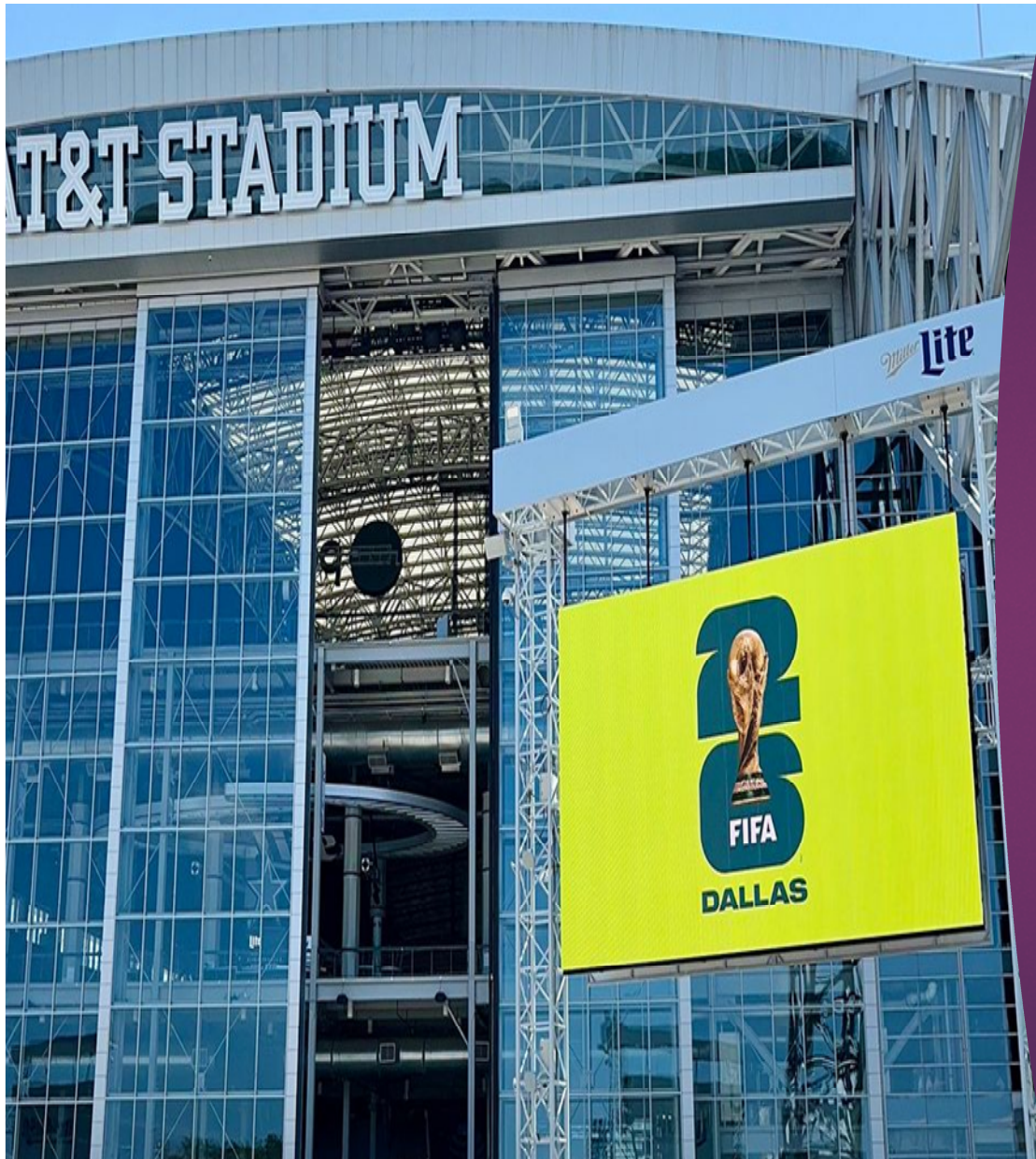
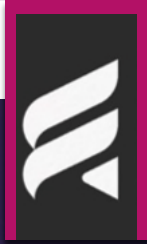
