

# Annual Comprehensive Economic Development Strategy (CEDS) and Progress Report

---

CENTRAL SOUTH DAKOTA ENHANCEMENT DISTRICT—PIERRE, SD

EDA Project Number ED16DEN3020004

Grant period 1/1/2018 through 12/31/2018

Report prepared by the CSDED staff  
David Reiss, Executive Director  
Nicole Prince, Planner



This report was prepared by the Central South Dakota Enhancement District as the result of an Economic Development District Partnership Planning Grant. Any statements, findings, conclusions, and analysis are those of the author and do not necessarily reflect the view of the Economic Development Administration.

## Table of Contents

Annual Comprehensive Economic Development Strategy (CEDS) and Progress Report-----	4
Grantee-----	4
Project Number-----	4
Period Covered by the Report-----	4
Adjustments: CEDS Update-----	4
Organization-----	4
CEDS Board of Directors and CEDS Committee Members-----	5
Table I-1 CSDED Governing Body Membership-----	5
Table I-2 CSDED CEDS Committee Membership-----	6
CSDED Staff-----	7
The Region and Its Economy-----	7
Natural Disasters-----	7
Population Increases-----	7
Table II-7 Population Migration-----	8
Median Age Decreases-----	8
Table II-8 Median Age-----	8
Per Capita Income Mixed from 2014 to 2018-----	8
Table II-11 Per Capita Personal Income-----	9
Poverty -----	9
Table II-14 Persons in Poverty-----	9
District Housing Units-----	9
Table II-19 Housing Unit Vacancy Rates-----	10
Cluster Development-----	10
Visitor Spending Down-----	10
Table II-32 Estimated Total Visitor Spending-----	10
Taxable Sales-----	11
Table II-33 Taxable Sales-----	11

Unemployment Rates Remain Less than National Average-----	11
Table II-28 Labor Statistics-----	12
Opportunities and Challenges-----	13
Challenges-----	13
Opportunities-----	14
Annual Work Report-----	16
Planning and CEDS Process-----	16
Regional Capacity Building-----	16
Community Development/Economic Development-----	20
Evaluation-----	27
Implementation/Work Program-----	28
Action Plan-----	34
Appendix A—Newsletter-----	42
Appendix B-Current/Potential Project List-----	46

## Annual Comprehensive Economic Development Strategy (CEDS) And Progress Report

**Grantee:** Central South Dakota Enhancement District (CSDDED)  
PO Box 220 \* Pierre, South Dakota 57501

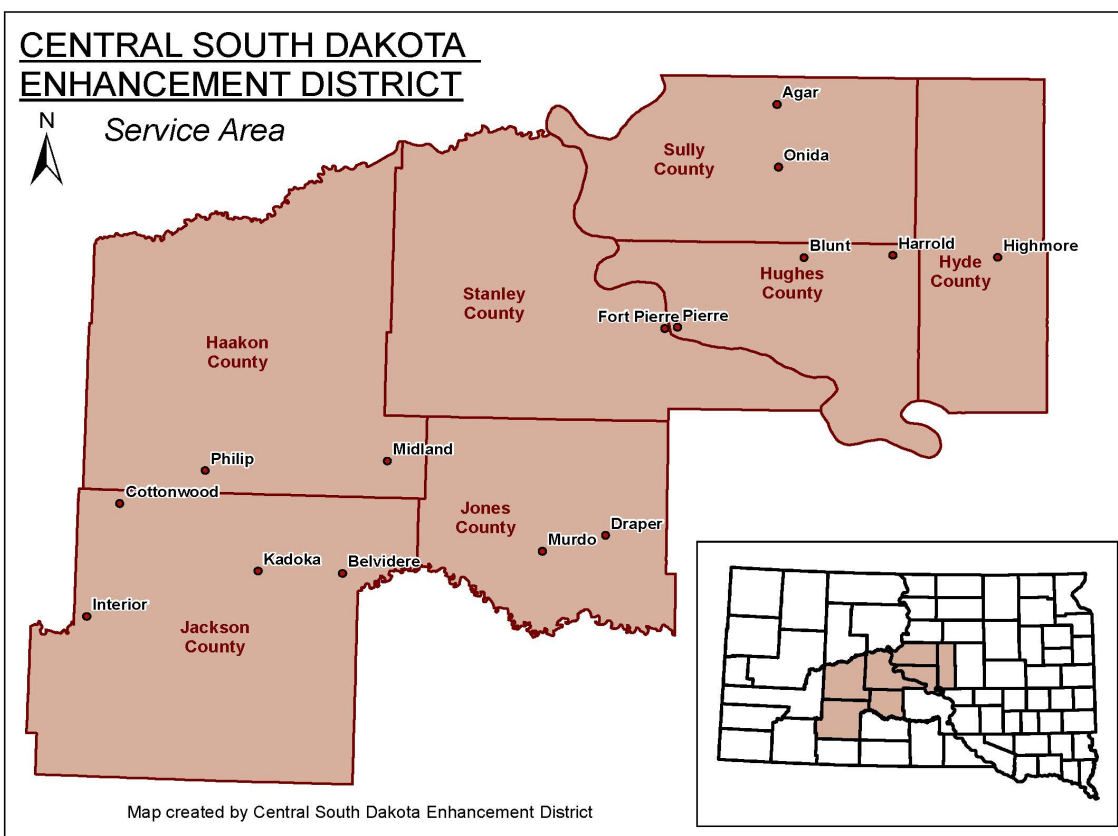
**Project Number:** ED16DEN302004

**Period covered by the report:** January 1, 2018 through December 31, 2018

**Adjustments: CEDS Update,** all tables are numbered to correspond with the CEDS document 2018-2022.

**Organization**—CSDDED’s character did not change during the past year. The county service area includes Haakon, Hyde, Hughes, Jackson, Jones, Stanley, and Sully. District membership remained strong with 100 percent of the eligible counties and 14 of the 15 communities choosing to actively participate in the organization in 2016. Thus, 20 entities of the 22 eligible to participate are doing so. The one community located in Jackson County that does not pay membership dues is under 10 in population and their budget is extremely limited due to minimum assessed valuation and tax dollars received. In fact, it has a population of 9 according to 2010 Census. Of the non-dues paying communities, one community is located in Jones County and one in Jackson County. The District, however, does not refuse to provide the two communities service. Requests from organizations and communities/counties are handled on a case by case basis. All areas are well represented on the District’s Governing Body/CEDS committee.

**Figure 1-2 Service Area**



**CSDED Board of Directors and CEDS Committee Members**—The Board of Directors of the CSDED serves largely as both the governing body/board of directors for the District and then realigns itself to constitute the CEDS committee. Due to elections and movement of individuals this board will change individuals from time-to-time. It comprises a deliberate membership cross section from the public sector, private businesses, non-profits, educational institutions and community organizations.

**Table I-1 CSDED Governing Body Membership**  
**31 Total Board Members**

**Government Representatives = 72.4%**

<u>Government</u>	<u>Representative/General Address</u>	<u>Position</u>
1. Haakon County	Gary Snook, Midland, SD	County Commissioner
2. Hughes County	Bill Abernathy, Pierre, SD	County Commissioner
3. Hyde County	Ron Van Den Berg, Highmore, SD	County Commissioner
4. Jackson County	Brett Prank, Kadoka, SD	County Commissioner
5. Jones County	Barry Valburg, Draper, SD	County Commissioner
6. Stanley County	Dennis Booth, Ft Pierre, SD	County Commissioner & Chamber of Commerce
7. Sully County	Greg Yackley, Onida, SD	County Commissioner
8. Agar	Steve Mikkelsen, Agar, SD	Town Board President
9. Blunt	Dawn Tassler, Blunt, SD	City Council Member
10. Highmore	Vikki Day, Highmore, SD	Mayor
11. Harrold	Dean Becker, Harrold, SD	Town Board President
12. Midland	Jared Fosheim, Midland, SD	Town Board President
13. Murdo	Krysti Barnes, Murdo, SD	Finance Officer, appointed
14. Pierre	Kristi Honeywell, Pierre, SD	City Administrator, appointed
15. Ft. Pierre	Gloria Hanson, Fort Pierre, SD	Mayor
16. Philip	Michael Vetter, Philip, SD	Mayor
17. Onida	Justin Mennenger, Onida, SD	City Council Member
18. Kadoka	Harry Weller, Kadoka, SD	Mayor
19. Belvidere	Jo Rodgers, Belvidere, SD	Finance Officer, appointed
20. Interior	Allen Grimes, Interior, SD	Town Board President
21. Draper	Kent Nies, Draper, SD	Town Board President

**A. Private Sector Representatives & Stake Holders = 27.6%**

<u>Name/General Address</u>	<u>Company/Enterprise</u>	<u>Position</u>
1. Kevin Hipple, Pierre, SD	Hipple Farm	Owner
2. Bryce Chambers, Blunt, SD	Chambers Lawn Care	Owner
3. Dillon Kjersstad, Philip, SD	First National Bank	Banker
4. Jerry Kroetch, Philip, SD	Scotchman Industries	Owner
5. Monte Anker, Murdo, SD	Anker Ranch	Owner
6. Ken Wilmarth, Kadoka, SD	H & H El Centro Rodeway Inn	Owner
7. Ansel Wooden Knife Jr., Interior, SD	Wooden Knife Co.	Owner
8. Beth Simonson, Highmore, SD	Hydeout B&B	Owner
9. Marileen Tilberg, Onida, SD	Onida Watchman, Inc& Onida Dev Corp.	Manager/Editor—Appt by Owner and Economic Development Director
10. Janelle Toman Pierre, SD	Higher Education-Administrator and Ex- Director of Capital U University Center	SD Board of Regents

Government Representatives	<u>21</u>	<u>67.7%</u>
Non-Government Representatives	<u>10</u>	<u>32.3%</u>
Private Sector Representatives	9	
Stakeholder Organization Representatives	1	
<b>Total Board Membership</b>	<u>31</u>	<u>100%</u>

**Table I-2 CSDED CEDS Committee**

1. Private Sector=45.2%		
<u>Name</u>	<u>Company /Interests</u>	<u>Position</u>
1. Krysti Barnes	AE Land Company	Owner
2. Dillon Kjersstad	First National Bank	Banker
3. Bryce Chambers	Chambers Lawn Care	Owner/Operator
4. Jerry Kroetch	Scotchman Industries	Owner
5. Monte Anker	Anker Ranch	Owner
6. Kevin Hipple	Hipple Farm	Owner
7. Gary Snook	Snook Ranch	Owner
8. Marileen Tilberg	Onida Watchman/Econ Dev	Manager & Editor/Econ Dev Director
9. Bill Abernathy	Abernathy Storage	Owner
10. Greg Yackley	Yackley Ranch	Owner
11. Kenneth Wilmarth	H & H El Centro Inc. Motel/Restaurant	Owner
12. Jo Rodgers	JR's Bar and Grill & Postal Employee	Owner
13. Barry Valburg	Valburg Ranch	Owner
14. Ansel Wooden Knife Jr.	Wooden Knife Co.	Owner
15. Beth Simonson	HydeOut B&B	Owner

