



Robynne Thaxton, JD, FDBIA is one of the leading experts in construction law and alternative procurement in the United States. Robynne has been a construction attorney for 36 years and moved into consulting on construction projects when she founded PDBC in 2018. Robynne is the past chair of the DBIA National PDB Resources Committee and a primary author of the DBIA PDB Deeper Dive and PDB Best Practices. Robynne also chaired the DBIA Education Committee that produced the latest DBIA Universal Best Practices document. She has extensive experience training people in design-build, having taught the DBIA Certification Course Contracts and Risk Management since 2005. She also co-developed and has taught the DBIA Progressive Design-Build Done Right course since 2018. Robynne completed the DBIA Collaborative Delivery Leadership Academy in 2025.

Robynne has participated in over 50 progressive design-build projects with an overall value in excess of \$30 billion in many different industries. She specializes in assisting owners in preparing for their first PDB project, including performing owner readiness assessments, training in PDB, developing defensible PDB procurements through a Request for Qualifications and Request for Proposals process, assisting with the development of the PDB Contract and process, and facilitating the PDB selection process. Robynne also remains involved with the projects to answer PDB related questions and to guide the parties through the development of the contract amendments.

Work Experience

- ❑ Progressive Design-Build Consulting, LLC, 2018 - Present
- ❑ Thaxton Parkinson, PLLC, 2008 - Present
- ❑ Groff Murphy PLLC, 1994-2008
- ❑ Seattle University Albers School of Management Adjunct Professor, 2002 - 2005
- ❑ XO Communications, Director of Contract Administration 2000 - 2001
- ❑ Perkins Coie LLP: 1989 - 1994

Education:

- ❑ University of Colorado, Boulder, Juris Doctor 1989
- ❑ University of Texas at Austin, BA English 1986

Honors:

- ❑ DBIA Designated Professional, 2006
- ❑ DBIA Fellow, 2018
- ❑ DBIA Distinguished Leader Award, 2021
- ❑ Washington Super Lawyer, 2010-2026

Progressive Design-Build Project Profiles

Toronto Transit Commission, Bloor Yonge Subway Expansion (*approximately \$2 billion*) The TTC is doubling the size of its underground Bloor Yonge station using progressive design-build. This project is the first time the TTC would use progressive design-build, and Robynne was deeply involved with developing the contract and procurement documents and trained the TTC team in progressive design-build. Robynne continues to be involved with the project providing advice and training in the various project stages. Reference: Ali Osgouei Ali.Osgouei@aecom.com

Energy Northwest New Nuclear, Cascade Small Modular Reactor Project (*approximately \$4 billion*) ENNN is developing one of the first small modular nuclear reactor projects in the country. PDB is a new delivery method not just to ENNN but to the nuclear industry. Robynne engaged with ENNN early in the project development, assisted with structuring the project and establishing the roles and responsibilities of the project participants, determining ENNN's readiness for progressive design-build, training ENNN in PDB, establishing the project governance structure, developing the RFQ, RFP and Contract Documents, facilitated the procurement of the Owner's Advisor as well as the Design-Build Team, and negotiating the contract with the selected Design-Builder. Reference: Cassandra Otto csotto@energy-northwest.com

Bonneville Power Administration, Ross Campus Improvements Program (*approximately \$500 million*). BPA's project encompassed the renovation of eight separate buildings on its Ross Campus Headquarters in Vancouver, Washington. The buildings included highly technical buildings such as the Technical Services Building and Controls Center as well as warehouse facilities and a fueling station. BPA is the federal agency responsible for the management of the electrical grid in the NW United States and to maintain these vital services 24/7, the project had to be designed and constructed in phases. BPA is one of the earliest federal agencies to engage in PDB, and Robynne provided training in PDB, assisted in structuring the project and program, drafted

the RFQ, RFP, and Contract Documents, and facilitated the procurement process. Reference: Matt Balogh mtbalogh@bpa.gov

WSDOT SR 167 Gateway Project (*approximately \$ 500 million*). The Gateway Project is the third progressive design-build project where Robynne has provided assistance to WSDOT. The other two were the Coastal 29 Fish Passage Project and the Kitsap Fish Passage Project. For all of these projects, Robynne provided input into the contract and procurement documents and facilitated the selection process for the design-build team. Robynne is currently assisting WSDOT in getting ready to perform PDB for its Interstate Bridge Replacement Program, which includes the \$10 billion I-5 bridge across the Columbia River between Vancouver, WA and Portland, OR. Reference: Daniel Babuca: Daniel.Babuca@consultant.wsdot.wa.gov

Other Progressive Design-Build Experience

In addition to the projects profiled above, through PDBC and Thaxton Parkinson PLLC, Robynne has an extensive background in PDB in a large range of industries. Below are representative projects.

- ❑ Assisting the Maryland Transit Authority with the development of their progressive design-build program for the Red Line projects.
- ❑ Assisting Sound Transit with the procurement documents and contract for the Operations and Maintenance Facility South project (approx. \$1.2 billion)
- ❑ Owner's Advisor team for Austin Transit Partners development of light rail in Austin, TX (approx. \$6 billion).
- ❑ Assisting the Washington State Department of Transportation as a PDB advisor for the following:
 - 167 - I-5 to SR 161 Stage 2b project (approx. \$550 million)
 - Kitsap Fish Passages project (approx. \$400 million)
 - Thurston County Fish Passages Project (approx. \$500 million),
 - Coastal 29 Fish Passages Project (approx. \$200 million)
- ❑ Assisting Energy Northwest with the progressive design-build Columbia Station Generator Assembly Building Project (approx. \$5 million).
- ❑ Assisted the Port of Seattle in developing their progressive design-build procurement and contract documents and providing training for the T91 Uplands Redevelopment Project (approx. \$100 million)
- ❑ Assisting the Seattle City Light with developing the PDB contract model and procurement documents for Underground Cable Replacement Project (approx. \$900 million)
- ❑ Assisting Grant County Public Utility District with the PDB renovation of its Power Delivery Facility* (approx. \$100 million), developed the RFQ/RFP and PDB contract for the Grant County Public Utility District Substation Reliability Project (approx. \$13 million) and the Load Growth Project (approx. \$100 million)
- ❑ Assisted Western Washington University in developing the procurement and contract documents, facilitating the selection process and negotiating the contract for the following:
 - PDB New Administration Building Project (\$10 million),
 - PDB Coast Salish House of Healing (\$4 million),
 - Heating Conversion Project (approx. \$150 million), and
 - PDB Student Development and Success Center (\$40 million)
- ❑ Assisting the Pasco Public Facilities District with the PDB Aquatics Facility Project (approx. \$25 million; 2023-2024)
- ❑ Assisted the Harborview Bond Program Team (Harborview/UW and King County) in assessing readiness to do progressive design-build projects (\$1.7 billion).
- ❑ Assisted Tacoma Power in developing the procurement and contract documents, facilitating the selection process and negotiating the contract for the Alder Hydroelectric Re-wind (approx. \$10 million; 2019), the Cushman Hydroelectric Re-wind (approx. \$30 million; 2020-2021)
- ❑ Assisting Kedren Community Health with its PDB new hospital projects (approx. \$200 million)
- ❑ Consulted with the City of Portland to develop the RFQ/RFP and PDB contract for renovation of the Portland Building, a historic landmark (\$100 million)
- ❑ Developed the RFQ/RFP and design-build contract for the Port of Seattle's Hardstand Project at Seattle/Tacoma International Airport (\$24 million), the Alternative Utility Facility at Seattle/Tacoma International Airport (\$28 million), and the PDB International Arrivals Facility (approx. \$600 million)