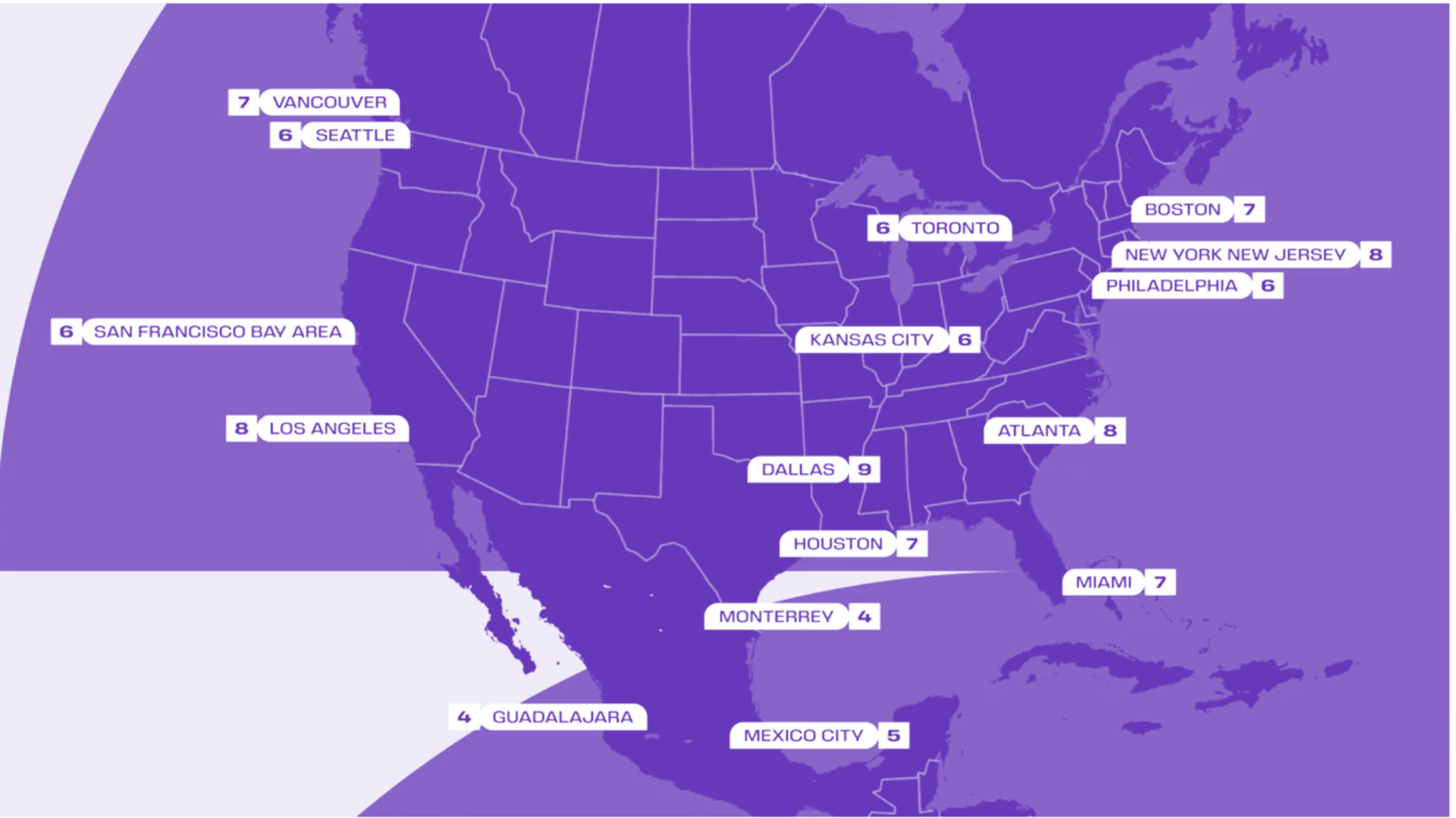