2. Representative of Other Economic Interests=54.8%		
<u>Name</u>	<u>Area of Interest</u>	<u>Position</u>
1. Ron Van Den Berg	Local Government/Public Safety	Commissioner/Fire Department
	Transportation	Retired County Highway Supt.
2. Vikki Day	Religion/Disabled Individuals/	Hosanna Restoration Church/
	Social Services /Women/Gov't	Disabled Individuals/Mayor
3. Allen Grimes	Local Government/Disabled	Town Board President/Disabled Individual
4. Gloria Hanson	Non-Profits/Local Government/Economic Development/Tourism/Workforce	Retired United Way Director, Ft Pierre Mayor, Ft Pierre Tourism Council and Fort Pierre Dev Corp
5. Harry Weller	Education	Retired Teacher/ Still Coaches
6. Janelle Toman	Education/Workforce Development	Former CUC Director
	Underemployed/Health	Board of Regent Administrator
7. Steve Mikkelsen	Government/Labor/Agriculture	Agar Board Member/Construction
	Tourism/Non-Profits	Manager for large Ag Farm
		Pheasants Forever/Ducks Unlimited
8. Dean Becker	Government/Laborer	Harrold Town Board
		President/Electrician
9. Jared Fosheim	Government, Transportation	Town Board President
	Work Force	SDDOT Employee
10. Dawn Tassler	Local Government/ Family Support	Blunt Council Member, Business
	Workforce/Non Profits	Owner/Director of Growing Up Together
11. Kristi Honeywell	Local Government/Women	City Administrator/Manager
12. Dennis Booth	Tourism/Economic Development/ Workforce Development	Ft Pierre Chamber of Commerce
13. Michael Vetter	Local Government/Regional Water Supply	Mayor of Philip/West River
		Lyman Jones Rural Water System
14. Kent Neis	Local Government/Transportation	Town Board President
		SDDOT Employee
15. Bill Prank	Local Government	County Commissioner
16. Justin Mennenger	Local Government/Agriculture	City Councilman, Ag Day Laborer

Private Sector Representatives	<u>15</u>	<u>48.4%</u>
Representatives of Other Economic Interests (no more than 49%)	<u>16</u>	<u>51.6%</u>
<b>Total CEDS Committee Membership</b>	<u>31</u>	<u>100%</u>

## CSDED Staff

At the end of 2018, the District is operating with a Director and one planner. All positions are not funded out of the EDA Planning Grant.

David Reiss, Executive Director ([dreiss@csded.org](mailto:dreiss@csded.org))

Nicole Prince, Planner ([nicole@csded.org](mailto:nicole@csded.org))

## The Region and Its Economy

The seven-county service area of the Central South Dakota Enhancement District includes Haakon, Hyde, Hughes, Jackson, Jones, Stanley and Sully counties. The area encompasses both economic prosperity and catastrophe.

**Natural Disasters** – As a whole, the area is extremely Ag oriented and, thus, the weather has and significantly impacts agricultural income and “stresses” the economies of rural communities. Natural disasters take their toll on the income of the region when they strike for several years.

While no counties in the District were included in Presidential disaster declarations in 2018, all District member counties of Haakon, Hyde, Hughes, Jackson, Jones, Sully, and Stanley counties suffered from moderate to extreme drought conditions in 2017 and into early 2018. These drought conditions severely impacted Agricultural economy conditions throughout South Dakota, including all counties with the Central South Dakota Enhancement District and caused numerous 2017 USDA Secretarial Disaster Declarations to provide economic relief for distressed agricultural producers. This extreme drought condition from 2017 continued to impact the agricultural economy within the District in early 2018 and negatively impacted the local economies of many member counties and municipalities due to close reliance within Central South Dakota on the agriculture economy.

On June 26th 2018, USDA Secretarial Ag Designated disaster declaration S4449 for an extreme hail and straight-line wind event was issued for much of central South Dakota, which included Hughes, Hyde, Stanley, and Sully Counties. This weather event severely impacted the agriculture economies within Hughes and Sully Counties and caused nearly total crop loss in large expanses of farm land throughout both counties. Due to mid-summer developing drought conditions, on October 17, 2018, the USDA issued Secretarial Ag Disaster declaration S4419 to provide economic relief for distressed agricultural producers within Hyde County, South Dakota.

**Population Increases** –According to 2018 population estimates the District saw an increase of 815 persons or 2.8% from 2010 to 2018. At the same time South Dakota as a whole saw a population increase of 6.3%. Estimates show that 5 of the 7 counties noticed population growth ranging from 0.3% to 8.5% change from 2010-2018; Jackson County saw the largest increase in population. Two counties observed population decreases from -7.0% to -7.2% with Hyde County observing the most significant population decrease.

Migration rates represent the difference between a population’s natural change (births minus deaths) and the movement of population from one location to another. Two counties observed population losses due to natural changes from 2010-2018, with Haakon County (-20) and Hyde County (-11) experiencing natural loss. The five counties saw populations increase due to natural changes. Sully County (6) and Jackson County (50) saw increases due to Net Migration factors. Births were the biggest factor in the District’s population increase between 2010 and 2018. Overall, CSDED saw a 2.8% population increase from 2010 to 2018. Even with a negative internal migration of 302 persons, the estimated population increased to 815 from 2010 to 2018.

CSDED District Population Migration Data											
Geographic Area	Population Estimates		Change, 2010 to 2018		Total Population Change	Natural Increase			Net Migration		
	April 1, 2010	July 1, 2018	Number	Percent		Total	Births	Deaths	Total	Net International	Net Internal Migration
South Dakota	814,195	865,454	51,259	6.3	51,259	29,771	75,478	45,707	21,072	9,563	11,509
Haakon County	1,937	1,943	6	0.3	-45	-20	126	146	-15	1	-16
Hughes County	17,022	17,666	644	3.8	578	611	1,486	875	-30	-15	-15
Hyde County	1,420	1,318	-102	-7.2	-68	-11	86	97	-54	6	-60
Jackson County	3,031	3,289	258	8.5	295	242	444	202	50	57	-7
Jones County	1,006	936	-70	-7.0	-79	6	62	56	-103	2	-105
Stanley County	2,966	3,011	45	1.5	27	127	236	109	-83	0	-83
Sully County	1,373	1,407	34	2.5	48	43	97	54	6	22	-16
CSDED Area	28,755	29,570	815	2.8	756	998	2,537	1,539	-229	73	-302
Source: US Census Bureau, Population Division											
Annual Estimates of the Resident Population April 1, 2010 to July 1, 2018											

**Median Age Decreases Slightly** – The District-wide median age has experienced marginal downward average age change estimated at 43.0 in 2017 from the District-wide median age in 2010 of 43.1. Jackson County residents continue to have the lowest median age of all the counties within the District at 31.2 years, which is lower than the US median age by 6.3 years. The age profile of Native Americans is typically younger than the general population and this is reflected in Jackson County where approximately 49.5% of the population is Native American.

Table II-8 Median Age 2000-2017			
Area	2010 Census	2017 Estimate	Change 2010-2017
<b>Haakon</b>	48.8	45.5	-3.3
<b>Hughes</b>	39.8	38.9	-0.9
<b>Hyde</b>	46.4	47.8	1.4
<b>Jackson</b>	31.5	31.2	-0.3
<b>Jones</b>	46.9	48	1.1
<b>Stanley</b>	41.9	41.7	-0.2
<b>Sully</b>	46.6	48	1.4
<b>District</b>	43.1	43	-0.1
Source: US Census Population Estimate Program, 2010 Census to July 1, 2017 Population Estimate			

**Per Capita Income Mixed from 2014 to 2018** – Many primary jobs in Hughes and Stanley Counties come from the government sector as Pierre is the state capital, while tourism remains a strong economic driver along the Missouri River. Average state jobs are not high paying, nor are tourism-related jobs. However, there are some professional jobs in state and federal government that do pay very well and several medical field positions provide incomes well above local averages. According to 2018 Bureau of Economic Analysis (BEA) data, per capita personal income (PCPI) ranged from \$38,041 in Jackson County to \$63,233 in Stanley County. These were 65.98% and 109.68%, respectively, of the national per capita income of \$57,652. Jackson County's PCPI is typically lower due to a lack of jobs. Stanley County PCPI has increased steadily since 2000 through 2018 and can be attributed to higher income housing development. From 2014 to 2018, Sully County plummeted with a -30.25 loss in per capital personal income due to significant losses in ag prices in both the crop and livestock markets over the past decade.



Table II-II Per Capita Personal Income										
	2000	% of USA	2010	% of USA	2014	% of USA	2018	% of USA	% Change 2010-2018	% Change 2014-2018
Haakon	\$ 34,102	112.48%	\$49,665	124.36%	\$62,068	134.79%	\$38,873	67.43%	-21.73%	-37.37%
Hughes	\$ 27,830	91.79%	\$42,155	105.55%	\$47,899	104.02%	\$59,741	103.62%	41.72%	24.72%
Hyde	\$ 24,584	81.08%	\$46,382	116.14%	\$46,351	100.66%	\$53,696	93.14%	15.77%	15.85%
Jackson	\$ 16,785	55.36%	\$24,633	61.68%	\$28,927	62.82%	\$38,041	65.98%	54.43%	31.51%
Jones	\$ 27,052	89.22%	\$40,664	101.82%	\$57,624	125.14%	\$39,432	68.40%	-3.03%	-31.57%
Stanley	\$ 29,476	97.22%	\$44,911	112.45%	\$56,839	123.43%	\$63,233	109.68%	40.80%	11.25%
Sully	\$ 44,621	147.17%	\$80,165	200.73%	\$87,019	188.97%	\$60,694	105.28%	-24.29%	-30.25%
SD	\$ 26,421	87.14%	\$39,519	98.95%	\$45,279	98.33%	\$54,126	93.88%	36.96%	19.54%
USA	\$ 30,319		\$39,937		\$46,049		\$57,652		44.36%	25.20%

Source: Bureau of Economic Analysis, www.bea.gov, Local Area Personal Income

**Poverty**– US Census data indicates 2017 poverty rates for our seven county area ranges from 36.2% in Jackson County (3.3 % increase from 2010) to a low of 7.6% in Stanley County. With the exception of Hughes and Stanley counties, all District counties saw an increase in poverty rates from 2010 to 2017. As of 2017, the District counties that have a greater percentage in poverty than the 2015 state estimate of 12.8% are Jones and Jackson counties.

Table II - 14 Persons in Poverty				
Area	Number of Persons in Poverty—2010	% in Poverty 2010 Estimate	Number of Persons in Poverty—2017	% in Poverty 2017 Estimate
Haakon	253	13.4%	228	12.0%
Hughes	1,694	10.4%	1,742	10.3%
Hyde	190	13.8%	130	10.2%
Jackson	990	32.9%	1,174	36.2%
Jones	156	15.5%	128	13.7%
Stanley	299	10.1%	227	7.6%
Sully	124	9.0%	116	8.3%
South Dakota	114,798	14.6%	107,522	12.8%

Source: websites: www.census.gov SAIPE-Small area Income and Poverty Estimates

**District Housing Units** - In reviewing the CSDED Annual Survey, District members indicate that a lack of housing remains a serious issue for the region. In some communities it may be housing for the workforce, while others it may mean senior housing, but irrespective of the type of housing additional affordable housing units are needed in the District. In smaller communities, new home construction continues to be substantially hindered by the ability for the assessed value to equal the cost of construction. Thus, unless an individual/household has substantial cash to put into new construction, loans are difficult to acquire. Often this is because there are not enough sales in an area to provide for a bank approved appraisal. Philip (2014), Murdo (2013), Fort Pierre (2012), and Pierre (2012) have had housing needs studies completed to justify the need for housing units and what types. The overall number of housing units has increased slightly from 2015 to 2017 according to the American Community Survey data (see table II-19 below). While there may be a high percentage of vacancy rates in some counties, there is the question as to their livable status. Based on limited responses from annual CEDS survey regarding housing data, it is estimated that there were approximately 6 new housing units built in 2018 in District in the City of Murdo and Jackson County.

