



Robynne Thaxton, JD, FDBIA is one of the leading experts in construction law and alternative procurement in the United States. Robynne is the past chair of the DBIA National PDB Resources Committee and a primary author of the DBIA PDB Deeper Dive. She is also leading the DBIA National effort in developing progressive design-build best practices. Robynne also chaired the DBIA Education Committee that produced the latest DBIA Universal Best Practices document. She served on the DBIA National Board from 2010 to 2016 and has served on many other DBIA Committees. She co-developed and has taught the DBIA Progressive Design-Build Done Right course since 2018 and has taught the DBIA Contracts and Risk Management course since 2004.

Robynne has participated in over 45 PDB projects with a value in excess of \$25 billion. Representative clients include: the Washington State Department of Transportation, Energy Northwest, Sound Transit, the State of Washington, the cities of Seattle, Tacoma, Spokane, and Portland, King and Spokane Counties, the University of California system, Western Washington University, Bonneville Power Administration, and the Toronto Transit Commission. In 2018 Robynne was appointed by Governor Jay Inslee to the Washington State Capital Projects Advisory Review Board, the body that reviews and recommends changes to all Washington legislation regarding public capital projects.

Work Experience

- ❑ Progressive Design-Build Consulting, LLC, 2018 - Present
- ❑ Thaxton Parkinson, PLLC, 2008 - Present
- ❑ Groff Murphy PLLC, 1994-2008
- ❑ Seattle University Albers School of Management Adjunct Professor, 2002 - 2005
- ❑ XO Communications, Director of Contract Administration 2000 - 2001
- ❑ Perkins Coie LLP: 1989 - 1994

Education:

- ❑ University of Colorado, Boulder, Juris Doctor 1989
- ❑ University of Texas at Austin, BA English 1986

Honors:

- ❑ DBIA Designated Professional, 2006
- ❑ DBIA Fellow, 2018
- ❑ DBIA Distinguished Leader Award, 2021
- ❑ Washington Super Lawyer, 2010-2025

Progressive Design-Build Project Profiles

Robynne has assisted many owners in getting ready for progressive design-build. Below are selected project profiles.

Energy Northwest, Small Nuclear Reactor Project (*approximately \$4 billion*) Energy Northwest is developing a first of a kind nuclear reactor using new technology and decided to use the progressive design-build delivery method. Robynne is working with her partner Becky Blankenship to prepare Energy Northwest to manage the project using progressive design-build, including training the Energy Northwest in the delivery method, assisting with establishing the project decision making process, facilitating the selection of the Owner's Engineer, developing the design-build procurement process, and developing the contract with the design-build team. Reference: Cassandra Otto csotto@energy-northwest.com

Toronto Transit Commission, Bloor Yonge Subway Expansion (*approximately \$2 billion*) The TTC is doubling the size of its underground Bloor Yonge station using progressive design-build. Robynne assisted with developing the contract and procurement documents and trained the TTC team in progressive design-build. Reference: Ali Osgouei Ali.Osgouei@aecom.com

City of Washougal Washington, 32nd St. Rail Crossing (*approximately \$75 million*) The City of Washougal is using PDB to remove one of the most dangerous rail crossings in the state. Robynne provided training for the City and staff, assisted the City in determining the appropriate delivery method and selecting the owner's advisor, drafted the OA and PDB contract and procurement documents, and facilitated the selection of the design-builder. Reference: Scott Collins: scott.collins@cityofwashougal.us

City of Wenatchee, WA, Confluence Parkway Project (*approximately \$180 million*). The City of Wenatchee is utilizing PDB to design and construct an alternative north/south roadway to provide congestion relief and improve connectivity and pedestrian access. Robynne provided training for the City and its staff, developed the PDB model, assisted with obtaining approval from the PRC, developed the contract and procurement documents

and facilitated the selection of both the Owner Advisor team and the Design-Build Team. Reference: Jake Lewing: Jlewing@wenatcheewa.gov

WSDOT SR 167 Gateway Project (*approximately \$ 500 million*). The Gateway Project is the third progressive design-build project where Robynne has provided assistance to WSDOT. The other two were the Coastal 29 Fish Passage Project and the Kitsap Fish Passage Project. For all of these projects, Robynne assisted with obtaining approval from the PRC, provided input into the contract and procurement documents and facilitated the selection process for the design-build team. Reference: Daniel Babuca: Daniel.Babuca@consultant.wsdot.wa.gov

Western Washington University Alma Clark Glass Residential Hall (*approximately \$60 million*). Western Washington University needed to increase its inventory of student housing. They decided to use the progressive design-build delivery method because the University needed assistance with the location, the determination of the building amenities, and the size of the dormitory. Robynne developed the project model, assisted with obtaining approval from the PRC, drafted the procurement and contract documents, conducted numerous trainings with the team, and facilitated the selection of the design-builder. Reference: Alexis Blue: alexis.blue@wwu.edu

Western Washington University Student Success Center (*approximately \$50 million*). WWU is developing a Student Success Center to provide a “one stop shop” for student services, combining many different departments and services under one roof including a new Welcome Center with Student Advising; Student Counseling; the President’s, Provost’s and Vice President’s offices; Board of Trustees; Facilities Management; Enrollment and Student Services; Student Engagement and many other student services. Unfortunately, when the legislature approved the funding, the facility’s budget was cut by twenty percent. The University decided to use progressive design-build so that the design-build team could assist them with working with each of the stakeholders to determine a new configuration for the programmatic elements of the building. Robynne assisted with obtaining PRC approval, developing the procurement documents and facilitating the procurement, providing the contract documents, and providing ongoing support as needed. Reference: Alexis Blue: alexis.blue@wwu.edu

Other Progressive Design-Build Experience

In addition to the projects profiled above, through PDBC and Thaxton Parkinson PLLC, Robynne has an extensive background in PDB in a large range of industries. Below are representative projects.

