



**Becky Blankenship, FDBIA** has extensive experience leading and overseeing alternative delivery teams as a designer, construction manager, and owner advisor. She has served in leadership roles on over fifty Design-Build and Progressive Design-Build projects, with a strong emphasis on team dynamics, innovative processes, and continuous improvement of collaborative delivery. As a former Manager of Operations in a global construction management firm, Becky offers a comprehensive understanding of project delivery and execution. She served as Principal in Charge and Alternative Delivery Advisor on projects ranging from \$3 million to \$6 billion, managing complex workflows, ensuring efficient resource allocation, and maintaining cost control.

Her expertise in budget management, scheduling, and risk mitigation ensures projects are completed on time and within budget. Becky's experience in conflict resolution and collaborative decision-making helps owners navigate team dynamics in alternative delivery projects. She excels at maintaining stakeholder alignment and overseeing project integration from pre-construction to close-out. Her representative clients include Washington State Ferries, Energy Northwest, Boeing, Sound Transit, Washington State Department of Transportation, Texas Department of Transportation, VIA Metro, Valley Metro, Spokane Transit Authority, the US Army Corps of Engineers, Washington State University and Gonzaga University.

### **Work Experience**

- ❑ Progressive Design-Build Consulting, LLC, 2024 - Present
- ❑ Executive Coach, 2017 - Present
- ❑ Hill International, 2019-2024
- ❑ ALSC Architects, 2017-2019
- ❑ Leone & Keeble Construction, 2014-2017
- ❑ Bernardo Wills Architects, 2004-2014
- ❑ Various Architectural Firms, 2000-2004
- ❑ United States Air Force, 1996-2000

### **Education:**

- ❑ Gonzaga University, WA, PhD(c), degree expected 2026
- ❑ Montana Tech of the University of Montana, MS in Project Engineering & Management, 2010

### **Honors:**

- ❑ DBIA Fellow, 2023
- ❑ US Air Force Medals: Humanitarian (2000), Achievement (1998, 2000), Expert Marksman (2000)

### **Progressive Design-Build Project Profiles**

Becky has served as Principal-in-Charge (PIC) and/or Alternative Delivery Advisor for many owners. Below are representative project profiles.

**Energy Northwest, Cascade Advanced Energy Facility** (*approximately \$6 billion*) Guiding Energy Northwest through its first use of Progressive Design-Build for a first-of-a-kind advanced nuclear facility. In partnership with Robynne Thaxton, Becky is leading the owner through the full PDB readiness and implementation process: developing governance and decision-making structures, establishing cross-organizational alignment among Energy Northwest, X-energy, Cascade, and Amazon, creating owner-side operating protocols, and facilitating early partnering and culture-building across multiple organizations. She delivers PDB training for the owner team and their advisors, guided the design-build procurement process, and is managing the ongoing progression of the PDB process on their behalf. Becky's role centers on preparing the owner's organization for success - building confidence, clarity, and cohesion - so they can effectively lead a highly complex, first-time PDB program.

**Sound Transit, Operations & Maintenance Facility South (OMF South)**, (*approximately \$2.6B*) Becky is serving as Sound Transit's Progressive Design-Build advisor for the OMF South program, supporting the agency through its first major PDB procurement. She has provided targeted training for Sound Transit leadership and project staff - including Establishing the GMP and Schedule Development & Management - and has helped prepare the organization for the full PDB process. Becky's work includes advising on procurement strategy, reviewing RFQ responses, supporting the development of the RFP, guiding the shortlisting process, shaping and facilitating proprietary meetings, designing a collaborative workshop for all finalists, and advising Sound Transit through their evaluation and selection framework. Her role centers on strengthening Sound Transit's internal readiness, ensuring transparency and consistency in the procurement process, and helping the owner confidently navigate PDB best practices for a highly visible and complex capital program.

