SERIES 100 GOVERNANCE

RIO GRANDE ACADEMY OF FINE ARTS GOVERNING BOARD POLICY

RIO GRANDE ACADEMY OF FINE ARTS GOVERNING BOARD POLICIES, PROCEDURES, AND BYLAWS

I. NUMBER OF GOVERNING BOARD MEMBERS

The Governing Board will be established with no less than five (5) and no more than nine (9) members.

II. GOVERNING BOARD MEMBERSHIP

A. Procedure for Electing Directors

- 1. **Election of Board Members**. Board members shall be elected by a majority vote of the existing council and selected from the nominations. The nomination process is described in paragraph A.4., below. Election for new members shall be at the Annual Meeting for that year, or at a Regular meeting designated for that purpose, or at a special meeting called for that purpose.
- 2. **Term of Board Members**. The terms of the Governing Board members shall be for three years.-Additional Terms may be granted with majority vote.
- 3. **Nomination of Board Members**. The Governing Board members shall be nominated as follows:
 - a. Nominees Board Members. The Governance Committee (See, Section VI. A below) shall recommend the board members for the vacant positions. The committee shall obtain nominations by notifying community, business, and/or education leaders of regular elections and/or vacancies on the board along with a description of the responsibilities of serving as a member and the date and time of the Governing Board meeting at which the position will be voted on by the Governing Board (whether new elections or vacancies). Interested individuals will be asked to submit their name and qualifications and reasons for wanting to serve on the Governing Board or to submit the names of other individuals who they believe would be an asset to the Governing Board. The Governance Committee will contact these candidates to schedule a school tour, initial interview, formal interview, and Governing Board meeting participation. Nominations shall be given to the secretary of the Governing Board, by no later than ten (10) working days before the date of the regular board meeting at which the vote of the Governing Board shall be made to offer formal membership. If offered, the new board member shall participate in an orientation from the Board President to include but not limited to the following:

- Overview of the mission and vision of RioGAFA.
- Overview of the roles and responsibilities for Governing Board members, officers, and committees.
- Review of the Governing Board Bylaws.
- Review of the Open Meetings Act.
- Overview of the school finance laws and regulations.

After completion and declaration of willingness to serve by Board prospect(s), the board member will be elected

- 4. **Compensation.** Governing Board members will not receive compensation for their services; however, members may be compensated for reasonable expenses in accordance with the New Mexico Mileage and Per Diem Act.
- 5. Resignations and Removal. Any member may resign at any time by giving written notice to the president or to the secretary, and, unless otherwise specified therein, the acceptance of such resignation shall not be necessary to make it effective. Any member may be removed by a majority vote of the Governing Board whenever such removal is in the best interests of the school. Grounds for removal will include without limitation the following acts or omissions:
 - Violation of the Conflict of Interest Policy.
 - Violation of Governing Board Commitment Agreement
 - Failure to attend 3 scheduled meetings during the school year (July 1 June 30) of the Governing Board, except when such absence is due to exigent circumstances.
 - Violation of the member's *duty* of loyalty.
 - Violation of the Governing Board's Code of Ethics; or
 - Any other grounds the Governing Board deems appropriate.
- 6. **Vacancies.** A vacancy on the Governing Board shall be filled by the Governing Council after the nomination process described in paragraph 3 above has been completed.
- 7. Attendance. Members of the Governing Board are required to attend all scheduled meetings of the Governing Board unless exigent circumstances arise. If a council member cannot be physically present at a meeting for unavoidable conflict, he/she may make arrangements to appear by telephone or via video conference platform in accordance with the provisions of the Open Meetings Act and the RioGAFA annual OMA resolution. A member of the Governing Board who will be unable to attend a Governing Board meeting will notify the president of the Governing Board prior to the meeting and if he/she intends to appear by telephone or video conference platform, and the board member shall make arrangements with the Director(s) or his/her designee. Notice may be made by e-mail as long as it is made four hours in advance of the meeting. If the president cannot attend the meeting, he/she must notify the vice-president and forward all information regarding the upcoming meeting to him/her, including notices of non appearances by other board members.