Disaster Planning  
FIFA World Cup



- The 2026 FIFA World Cup is a significant global event for both professional soccer as it will be the first tournament jointly hosted by the United States, Canada, and Mexico.
- With an expanded format of 48 teams, the event will include more matches, larger crowds, and increased international travel, all of which add complexity to planning and coordination across multiple cities and countries.
- Event(s) this large in scale requires extensive collaboration among emergency management, public health, and security agencies to ensure effective response systems are in place.
- With an estimated global audience of around 5 billion people, the tournament also underscores the importance of strong disaster planning, including medical surge capacity, risk mitigation strategies, and resilient communication systems to support both attendees and host communities.



7 VANCOUVER

6 SEATTLE

6 SAN FRANCISCO BAY AREA

8 LOS ANGELES

9 DALLAS

7 HOUSTON

4 MONTERREY

4 GUADALAJARA

5 MEXICO CITY

6 TORONTO

6 KANSAS CITY

8 ATLANTA

7 BOSTON

8 NEW YORK NEW JERSEY

6 PHILADELPHIA

7 MIAMI

# FIFA WORLD CUP 2026



		GROUP STAGE MATCHES														ROUND OF 32				ROUND OF 16				QUARTER-FINALS			SEMI-FINALS		FINAL													
		Thursday 11 June	Friday 12 June	Saturday 13 June	Sunday 14 June	Monday 15 June	Tuesday 16 June	Wednesday 17 June	Thursday 18 June	Friday 19 June	Saturday 20 June	Sunday 21 June	Monday 22 June	Tuesday 23 June	Wednesday 24 June	Thursday 25 June	Friday 26 June	Saturday 27 June	Sunday 28 June	Monday 29 June	Tuesday 30 June	Wednesday 1 July	Thursday 2 July	Friday 3 July	Saturday 4 July	Sunday 5 July	Monday 6 July	Tuesday 7 July	Wednesday 8 July	Thursday 9 July	Friday 10 July	Saturday 11 July	Sunday 12 July	Monday 13 July	Tuesday 14 July	Wednesday 15 July	Thursday 16 July	Friday 17 July	Saturday 18 July	Sunday 19 July		
WESTERN REGION	VANCOUVER			D M6					B M27 CAN		G M40				B M51 CAN	G M64						M85 1B v 1A CRO						M86 W65 v W67														
	SEATTLE					G M10				D M32 USA					B M52	G M63						M82 1G v 1A AUSA						M84 W61 v W62														
	SAN FRANCISCO BAY AREA			B M8			J M20			D M31			J M44			D M60						M81 1D v 1A BFA																				
	LOS ANGELES		D M4 USA			G M15			B M20			G M39				D M59 USA			M73 2A v 2B				M84 1H v 2J							M86 W93 v W94												
CENTRAL REGION	GUADALAJARA	A M2							A M28 MEX				K M48			H M66																										
	MEXICO CITY	A M1 MEX						K M24							A M53 MEX						M79 1A v 3 CUSA						M82 W79 v W80															
	MONTERREY				F M12						F M36				A M54						M75 1A v 2C																					
	HOUSTON				E M10			K M23		F M35				K M47		H M65					M76 1A v 1C						M85 W73 v W75															
	DALLAS				F M11			L M22				J M43			F M57		J M70				M78 1A v 2B						M86 W72 v W74															
	KANSAS CITY					J M19				E M34					F M58		J M69					M77 1A v 3 DEL						M87 1K v 1A DEL														
EASTERN REGION	ATLANTA					H M14		A M25			H M38			C M50		K M72					M80 1L v 1A DEL						M85 W80 v W86															
	MIAMI					H M13					H M37			C M49		K M71																										
	TORONTO		B M3 CAN					L M21			E M33			L M46		I M62																										
	BOSTON			C M5			I M18			C M30			L M45			I M61					M74 1E v 1A AUSA																					
	PHILADELPHIA				E M9					C M29			I M42			E M55		L M68									M83 W74 v W77															
	NEW YORK NEW JERSEY			C M7			I M17						I M41			E M56		L M67				M77 1I v 1A CUSA						M81 W75 v W78												M104 FINAL		

<b>GROUP A</b> MEXICO MEX	A1 A2 A3 A4	<b>GROUP B</b> CANADA CAN	B1 B2 B3 B4	<b>GROUP C</b>	C1 C2 C3 C4	<b>GROUP D</b> USA USA	D1 D2 D3 D4	<b>GROUP E</b>	E1 E2 E3 E4	<b>GROUP F</b>	F1 F2 F3 F4	<b>GROUP G</b>	G1 G2 G3 G4	<b>GROUP H</b>	H1 H2 H3 H4	<b>GROUP I</b>	I1 I2 I3 I4	<b>GROUP J</b>	J1 J2 J3 J4	<b>GROUP K</b>	K1 K2 K3 K4	<b>GROUP L</b>	L1 L2 L3 L4
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FIFA PARTNERS: adidas, Coca-Cola, Hyundai, aramco, Lenovo, QATAR AIRWAYS, VISA

FIFA WORLD CUP 2026 SPONSORS: ULTRA, Hisense, JPTA, McDonald's, 农夫山泉, Dove, verizon

Subject to change W = Winner

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# Countries Coming to Dallas



Netherlands



Japan



Croatia



Argentina



England



Austria



Jordan

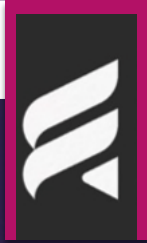
+

UEFA Play-off B winner  
[Ukraine/Sweden/Poland/Albania]

**26** FIFA  
**DALLAS**  
DALLAS STADIUM

NETHERLANDS		V		JAPAN
JUNE 14 - 15:00 CT				
ENGLAND		V		CROATIA
JUNE 17 - 15:00 CT				
ARGENTINA		V		AUSTRIA
JUNE 22 - 12:00 CT				
JAPAN		V	FIFA	UKR/SWE/POL/ALB
JUNE 25 - 18:00 CT				
JORDAN		V		ARGENTINA
JUNE 27 - 21:00 CT				

ALL TIMES ARE LOCAL TIMES



**MATCH SCHEDULE**

**FIFA DALLAS**

6/14/26 **GROUP STAGE**  
6/17/26 **GROUP STAGE**  
6/22/26 **GROUP STAGE**  
6/25/26 **GROUP STAGE**  
6/27/26 **GROUP STAGE**