- ❑ Assisting the Maryland Transit Authority with the development of their progressive design-build program for the Red Line projects.
- ❑ Assisting Sound Transit with the procurement documents and contract for the Operations and Maintenance Facility South project (approx. \$1.2 billion)
- ❑ Assisting Ben Franklin Transit with their progressive design-build maintenance facility (approx.. \$7.5 million).
- ❑ Assisting Energy Northwest with the progressive design-build Columbia Station Generator Assembly Building Project (approx. \$5 million).
- ❑ Assisting the New York Public Housing Preservation Trust in developing progressive design-build procurement documents and contracts for their program re-developing public housing in New York City (each project between \$200 and \$600 million).
- ❑ Owner’s Advisor team for Austin Transit Partners development of light rail in Austin, TX (approx. \$6 billion).
- ❑ Drafting procurement and contract documents for Snohomish Public Utility District progressive design-build operations and maintenance facility (approx.. \$70 million)
- ❑ Developed design-build best practices and training for the Federal Aviation Administration.
- ❑ Assisted Western Washington University in developing the procurement and contract documents, facilitating the selection process and negotiating the contract for the following:
 - PDB New Administration Building Project (\$10 million),
 - PDB Coast Salish House of Healing (\$4 million),
 - Heating Conversion Project (approx. \$150 million), and
 - PDB Student Development and Success Center (\$40 million)



- ❑ Consulting with Nossaman LLP in the East County Advanced Water Purification Project PDB construction in developing the procurement and contract documents for this PDB project near San Diego, CA (approx. \$400 million)
- ❑ Assisting Kedren Community Health with its PDB new hospital projects (approx. \$200 million)
- ❑ Assisted the Port of Seattle in developing their progressive design-build procurement and contract documents and providing training for the T91 Uplands Redevelopment Project (approx. \$100 million)
- ❑ Assisting the Seattle City Light with the following:
 - Developing the PDB contract model and procurement documents for Underground Cable Replacement Project (approx. \$700 million)
 - Developing the procurement documents and contract for the following traditional design-build projects: Broad Street Substation Switchgear Project (\$20 million; 2023-2024); Boundary Dam Generator Overhaul Project (Units 51, 52, and 54) (\$61 million; 2019); and Cedar Falls Substation Replacement (\$13 million; 2019-2021)
- ❑ Assisting the Washington State Department of Transportation as a PDB advisor for the following:
 - 167 - I-5 to SR 161 Stage 2b project (approx. \$550 million)
 - Kitsap Fish Passages project (approx. \$400 million)
 - Thurston County Fish Passages Project (approx. \$500 million),
 - Coastal 29 Fish Passages Project (approx. \$200 million)
- ❑ Assisting Grant County Public Utility District with the PDB renovation of its Power Delivery Facility* (approx. \$100 million), developed the RFQ/RFP and PDB contract for the Grant County Public Utility District Substation Reliability Project (approx. \$13 million) and the Load Growth Project (approx. \$100 million)
- ❑ Owner's Advisor team for the King County Mouth of Duwamish PMOA
- ❑ Owner's Advisor team for the King County Fixed Assets Portfolio PMOA
- ❑ Assisted the Harborview Bond Program Team (Harborview/UW and King County) in assessing readiness to do progressive design-build projects (\$1.7 billion).
- ❑ Worked with the Washington State Department of Enterprise Services in developing their PDB form contracts.
- ❑ Developed ten design-build training modules for the Washington State Department of Transportation.
- ❑ With Hill International, assisted with developing design-build best practices white papers for Washington State Legislature Joint Transportation Commission
- ❑ Consulted with the City of Portland to develop the RFQ/RFP and PDB contract for renovation of the Portland Building, a historic landmark (\$100 million)
- ❑ Developed the RFQ/RFP and design-build contract for the Port of Seattle's Hardstand Project at Seattle/Tacoma International Airport (\$24 million) and the Alternative Utility Facility at Seattle/Tacoma International Airport (\$28 million)
- ❑ Developed the RFQ/RFP and PDB contract for PDB renovation of the International Arrivals Facility at Seattle/Tacoma International Airport (\$650 million)
- ❑ Assisting Tacoma Water with the PDB construction of a new Water Operations Building (approx. \$17 million; 2023-2024) and the Fennel Creek Pump House Project (approx. \$10 million; 2024)
- ❑ Assisting the City of Ellensburg with the PDB Fieldhouse Project (approx. \$30 million; 2024)
- ❑ Assisting the Pasco Public Facilities District with the PDB Aquatics Facility Project* (approx. \$25 million; 2023-2024)
- ❑ Assisting Spokane County with the PDB County Operations Building project* (approx. \$20 million; 2023)
- ❑ Assisted Tacoma Power in developing the procurement and contract documents, facilitating the selection process and negotiating the contract for the Alder Hydroelectric Re-wind (approx. \$10 million; 2019), the Cushman Hydroelectric Re-wind (approx. \$30 million; 2020-2021)