Table II - 19 Housing Vacancy Rates								
	2015			2017			2015	2017
	Total Housing Units	Vacant Housing Units	% of Units Vacant	Total Housing Units	Vacant Housing Units	% of Units Vacant	Change in Vacant Units	% Change in Vacant Units
Haakon	1,033	178	17.2	1,087	194	17.8	-16	-0.62
Hughes	7,758	641	8.3	7,937	546	6.9	95	1.38
Hyde	886	141	15.9	719	137	19.1	4	-3.14
Jackson	1,234	202	16.4	1,331	347	26.1	-145	-9.70
Jones	544	118	21.7	525	120	22.9	-2	-1.17
Stanley	1,455	187	12.9	1,516	207	13.7	-20	-0.80
Sully	802	180	22.4	818	217	26.5	-37	-4.08
<b>CSDED</b>	13,712	1,647	12.0	13,933	1,768	12.7	-121	-0.68
<b>SD</b>	372,328	41,470	11.1	382,912	43,458	11.3	-1,988	-0.21
<b>US</b>	133,351,840	16,425,535	12.3	135,393,564	16,567,643	12.2	-142,108	0.08
Source: United States Census and SF1 ACS DP04								

**Cluster Development-** Cluster sectors of importance have remained the same and updated data is not available.

**Visitor Spending Down** – The “Tourism/Hospitality Industry” is an ever-important part of the economy as shown in Table II-32 below. This District’s tourist industry from 2016-2017 boosted growth with the new motels in Hughes and Stanley counties, plus the new development of a new marina and hotel/retail establishment currently under construction in Stanley County. Private developers also constructed a new long-term rental camp/RV park in Sully County which has over 100 sites. Visitor spending may also be up in recent years as water levels within the Missouri River reservoirs have maintained high levels and consequent increases in fishing success have been experienced. Previously untapped fishing markets have been pursued by the region and in 2018 the City of Pierre hosted a nationally televised fishing tournament which increased awareness of fishing resources and bolstered tourism visitation and spending. Continued low gasoline prices also helped tremendously.

Table II - 32 Estimated Total Visitor Spending					
County	2015 Sales millions	2016 Sales millions	2017 Sales millions	2016 to 2017 Percent Change	2015 to 2016 Percent Change
Haakon	\$5.5	\$5.0	\$5.0	1.6%	-9.7%
Hughes	\$80.4	\$76.7	\$76.8	0.1%	-4.5%
Hyde	\$1.9	\$1.8	\$1.7	-7.2%	-5.2%
Jackson	\$23.1	\$24.2	\$23.8	-1.7%	4.8%
Jones	\$16.7	\$16.7	\$16.3	-2.7%	-0.1%
Stanley	\$21.7	\$21.5	\$21.7	1.2%	-1.2%
Sully	\$8.8	\$8.2	\$8.9	8.7%	-7.6%
CSDED	\$158.2	\$154.1	\$154.2	0.1%	-2.6%
South Dakota	\$3,780.3	\$3,835.8	\$3,883.2	1.2%	1.5%
Source: Tourism Economics an oxford economic company by South Dakota Office of Tourism. "2017 Economic Impacts of SD". Totals represent direct spending on "Core" tourism.					

## Taxable Sales

Taxable sales were down .13% in the District from 2017-2018. In 2018, 5 of 7 counties within the District experienced growth in taxable sales, with only Hughes and Stanley Counties seeing contracting taxable sales. From 2016-2017, the District saw a drop in taxable sales overall, with 2 of the 7 counties still seeing increases. From 2016 to 2017, five of the seven counties saw decreases in taxable sales. Haakon and Sully Counties experienced the largest increases in 2018 at 8.10% and 4.86%, respectively. A large share of this would be due to new ag related and energy development businesses in the area.

Improvement in taxable sales reporting in 2018 results from a confluence of several developments across the District. As a result of US Supreme Court Decision *Wayfair Inc V. South Dakota* (2018), the State of South Dakota has been able to begin collecting sales tax from remote retailers selling goods and services over the internet. This victory by the State of South Dakota and consequent implementation of remote sales tax in November 2018 has increased the ability for the state and municipalities to capture sales tax revenues where previously unable and that change does positively impact taxable sales data. Additional improvements to taxable sales percentages can be attributed to local projects and improvements in agricultural implement sales data indicating possible recovery of ag commodity prices from recent slumps.

Table II-33 Taxable Sales (1,000's)							
Area	2015	2016	2017	2018	2015-2016 %Change	2016-2017 %Change	2017-2018 %Change
Haakon	\$46,777	\$38,167	\$33,635	\$36,359	-18.41%	-11.87%	8.10%
Hughes	\$376,845	\$387,392	\$381,056	\$377,329	2.80%	-1.64%	-0.98%
Hyde	\$29,775	\$30,330	\$29,644	\$30,059	1.86%	-2.26%	1.40%
Jackson	\$21,859	\$22,299	\$21,737	\$22,329	2.01%	-2.52%	2.72%
Jones	\$31,207	\$31,302	\$31,930	\$32,591	0.30%	2.01%	2.07%
Stanley	\$65,472	\$62,616	\$59,718	\$57,213	-4.36%	-4.63%	-4.19%
Sully	\$25,681	\$21,788	\$22,345	\$23,430	-15.16%	2.56%	4.86%
District	\$597,616	\$593,894	\$580,065	\$579,310	-0.62%	-2.33%	-0.13%
South Dakota	\$21,019,713	\$20,901,085	\$20,792,460	\$21,701,607	-0.56%	-0.52%	4.37%
Source: SD Dept of Revenue and Regulation, "South Dakota Sales and Use Tax Report" Calendar Year Taxable Sales. Available <a href="http://www.state.sd.us/drr2/businessstax/statistics/statistics.htm">http://www.state.sd.us/drr2/businessstax/statistics/statistics.htm</a>							

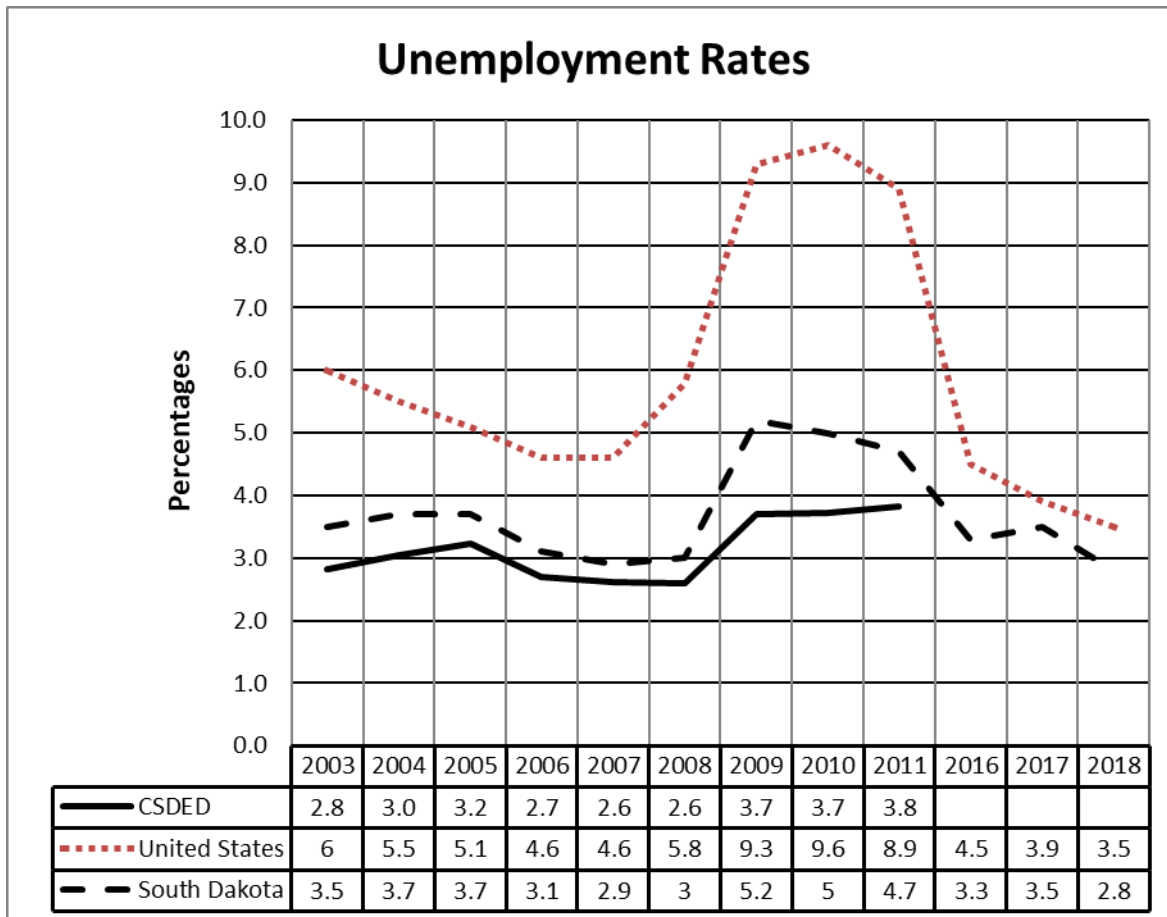
**Unemployment Rates Remain Less Than National Average** – As a whole, the District continues to see county unemployment rates equal to or less than that of the state and nation. Jackson County continues to be consistently higher than the state averages every year between 2000 and 2018, but in 2018 Jackson County's unemployment rate has fallen to become level with the national average. Jackson County consistently has a higher unemployment rate than other District counties. The southern half of the county is located within the Pine Ridge Indian Reservation of the Oglala Sioux Tribe. Underemployment, while hard to track, exists based on educational levels of residents, enrollment data for various government support programs, and unemployment statistics. Conversely, Stanley County's unemployment rate dropped from 3.4% in 2016 to 1.9 % in 2018. All counties within the District with exception of Jackson County saw decreased unemployment statistics from 2016 to 2018. These lowered unemployed rates can be attributed to continued slow growth of the agriculture industry and positive but sluggish growth in the general economy.

Table II - 28 CSDED Labor Statistics—Unemployment Rates										
YEAR	Haakon	Hughes	Hyde	Jones	Stanley	Sully	Jackson	South Dakota	United States	CSDED
2003	2.4	2.7	3.2	1.8	2.8	2.2	5.5	3.5	6	2.8
2004	2.7	2.9	3.6	2.5	2.7	2.4	5.9	3.7	5.5	3.0
2005	3.2	3	4.1	2.7	2.6	2.8	6.1	3.7	5.1	3.2
2006	2.6	2.5	3.5	2.3	2.3	2.4	5.6	3.1	4.6	2.7
2007	2.5	2.4	3.3	2.2	2.4	2.2	5.4	2.9	4.6	2.6
2008	2.5	2.3	2.7	2.3	2.4	2.2	5.7	3	5.8	2.6
2009	3.9	3.4	4.1	3.3	3.4	3.2	7.2	5.2	9.3	3.7
2010	3.3	3.5	4	2.7	3.5	3	7	5	9.6	3.7
2011	3.6	3.6	3.9	2.9	3.5	3.2	7.4	4.7	8.9	3.8
2016	2.6	2.6	2.9	3	3.4	2.8	5.8	3.3	4.5	3.3
2017	2.4	2.3	3.2	2.2	2.6	2.5	4.1	3.5	3.9	2.3
2018	2.4	2.3	2.5	2.3	1.9	2.3	3.5	2.8	3.5	2.611

The highlighted cells indicate a rate equal to or greater than the national unemployment rate

Source: SD Department of Labor Website.