6/30/26 **ROUND OF 32**  
7/03/26 **ROUND OF 32**  
7/06/26 **ROUND OF 16**  
7/14/26 **SEMIFINAL**



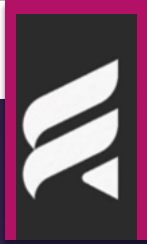


# Watch Party Events

# TCU



Team Base Camps



# DFW Financial Impact

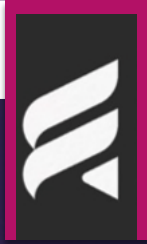
- ▶ **Estimated economic impact:** \$1.5–\$2.1 billion in the region, with some forecasts exceeding \$2 billion
- ▶ Spending will flow into **hospitality, retail, transportation, and event services**
- ▶ Hotels, restaurants, and tourism businesses are expected to see significant short-term revenue surges
- ▶ **Daily visitors:** Up to **100,000** during peak match days
- ▶ **Fan Fest at Fair Park** in Dallas is projected to draw **70,000 daily visitors**
- ▶ **International Broadcast Center** in Dallas will host **3,000–5,000 media personnel**



# AHF GROUP PULSE CHECK

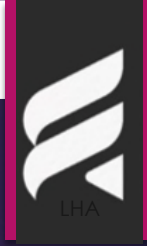
- *Have questions surfaced at your work regarding FIFA?*
- *What role will your organization play during the tournament to support?*
- *What role will your organization play in the event of a man-made or natural disaster?*



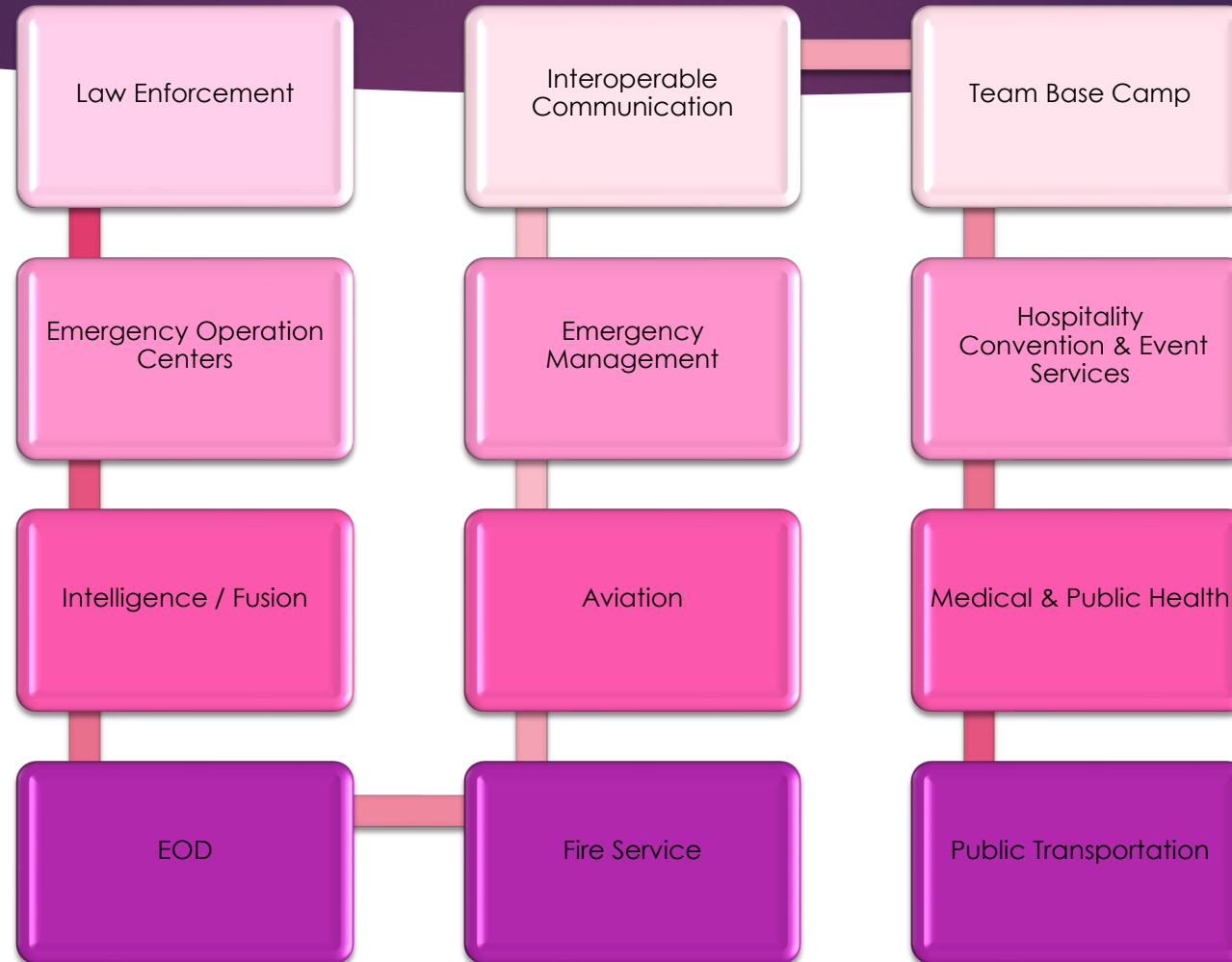


# FIFA World Cup Planning Strategy

- ▶ DFW aims to protect residents and visitors while maintaining uninterrupted essential services, ensuring coordinated decision-making, and delivering a **safe and memorable** experience that leaves a lasting positive legacy for the Dallas–Fort Worth metroplex.
- ▶ Disaster and security planning for the 2026 FIFA World Cup is a **complex, multi-agency, and multi-layered operation**. It encompasses venues, media hubs, fan zones, and critical infrastructure, with a strong emphasis on public safety, emergency preparedness, and operational continuity.

