)	-3.48%
Liabilities				
Accounts payable	86,495	95,823	(9,328)	-9.73%
Accrued Liabilities	7,632	28,099	(20,467)	-72.84%
Current Portion Long Term Debt	46,153	1,211,571	(1,165,418)	-96.19%
Security Deposits/FSS Escrows	23,390	22,140	1,250	5.65%
Deferred Revenue	9,045	5,592	3,453	61.75%
Total Current Liabilities	172,715	1,363,225	(1,190,510)	-87.33%
Notes Payable-Corporate	126,982	188,982	(62,000)	-32.81%
LT Debt/Other Liabilities	4,988,893	3,781,785	1,207,108	31.92%
Total Noncurrent Liabilities	5,115,875	3,970,767	1,145,108	28.84%
Defered Inflow of Resources	56,327	56,327	-	-
Total Liabilities	5,344,917	5,390,319	(45,402)	-0.84%
Equity				
Investment in capital assets,net	(2,139,577)	(2,015,141)	(124,436)	-6.18%
Unrestricted net assets	(152,460)	(375,021)	222,561	59.35%
Restricted net assets	-	-	-	-
Net income	(62,426)	98,123	(160,549)	-163.62%
Total Equity	(2,354,463)	(2,292,039)	(62,424)	-2.72%
Total Liabilities and Equity	2,990,454	3,098,280	(107,826)	-3.48%

Housing Authority of the City of Winston- Salem Revenue and Expense Statement Scattered Sites (Plaza and Drayton Pines) October 1, 2022 - January 31, 2023

October 1, 2022 - January 31, 2023	YTD	YTD	Varian	
	Actual	Budget	Amount	Percentage
Operating Income	Actual	Duuget	Amount	1 el centage
Dwelling rents	253,681	265,126	(11,445)	-4.32%
Excess utilities & other	5,232	4,850	382	7.88%
Transfer in	-	-	-	7.8670
Other income	_	_	_	_
Interest on general fund	26	66	(40)	-60.61%
Total Income	258,939	270,042	(11,103)	-4.11%
Operating Expenditures				
Administrative	93,095	78,288	14,807	18.91%
Tenant Services	94	-	94	100.00%
Utilities	5,775	6,479	(704)	-10.87%
Maintenance	130,136	137,781	(7,645)	-5.55%
Protective Services	-	460	(460)	-100.00%
General	38,734	39,279	(545)	-1.39%
Total Operating Expenses	267,834	262,287	5,547	2.11%
Casualty Loss	-	-	-	-
Total Expenditures	267,834	262,287	5,547	2.11%
Net Income (Loss) before depreciation	(8,895)	7,755	(16,650)	-214.70%
Depreciation expense	53,531	44,758	8,773	19.60%
Net Income (Loss)	(62,426)	(37,003)	(25,423)	-68.71%
Other Changes In Cash				
Principal payments on debt	54,447	54,447	-	-
Capital Exp/Long Term Improvements	16,937	16,937	-	-
Replacement Reserve Pymts	-	-	-	-
Changes in Assets/Liabilities	265	265	-	-
Depreciation expense add back	53,531	44,758	8,773	19.60%
Cash Increase (Decrease)	(80,014)	(63,364)	(16,650)	-26.28%

Housing Authority of Winston-Salem Balance Sheet Central Office Cost Center As of January 31, 2023