Source: US Bureau of Labor Statistics Website.



## **Opportunities and Challenges—**

### **Challenges for the District include:**

In 2018, crop commodity prices have pulled back from highs experienced within the past decade. This crop price pull back is accentuated in 2018 by increasing international tariffs for commodity grains, pork, steel, and other net exports from the United States. These tariffs have decreased market demands for staple crops grown within the District, particularly soybeans. Continued international tariff increases risk causing grain market demand to reduce further, creating surpluses of grains at grain elevator storage facilities and likely lower future sale prices received by farmers for their harvests. To combat this, the USDA has established an assistance program in 2018 to aid farmers in making up sale losses incurred caused by international tariff increases. Agriculture remains as the number one economic driver within the Central South Dakota Enhancement District and the impacts of international tariffs and federal assistance pose a legitimate risk to the economic vitality of the region.

It is imperative that the region has passenger air service for both business and recreational purposes. The Pierre Regional Airport has experienced noticeable instability in air carrier service in 2018. This is attributed to the sale of contracted air transportation provider Aerodynamics Incorporated to California Pacific Airlines based in San Diego, CA. The sale was completed on March 1<sup>st</sup>, 2018 and in the following months noticeable increases in late flights, cancelled flights, and ticket booking hardships have been reported by air passengers. California Pacific Airlines receives \$4.4 million in subsidies per year under the Essential Air Service program to provide 12 round trip flights a week between Pierre and Denver. Unfortunately, the Pierre airport no longer has flights to Minneapolis. Should the Pierre Regional Airport not maintain a reliable schedule of flights to provide air travelers access to major airport hubs, it would pose a serious challenge to maintaining and growing the economy of Central South Dakota.

A state-imposed tax freeze which limits the amount of funds that county and city governments can raise a year via property taxes. While governments can opt out of the tax freeze, the issues normally get referred to a vote of the people at which time they will often fail. There are also constitutional debt limits, which will often hinder a community from improving its infrastructure. Once a community can no longer borrow money, they can often no longer make those necessary improvements which enable “economic/community” growth. This is especially crucial for smaller communities who have little or no assessed value; therefore it is difficult to finance the basic needs. Often water and wastewater surcharge fees have been added to rates in order to pay back loans that have been financed for those types of projects. Currently surcharge rates do not go against a city’s legal debt limit.

Rising costs to provide for construction and continued maintenance of the region’s roads and bridges pose a long-term threat to growth within the District. Local units of government receive funding derived from vehicle and trailer registration fees, but these fees fall short of the necessary level of financial support required to adequately build and maintain adequate roads. Since 2015, South Dakota has administered a Bridge Improvement Grant (BIG) program through the SD Department of Transportation. In order to be eligible for a BIG grant, a county must impose a wheel tax. In addition, a county must have a County Highway and Bridge Improvement Plan which details proposed county highway and bridge improvement projects in the county for a five-year period. These qualification rules create challenges for counties without wheel taxes who then are not eligible to receive any of the BIG funding. Hyde and Jones counties do not have wheel taxes. DOT BIG grant funding is a competitive application process, there is no guarantee that county applications will be awarded.

The lack of available housing poses a serious threat to growth in the District as many communities have limited availability of quality, affordable housing available for residents either to rent or purchase. In some area communities, mortgage loan appraisals of properties do not meet market values and result in purchaser home loan application rejections. Additionally, the number of comparable sales needed for establishing

values during the property appraisal process is not sufficient and appraisals are often difficult to complete for bank loans. Consequently, potential home owners are unable to obtain bank provided financing to purchase or build a home. Because of these difficulties, the purchase of a mobile home is the only option with financing from the vender. The other challenge in finding affordable housing lies in the purchase of land to place a house. Many communities have people reluctant to sell their buildable lots without purchasers paying exorbitant costs. The most pressing issue this region must address to improve the region's economy is housing according to respondents of the CEDS Committee meeting and 2017 surveys.

An economy based on hunting and fishing, while an opportunity, can pose a challenge due to variables caused by weather and environment which cannot be anticipated nor manipulated by man. Throughout 2017, the Central South Dakota region experienced significant and prolonged drought. Due to these difficult environmental impacts coupled with significant losses of private acres enrolled in the USDA Conservation Reserve Program, wildlife numbers have experienced steep declines in population. These losses in wildlife numbers, particularly pheasant populations and whitetail deer populations, have significantly impacted the number of visitors to the area to participate in hunting activities and has resulted in reduced hunting and fishing licensure. This decrease in visitation by out-of-area sportsmen continued through 2018 as significant hail and wind events in the summer of 2018 continued the downward trending game populations in the area. Tourism and recreation spending in the region have been significantly impacted by the loss of sportsman visitation and will continue to be of concern to local economies.

According to a recent Associate Press report, a serious concern exists regarding farm bankruptcies in the upper Midwest region, including the area of the District. A Federal Reserve Bank of Minneapolis analysis of the issue reveals that in 2018, farms filing for Chapter 12 bankruptcy have more than doubled in the region from totals in 2013 and 2014. The increases in bankruptcy filings can be attributed to several factors including low sale prices for beef, corn, milk, and soybeans, closed markets for soybeans in China and retaliatory tariffs on milk and beef, and inflated land purchase values. Fed estimates indicate that the increasing bankruptcy trend in the region has not peaked and will continue to impact the agriculture economy of the region. Low commodity prices and high land values create a challenge for local economies reliant upon agriculture within the District.

**Opportunities** abound in the region and can be built upon, including:

**Energy Alternatives**—In 2018, Ringneck Energy, a corn ethanol production facility neared completion of construction for its facilities in Sully County. This facility is the first biofuel development within the District and the completion of construction in 2019 will mark a significant step forward in production of alternative energy sources in the region. Additional alternative energy production opportunities exist in wind energy, with sites located within Hyde and Hughes Counties being explored for origination of wind turbine energy production projects. Additional discussion has occurred for wind energy production in Sully, Haakon, and Jones Counties and would require significant investment in large electrical transmission lines to capitalize upon identified regions within the District with suitable winds necessary to support such projects. Coupled with opportunity to establish solar energy projects near high capacity electric transmission lines located within Hughes and Hyde Counties, significant opportunity exists within the District to originate additional alternative energy projects.

**Developable Land Availability**--Land is available in most areas for industrial, commercial, and residential development, but topography and certain soil types present in some areas along the Missouri River breaks create scarcity of suitable building sites. Thus, increased development costs may exist such as in Pierre and Fort Pierre.

**Workforce Development**—Capital University Center (CUC) continues to identify priorities for higher education, workforce development, and lifelong learning in central South Dakota. Undergraduate degree programs are authorized in nursing, business, banking and financial services, business administration,

general studies, interdisciplinary studies, and applied gerontology. Additionally, students may pursue a minor in criminal justice, human development and family studies, history, psychology, accounting, international business, and banking and financial services. In December 2014, CUC was approved by the South Dakota Board of Regents to transition its two-year Associate of Science in Nursing degree, delivered by the University of South Dakota, to a four-year Bachelor of Science in Nursing degree. The district also has private businesses that provides tuition incentive programs to diesel mechanics and welders. With a two-year commitment of retaining work for the company, the company will provide tuition and financial assistance to attend school and a tool allowance.

**Agriculture Income Supports**— South Dakota farmers received \$ 19.4 million in federal bail-out payments in October 2018 as part of a new agriculture trade relief program. This U.S. Department of Agriculture program provided payments made to South Dakota farmers to supplement losses experienced due to tariffs and sale embargos as part of trade wars with China. With the loss of the Chinese market for soybeans, hogs and other commodities such as corn, wheat, sorghum and dairy products becomes an ongoing challenge for South Dakota Farms created by the low prices and decreasing demand for crops and livestock. There is no data on the losses South Dakota farms have endured as part of the trade war, but it is suspected to total in the millions of dollars. This issue is suggested to contribute to observed increases in agriculture-specific bankruptcies.

**Highway Investment-** The United State Department of Transportation approved \$20 million in Transportation Investment Generating Economic Recovery (TIGER) grant funding for reconstruction 23 miles of US Highway 83 from the City of Murdo south into Mellette County. Total cost of the project is approximately \$54.9 million and will completely reconstruct the highway, replace three bridges, widen shoulders, and improve driving sight distances. The grant and subsequent project will increase safe driving measures incorporated into the road, improve structural integrity of the highway and bridges, and reduce the cost of maintenance for the highway. Highway 83 serves as a major thoroughfare for vehicle traffic traveling to and from central South Dakota and increases the economic competitiveness of the region and provide increased connectivity to regional employment. Keeping and upgrading area highways and roads is critical to the region in order to continue transporting our goods and people in a safe, reliable manner.

Based upon discussions and statistical information, the CEDS Committee/Board of Directors at their October 18, 2018 meeting determined that the overall goals and objectives should remain the same as previous. Dates, of course, have been updated to start with 2018 and go forward. A large number of work activities need to be continued to maintain project progress and to advance growth within the District. This is discussed more in the “Evaluation” section of this report.

Continue Next Page

## **Annual Work Report: 2018 SCOPE OF WORK**

Grantee: Central South Dakota Enhancement District

Project Number: ED16DEN3020004

Period Covered: January 1, 2018 to December 31, 2018

### **A. Planning and CEDS Process**

1. CEDS—Annual Update—Compile local and regional data and review/revise regional goals and specific work activities based upon said changes within the District.

#### **Accomplishments Achieved:**

- a) Local and regional data was updated and is reflected in the Annual CEDS Update in the previous section. Overall goals and objectives will remain the same for 2019 as previously mentioned.

#### **Quantifiable Deliverables:**

- a) CSDED/CEDS Board Members reviewed the goals, objectives, strategies, priorities, needs etc. of the District's 5-year plan to see if changes needed to be made. Based on the District and its strengths and weaknesses being the same, it was determined that the goals, objectives, priorities and training needs should remain the same for 2019. This meeting was held October 18, 2018. Needs are listed below. While not applicable to all areas, they are still a need in areas of the District.
  - 1) Housing—affordable workforce-type housing, family rental units, and elder housing units.
  - 2) Infrastructure (water, sewer, storm sewers/drainage, fire halls, etc.)
  - 3) Business/Retail Growth and Development—continued growth of retail and businesses that stimulate community economic prosperity
  - 4) Transportation Infrastructure (streets, roads, highways, and bridges)
  - 5) Parks and Recreation—Maintaining and expanding parks and recreational opportunities as these can enhance quality of life for residents and be a tool for recreational tourism development.
  - 6) Educational Opportunities—expand current educational opportunities in the region, considering Capital University Center is in the process of re-evaluating its mission.
  - 7) Senior Living Issues—Improving access and availability of assisted living centers and nursing home facilities.

#### **Difficulties Encountered:**

- a) The lack of CEDS member participation at the October 18, 2018 meeting. Also the lack of CSDED staff during the year and with the staff not necessarily understanding the CEDS process resulted in the District asking for an extension of time on submitting the annual CEDS update and work report.