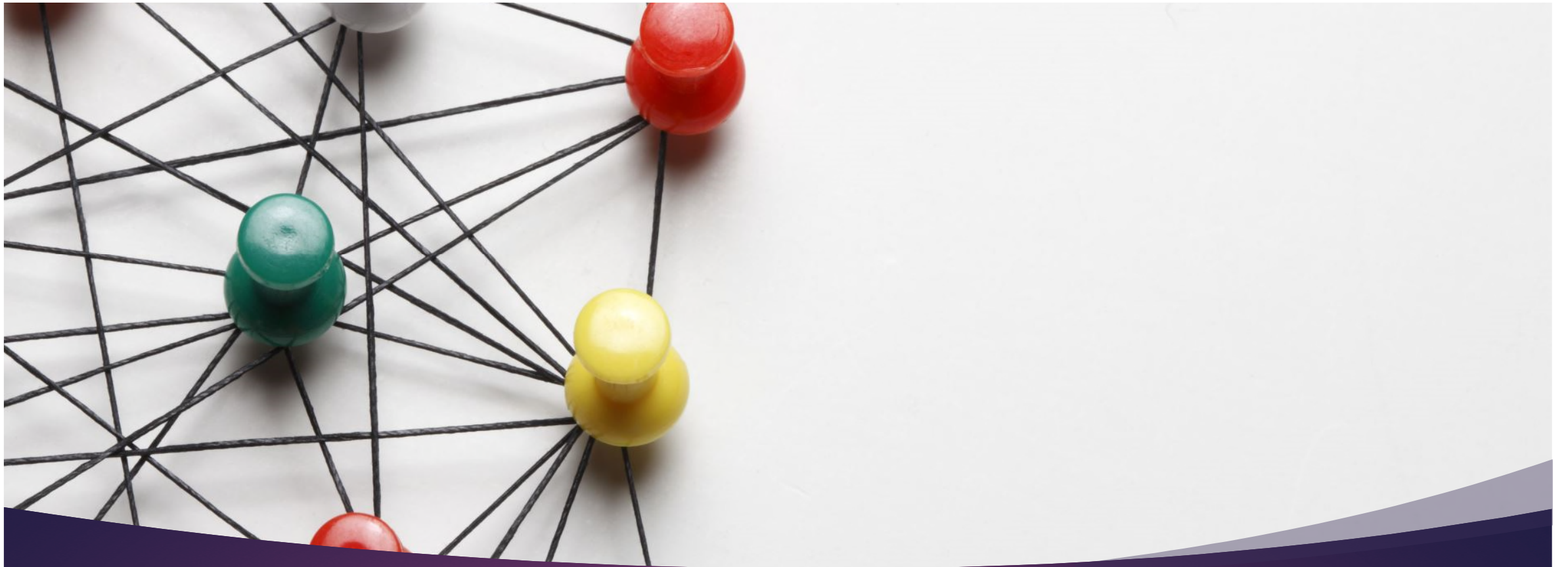


# FIFA Local Planning Teams



# Terminology

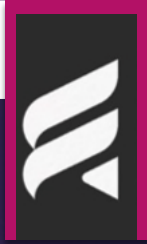
- ▶ **Emergency Operations Centers (EOCs)**  
EOCs are central command hubs in disasters that coordinate decisions, communication, and resource sharing across agencies. They provide oversight and ensure responders have the information and support needed. Whether permanent or temporary, their main role is enabling organized, multi-agency coordination.
- ▶ **Intelligence/Fusion Group**  
An Intelligence/Fusion group is a multi-agency team that collects, analyzes, and shares threat information across federal, state, local, tribal, and private partners. It improves detection and response to criminal or terrorist activity and supports informed decisions, resource use, and community safety.
- ▶ **Explosive Ordnance Disposal (EOD)**  
EOD protects people and property by safely handling explosive threats. Teams locate, identify, neutralize, and dispose of hazards while also supporting intelligence through analysis and disassembly.
- ▶ **Interoperable Communication**  
Interoperable communication allows responders and agencies to share information and coordinate actions across different systems. It enables real-time exchange of key data like resources, damage, and needs, improving decision-making, coordination, and overall response effectiveness.



**FIFA HIGH LEVEL  
ORGANIZATIONAL PLANNING & STRUCTURE**

# **ACTION PLANNING FOR FIFA WORLD CUP 2026**

- ▶ Local area hospitals are responsible for developing coordinated plans to support participation in the 2026 FIFA World Cup SME Panels. This process is intended to facilitate the identification and nomination of qualified individuals from each host city who can contribute their expertise to event-wide medical planning and response efforts.



