



October 9, 2023

Dear Hiring Manager,

I am honored to write this letter of recommendation for Sandra Ulikowski. I have known Sandra in many capacities for three years. Most recently, as a graduate student enrolled in the master of art education plus certification program at Kutztown University. I supervised her student teaching placements and her professor for two classes. I know her, her work, and her abilities as an educator very well. Sandra has a solid work ethic. She models professionalism daily in the way she presents herself and in the way she interacts with her students and the rest of her colleagues. Her colleagues looked to her for advice, and she was always well-prepared for practicum and all other classes.

Ms. Ulikowski shines in every aspect of teaching, from planning and preparation to classroom management to instructional delivery. Her engaging, interdisciplinary, student-centered lessons encourage her students to think like artists and look at the world differently. They are personally relevant, and students connect what she teaches to what is happening today. They also learn how to solve problems creatively. Sandra is a resourceful and highly effective art room manager who is flexible and adaptable. She creates a safe and productive learning environment where her learners can discuss, make, and look at art.

Further, Ms. Ulikowski is proficient at explaining her lessons so the students know what to do and when. She makes many modifications for individual needs when necessary and appropriate. She delivers instruction naturally and established positive and genuine rapports with her middle school students at Boyertown Middle School West and her high school learners at North Penn High School.

Sandra displays all of the qualities that make an art educator successful. She is a consummate professional, super organized, and dedicated to her students. As a Professor of Art Education and as a student teaching supervisor at Kutztown University, I highly recommend Ms. Sandra Ulikowski. She will be an asset to any school or organization. Please contact me anytime for further comments on her qualifications and attributes.

Sincerely,

Julia L. Hovanec

Dr. Julia L. Hovanec

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