### **B. Regional Capacity Building**

1. The staff and Board of Directors will continue to focus on training activities for board members to strengthen the organization. CSDED will cultivate professional community development relationships. Staff and Board will continue to network with state, local, tribal and federal offices, Small Business Development Center, as well as other Economic Development Districts to develop/enhance partnerships.



The above work item refers to CEDS Management Goal: “Manage the CSDED organization in an efficient manner.”

Objective One, Strategy One--Provide and/or attend leadership and technical training programs for both staff and board members. This is part of the CSDED’s overall goal to “Manage the CSDED organization in an efficient manner.” Meets: objective one, strategy one- provide and/or attend leadership and technical training programs for both staff and board members; objective two, strategy two-maintain fully qualified staff; and objective 3, strategy one continue relationships with state and federal agencies

**Accomplishments Achieved:**

- a) Board members attended Municipal League and County Conventions where they encountered leadership training. The District Director planner attended the SD Municipal League. Leadership training was also provided at the State’s Economic Development and SD Housing conferences that staff attended in 2018. Staff also attended the SD State Demographers Conference and SD Planners Conference. Several board members and chamber/economic development officials also attended these, as well as the SD Tourism Conference. These are excellent opportunities to also cultivate professional relationships. Staff also attended a meeting with SD Housing Development Authority and other representatives from various agencies that help market the Governor’s House Program on January 16 to be brought up to date on changes to the Governor’s House Program.
- b) In 2018, CSDED staff and board members met and worked with the following entities to cultivate professional community development relationships in order to provide services to our communities/counties/private individuals: South Dakota Housing Development Authority, SD Dept. of Ag, Governor’s Office of Economic Development, SD Department of Transportation, US Census Bureau, State Data Center, Extension Service, SD Office of Homeland Security/Public Safety, Rural Development, SD Department of Health, SD County Association, SD Municipal League, Capital University Center, SD Historic Preservation Office, Small Business Development Center, SD Department of Environment and Natural Resources, other planning districts/councils of government, Cheyenne River Sioux Tribe and its Emergency Management and Planning Office, and Housing Improvement Program Offices, Oglala Sioux Tribe, EDA, SD Tribal Relations Office, SD Office of Emergency Management, Pierre Economic Development Corporation, Fort Pierre Development Corporation, Four Bands, Fort Pierre Downtown Business Association, Philip Charities, and Northwestern Public Service.

**Quantifiable Deliverables:**

- a) In addition to leadership training provided at Municipal League and County Convention conferences, board members were provided training/information on six different programs/issues in order to provide leadership to their local entities—Governor’s House Program, Housing Studies, SDDOT Programs included SDDOT Community Access, Industrial Park, Agri-Business and BIG Grant Programs, Transportation Plans as well, as the 2019-2022 Statewide Transportation Improvement Program as it related to the District, More will be discussed under C.6 of this report. Information was also provided on the 2018 State Demographer’s Conference which CSDED staff assisted in the development of the program and the District was a co-sponsor.
- b) The District has had three District Directors this year. Director Knutson, who retired at the end of May, was a member of the State Transportation Advisory Council (TAC) until her retirement. During 2018, she made comments on changes to proposed plans and rules. As a member of this council, input is given on the Transportation Plans that are required by the State in order that counties and city are able to access Bridge Improvement Funds, as well as other issues.

- c) Director Knutson was also a member of the Active Transportation Committee sponsored by the SD Department of Health. Thus, she assisted the SD Health Department with

comments for a grant application the Health Department was applying for to help ensure that an active lifestyle was incorporated into unit of government activities.

- d) The District Directors attended 2 Planning District Director's meetings and participated in ten conference calls with individual directors where sustainability and mutual problems and programs were discussed. The District Directors met in Sioux Falls on April 11 and 12 along with EDA Officials. Director Knutson discussed the Governor's House Program at the Governors Economic Development Conference in April where District Directors discussed how various tools/services/program provided by the planning district can be utilized in local economic development efforts. Five of the Districts meet with Northwestern Public Service in Sioux Falls on 22 regarding a possible expansion of natural gas services. Another follow-up meeting was held in Huron on August 1, 2018.
- e) CSDED staff has attended approximately 100+ meetings with various state, federal, local governmental units, tribal officials, individuals and groups.

#### **Difficulties Encountered:**

- a) While no major difficulties were encountered for board-member training and should be an on-going process, due to staff turnover more the training portion at the CSDED board meetings was limited to management information. Due to limited staff it was difficult to get to all meetings that would otherwise have been attended.
2. CSDED will continue to enhance and build working relationships with the Oglala Sioux Tribe and Cheyenne River Sioux Tribe.

The above work item refers to CEDS Management: Goal "Manage the CSDED organization in an efficient manner."

Objective One, Strategy One--Provide and/or attend leadership and technical training programs for both staff and board members. This is part of the CSDED's overall goal to "Manage the CSDED organization in an efficient manner." Meets: objective 3, strategy one continue relationships with state and federal agencies

It also refers to CEDS Community Development: Goal "Develop, expand and upgrade local public infrastructure, programs and facilities." Helps meet Objection of Intergovernmental Cooperation, strategy three encourage cooperation between the local units of government and tribal entities.

#### **Accomplishments Achieved:**

- a) CSDED staff continued to work with the Cheyenne Sioux River Tribe on the development of their Hazard Mitigation Plan. This is the first plan for the CSRT. The plan was initially approved at the federal level in late 2017 and needed to be adopted by the CSRT Council before final approval could be given by FEMA. The CRST adopted by plan by resolution on January 8, 2018 and final approval was given to the plan effective January 10, 2018 by FEMA. CSDED also assisted with the final OEM quarterly report. A copy of the plan was provided by CSDED to the CRST Tribal Preservation Office.
- b) In December 2018, CSDED staff began working with Four Bands on a GOED EDPP application for the revolving loan fund to help replenish the fund. The application was submitted to the Governor's Office of Economic Development on January 8, 2018. The application was denied due to lack of available funding in the program.

- c) In February and March, 2017, CSDED e-mailed the Crazy Horse School near Wanblee (Oglala Reservation in Jackson County) to inform them they may be eligible to apply for state SDDOT grant funds to assist with street improvements to school. While CSDED did not assist with the application, the Oglala Sioux Tribe was awarded \$600,000 of SDDOT funds in 2018 for Crazy Horse School Drive in Wanblee which serves the school.
- d) CSDED invited tribal chairmen and planning officers to CSDED Board/CEDS meetings.
- e) CSDED staff provided updated information on the Governors House Program to the Cheyenne River Sioux Tribe Housing Improvement Program Officer and assisted them with purchase agreement for new home in January/February, 2018. The new home will go to an elderly individual.

**Quantifiable Deliverables:**

- a) Hazard Mitigation Plan was completed for the Cheyenne River Sioux Tribe (1<sup>st</sup> one) which will enable the tribe to apply for disaster funds directly.
- b) Four Bands Community Foundation was assisted with a grant to help recap their revolving loan fund, but not funded.
- c) By providing information to Crazy Horse School, the end result was a \$600,000 grant to assist with street improvements to the school.
- d) Working with the CRST HIP Officer one new single family home will be provided to an individual. The home will most likely be delivered in 2019.

**Difficulties Encountered:**

- a) The major difficulty was the limited CSDED staff which did not allow the Planning Officer from the Oglala Sioux Tribe and the CSDED District Director to meet this year. A new director for the District was hired in December, 2018 and, therefore, it is expected that communication stream will once again be opened.
3. Staff will attend economic development, management, GIS, and other training to enhance capabilities in order to provide technical assistance to members.

The above work item refers to CEDS Goal “Manage the CSDED organization in an efficient manner.”

Objective One, Strategy One: Provide and/or attend leadership and technical training programs for both staff and board members and Objective Two, Strategy One: Maintain fully qualified staff.

**Accomplishments Achieved:**

- a) Staff attended training/conferences/webinars on Census LUC Training, Governors Housing Training, SD Demographer’s Conference, SD Housing Conference, SD Planner Conference—zoning/GIS issues, Federal Land Management Application Training, Webinar on BUILD application Training, Rural Development Apply Webinar, GIS/Parcel Layer Training with First District staff. SD Municipal League District Meetings (2); SD Association of County Officials Conference, SD Governor’s Economic Development Conference.

**Quantifiable Deliverables:**

- a) Staff attended approximately 15 training sessions to enhance their GIS, land use, comprehensive planning, housing, economic development, census, and general leadership skills.

**Difficulties Encountered:**

- a) Staff would like to attend more training, but have been limited due to limited staff (staff retirement and staff taking state jobs) time and work requests for services from local units of government and individuals. Training via webinars is helpful.

### **C. Community Development/Economic Development**

All work items below are part of one of the following: Community Development Goal Develop, expand and upgrade local public infrastructure, program, and facilities—Objective Two “Improve the Region’s Infrastructure”,--Strategies One and Two; Objective Three—“Expand Regional Housing Opportunities” Strategies One, Two and Three.

Economic Development Goal: Assist in expanding economic opportunity through the development of the region’s economic/natural resources; Objective One Expand Opportunities for Value-Added Agriculture, Strategy Two—Assist local governments to ensure that intense agricultural projects are properly sited in an effort to minimize damage to the environment.

Planning and Research Goal Objective Enhance Land Use....., Strategy One Provide technical assistance to local planning commissions in the areas of land use planning and zoning activities.

Technical and Management Assistance Goal: Provide assistance on short-term project, responds to information inquiries, and support public and private entities in dealing with state and federal programs—Objective One, Strategy Two: Research/provide information to assist local units of government and other to access or deal with state and federal programs.

Disaster Preparedness and Community Resiliency Goal: Increase a community’s resiliency to disasters; Objective One, Strategy Two—Work with local units of government to incorporate local mitigation plans and projects into the comprehensive planning process and capital improvement programs.

1. CSDED will serve as a source of information to the region via a web page, e-mails, and a newsletter.

#### **Accomplishments Achieved:**

- a) The web site is updated as staff time permits and one newsletter was developed. The web site is [www.csded.org](http://www.csded.org). See attached newsletter. Special E-mails info was sent out on various programs and conferences such as SD Game Fish and Park Recreation Trails Grant Program, Federal Land Application Workshop, State Demographers Conference. At the January board meetings a handout was available which provided information on various Upcoming Grant Opportunity Deadlines and Programs—information was provided on the following: GOED Bulldoze, Build and Beautify (BBB) Program; Community Development Block Grant Program; SD Historical Society Deadwood Fund Grant; Outside of Deadwood Grant Program; GOED Local Infrastructure Improvement Program; GOED Economic Development Partnership Program; South Dakota Department of Environment and Natural Resources (SDDENR) Small Community Planning Grant; SDDENR State Water Plan Application; SDDENR Clean Water, Drinking Water, Small Water Facilities, Very Small Water System Compliance Grants, and Consolidated Water Facilities Construction Programs; SDDOT Bridge Improvement Grant (BIG) Program; SDDOT Community Access Grant Program; SDDOT Industrial Park Grants Program; SDDOT Agri-Business Access Grant Program; and the Governor’s House Program.

#### **Quantifiable Deliverables:**

- a) Approximately 250+ questions were answered on various land use issues, loan and grant programs, as well as for statistical information and information on the Governor’s House.
- b) One newsletter was e-mailed or mailed out.

#### **Difficulties Encountered:**

- a) The planner updates the website and staff continues to learn how to expand the website. Further there were several staff changes this year which often left the District short-staffed.