**1 Heat**

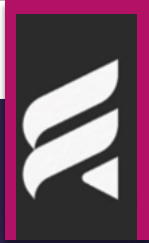
**Healthcare  
Specific  
Focus**

**2 Surge**

**3 Sever Weather**

**4 Other Events**

# Hospital Preparedness Toolkit



## IFIA World Cup 2026: Health & Medical Preparedness Overview

### Strategic Planning & Coordination

- Establish internal planning teams
- Define emergency response activation criteria
- Coordinate with emergency services and public health
- Align with mass gathering plans
- Participate in joint planning exercises

### Risk Assessment & Emergency Planning

- Conduct event-specific hazard assessments
- Update emergency plans based on identified risks

### Surge Capacity & Continuity of Care

- Review surge and mass casualty plans
- Identify alternate care sites and scaling procedures
- Confirm mutual aid agreements and morgue capacity
- Train staff on triage and emergency protocols

### Staffing & Workforce Readiness

- Prepare staffing models for extended operations
- Identify backup personnel and ensure credentialing
- Communicate staffing expectations during peak periods

### Security & Facility Access

- Assess physical security and access control
- Coordinate with law enforcement on threat mitigation
- Review lockdown and crowd control protocols
- Plan for vehicle and visitor access management

### Communications & Messaging

- Test redundant communication systems
- Establish internal and external alerting capabilities
- Coordinate messaging with partners and media
- Prepare multilingual public health communications

## Medical Supplies & Pharmacy Readiness

- Inventory and resupply trauma and PPE caches
- Pre-order critical medications
- Validate emergency stockpiles and pharmacy surge protocols

## Patient Tracking & Documentation

- Confirm triage and tracking systems
- Rehearse backup documentation procedures
- Ensure integration with regional tracking platforms

## Transportation & Access Planning

- Review EMS routing and potential traffic disruptions
- Coordinate alternate transport routes
- Prepare for increased congestion near facilities

## Training & Exercises

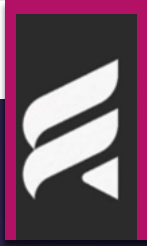
- Conduct scenario-based drills
- Train staff on emergency and disease protocols
- Include external partners in exercises

## Public Health & Disease Surveillance

- Coordinate with health departments on surveillance
- Prepare for rapid isolation and health education
- Review vaccination and screening protocols

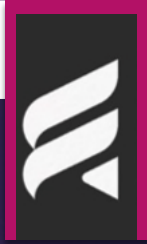
## Recovery & Post-Event Actions

- Establish recovery plans for critical systems
- Document costs and lessons learned
- Develop After-Action Reports and staff support plans



# How Should Your Organization Be Ready?

DISASTER PLANNING PREP

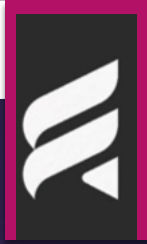


# PDCA (Plan-Do-Check-Act)

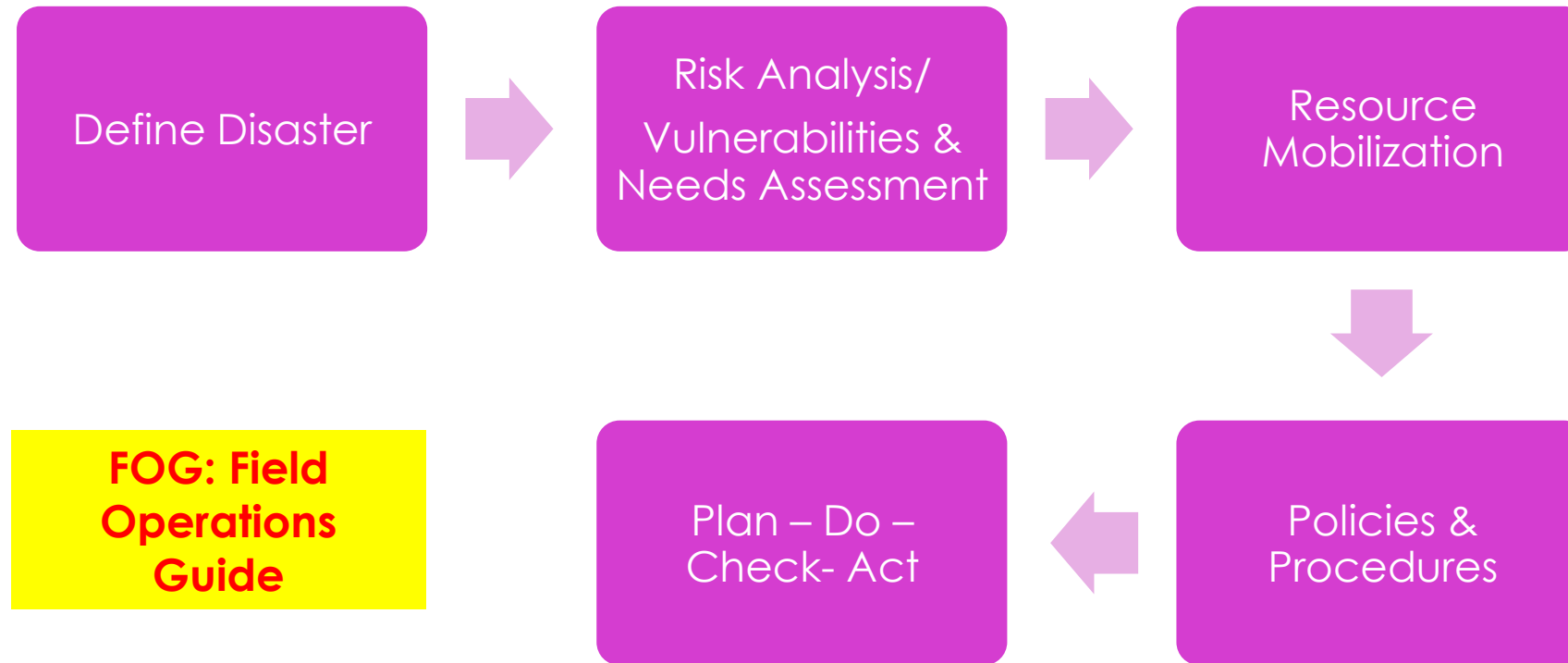
The PDCA (Plan-Do-Check-Act) cycle is a continuous improvement process used in disaster management to strengthen preparedness, response, recovery, and mitigation.