•			Varian	ce
	Jan-23	FYE 2022	Amount	Percentage
Assets		·		
Unrestricted cash	-	54,660	(54,660)	-100.00%
Accounts receivable-interest	2,736,491	2,607,769	128,722	4.94%
Accounts receivable-other	162,811	245,041	(82,230)	-33.56%
Prepaid Expenses	17,130	7,832	9,298	118.72%
Inventories		<u> </u>		
Total Current Assets	2,916,432	2,915,302	1,130	0.04%
Fixed Assets	3,226,484	3,226,484	-	-
Less Accumulated Depreciation	(2,496,161)	(2,495,378)	(783)	-0.03%
Net Fixed Assets	730,323	731,106	(783)	-0.11%
Mortgage Receivable	12,462,919	12,462,919	-	-
Notes receivable- Others	312,000	312,000		
Total Other Assets	12,774,919	12,774,919	-	-
Deferred Outflow of Resources	502,059	502,059		
Total Assets	16,923,733	16,923,386	347	0.00%
Liabilities				
Accounts payable	155,873	17,728	138,145	779.25%
Accrued Liabilities	67,712	204,760	(137,048)	-66.93%
Deferred Revenue	366,038	366,038	-	-
Total Current Liabilities	589,623	588,526	1,097	0.19%
Line of Credit	487,309	487,309	-	-
Other	1,172,902	1,172,902	-	-
Total Noncurrent Liabilities	1,660,211	1,660,211	-	-
Defered Inflow of Resources	709,096	709,096	-	-
Total Liabilities	2,958,930	2,957,833	1,097	0.04%
Equity				
Investment in capital assets,net	730,323	731,106	(783)	-0.11%
Unrestricted net assets	13,227,816	12,630,044	597,772	4.73%
Restricted net assets	-	-	-	-
Net income	6,664	604,403	(597,739)	-98.90%
Total Equity	13,964,803	13,965,553	(750)	-0.01%
Total Liabilities and Equity	16,923,733	16,923,386	347	0.00%

Housing Authority of the City of Winston- Salem Revenue and Expense Statement Central Office Cost Center October 1, 2022 - January 31, 2023

October 1, 2022 - January 31, 2023	Y //ED	T. (TED)	*7 •	
	YTD	YTD	Variance	
	Actual	Budget	Amount	Percentage
Operating Income	107.201	156 411	20.700	10.600/
Other income	187,201	156,411	30,790	19.69%
Management fees	667,852	699,055	(31,203)	-4.46%
Interest on Hope VI Receivable	128,723	129,423	(700)	-0.54%
Interest on general fund	6,418	1,500	4,918	327.87%
Total Income	990,194	986,389	3,805	0.39%
Operating Expenditures				
Administrative	925,115	930,033	(4,918)	-0.53%
Tenant Services	-	-	-	-
Utilities	425	333	92	27.63%
Maintenance	33,257	25,887	7,370	28.47%
Protective Services	-	-	-	-
General	23,951	18,924	5,027	26.56%
Total Operating Expenses	982,748	975,177	7,571	0.78%
Net Income (Loss) before depreciation	7,446	11,212	(3,766)	-33.59%
Depreciation expense	782	782	-	-
Net Income (Loss)	6,664	10,430	(3,766)	-36.11%
Other Changes In Cash				
Principal payments on debt	-	-	-	
Capital Exp/Long Term Improvements	-	-	-	-
Replacement Reserve Pymts	-	-	-	-
Changes in Assets/Liabilities	(62,106)	(62,106)	-	-
Depreciation expense add back	782	782	-	-
Cash Increase (Decrease)	(54,660)	(50,894)	(3,766)	-7.40%

Housing Authority of Winston-Salem Balance Sheet Imperial Property Management As of January 31, 2023

			Varian	ce
	Jan-23	FYE 2022	Amount	Percentage
Assets				
Unrestricted cash	61,277	182,168	(120,891)	-66%
Accounts receivable-other	313,458	192,292	121,166	63%
Prepaid Expenses	5,099	1,291	3,808	295%
Inventories	26,870	26,870	-	-
Total Current Assets	406,704	402,621	4,083	1%
Fixed Assets	13,470	13,470	-	-
Less Accumulated Depreciation	(13,470)	(13,470)	-	-
Net Fixed Assets	-	-	-	-
Notes receivable- Others				-
Total Other Assets	-	-	-	-
Deferred Outflow of Resources				
Total Assets	406,704	402,621	4,083	1%
Liabilities				
Accounts Payable	-	5,646	(5,646)	-100%
Accrued Liabilities	1,708	18,451	(16,743)	-91%
Deferred Revenue	-	-	-	-
Total Current Liabilities	1,708	24,097	(22,389)	-93%
Notes Payable-Corporate	-	-	-	-
Other	4,571	4,571	-	-
Total Noncurrent Liabilities	4,571	4,571	-	-
Defered Inflow of Resources	-	-	-	-
Total Liabilities	6,279	28,668	(22,389)	-78%
Equity				
Investment in capital assets,net	-	-	-	-
Unrestricted net assets	373,953	285,537	88,416	31%
Restricted net assets	- -	-	-	-
Net income	26,472	88,416	(61,944)	-70%
Total Equity	400,425	373,953	26,472	7%
Total Liabilities and Equity	406,704	402,621	4,083	1%

