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Dear Colleagues,

I am pleased to offer this letter of reference on behalf of Traycee Mayer, who recently presented to our department staff in academic medicine here at UCSF on the topic of "Walking Uncertain Paths with Purpose and Power". I've had the opportunity to work with Traycee in a professional capacity and have appreciated her commitment to advancing dialogue on the development of leadership skills, creating deeper self-awareness, cultivating interpersonal skills, and individual-level growth.

Traycee brings a thoughtful presence to the spaces she enters, and it's clear that she is passionate about the subject matter she engages with. She demonstrates genuine care for the communities she serves and a strong desire to make a meaningful contribution through her work. In our interactions, I've found her to be professional, warm, and eager to build collaborative relationships.

While every speaking engagement is unique and shaped by many factors, I recognize and respect Traycee's dedication to service and her interest in reaching audiences meaningfully. I am confident that she approaches each speaking opportunity as a chance to refine her craft and grow in her impact while serving the specific needs of the community, organization, or team.

Please feel free to reach out if I can offer any additional insight or context.

Sincerely,

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