A. Authority of the Governing Board

- a. **General.** The Governing Board is the governing body of the charter school and is responsible for ensuring the fair and uniform application of all federal, state and local laws in the operation of the school as well as the school's charter and policies. The school will be operated for the educational benefit of its students. The Governing Board is the policy-making body for RioGAFA. The RioGAFA Governing Board will exercise leadership primarily through the formulation and adoption of policies.
- b. **Delegation to the Director(s).** The Governing Board shall concern itself primarily with broad questions of policy and with the appraisal of results rather than with administrative detail. The application of policies is an administrative task to be performed by the Director(s) and designated staff, and they shall be held responsible for the effective implementation of Governing Board policies. The Director(s) shall be held responsible for keeping the Governing Board informed of all matters within its purview so that the Governing Board can fulfill the above-described functions of a governing body. The Director(s) will have primary responsibility for all aspects of the school's operations and programs, including the day-to-day management and implementation of the school's charter and Governing Board policies. The teachers and staff of RioGAFA will report to the Director(s).
- c. **Individual Member's Authority.** A member of the Governing Board is a public Officer but has no power or authority individually. The charter vests power in the Governing Board, and not in the members, either individually or otherwise and these powers must be exercised by the Governing Board at a public meeting in regular or special called meetings, with action duly recorded in its minutes.
- d. **Binding Authority.** The Governing Board shall not be bound in any way by any action or statement on the part of any individual governing board member except when such a statement or action is in pursuance of specific instructions from the Governing Board. Any such exception shall be recorded as an action item of the Governing Board and recorded in the minutes.
- e. **Advanced Notice.** The Governing Board recognizes the importance of timely communication among its members and between the Governing Board and the Director(s). The Director(s) or his/her designee will strive to ensure that the Governing Board is given prior notice of matters submitted by members for deliberation at meetings.

B. Powers of the Governing Board

The powers and duties of the Governing Board prescribed by RioGAFA and the New Mexico Public School Code and all applicable laws and regulations. Complete and final control of all matters pertaining to the school's educational system shall be vested in the Governing Board. The Governing Board of RioGAFA shall have the following powers and duties:

1. Those powers as set forth in the RioGAFA charter that are not

inconsistent with federal or state laws or constitutions, or as otherwise set forth in the Charter Schools Act, NMSA 1978 §\$22-8B-1, et seq.

- 2. Employ the Director(s) of RioGAFA;
- 3. Delegate administrative and supervisory functions of the Director(s) when appropriate;
- 4. Approval of the annual budget of anticipated income and expenditures and direct the preparation of the annual financial audit report.
- 5. Have the capacity to sue or be sued;
- 6. Accept or reject any charitable gift, grant, devise or bequest not otherwise contrary to law or the terms of the charter.
- 7. Contract for provision of financial management, food services, education related services or other services.
- 8. Attendance of at least 75% of Board meetings, committee meetings, and special events.
- 9. Actively participate in one or more fundraising events.
- 10. Work in good faith with staff and other Board members as partners toward the RioGAFA mission and goals.
- 11. Actively participate in at least one committee of the Governing Board.
- 12. Provide consulting and advice in areas of expertise.
- 13. Attend annual Board training(s), development, and planning events.
- 14. Participate in the annual Board member review process.
- 15. The Board shall have power to amend the Bylaws at any Regular or Special Meeting with written submission of proposed amendment being within ten (10) days' notice.

C. Board Qualifications

a. Professional Qualifications

- A strong commitment to the RioGAFA mission and vision.
- The time and employer support necessary to fulfill all duties of the office, including consistent meeting and conference attendance.
- The ability to work effectively as a team member.
- Willingness to promote RioGAFA at professional meetings and conferences.
- Compliance with the Board's Conflict of Interest policy.

b. Person Characteristics

- Enthusiasm
- Integrity
- Flexibility
- Leadership
- A desire to work on behalf of students to provide a safe and effective learning environment.

IV. GOVERNING BOARD OFFICERS

A. Officers

The officers of the school shall be President, Vice President, Treasurer, and

Secretary. The school may, at the discretion of the Board provide for different categories of Officers, including, without limitation, one or more assistant treasurers and/or assistant secretaries. The duties of certain officers are set forth herein. When the incumbent of an office is unable to perform the duties thereof or when there is no incumbent of an office (both such situations referred to hereafter as the "absence" of the Officer), the duties of the office shall, unless otherwise provided by the council or these Bylaws, be performed by the next officer set forth in the following sequence: President, Vice President, Treasurer and Secretary.