Housing Authority of the City of Winston- Salem Revenue and Expense Statement Imperial Property Management October 1, 2022 - January 31, 2023

October 1, 2022 - Sandary 51, 2025	YTD Actual	YTD Budget	Variar Amount	nce Percentage
Operating Income			-	
Other income	3,868	0	3,868	100.00%
Management fees	102,496	101,685	811	0.80%
Interest on general fund	0	- -	_	-
Total Income	106,364	101,685	4,679	4.60%
Operating Expenditures				
Administrative	30,795	22,216	8,579	38.62%
Tenant Services	-	-	_	-
Utilities	-	-	-	-
Maintenance	34,677	35,572	(895)	-2.52%
Protective Services	12,698	11,196	1,502	13.42%
General	1,722	3,490	(1,768)	-50.66%
Total Operating Expenses	79,892	72,474	7,418	10.24%
Net Income (Loss) before depreciation	26,472	29,211	(2,739)	-9.38%
Depreciation expense				-
Net Income (Loss)	26,472	29,211	(2,739)	-9.38%
Other Changes In Cash				
Principal payments on debt	-	-	-	-
Capital Exp/Long Term Improvements	-	-	-	-
Replacement Reserve Pymts	-	-	-	-
Changes in Assets/Liabilities	(147,363)	(139,950)	(7,413)	-5.30%
Depreciation expense add back				
Cash Increase (Decrease)	(120,891)	(110,739)	(10,152)	-9.17%

HOUSING AUTHORITY OF THE CITY OF WINSTON-SALEM BALANCE SHEET & RATIO DATA As of 1/31/2023

		BALANCE SHEET SUMMARY	003lr	006lr	008lr	009lr	012lr	021lr	022lr	037lr	038lr	040lr 041lr	160mr	165mr
			Piedmont	Cleveland	Sunrise	Crystal	Healy	Townview	Stoney	The Oaks	Camden Station	Brookside View	Plaza	Drayton Pines
	1000-00-000	ASSETS												
	1300-00-000	TOTAL CURRENT ASSETS	873,855.08	1,053,245.25	607,675.73	434,740.83	295,056.43	137,265.64	153,142.61	154,830.83	76,274.32	53,710.87	-160,854.26	153,762.42
	1499-00-000	TOTAL NONCURRENT ASSETS	1,620,499.87	1,611,472.25	1,040,176.58	922,243.25	839,171.99	1,058,141.42	2,583,852.68	3,934,459.68	3,013,946.28	2,598,444.18	284,784.10	2,630,736.34
	1999-00-000	TOTAL ASSETS	2,494,354.95	2,664,717.50	1,647,852.31	1,356,984.08	1,134,228.42	1,195,407.06	2,736,995.29	4,089,290.51	3,090,220.60	2,652,155.05	123,929.84	2,784,498.76
	2000-00-000	2000-00-000 LIABILITIES & EQUITY												
	2001-00-000	2001-00-000 LIABILITIES:												
	2299-00-000	TOTAL CURRENT LIABILITIES	217,883.33	257,834.24	188,827.38	195,781.64	117,117.96	46,161.85	57,029.59	72,792.42	23,655.85	34,087.96	190,961.42	98,941.03
	2399-00-000	TOTAL NONCURRENT LIABILITIES	15,403.06	23,727.54	13,176.42	12,359.98	8,465.33	4,116.09	3,873.09	3,076.89	627,795.82	188,730.16	2,744,860.75	2,228,129.27
	2499-00-000	TOTAL LIABILITIES	233, 286.39	281,561.78	202,003.80	208,141.62	125,583.29	50,277.94	60,902.68	75,869.31	651,451.67	222,818.12	2,935,822.17	2,327,070.30
	2800-00-000	EQUITY												
	2899-00-000	ТОТАL ЕQUITY	2,261,011.70	2,383,155.72	1,445,848.51	1,148,842.46	1,008,645.13	1,145,129.12	2,676,092.61	4,013,421.20	2,438,768.93	2,429,336.93	-2,811,892.33	457,428.46
	2999-00-000	2999-00-000 TOTAL LIABILITIES AND EQUITY	2,494,298.09	2,664,717.50	1,647,852.31	1,356,984.08	1,134,228.42	1,195,407.06	2,736,995.29	4,089,290.51	3,090,220.60	2,652,155.05	123,929.84	2,784,498.76
2		CURRENT RATIO	003lr	006lr	008lr	009Ir	012lr	021lr	022lr	037Ir	038lr	040lr 041lr	160mr	165mr
6			Piedmont	Cleveland	Sunrise	Crystal	Healy	Townview	Stoney	The Oaks	Camden Station	Brookside View	Plaza	Drayton Pines
		TOTAL CURRENT ASSETS TOTAL CURRENT LIABILITIES	873,855.08	1,053,245.25	607,675.73	434,740.83	295,056.43	137,265.64	153,142.61	154,830.83	76,274.32	53,710.87	-160,854.26	153,762.42
		CURRENT RATIO	4.01	4.08	3.22	2.22	2.52	2.97	2.69	2.13	3.22	7.74	-0.84	1.55
		QUICK RATIO	003lr	006lr	008lr	009lr	012lr	021lr	022lr	037lr	038lr	040lr 041lr	160mr	165mr
_		(Does not include inventory)	Piedmont	Cleveland	Sunrise	Crystal	Healy	Townview	Stoney	The Oaks	Camden Station	Brookside View	Plaza	Drayton Pines
		TOTAL CURRENT ASSETS (less inventory) TOTAL CIRRENT LIABILITIES	849,503.30	1,015,474.77	603,591.56	429,537.91	289,223.10	136,037.19	152,342.04	154,364.90	72,702.07	53,710.87	-160,854.26	153,762.42
		QUICK RATIO	3.90	3.94	3.20	2.19	2.47	2.95	2.67	2.12	3.07	7.74	-0.84	1.55

