Chicago Metro Area (60563) (845) 216-3526 efliegel@gmail.com linkedin.com/in/ericfliegel

# GLOBAL SUPPORT LEADER & FRACTIONAL ADVISOR | CUSTOMER AND EMPLOYEE DIGITAL EXPERIENCE

Transforming support into a strategic differentiator

- Built and led global support teams of 250+ across the Americas, EMEA, and APAC, scaling delivery during periods of rapid growth and transformation
- Created and operationalized the RAFT (Respond And Follow Through) + NUDGE (Next Update Due for a Great Experience) methodology, reducing escalations by 80%+ while sustaining >92% CSAT across multiple organizations
- Modernized global support models, digital employee experience, automation, and self-service capabilities to drive responsiveness, clarity, and operational efficiency
- Strengthened executive and customer communication frameworks to elevate transparency, trust, and partnership outcomes

CORE COMPETENCIES: Global Technical Support Leadership | Customer & Employee Experience (CX/EX) | Service Desk Strategy | ITSM / ITIL Governance | Digital Workplace & Collaboration | SLA & KPI Design | Trust & Communication Frameworks | Proactive & Predictive Support Models | AI & Automation in Support | Knowledge & Self-Service Strategy | Crisis & Executive Communication | Organizational Change Leadership | M&A Integration & Post-Acquisition Support

**PLATFORMS & TOOLS:** ServiceNow | Salesforce Service Cloud | Zendesk | Freshdesk | Microsoft 365 | Google Workspace | ITSM & Knowledge Platforms | Al Support Tools & Chatbots

INDUSTRY EXPERIENCE: SaaS | Healthcare (Human & Animal) | Financial Services | Media & Communications | Consulting | Education

#### PROFESSIONAL EXPERIENCE

RAFT Advisory Services LLC, Chicago, IL Founder & Principal Advisor (Contract Engagements)

3/2024 - present

**Fractional executive advisory and transformation services** for employee IT support and customer technical support organizations, helping leaders improve responsiveness, reduce escalations, and build high-trust service cultures

### **Core Focus Areas**

- Service desk assessments and gap analysis
- Support roadmap optimization and operating model design
- Executive communication and escalation-prevention frameworks
- Implementation of RAFT+NUDGE methodology
- Digital support workflows, AI enablement, and knowledge strategy

### Selected Engagements

- Completed an end-to-end service desk assessment and transformation plan for a Managed Services Provider, enhancing case handling consistency and leadership visibility
- Built onboarding and support operating plan for a SaaS startup, accelerating customer activation and readiness for scale

**NOTIFIED, Chicago, IL** (Apollo Management Group-backed) **Vice President, Global Services & Support** 

3/2021 - 3/2024

### Global Support and Event Services leadership through hyper-growth

- Led global support and services for a \$250M virtual events SaaS business, scaling operations for 1,350 employees and enterprise clients worldwide
- Promoted within nine months to lead a 275+ person organization across Support, Enablement, Delivery, TAM, and Integration, delivering 50K enterprise-grade virtual events annually with improved reliability and client readiness

## Positioning Support as a Strategic Differentiator

- Redesigned support, onboarding, and implementation to increase transparency, predictability, and customer confidence, improving CSAT above 92 percent
- Introduced proactive and follow-through support practices that reduced escalations by more than 80 percent
- Built cross-functional operating rhythms with Product, Engineering, and Sales to strengthen delivery quality and accountability

### M&A Integration & Organizational Redesign

- Integrated an acquired event-tech firm within 90 days, unifying systems, workflows, and performance standards
- Guided post-surge organizational redesign to align talent, structure, and scale needs while maintaining morale and service continuity

### **Operational Continuity & Exit Preparation**

 Prepared the business unit for divestiture and executed a seamless leadership transition, ensuring uninterrupted client delivery and operational stability

### **IDEXX Laboratories, Eau Claire, WI**

**Director, Global Customer & Technical Support** 

6/2017 - 10/2020

## Scaling SaaS Support for a Global Veterinary Customer Base

- Led support for veterinary SaaS/PMS solutions across 8,000+ practices at a \$2.5B healthcare technology company
- Managed 135+ professionals across the U.S. and Ukraine, delivering 24/7 technical support and consistently exceeding SLA and CSAT targets

# **Advancing Support Efficiency and Platform Readiness**

- Consolidated multiple CRM platforms into Salesforce Service Cloud to standardize workflows and improve visibility
- Enabled double-digit growth without adding headcount by optimizing processes, case routing, and automation

## Strengthening Culture, Retention, and Employee Experience

• Reduced attrition from 20% to under 2% by building a transparent, trust-based culture and modernizing the workplace experience

## Improving Operational Consistency and Customer Confidence

- Strengthened onboarding, knowledge management, and documentation practices to support scale and accelerate new-hire proficiency
- Partnered with Product and Engineering teams to establish structured feedback loops that influenced feature design and improved release quality

### **GARTNER, Trumbull, CT**

**Vice President, Worldwide Technical Support** 

6/2008 - 5/2017

## Global IT Support Leadership for 14,000 employees in 90 Countries

- Directed enterprise IT employee support across North America, LATAM, EMEA, and APAC
- Oversaw 24x7 BPO Help Desk, global follow-the-sun onsite support, Identity and Access Management, executive support, and internal IT communications

## **Consolidating and Unifying Global Support**

- Consolidated four regional teams into a global function, standardizing service delivery and eliminating ticket loss
- Launched a global employee support portal and unified service number to deliver a consistent global experience

## Scaling with ITIL, Automation, and Operational Excellence

Optimized onboarding and hardware refresh processes to support 3,000+ hires annually with zero disruption

### **Proactive Support and Accountability Culture**

- Introduced the Next Contact Due model, reducing executive escalations by over 80% through proactive follow-through
- Strengthened trust and accountability across regions, with clear, time-bound communication standards

### **Executive and Crisis Communications Leadership**

- Led IT crisis communications and executive support during major incidents
- Championed global leadership programs and strategic planning initiatives

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### **EARLIER EXECUTIVE LEADERSHIP ROLES**

Held senior technology and operations leadership roles across healthcare, financial services, education, and digital media, including CIO, COO, and VP-level roles

### MERRILL LYNCH - Director, Global Infrastructure Services

Unified 80 support portals serving 50,000 users, authored the enterprise technology operations playbook, and led a post-9/11 reorganization that reduced headcount by 50% and operating costs by 67%

### **CONSULTANT – IT Strategy & Service Management**

Advised enterprise clients on service transformation, support optimization, and ITIL-aligned operating models that improved responsiveness and transparency

# **Other Leadership Roles**

ETOUR, SUPPORT TECHNOLOGIES, EDUTREK / AIU, EMORY HEALTHCARE

### **EDUCATION**

MBA, Computers & Information Systems and Marketing – Simon Business School, University of Rochester, Rochester, NY BA, Computer Science and Economics - University of Rochester, Rochester, NY

### **FEATURED ARTICLE**

Want to Serve Your Customers Better? Give 'Em a NUDGE RespondAndFollowThrough.com/nudge

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