**Washington State Ferries, System Electrification Program (SEP)** (approximately \$4 billion) The SEP includes the conversion of 6 existing vessels to hybrid-electric power, the procurement of 16 brand-new hybrid-electric vessels, the complete electrification of 16 terminals, and comprehensive workforce training to facilitate the operation of a 100% emission-free ferry fleet by 2050. WSF's program is the largest marine electrification effort underway in the world today. Becky was the PIC of the GEC team tasked with defining, estimating, scheduling, and authorizing scopes of work. Becky and her team provided overall program management, program controls, cost engineering and control, schedule management, document management, risk management, contract management, quality management, communication management, and environmental permitting.

**Sound Transit, E360 East Link Light Rail Extension** (approximately \$230 million) Sound Transit's E360 Segment, the terminal segment of the East Link Light Rail extension, is a 1.8-mile line stretching from East Bellevue to the main Microsoft campus in Redmond. The alignment includes aerial guideway, at-grade and retained cut sections and features two new platform stations, one pedestrian bridge, and a 300-vehicle parking garage. The estimated civil construction cost of the project is approximately \$240 million. Becky served as the Project Manager and Principal-in-Charge for the DBPM team, overseeing the final 3 years of the program and the project closeout.

**Snohomish County, Arlington Operations Center Redevelopment** (approximately \$76 million) This PDB project includes master site planning, critical areas, and environmental challenges, along with the need to support a state of continuous operations for road crews during construction. The project will redevelop a main administration building, anticipated to be 15,000 SF, along with ancillary material storage and some parking and fleet needs. Becky provided alternative project delivery process support through owner training, design build team procurement, development of procurement and contracting documents, and assisted the County in obtaining approval from Washington State to use the PDB delivery method. She also provided traditional owner representation and project management services for the project.

**City of Spokane, WA, Public Library Bond Program** (approximately \$77 million) Becky provided program, project, and construction management support for the Spokane Public Library's construction bond program, including the remodel of the 3-story Downtown Library; a 30,000 SF expansion to the Shadle Library branch; and new facilities at Liberty Park, Libby Center, and North Indian Trail. She oversaw the environmental, zoning, and conditional use permit processes, assisted with securing applicable permits, and procured specialty consultants and vendors. Becky also facilitated and participated in community informational meetings, coordinated with authorities having jurisdiction for the plan review and design review board applications, managed cost control, and advised the Owner on various delivery methods throughout design and construction.

### Other Progressive Design-Build Experience

Becky has managed a number of PDB projects, including but not limited to the projects listed below.

- ❑ Chelan Public Utility District Anderson Canyon-Coles Corner
- ❑ SeaLink Telecommunications Facility, Westport, WA
- ❑ Energy Northwest Generator Assembly Building, Richland, WA
- ❑ Pier 66/T91 Shore Power Improvements, Seattle, WA
- ❑ Snohomish Conservation District Natural Resource Center, Everett, WA
- ❑ Airway Heights Recreation Center, Airway Heights, WA
- ❑ Spokane Central Service Center, Spokane, WA, *DBIA National Award of Merit*
- ❑ Richland City Hall, Richland, WA
- ❑ WSU Student Union Building, Richland, WA
- ❑ North Mason Regional Fire Authority Headquarters Fire Station, Belfair, WA
- ❑ Richland Station 74, Richland, WA
- ❑ Richland Stations 73 & 75, Richland, WA
- ❑ Richland Station 76, Richland, WA
- ❑ Riverfront Park U.S. Pavilion, Spokane, WA, *DBIA National Project of the Year*
- ❑ Boardman Fire 81, Boardman, OR
- ❑ Morrow County Administration Facility, Irrigon, OR
- ❑ Poulsbo Fire Station, Poulsbo, WA
- ❑ Benton County Juvenile Detention/Sherriff's Office, Kennewick, WA
- ❑ Benton County Recovery Center, Kennewick, WA
- ❑ Benton Rural Electric Association Administration Building, Prosser, WA