HOUSING AUTHORITY OF THE CITY OF WINSTON-SALEM INCOME and EXPENSE DATA 10/1/2022-1/31/2023

	INCOME & EXPENSE DATA	003lr	006lr	008lr	009lr	012lr	021lr	022lr	037lr	038lr	040lr 041lr	160mr	165mr
	WITHOUT DEPRECIATION	Piedmont	Cleveland	Sunrise	Crystal	Healy	Townview	Stoney	The Oaks	Camden Station	Brookside View	Plaza	Drayton Pines
3000-00-000													
3199-00-000	NET TENANT INCOME	188,841.44	227,681.27	148,834.75	186,007.00	131,340.00	47,718.38	54,929.96	62,863.00	38,672.00	32,177.00	136,025.41	122,888.06
3499-00-000	TOTAL GRANT INCOME	586,568.50	561,038.50	279,183.50	236,202.50	92,355.50	84,851.50	56,328.50	46,777.50	21,589.00	175.50	0.00	0.00
3699-00-000	TOTAL OTHER INCOME	39,980.80	15,930.12	8,896.25	1,351.40	27,070.10	12.14	24.45	22.60	14.54	6.73	0.00	25.71
3999-00-000	TOTAL INCOME	815,390.74	804,649.89	436,914.50	423,560.90	250,765.60	132,582.02	111,282.91	109,663.10	60,275.54	32,359.23	136,025.41	122,913.77
4000-00-000													
4199-00-000	TOTAL ADMINISTRATIVE EXPENSES	184,772.94	187,822.05	159,860.14	162,487.69	89,929.43	43,379.90	42,074.65	39,524.48	28,258.96	10,735.75	56,129.65	36,964.11
4299-00-000	TOTAL TENANT SERVICES EXPENSES	14,005.76	13,435.74	12,503.45	13,231.76	9,733.07	3,310.79	2,377.31	2,377.31	1,158.57	657.67	0.00	93.55
4399-00-000	TOTAL UTILITY EXPENSES	206,528.48	162,437.02	89,877.70	73,846.16	40,710.36	2,493.52	7,886.52	13,247.50	4,223.96	2,557.60	3,170.22	2,605.15
4499-00-000	TOTAL MAINTENANCE EXPENSES	342,077.06	265,357.62	155,254.66	126,649.57	62,411.19	47,028.94	38,017.10	43,368.95	29,839.91	16,064.65	104,059.56	26,076.73
4499-99-000	TOTAL PROTECTIVE SERVICES	14,629.63	11,795.73	50,561.70	50,358.90	49,225.62	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4599-00-000	TOTAL GENERAL EXPENSES	40,364.09	42,533.00	54,018.17	60,833.46	18,493.57	6,136.77	14,489.70	11,060.12	8,530.99	7,428.18	10,903.54	6,493.60
4699-00-000	TOTAL CASUALTY LOSS / EXTRAORDINARY MAINT	14,942.50	0.00	0.00	00:00	9,180.00	0.00	0.00	5,824.00	0.00	0.00	0.00	0.00
4899-00-000	TOTAL FINANCING EXPENSES	0.00	0.00	0.00	0.00	0.00	00:00	00:00	0.00	0.00	3,080.44	0.00	21,337.11
2999-00-000	TOTAL NONOPERATING ITEMS	127,615.63	97,546.53	53,254.60	30,051.42	35,593.38	27,746.46	39,992.92	58,580.30	44,085.56	31,381.80	17,395.04	36,135.98