The planner who did the website and the newsletter left the District at the end of April, thus this was placed on the back of the work priorities in order to meet other work requests. At the same time, the Director of many years was retiring. It was discussed if an outside consultant should be hired to work on the website, but that did not happen.

2. Staff will assist two units of government yet to be determined and/or private business with GIS services.

**Accomplishments Achieved:**

- a) District staff continued development of parcel layer for Stanley County rural area.
- b) District staff completed work on Site Analysis Studies for Hyde and Jones Counties. The reports were presented to Hyde and Jones respective county commissions on February 6, 2018. These studies help determine good, better, and best sites for potential CAFO and Ag Industrial Businesses based on their water, road and electrical infrastructure, plus local zoning laws.
- c) District staff provided the Hughes County Zoning Officer and Building Official with the most recent soil data for Hughes County GIS layer.

**Quantifiable Deliverables:**

- a) Provided assistance to 4 units of government with GIS services involving 4 different projects.
- b) GIS capabilities have been utilized in providing the service maps for various funding applications and in the development of zoning and land use maps for counties and municipalities (see more discussion later in this report).

**Difficulties Encountered:**

- a) The CSDED Planner who had GIS capabilities resigned in April and the District/GIS Specialist/Planner resigned in September 2018. In order ensure that any work remaining on the Stanley County project was needed the CSDED hired another South Dakota planning district to assist in its completion. It is the intent of CSDED to hire a GIS/Planner in 2019.
3. Provide technical assistance to seven units of government (to be determined) with infrastructure project development which may include financial packaging and/or project administration. Infrastructure projects may include, but are not limited to roads/streets, water, wastewater, storm sewers/drainage, fire halls, health clinics, industrial park development, day care centers, energy conservation, etc. Financing applications and administration may involve Community Development Block Grant, SDDENR loan and grant funds, OEM, SDDOT applications, Rural Development/RUS applications, etc.

**Accomplishments Achieved:**

- a) City of Blunt Wastewater System Improvement—In December 2017, CSDED staff assisted the community with a financing application to SDDENR in the amount of \$1,210,000 to undertake wastewater treatment and lift stations improvements in order to meet NPDES requirements. Then in February and March, 2017, CSDED assisted with the preparation and submittal of a CDBG application in the amount of \$515,000 toward the project in order to lessen the financing application to SDDENR to \$710,000. The City was awarded \$515,000 of CDBG in 2017 and SDDENR approved a \$710,000 2.5% loan for 30 years in June, 2017. CSDED staff began assisting with project administration, including environmental assessment in 2017. The project was not bid until September 13, 2018. CSDED attended the preconstruction meeting on September 27, 2018 and assisted with other project administration including city rate resolutions, CDBG initial requirement preparation, and review of certified payrolls. This project will continue into 2019.
- b) Onida Water System Improvements—this is a multi-year project. In 2014, District staff assisted the city with the preparation and submittal of a State Water Plan Application, and financing applications to SDDENR and to the Central Plains Water Development District

(CPWDD) to undertake this \$2,305,000 project which involves the construction of a new water storage facility, demolition of the existing water storage facility, installation of new water meters, and some distribution improvements. While construction began in 2015, the water tower and meters were considered complete in 2016. Thus, CSDED staff began assisting the city with financing requests to SDDENR in late 2016 in order to undertake

distribution improvements. This phase of water distribution improvements is estimated to cost approximately \$1,996,000. In late March, 2107, the Board of Water and Natural approved the following requests: utilization of the remaining \$158,360 of loan fund remaining from the water storage and meter project to be utilized for the distribution improvements, utilization of the remaining \$407,790 of Consolidated Water Facility Grant funds toward water distribution improvements, and approval of an additional \$950,000 in loan funds at 2.25% for 20 years with \$250,000 being loan forgiveness. CSDED staff began assisting with administration in 2017 and this continued into 2018 with attendance at the preconstruction conference on March 21, 2108, draw of funds and collection and review of certified payroll reports. CSDED also began assisting with a \$2 million financing application to SDDENR for the next phase of the project involving replacement/upgrade of additional water distribution lines. This application was due at the end of December, 2018, thus the application is pending.

- c) Onida Wastewater System Improvements—this \$2,900,000 estimated project involves lift station improvements, plus collection being replaced in conjunction with the water distribution lines. CSDED assisted with a financing application to SDDENR which was submitted in December, 2016. The Board of Water and Natural Resources approved a \$2,400,000 2.5% loan for 30 years. Again, CSDED staff continues to assist with administration in 2018 including the draw of funds, review of certified payroll reports and conducting payroll interview, etc. The District also assisted the city with the preparation and submittal of a \$5.7 million financing application in December, 2018 to SDDENR to undertake the next phase of wastewater collection system improvement to coincide with the next phase of water distribution system improvements. This application is pending.
- d) Midland Potable Water Storage and Distribution System Improvements Project—In December 2016, CSDED staff assisted with the preparation and submittal of a \$715,000 financial request to SDDENR to assist with water storage and distribution improvements. In 2016, the District assisted with a \$515,000 CDBG application for the project and a \$20,000 grant request to the West River Water Development District. The end finding result is a \$515,000 CDBG, \$20,000 WRWDD grant, and a \$225,000 Drinking Water State Revolving Loan at 2.25% for 30 years. CSDED continued with administration activities assistance in 2018 including final draws to funding agencies, review of certified payrolls reports, monitoring visit by GOED, etc. Final paperwork was completed in 2018.
- e) City of Blunt—In November and December, CSDED staff assisted the city with a Land and Water Conservation Fund application to SD Game, Fish & Parks in the amount of \$38,383 to assist with a \$76,767 project to purchase and install new playground equipment in the Blunt Memorial Park. This application was awarded \$38,383 funds in 2018.
- f) Philip Southwest Philip Sanitary and Storm Sewer Improvements, Street Project—CSDED assisted the city with the preparation and submittal of SDDOT Community Access Grant for \$373,000. SDDOT awarded the city \$373,000 toward the project in November, 2017. CSDED assisted the city with the preparation and submittal of a \$765,000 CDBG request in late, 2017, which was awarded to the city in 2018. In 2017, CSDED assisted the city with two financing application to SDDENR. In March of 2018, the City was awarded a \$605,000 loan toward the wastewater system improvements and a \$365,000 loan toward storm sewer improvements. In 2018, CSDED began assisting the city with project administration including attending preconstruction and bid opening

meetings, preparing draws of funds for the four different sources involving the three funding agencies, reviewing certified payroll reports, etc.

- g) Fort Pierre Wastewater Project—the project involves the upgrading of the city’s wastewater treatment system. CSDED staff assisted with preparation of State Water Plan application in September, 2018 and the project was placed on plan through calendar year 2020. City is currently reviewing project before financial packaging begins. A project must be listed on the state water plan if the city intends to utilize state financing programs.
- h) Pierre Wastewater Treatment Facility Project—during this time frame, CSDED continued to assist with CWSRF/SDDENR requirements involving Davis/Bacon reviewing certified payrolls and conducting payroll interviews.
- i) In October, 2015 CSDED staff assisted Sully County with two grant applications in order to undertake improvements on 186<sup>th</sup> Street. The project is estimated to cost \$4 million. The county was awarded \$400,000 from the GOED Local Infrastructure Improvement Program (LIIP) and \$400,000 from the SDDOT Agri-Business Grant Program. The improvements are needed to serve Ringneck Energy & Feed, LLC. Ringneck plans to construct a \$140 million ethanol and distiller’s feed facility creating approximately 40 new jobs. In 2017, CSDED staff began assisting with administration of the funds which continued into 2018 involving quarterly reports to GOED. CSDED attended the preconstruction meeting on July 12, 2018. In 2018, the county was awarded \$201,000 of SDDOT Turn Lane funds to assist with the funding of the turn lane improvements off of SD Highway 83 unto 186<sup>th</sup> St. The project will go into 2019 and is expected to cost approximately \$2,710,000 due to additional work being required by SDDOT on the turn lanes.
- j) In March, CSDED staff assisted Sully County with a \$20,000 waste tire clean-up grant application to SDDENR toward a \$25,000 total project. The application was funded.
- k) In June and July, Haakon County was assisted with a \$20,000 waste tire clean-up grant application to SDDENR to assist toward a \$25,000 total project. The county decided not to submit the application.
- l) Blunt, Fort Pierre, and Sully County—In July, CSDED assisted these communities with SDDOT Community Access Grant request to help finance improvements to schools and businesses. Fort Pierre’s request was for \$713,400 of an \$820,000 project to undertake improvements on Yellow Stone Street—one existing business and a proposed truck stop/convenience store. Blunt was requesting \$664,870 of grant funds toward a \$761,580 project to assist with improvement on Main Street which has 8 businesses. Sully County requested \$379,436 toward a \$427,294 project to improve 305<sup>th</sup> Ave which is on the north edge of Onida and serves the school, Onida recreational facilities, county fairgrounds and the new ethanol plant. All three applications were denied funding.
- m) Sully County—In February through May, the District assisted Sully County with a Federal Lands Access Program (FLAP) grant request for approximately \$2,926,000 of an estimated \$3,532,000 project to assist in improvement to Little Bend Road/185<sup>th</sup> St. This is the major road going to the Little Bend Recreation Area on Lake Oahe and serves as a camping and fishing area for some approximately 16,000 persons/year. This project has been selected to be funded and under the FLAP program, thus, management will be by the Federal Highway Administration.
- n) Sully County---in 2018, CSDED staff assisted with a BUILD Highway Improvement grant request, but this application was denied.
- o) Philip Water Meter Project—CSDED assisted the city of Philip with a State Water Plan application in September, 2018 involving a \$340,000 water meter replacement project. This project was approved by the SD Board of Water and Natural Resources to be placed

on the plan, thus Philip will be eligible to apply for state financing for project within the next two year.

- p) Mosquito Grant Applications—in 2018, CSDED staff assisted Interior (\$600), Philip (\$2,868), and Midland (\$881) with Mosquito Grant/West Nile Virus applications. Grant amounts awarded are listed in previous sentence behind entity name.
- q) Interior—CSDED assisted city with grant applications to the AARP Foundation and Wellmark Foundation Grants to fund a vault toilet for the city park to replace port-a-potty. These applications were not funded.
- r) Pierre—In March and April, CSDED staff assisted in the preparation and submittal of a \$770,000 Community Development Block Grant (CDBG) application to assist the city in

the renovation of an existing facility that the city leases to the local Boys & Girls Club. The project is expected to cost \$4,460,000 and the city was awarded \$770,000 of CDBG funds. CSDED then began to assist the city with project administration including the completion of an environmental assessment for the project.

**Quantifiable Deliverables:**

- a) CSDED assisted nine different District communities/counties with 21 different infrastructure projects, resulting in approximately \$5,694,812 of new federal and state loans and grants being secured for projects. Two applications are pending which could result in another \$9,700,000 of federal, state and other funds coming into the District. The Sully County Road Project will benefit \$140+ million of private investment and result in 40 new jobs. It is anticipated that Ringneck Energy, LLC ethanol/feed plant will open in March, 2019.

**Difficulties Encountered:**

- a) The greatest difficulty is waiting for funding agencies to approve financing too late in the year so construction must wait a year. Communities wanting application prepared and submitted within two days of when due.
4. Provide information/technical assistance with Hazard Mitigation Plan Updates—Jackson County; transportation plan updates, land use planning and zoning activities—information provided as required.