B. Election and Tenure

All Officers shall be elected each year by the council at its annual meeting for terms of one (1) year or until their successors have been duly elected and qualified, or until their death, resignation or removal. Officers' terms shall commence immediately following the annual meeting of the council.

C. Resignations and Removal

Any officer may resign at any time by giving written notice to the president or to the secretary, and, unless otherwise specified therein, the acceptance of such resignation shall not be necessary to make it effective. Any officer may be removed by the board whenever in its judgment he/she fails to perform the duty of office or such other duties as appointed by the board and the best interests of the school would be served thereby.

D. Vacancies

A vacancy in any office may be filled by the board for the unexpired portion of the term of the officer being replaced.

E. President

The president of the Governing Board shall preside at all meetings and shall appoint committees with approval of the Governing Board. He/She shall have the right, as other members of the Governing Board, to make or second motions, to discuss questions, and to vote. The president of the Governing Board may not act for or on behalf of the Governing Board without prior specific authority from a majority of the Governing Board to do so. All communications addressed to the president shall be considered by him or her for appropriate action, which consideration may include consulting with legal counsel, and consideration by the Governing Board. The president shall sign legal documents as required by law and perform such other duties as may be prescribed by the Governing Board. It is the president's responsibility to ensure that Governing Board members uphold their commitments/responsibilities to the school. The president will compile in collaboration with the head administrator the topics for business to be placed on the agenda. Any member of the Governing Board may offer items to be heard or discussed at any meeting of the council.

F. Vice President

The vice-president shall perform the duties of the president in the absence of the

president or at the request of the president. In the event a vacancy occurs in the presidency, the vice-president will act in the capacity of the president until the office has been filled by a vote of the council membership.

G. Treasurer

The treasurer shall be familiar with the fiscal affairs of the school and keep the board informed thereof in the event that the school's business manager is unable to so act. He/She will have knowledge of public-school finance laws, rules and policies and shall serve as the chairperson of the School Finance Committee. He/She shall attend the PED Spring Budget Workshop and/or any other financial regulatory training recommended by the head administrator or the business manager.

H. Secretary

The secretary shall keep the minutes of the Governing Board meetings, subject to the direction of the President, assure that all notices are given in accordance with the provisions of the charter, Governing Board policies and as required by law; shall countersign, when required, all authorized bonds, contracts, deeds, leases, or other legal instruments; and in general perform all duties incident to the office of secretary and such other duties as from time to time may be assigned to the secretary by the Governing Board. The council may appoint a designee to assist with the responsibilities of the secretary as described herein, including recording, and transcribing the minutes of the meetings, posting notices and agendas and preparing packets for the Governing Board's review. The board secretary will review the minutes prior to presentation to the Governing Board for approval. The secretary shall be responsible for presenting the minutes to the board at meetings.

I. Compensation

The officers shall not be compensated for their services; however, they may be compensated for reasonable expenses in accordance with the New Mexico Mileage and Per Diem Act.

J. Directors and Officers Insurance

The Governing Board may secure officers and directors insurance in excess of the coverage provided by the NM Public School Insurance Authority upon appropriate approval of the Governing Board and if provided for in the charter school's approved budget.

K. Delegation

The Governing Board may delegate temporarily the powers and duties of any officer, in case of such officer's absence or for any other reason, to any other officer, and may authorize the delegation by any officer of any of such officer's powers and duties to any agent or employee subject to the general supervision of such officer.

V. STANDING COMMITTEES OF THE GOVERNING BOARD The Governing Board will have the authority to form the following committees based on the needs of the School.

A. Proposed Committees

- 1. Academic Committee. Director(s) will be instrumental in developing a committee to deal with educational reporting and oversight. The purpose of this committee shall be to ensure that the educational programs of the school are accomplishing the goals of the charter, its curriculum and meeting state standards as required by law. At least two board members will be required to be a part of this committee and will report updates to the Governing Board during monthly meetings.
- 2. **Finance Committee.** The School's Finance Committee has a vital role in keeping the Governing Board apprised of the school's business affairs and financial condition.
 - a. **Appointments and Composition.** The members of the finance committee shall be the treasurer of the Governing Board who shall serve as the chair, the School Business Manager, and at least one other member who is a non-School employee and disinterested party selected by the treasurer and business manager and approved by the council.