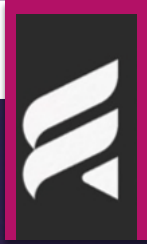
- ▶ **Plan:** Identify risks, set objectives, and develop emergency plans, training, and resource needs.
- ▶ **Do:** Put plans into action through drills, training, and simulations.
- ▶ **Check:** Evaluate how well the plans worked using results, feedback, and data from exercises or real events.
- ▶ **Act:** Improve plans by fixing weaknesses and standardizing what worked well.

Overall, it's a repeating process that helps organizations learn from experience and continuously improve disaster management efforts.



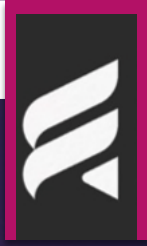
# Prepare & Plan Scenarios





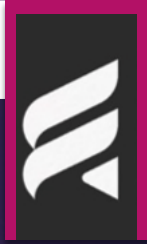
# Disaster Planning Goals: Healthcare

- ✓ To minimize interruptions to the normal operations.
- ✓ To limit the extent of disruption and damage.
- ✓ To minimize the economic impact of the interruption.
- ✓ To establish alternative means of operation in advance.
- ✓ To train personnel with emergency procedures.
- ✓ To provide for smooth and rapid restoration of service.



# Resource Mobilization

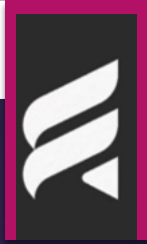
- Evaluate and judge the need for the resource
- Identify your resources
- Locate the availability of resource
- Effective communication of resource
- Evaluate quantity and quality of resources required
- Identify problems pertaining to mobilization of the resources
- Arrange funds for the acquisition of resource



# Policies

## ► **Incorporate FANS to hospital policies**

- Review pre-existing policies, and update as necessary
  - Keep in mind regulatory guidelines from accreditation agencies, such as Joint Commission, for example:
    - Adequate facilities, personnel, and supplies onsite or arrangements made to meet the nutritional needs of patients (and personnel as needed)
      - **Water and food supply for at least 96 hours**
    - Adequate equipment and facilities, including refrigeration, for preparation of meals, storage of foods and dietary supplies
    - Adequate storage for all prepared food to ensure appropriate temperature and sanitation

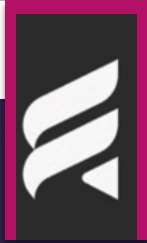


# Business Continuity Plan

Critical Function	Loss of Function Impact <sup>1</sup>	Maximum Tolerable Downtime <sup>2</sup>
Prepare and deliver food for hospital*	Critical	3 days
Diet Office- printing tickets and tallies	Critical	<1 day
Fill Floor stock orders and deliver (Inpatient & ED)*	Critical	3 days
Catering (Limited or no catering needed at all)*	Negligible	N/a
Main Cafeteria and/or 3 <sup>rd</sup> Parties Food Venues*	Critical	3 days
BH Cafeteria (East & North) Pt Meals*	Critical	3 days
Off-site clinics meals*	Marginal	1+ day
(Clinical) Inpatient nutrition support orders and consults	Critical	1 day
(Clinical) Outpatient Nutrition Appointments (Limited or staff now prioritizing inpatients)	Marginal	N/a