**Accomplishments Achieved:**

- a) Highmore--District staff assisted the City of Highmore with the development of their first Comprehensive Plan in 2016. In 2017 and 2018, CSDED staff began assisting with the development of the zoning ordinances which should be completed in 2019.
- b) Hyde County—in 2018, CSDED staff assisted with the updating of the zoning ordinances.
- c) Sully County—in 2018, CSDED staff continued assisting the county with a comprehensive plan update. This will continue into 2019.
- d) Haakon, Sully, Hyde and Jackson Counties—District completed the updating of Jackson County Hazard Mitigation Plans in 2018. CSDED staff assisted with quarterly reports to OEM as required.
- e) Sully, Stanley, and Haakon Counties—District staff assisted in the annual update of the 5- year transportation plans for each of the counties as required by state law in order to apply for Bridge and Road Grant funds as they desire.
- f) Jones County—CSDED staff assisted Jones County with Hazard Mitigation Planning Grant for \$13,125 of a \$17,500 project in order to update their Hazard Mitigation Plan which expires in 2020. This application was pending at the end of 2018.

**Quantifiable Deliverables:**

- a) Assisted one county with comprehensive planning and one county and one city with zoning issues, three counties with transportation plan updates, and two counties with hazard mitigation plans—one plan completion and one for funds to update their plan. Transportation plans are to be updated every year according to state regulations.



**Difficulties Encountered:**

- a) The staff person who was working on comprehensive plans and zoning left the District in July, thus, work will need to be completed with Highmore and Sully County in 2019.
5. Provide technical assistance to economic development corporations and non-profits agencies via planning/research/financial packaging/program evaluation requests in order to enhance educational and economic development growth for the area. Support and assist with projects that create primary jobs, value-added ag processing opportunities, tourism industry growth, or the use of alternative energy sources.

**Accomplishments Achieved:**

- a) Fort Pierre Development Corporation—attended Downtown Improvement Association to discuss various promotional activities the group is planning.
- b) Four Bands—as discussed above CSDED staff assisted Four Bands (Non-Profit Development Corporation) from Eagle Butte with State GOED EDPP application for the revolving loan fund to help replenish the fund. The application was submitted to the Governor's Office of Economic Development on January 8, 2018. The application was denied due to lack of available funding in the program.
- c) CSDED staff met with the Town of Interior on March 14, 2018 and provided ordinance revision involving existing sales tax rate and proposed BBB tax in order to promote marketing of community (tourism development).
- d) CSDED staff presented Hughes County Site Analysis Report to Pierre Economic Development Company Board on February 20, 2018. This report helps identify potential sites for Concentrated Animal Feeding Operation and/or Agriculture Industrial Development.
- e) As discussed above, District staff completed work on Site Analysis Studies for Hyde and Jones Counties. These studies help determine good, better, and best sites for potential CAFO and Ag Industrial Businesses based on their water, road and electrical infrastructure, plus local zoning laws.
- f) Met with city and private business owner regarding possible financing for a permanent docking system for a paddleboat (tourism project).
- g) In March, CSDED staff discussed Hyde County CAFO setback requirements with SD Dept. of Ag official for possible value-added Ag businesses.

**Quantifiable Deliverables:**

- a) Assisted eight entities in their economic development and tourism efforts.
- b) Resulted in new sales tax effort for one community to help them find dollars to promote tourism efforts for their community.

**Difficulties Encountered:**

- a) It is sometime difficult for communities to make changes to their sale tax ordinances as state only allows changes twice a year.
6. Hold two workshops on community development/entrepreneurship development.

**Accomplishments Achieved:**

- a) CSDED staff assisted in the development and sponsorship/marketing of the 6<sup>th</sup> Annual State Demography Conference on June 14 and 15<sup>th</sup> in Sioux Falls at the University Center. The Lead organizer was the State Data Center with assistance from the Black Hills Knowledge Network, South Dakota Kids County and the Central South Dakota Enhancement District. Depending upon the session 15 to 30 people were in attendance.
- b) On March 13, 2018 CSDED sponsored a workshop/seminar on the Federal Lands Access Program. The Federal Lands Access Program is financing opportunity for state, county, and local entities to undertake special transportation projects to Federal recreation and economic generators including public roads, transit system and other transportation facilities that provide access to, or are located within Federal Lands. Christopher Longley,

PE, Federal Lands Access Program Manager, Federal Highway Administration, Lakewood, Colorado was the presenter. Twelve individuals attended including representation from two counties, an engineering firm, as well as staff from Bureau of Reclamation, SDDOT, SD Federal Highway Administration, and CSDED,

**Quantifiable Deliverables:**

- a) Two workshops were held reaching between 12 and 30 individuals. The FLAP Workshop resulted in Sully County securing a FLAP award as discussed above.

**Difficulties Encountered:**

- a) The most difficulty encountered was where to have the State Demography Conference in order to reach the most people and have internet accommodations as needed.
7. CSDED will assist communities and individuals with housing needs by providing information on housing programs available to communities/non-profits and individuals in order to alleviate substandard housing and/or housing shortages.

**Accomplishments Achieved:**

- a) The District promotes the Governor's House program as this is an affordable way to provide a safe, energy efficient home for those that might not be able to otherwise afford a home. The end result is an increased tax base for units of government and in some instances the provision of a home for the work force that might not otherwise be able to find housing in an area. Community non-profits can order these homes and set them up for final sale to income qualifying individuals/families. District staff provided information directly to 77 individuals/families, as well as numerous unidentified individuals at the SD State Fair on September 1, 2018. District staff assisted four families/individuals with purchase agreements, the CRST HIP Program with one purchase and a private Pierre developer with two purchase agreements.
- b) SD Housing Development Director discussed the Housing Need Study Program at the District January board meeting. This program provides funding to help fund a housing needs study. Also discussed were the proposed changes to the Governor's House design. Changes were also discussed in the Spring/Summer 2018 District newsletter.
- c) District staff is assisting Fort Pierre with the administration of their CDBG funded BBB housing Program where Fort Pierre will have 8 dilapidated housing structures destroyed and the lots ready for new homes.
- d) Stanley County— In November and December, CSDED staff assisted the county with a Hazard Mitigation Grant Application which will eliminate the threat of an approaching landslide to a residential structure in the county. The county is requesting approximately \$226,420 toward this \$301,893 project. The property will be bought, demolished and turned to green space. The private individual will provide the 25% match for the project. This application is pending.

**Quantifiable Deliverables:**

- a) Four individuals/families had new homes delivered in 2018.
- b) The private developer had two homes delivered in 2018, and is working to get them ready for purchase by individuals/families.

**Difficulties Encountered:**

- a) The Governor's House homes are being built outside so weather is often an issue for length of construction, as it is sometimes for home purchasers who have trouble with weather conditions or being able to find contractors in order that the basements or crawl spaces can be ready for delivery of a Governor's House.

## Evaluation:

While annual updates may show differences in regional development activity, the basic character of the District has not changed. Our true long-term success is measured by the engagement of individual citizens, governments, and businesses in modifying, creating, and implementing the vision. Besides the annual public discussion form to identify needs, a survey was sent to each unit of government, economic development directors, chambers of commerce, etc. to help identify needs of the District and for ways staff can be of more assistance.

➤ **Number of jobs created after implementation of the CEDS.**

Based on consultation with communities initial and staff knowledge approximately 50 jobs have been created.

➤ **Number and types of investments undertaken in the region.**

Based on staff knowledge, it is roughly estimated that approximately \$11 million has been spent on public infrastructure improvements—water, sewer, streets/roads, recreational facilities, electrical, libraries, etc. throughout the District. Public infrastructure dollars are very conservatively estimated as staff does not know every project a city or county undertakes.

➤ **Number of jobs retained in the region.**

Based on consultation and staff knowledge approximately 35 jobs have been retained.

➤ **Amount of private sector investment in the region.**

Based on consultation and staff knowledge, it is roughly estimated that at least \$13,000,000+ of private investment has been invested in grain storage facilities, restaurants, shops, financial institutions, manufacturing facilities retail businesses, a new cancer treatment center, apartment type housing, etc.

➤ **Changes in the economic environment of the region.**

The basic character of the District has not changed and the main economic sectors continue to include government, agriculture and tourism. Hyde was included in a 2018 USDA Drought Designation and Sully, Stanley, Hughes, and Hyde counties were included in a 2018 USDA Secretarial Disaster Declaration for hail and straight-line wind events. Sales Tax is up slightly in 2018 as many individuals are purchasing on-line and newly collected on-line sales tax collection has begun to improve municipal tax revenues. Ag income is down as production was mixed and we will have to see how income transfer and insurance payments develop. Unemployed is still high in Jackson County compared to the rest of the District but is even with US figures due to limited jobs within that county.

### Other evidence of success includes:

1. Ongoing CSDED membership by local entities or program participation—all seven counties and 14 of the 15 incorporated communities financially support the District in 2018 and will do so again in 2019. The non-participating community has a population of 10 and limited financial resources, thus, services were provided as requested.
2. In 2018, the District started with a full staff but over the course of the year staffing levels fell and ranged from 4 staff members to 1. The District rehired the previously retired executive director as a consultant to assist District staff in accomplishing District commitments and workloads. In December 2018, the District hired a new executive director and is working diligently to increase staffing to bring capacity back to designated objective levels.

## Implementation/Work Program

The specific goals for the next year will include:

- Hire clerical/office support staff as needed and if financing is available.
- Hire additional planning/GIS specialist staff members to support the continued commitments to District members and meet future service delivery needs within the District.
- Training of new staff will be critical to build capacity of the District to meet service needs of member entities.

## Overall District Goals and Objectives

The following comprehensive goals and objectives were established based on input gathered from the regional survey as well as the regional priorities/needs identified via the CSDED 2018-2022 Comprehensive Economic Development Strategy origination process conducted by the District in 2017. In 2018, the District relied upon the direction provided by the CSDED CEDS committee during the CEDS establishment process to guide ongoing District goals and objectives. On October 18, 2018, the CSDED Board held a meeting reviewing District goals and objectives for 2018 and approved continuation of the goals and objectives developed and submitted as part of the 5-year CEDS. These goals and objectives remain unchanged from the prior year as the economic and community development dynamics within the District have largely remained consistent from year to year and those goals endure as necessary pursuits for the District and its members. Regional development priorities remain the same as well and the District Goals, Objectives, and Regional Development Priorities are provided below.

### ECONOMIC DEVELOPMENT GOAL

#### Priority: HIGH

**Goal:** *Assist in expanding economic opportunity through the development of the region's economic/natural resources.*

**Explanation:** This statement recognizes the importance of developing all economic resources, such as land, labor, capital, management, education, communications, and other technologies.

The education and skill of the area's labor force, the development of natural resources, and alternative methods of financing new and expanding businesses are essential for both economic growth and stability.

<b>Objective</b>	<b>Expand Opportunities for Value-Added Agriculture.</b>
<i>Strategy</i>	Work with the SD Department of Agriculture, producer associations, state agencies and other agencies on projects and encourage them in continuing value-added agriculture development.
<i>Strategy</i>	Assist local governments to ensure that intense agricultural projects are properly sited in an effort to minimize damage to the environment.
<i>Strategy</i>	Encourage local governments to enhance joint zoning jurisdictions with the understanding that agriculture is a vital part of the District's economy.
<i>Strategy</i>	Continue to raise the awareness of value-added agriculture as a development option, including agri-tourism.