b. Responsibilities

- Prepare and maintain the annual budget for the charter school in collaboration with the Director(s).
- Also, in collaboration with the Director(s), develop and annually revise a long-term financial forecast.
- Review all grant proposals and when necessary, make recommendations to the board.
- Review all Budget Adjustment Requests (BAR) and present with recommendations to the Governing Board, as necessary.
- Represent the school throughout all phases of the annual audit.
- Review business manager's required reports and make recommendations to the Governing Board regarding the reports, as necessary.
- 3. **Governance Committee.** The Governance Committee is commissioned by and responsible to the Governing Board to assume the primary responsibility for matters pertaining to Governing Board recruitment, nominations, orientation, training, and evaluation in accordance with the Governing Board policies and bylaws as well as established policies and practices approved by the Governing Board.
- 4. Facilities Committee. The facilities committee will be tasked with assisting the acquisition of a facility and maintaining that all facilities are up to the standards of the Public School Facilities Authority (PSFA) requirements. The Facilities Committee will work with the school Director(s) to ensure that new facilities or renovated facilities are built according to the previously stated requirements.
- 5. Audit Committee. The audit committee is to consist of 2 Governing Board

members, 1 volunteer member who is a parent of a student attending the school; and 1 volunteer member who has experience in accounting/financial matters. The Head Administrator and school business manager are ex-officio members of the committee.

a. Responsibilities

- Attend the entrance and exit conference for the annual and any special audits.
- Meet with the external financial auditors at least monthly after field work begins until the conclusion of the audit.
- Be accessible to the external financial auditors as requested to facilitate communication with the Governing Board and the Head Administrator.

6. Committee Selection and Membership.

- a. **Election and Term.** Selection of Board officers to serve on committees will be an annual occurrence. This will happen during the first board meeting after the end of each school year. There will be a presentation for each committee and the board will take nominations/volunteers for each.
- b. **Meetings.** Committees may meet at such times and for such purposes as they shall from time to time determine. Provisions for notice and procedures applicable to meetings of the Governing Board's committees shall be as prescribed by the Governing Board and shall comply with the Open Meetings Act if the committee membership is more than a quorum of the whole Board and the purpose of such meeting is to set policy affecting the school.
- c. **Resignations and Removal.** Any member of a committee may, at any time, resign by giving written notice to the President or the secretary and, unless otherwise specified therein, the acceptance of such resignation shall not be necessary to make it effective. Any member of a committee may be removed by the Governing Board whenever in its judgment the best interests of the School would be served thereby.
- d. Compensation. Members of the committees shall not receive any compensation for their services; however, they may be compensated for reasonable expenses in accordance with the New Mexico Mileage and Per Diem Act.
- e. **Ad Hoc Committees.** The Governing Board has the authority to create *ad hoc* committees as deemed necessary. The policies and procedures that govern *ad hoc* committees will be determined as specified by the Governing Board action creating and approving the existence of any such committee.

VI. MEETINGS OF THE GOVERNING COUNCIL

All meetings of the RioGAFA Governing Board shall be held in accordance with the New Mexico Open Meetings Act, NMSA 1978 §§10-15-1, et seq.

A. Meetings

The Governing Board shall pass a resolution annually describing what notice of a

public meeting is reasonable when applied to the RioGAFA Governing Board. The resolution shall describe appropriate notice and methods for posting agendas for regular, special, and emergency meetings of the Governing Board.

B. Special Meetings

Special meetings of the Governing Board may be called at the direction of the Governing Board. Such meetings to be held at such time and place consistent with the Governing Board's annual resolution for conducting its public meetings.

C. Attendance via Telephone Conference Call or Video Conference Platform

Except to the extent otherwise provided by law, a meeting of the Governing Board may be attended by any of the council members by telephone (or similar communications equipment) or by a video conference platform, when it is otherwise difficult or impossible for the member(s) to attend the meeting in person, provided that each member participating by conference telephone or video conference can be identified when speaking, all participants are able to hear each other at the same time and members of the public attending the meeting are able to hear any other member of the Governing Board who speaks during the meeting. Such attendance shall constitute presence by the Governing Board member as if in person at such meeting and for purposes of determining a quorum. Any action taken by the Governing Board at such a meeting shall constitute a valid action of the Governing Board.