## Departmental Impact for Loss or Impairment of Critical Function

- Catastrophic: Loss of critical function results in death, total departmental mission loss, or severe infrastructure damage
- Critical: Loss of critical function results in severe injury/illness, major mission loss, or major infrastructure damage
- Marginal: Loss of critical function results in minor injury/illness, minor mission loss, or minor infrastructure damage
- Negligible: Loss of critical function results in less than minor injury/illness, less than minor mission loss, and less than minor infrastructure damage

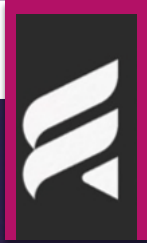


# Business Continuity Plan

## Delegation of Authority/Order of Succession

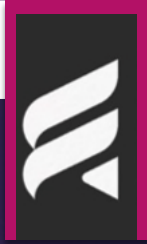
The positions listed below will succeed to the key position in the order listed, in any emergency/disaster situation in which the key individuals are unavailable to perform their duties.

<b>Key Position</b>	<b>Successor 1<sup>3</sup></b>	<b>Successor 2</b>	<b>Successor 3</b>
Executive Director of Food and Nutritional Services	Asst. Director Clinical Nutrition and Patient Services	PSA Manager	Retail Manager
Asst. Director Clinical Nutrition and Patient Services	Executive Director of Food and Nutritional Services	Systems Nutrition Manager	PSA Manager
PSA Manager	Asst. Director Clinical Nutrition and Patient Services	PSA Supervisor	PSA Lead
Executive Chef	Executive Director of Food and Nutritional Services	Sous Chef	Production Lead
Café Manager	Executive Director of Food and Nutritional Services	Supervisor #1 or #2	Supervisor #3
Purchasing Manager	Storeroom Supervisor	Lead Supervisor	Executive Chef
Clinical Inpatient RD	Asst. Director Clinical Nutrition and Patient Services	Adv Practice RD #1	Adv Practice RD #2
Clinical Outpatient RD	Asst. Director Clinical Nutrition and Patient Services	Outpatient RD#1	Outpatient RD #2



# Staffing to Maintain Critical Functions

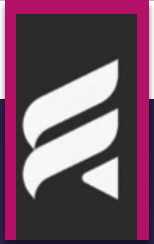
Position Title	Shift	# of staff required during normal conditions	Minimum # of staff required during crisis	Skills, certification required for the position
Patient Meal Services	AM	13	8	Knowledge of location and ability to push carts
Patient Meal Services	PM	13	8	Knowledge of location and ability to push carts
NS Storeroom	1 <sup>st</sup>	4	2	Lifting & Carry 25lbs+
NS Storeroom	2nd	4	2	Lifting & Carry 25lbs+
Diet Office	AM	2	1	EPIC/CBORD Knowledge
Diet Office	PM	2	1	EPIC/CBORD Knowledge
Food Production	AM	8	3	Food production equipment, diets and recipe/cooking
Food Production	PM	2	1	Food production equipment, diets and recipe/cooking
Retail	AM	10	4	Ability to serve food and/or run cash register
Retail	PM	2	1	Ability to serve food and/or run cash register
Retail	PM	2	1	Ability to serve food and/or run cash register
BH East	AM	2	1	Ability to serve food
BH East	PM	2	1	Ability to serve food
BH North	AM	2	1	Ability to serve food
BH North	AM	2	1	Ability to serve food



# References

- Association for Healthcare Foodservice
- Centers for Medicare & Medicaid Services Emergency Preparedness Guidance
- CDC Healthcare Preparedness and Response Team Tools
  - Hospital All Hazards Assessment Interactive Tool
  - Supply Chain Disaster Preparedness Manual
  - Healthcare Preparedness Toolbox
  - Emergency Water Supply Planning Guide for Hospitals
- The Academy of Nutrition and Dietetics – Diet Manual Disaster Preparedness
- FEMA – Food and Water in an Emergency
- WHO Hospital Emergency Response Checklist
- The Joint Commission Emergency Management Healthcare Checklist
- Check city, county, and state regulations
- Speak with your distributors for resource tools
- Internet Sources

# Disaster Planning Summary Take Aways



## 1. Be Prepared for Any Disaster

- ▶ Expect both internal and external events.
- ▶ Complete a FOG for each type of disaster (Example provided)

## 2. Follow a Clear Chain of Command

- ▶ Use your organization's **Healthcare Incident Command System (HICS)**.
- ▶ Know your role and who you report to in the event of a disaster.

## 3. Communicate Clearly and Use Backups

- ▶ Assume phones/computers may fail.
- ▶ Keep communication brief and standardized.

## 5. Manage Surge and Resources

- ▶ Be prepared, know how to expand capacity (staff, space, supplies) as necessary.
- ▶ Conserve and track critical resources early.

## 6. Protect Staff and Stay Flexible

- ▶ Adapt as situations change.
- ▶ Support staff mental health during and after events.
- ▶ Document to make improvements.

▶ **THANK YOU  
FOR YOUR TIME  
TODAY!**

▶ **QUESTIONS &  
ANSWERS**

LHA