8000-00-000	TOTAL EXPENSES	944,936.09	780,927.69	575,330.42	517,458.96	315,276.62	130,096.38	144,838.20	173,982.66	116,097.95	71,906.09	191,658.01	129,706.23
	TOTAL EXPENSES (NO DEPRECIATION)	817,320.46	683,381.16	522,075.82	487,407.54	279,683.24	102,349.92	104,845.28	115,402.36	72,012.39	40,524.29	174,262.97	93,570.25
0000		120 545 35	00 000	130 415 03	90 000 00	20 113 73	7 405 64	00 333 66	24 240 56	EE 023 44	20 545 05	09 (69 33	34 505 3
000-00-0006		-129,545.35	73,722.20	-138,413.92	00.888,68-	-04,511.02	7,403.04	-33,555.29	-04,519.50	19,779,00-	-39,340.80	, 032.0U	-0,/92.40
	NET INCOME (LOSS) NO DEPRECIATION	-1,929.72	121,268.73	-85,161.32	-63,846.64	-28,917.64	30,232.10	6,437.63	-5,739.26	-11,736.85	-8,165.06	-38,237.56	29,343.52
	LIPH CASH FLOW DATA	003lr	006lr	008lr	009lr	012lr	021lr	022lr	037lr	038lr	040lr 041lr	160mr	165mr
		Piedmont	Cleveland	Sunrise	Crystal	Healy	Townview	Stoney	The Oaks	Camden Station	Brookside View		Drayton Pines
	NET INCOME (LOSS)	-129,545.35	23,722.20	-138,415.92	-93,898.06	-64,511.02	2,485.64	-33,555.29	-64,319.56	-55,822.41	-39,546.86	-55,632.60	-6,792.46
	Capital Expellse/Long Term Improvements Replacement Reserve Payments											3,234.13	13,703.00
	Extraordinary Items												
	Depreciation Add Back	127,615.63	97,546.53	53,254.60	30,051.42	35,593.38	27,746.46	39,992.92	58,580.30	44,085.56	31,381.80	17,395.04	36,135.98
	Net Cash Increase (Used) in Operations	-1,929.72	121,268.73	-85,161.32	-63,846.64	-28,917.64	30,232.10	6,437.63	-5,739.26	-11,736.85	-8,165.06	-35,003.43	43,046.52
	LIPH UNIT DATA	003lr	006lr	008lr	009lr	012lr	021lr	022lr	037lr	038lr	040lr 041lr	160mr	165mr
		Piedmont	Cleveland	Sunrise	Crystal	Healy	Townview	Stoney	The Oaks	Camden Station	Brookside View	Plaza	Drayton Pines
	# of Housing Units	240	244	195	201	106	49	48	20	30	15	78	44
	Rental Months Year To Date	4	4	4	4	4	4	4	4	4	4	4	4
	# Unit Months Year to Date	096	926	780	804	424	196	192	200	120	09	312	176
	Average Rent Per Unit Month	153.54	191.81	177.36	225.66	307.14	236.85	279.08	308.81	309.58	529.28	423.69	630.23
	Average Subsidy Per Unit	611.01	574.83	357.93	293.78	217.82	432.92	293.38	233.89	179.91	2.93	•	•
		764.55	766.64	535.29	519.45	524.96	92'699	572.46	542.70	489.49	532.21	423.69	630.29
	Average Operating Expense Per Unit	851.38	700.19	669.33	606.23	659.63	522.19	546.07	577.01	600.10	675.40	558.54	531.65