D. Notice

The Governing Board shall provide notice and post agendas in accordance with the New Mexico Open Meetings Act. Reasonable notice of the Governing Board shall include broadcast stations licensed by the Federal Communications Commission and newspapers of general circulation that have provided a written requirement for such notice. Notice of meetings and the availability of meeting agendas shall be consistent with the Governing Board annual resolution. Except in cases of emergency the Governing Board shall only act on matters identified on the agenda.

E. Emergency

An emergency meeting or agenda item is one necessitated by unforeseen circumstances that if not addressed immediately by the Governing Board, will likely result in injury or damage to persons or property or substantial financial loss to the public body.

F. Minutes

The Governing Board shall keep written minutes of all its meetings. The minutes shall include a minimum the date, time and place of the meeting, the names of members in attendance and those absent, the substance of the proposals considered and a record of any decisions and votes taken that show how each member voted. All minutes are open for public inspection. Draft minutes shall be prepared within ten working days after the meeting and shall be approved, amended or disapproved at the next meeting where a quorum is present. Minutes

shall not become official until approved by the Governing Board.

G. Public Comment

Public will be allowed to make public comment according to the Open Meetings Act and as specified in the agenda.

H. Rules of Order

a. Robert's Rules of Order will be used to govern the conduct of Board meetings

VII. CONFIDENTIAL MATTERS OF THE GOVERNING BOARD

The Governing Board recognizes that confidential information will be brought to the attention of individual Governing Board members and/or the Governing Board as a whole pertaining to, but not limited to, the following:

- matters relating to the employment or dismissal of, or charges against, specific School personnel;
- matters relating to litigation or proposed litigation in which the Governing Board is or may become a party, or attorney-client communications;
- consideration of the acceptance of gifts, bequests, or donations where confidentiality has been requested by the donor;
- consideration of wages and benefits for the Director(s);
- consideration of suspension, expulsion, or disciplinary action in connection with a student;
- matters relating to the security of students, personnel, visitors, and/or school property; and
- such matters that may arise and qualify as being confidential by law.

The Governing Board further recognizes that public disclosure of such information may result in injury to individuals or potential harm and possible liability to RioGAFA and that the Governing Board members must respect confidentiality of information that is privileged under applicable law. It is the policy of the Governing Board that board members shall discuss or disclose confidential information only in connection with legitimate school business and only with individuals with a legitimate right to know.

VIII. MANNER OF ACTION

A. Quorum

A majority of the seated board members, whether personally present or appearing telephonically or via video conference platform shall constitute a quorum for the transaction of business at any meeting of the Governing Board.

B. Manner of Acting

No action of the Governing Board shall be valid unless taken at a meeting at which a quorum as defined herein is present and which has been properly noticed pursuant to

IX. CONFLICTS OF INTEREST AND CODE OF ETHICS

A. General Statement

It shall be the duty of each Governing Board member to voluntarily excuse him/herself from discussions of confidential information and abstain from voting on matters in which the Governing Board member has a personal or financial interest, including an interest by a member of the Governing Board's immediate family, or where the Governing Board's participation will or may compromise the confidential nature of the discussion. Failure to voluntarily remove him/her from such conflicts of interest may result in a vote to remove the member from the Governing Board.

B. Disclosure

Each council member agrees to complete and sign a Disclosure of Conflicts of Interest statement prior to accepting his/her position on the council. In addition to this statement, council members shall annually update the disclosure statement and shall otherwise immediately notify the president of the council when he or she becomes aware that an actual or potential conflict may exist.

C. Conflict of Interest Policy

Each council member agrees to abide by the School Conflict of Interest Policy adopted by the Governing Board.

D. Code of Ethics

Each council member agrees to abide by the School Code of Ethics adopted by the Governing Board.

X. MISCELLANEOUS

A. Checks, Drafts, Etc.

All checks, drafts or other orders for the payment of money, and all notes or other evidence of indebtedness issued in the name of the school shall be signed by such officer or officers, agent or agents of the school as designated by the Governing Board.

B. Books and Records

The Governing Board shall keep accurate and complete books and records of the actions of the Governing Board, which records shall be open to inspection by the members of the Governing Board at any time, or members of the public pursuant to the Inspection of Public Records Act, NMSA 1978 14-2-1 *et seq*.

C. Financial Matters

The Governing Board shall approve all contracts for purchases over \$60,000,

except for employee contracts other than the Director(s). All contracts for purchases under \$60,000.00 shall be made by the authority of the Director(s). The contract limit can be modified by resolution.

D. Board Training

Pursuant to 6.80.5.9 NMAC

- 1. **New Governing Board Members.** Within the first fiscal year of service, each new governing body member shall complete a governing body training course that consists of, at a minimum, 10 hours of governing body training. The PED Charter School Division shall provide seven (7) hours of required introductory governing body training. The new governing body training shall include:
 - (1) Two hours of training on policies and procedures
 - (2) Two hours of training on charter school fiduciary oversight
 - (3) Two hours of training on academic achievement
 - (4) Two hours of training on legal concepts
 - (5) Two hours of training on effective governance
- 2. Unless exempted from specific hourly training requirements as described below, each governing body member continuing to serve on a governing body beyond the end of their first fiscal year shall annually complete a governing body training course that consists of, at a minimum, eight hours. The continuing governing body training shall include:
 - (1) One hour of training on policies and procedures
 - (2) One hour of training on fiduciary oversights
 - (3) One hour of training on academic achievement
 - (4) One hour of training on legal concepts.
 - (5) One hour of training on effective governance
- 3. Governing body members who have served on a governing board beyond the end of their first fiscal year of their service may be exempted from specific hourly training requirements based on the school's fiscal performance.
 - o For any school that has received an unmodified annual audit in each of the past three years with no material weaknesses, no multi-year repeat findings, no significant deficiencies, and that has received no more than two compliance findings in the current year, the school's governing body member shall be exempted from one of the two hours of required training relating to charter school fiscal requirements.
 - o The department shall annually identify the schools that are eligible, under the criteria established above, to claim an exemption for their governing body members.
- 4. The mandatory governing body training course shall be completed in one or multiple sessions during the fiscal year.
- 5. The mandatory governing body training course may not consist of any of the same governing body training that was completed by the governing body member in any of

the prior years of the same contract term as long as additional governing body training is available.

6. Annually, the governing body training in each of the areas identified above shall be related to specific areas of growth within each area for individual governing bodies or governing body members based on the annual governing body evaluation.

XI. PARENTAL, COMMUNITY AND PROFESSIONAL EDUCATOR INVOLVEMENT WITH THE GOVERNING BOARD OF SCHOOL

- A. **Parental:** Every effort will be made to make parents and/or guardians partner in their children's education. Such efforts will include:
 - Encouraging parents to serve as school volunteers.
 - Promoting and strengthening parental responsibility and involvement
 - Encouraging parents to serve on the Governing Board and other school-based committees.
 - Recognizing the importance of the community's historic, ethnic, linguistic, and/or cultural resources in generating interest in family involvement.
 - Scheduling programs and activities in a flexible manner to reach a diverse group of families.

RioGAFA will make every effort to communicate with parents and families. Family members will acquire news and information relevant to parenting through a variety of methods that may include hands-on materials, e-mail and Internet access. An open invitation to participate in school affairs will be actively communicated and widely distributed.

B. **Professional Educator Involvement**: Educators will be encouraged to participate in the governance of School and to participate on Governing Board Committees. RioGAFA's Director(s) will keep an "open door" policy for the staff to provide input into the school's governance.

XII. NON-LIABILITY AND INDEMNIFICATION

A. Members of the Board shall not be personally liable for any obligations of RioGAFA, or for any duties or obligations arising out of any acts or conduct of a Board Member performed for or on behalf of RioGAFA.

XIII. NEPOTISM

A. RioGAFA will not employ in any capacity a person who is a Board member, the spouse, father, father-in-law, mother, mother-in-law, son, son-in-law, daughter, daughter-in-law, sibling, or sibling-in-law of any Board member or the head administrator. The Board may waive the nepotism rule for family members of the Head Administrator by resolution.

XIV. Bylaw Amendment Regarding Quorum and Governing Council Resignation

Should the Governing Council fall below three members, new members shall be appointed by the remaining board members until there are at least three members. Once there are at least three board members, all further members shall be voted in during a public meeting of the governing council.

Should every member of the Governing Council resign or no longer be in service to the School, the School's head administrator will appoint new board members. Those new members will be assigned to the prior governing council members' terms and serve Accordingly.

REVISED and Approved on April 15, 2025