<b><u>Objective</u></b>	<b>Retention and Expansion of Existing Businesses</b>
<i>Strategy</i>	Work with the Governor's Office of Economic Development and local development corporations to focus on retention and expansion of existing business.
<i>Strategy</i>	Assist local government with infrastructure capabilities to promote business growth.
<i>Strategy</i>	Publicize small business financing programs
<i>Strategy</i>	Work to identify employer workforce needs and encourage the use of telecommunications and other "distance learning" training techniques, as well as establishing the relationships between the businesses and Capital University Center.
<i>Strategy</i>	Research the possibility of creating a district revolving loan fund for businesses.

<b><u>Objective</u></b>	<b>Create an Environment for Entrepreneurship</b>
<i>Strategy</i>	Continue to support the Small Business Development Center and educate local economic development personnel, financial institutions, schools, government officials, and the general public of services provided by the SBDC staff.
<i>Strategy</i>	Encourage local school districts to strengthen and/or create business/entrepreneurship programs.

<b><u>Objective</u></b>	<b>Enlarge the Region's Manufacturing/Job Base</b>
<i>Strategy</i>	Work with local leaders to identify potential site/facility locations and to promote those sites.
<i>Strategy</i>	Work with local leaders to identify and enhance infrastructure needed to serve manufacturing type businesses, including the development/use of alternative energy forms.
<i>Strategy</i>	Work to establish a small business incubator center in the region.

<b><u>Objective</u></b>	<b>Promote/Enhance Tourism Industry</b>
<i>Strategy</i>	Work with the regional tourism associations and state tourism staff to expose communities to marketing experts and resources.
<i>Strategy</i>	Assist local leaders in the development of a regional tourism marketing piece, in addition to individual community promotional pieces.
<i>Strategy</i>	Work with local leaders, state officials, and the regional tourism association in the development of agri-tourism businesses.
<i>Strategy</i>	Work with local leaders, state and federal officials, in the development of the Missouri River and other areas that enhance hunting, camping, recreational boating, and fishing activities.
<i>Strategy</i>	Promote year round recreational programs through the use of existing facilities.

**COMMUNITY DEVELOPMENT GOAL****Priority: HIGH**

*Goal: Develop, expand, and upgrade local public infrastructure, programs and facilities.*

**Explanation:** The District shall seek to improve facilities and programs that enhance public health, community safety, economic opportunities or housing availability. Public facilities include, but are not limited to, water and sewer systems, municipal enterprises such as electric utilities and landfills, streets and highways, health and education structures, recreation sites, and telecommunications equipment.

<b><u>Objective</u></b>	<b>Intergovernmental Cooperation</b>
<i>Strategy</i>	When appropriate, encourage the sharing of public services and facilities (law enforcement, fire equipment, regional jails etc.) to maintain a fiscally responsible atmosphere at the local level.
<i>Strategy</i>	Encourage joint jurisdictional zoning agreements between the county and municipal levels to better address growth issues.
<i>Strategy</i>	Encourage cooperation between the local units of government and tribal entities.

<b><u>Objective</u></b>	<b>Promote/Market Communities</b>
<i>Strategy</i>	Continue to promote use of current technologies (i.e. websites, social media) for regional and local promotion/marketing.
<i>Strategy</i>	Encourage the local economic development leaders to work with State Tourism and Development staff in the marketing of local communities to the business world, with an emphasis on quality of life.

<b><u>Objective</u></b>	<b>Improve the Region's Infrastructure—Transportation Systems, Water, Wastewater, Recreation, Health Care Facilities, Cultural, Educational, Energy Alternatives, etc.</b>
<i>Strategy</i>	Promote capital improvement planning and local fiscal responsibility for the future.
<i>Strategy</i>	Provide information to community leaders on financing programs and assist agencies with project development—financial packaging to administration to help ensure project completion.
<i>Strategy</i>	Educate community leaders on non-traditional financing programs such as tax-increment financing.
<i>Strategy</i>	Work with the SD Department of Transportation to identify road, airport, and railroad projects that enhance economic development, as well as provide for public safety.

<b><u>Objective</u></b>	<b>Expand Regional Housing Opportunities</b>
<i>Strategy</i>	Continue the marketing of the Governor's Housing units.
<i>Strategy</i>	Communicate on a regular basis with the South Dakota Housing Development Authority (SDHDA), Rural Development, and private leaders on housing issues and loan programs.
<i>Strategy</i>	Educate local leaders and private citizens on the availability of programs that provide affordable housing throughout the region, as well as those programs that help maintain/upgrade the existing housing stock.

<b><u>Objective</u></b>	<b>Continue Relationships with Local and Regional Human Service Providers</b>
<i>Strategy</i>	Provide information to agencies on financing programs and assist agencies with project development—financial packaging to administration to help ensure continuation of

	services.
<b>Strategy</b>	Provide information to communities and individuals on the Governor's Day Care Center program.

<b>Objective</b>	<b>Strengthen Quality of Life</b>
<b>Strategy</b>	Encourage communities and counties to undertake cleanup campaigns.
<b>Strategy</b>	Encourage communities to participate in community assessment and leadership training programs in order that communities grow in a manner that is the desire of the residents and to provide for future leaders.
<b>Strategy</b>	Encourage local elected officials to adopt and enforce nuisance ordinances.

<b>Objective</b>	<b>Support Retention of Youth in the Region</b>
<b>Strategy</b>	Encourage local leaders to invite youth to become involved in organizations, committees, and governing bodies in order to encourage "ownership" of a community.
<b>Strategy</b>	Maximize the use of telecommunications and other "distance neutralizing" techniques to increase the number of job opportunities.
<b>Strategy</b>	Encourage local financial and educational institutions to embrace the idea of entrepreneurship and building from within.

## **DISASTER PREPAREDNESS AND COMMUNITY RESILIENCY GOAL**

### **Priority: HIGH**

#### **Goal: Increase a community's resiliency to disasters**

Explanation: Natural hazards such as flooding, wildfire, tornadoes, hail and thunderstorms, high winds, winter storms/snowfalls, and earthquakes are an inherent part of our region.

<b>Objective</b>	<b>To reduce or eliminate long-term risk to people and property from natural hazards and their effects</b>
<b>Strategy</b>	Work with state and federal agencies to assist local units of governments in securing funding to undertake drainage improvement infrastructure, permanent flood control structures, safe rooms, etc.
<b>Strategy</b>	Work with local units of government to incorporate local mitigation plans and projects into the comprehensive planning process and capital improvement programs.
<b>Strategy</b>	Encourage educational programs on flood proofing techniques for private property. Encourage educational programs on protecting private property against wildfires and high winds.
<b>Strategy</b>	Encourage local units of government to adopt and enforce building codes.

<b>Objective</b>	<b>To restore services and economic vitality.</b>
<b>Strategy</b>	Work with local emergency managers and units of government to secure financing for repair of critical infrastructure.
<b>Strategy</b>	Encourage property owners to work with SBDC and local financial institutions to secure financing for reopening and/or facility improvements as a deterrent to natural disasters.
<b>Strategy</b>	Encourage county emergency managers to have a plan for activating a long-term recovery committee should a disaster occur.

## **TECHNICAL AND MANAGEMENT ASSISTANCE GOAL**

### **Priority: HIGH**

*Goal: Provide assistance on short-term projects, respond to information inquiries, and support public and private entities in dealing with state and federal programs.*

**Explanation:** There are certain projects or inquiries that can be completed in a short period of time. In addition, this goal covers management assistance to local units of government. The District serves as a source of information and assistance with problem solving.

<b><u>Objective</u></b>	<b>Enhance the Management Capabilities of Local Governments</b>
<b><i>Strategy</i></b>	Assist with personnel or financial management issues.
<b><i>Strategy</i></b>	Research/provide information to assist local units of government and others to access or deal with state and federal programs.

## **CSDDED MANAGEMENT GOAL**

### **Priority: HIGH**

*Goal: Manage the CSDDED organization in an efficient manner.*

**Explanation:** The District organization should provide effective services with a minimum of waste, expense or unnecessary effort.

<b><u>Objective</u></b>	<b>Enhance Staff and Board Capabilities and Structure</b>
<b><i>Strategy</i></b>	Provide and/or attend leadership and technical training programs for both staff and board members.
<b><i>Strategy</i></b>	Review By-laws, personnel policies, etc. to ensure compliance with state and federal regulations in order to enhance the operations of the district.

<b><u>Objective</u></b>	<b>Increase/Maintain Staff to Ensure Provision of Services</b>
<b><i>Strategy</i></b>	Maintain fully qualified staff.
<b><i>Strategy</i></b>	Employ a minimum of 4 FTE's and enhance that number to meet member demands as finances allow.
<b><i>Strategy</i></b>	Explore potential of internship program to support professional development as well as increase office capabilities.

<b><u>Objective</u></b>	<b>Stabilize long-term office financing</b>
<b><i>Strategy</i></b>	Continue contractual relationships with state and federal agencies and develop new contracts.
<b><i>Strategy</i></b>	Develop a membership fee schedule to keep pace with inflation.
<b><i>Strategy</i></b>	Continue to provide contract work to local members and others, especially in the area of project administration.



## **PLANNING AND RESEARCH GOAL**

### **Priority: HIGH**

*Goal: Provide planning and research services which foster the efficient management of natural, human, and economic resources.*

**Explanation:** The District recognizes the continued need for comprehensive and special-purpose planning and research activities, as a means to avoid conflict, take advantage of opportunities, and effectively utilize limited resources.

<b><u>Objective</u></b>	<b>Enhance Land Use and Special Purpose Planning Activities</b>
<i>Strategy</i>	Provide technical assistance to local planning commissions in the areas of land use planning and zoning activities.
<i>Strategy</i>	Encourage development and usage of the Wakpa Sica Center to encourage cooperation between the tribes and other entities.
<i>Strategy</i>	Enhance the region's census and business information resources via GIS applications.

## **NATURAL RESOURCES DEVELOPMENT GOAL**

### **Priority: LOW (Except flood plain management)**

*Goal: Promote the efficient utilization and management of regional natural resources in order to receive beneficial uses now and to conserve those same resources for future generations.*

**Explanation:** The District will seek to promote the best possible use and care of the regional resources. Each resource should be used to its optimal potential in order to improve the area's economic and social well-being. In addition, natural resources should also be conserved for future generations. This conflict between natural resources conservation and development is a policy question often best answered by local leadership.

<b><u>Objective</u></b>	<b>Participate in Missouri River Preservation, Flood Protection, and Development Projects</b>
<i>Strategy</i>	Assist governments with flood and siltation issues.
<i>Strategy</i>	Work with state and federal agencies, conservation districts, and other agriculturally based interest groups to promote best land management practices on the Missouri River and its tributaries.

<b><u>Objective</u></b>	<b>Participate in the Preservation of the National Grasslands, Badlands, and Other Natural Resource Areas</b>
<i>Strategy</i>	Work with state and federal agencies, conservation districts, local elected officials and leaders, plus other interest groups to promote best land use management of these areas for the economic well-being of all while enhancing the tourism and ag industries.

## **Updated CEDS Implementation /Action Plan**

Implementation of strategies to achieve the desired goals and objectives is a combination of working with individual counties and communities to encourage sustainable economic development activities. These activities will be implemented by various community organizations, local economic development staff, private enterprises and developers. The second approach is more regional in nature and CSDED staff, under the guidance of the CEDS/Governing Body, will need to provide assistance with implementation.

The Implementation Plan, while based on local needs, is symbiotic with the Governor's Program to increase visitor spending, capitalize on existing opportunities, promote the creation and development of new businesses as well as the expansion of existing businesses, promote agricultural and natural resource development, brand and develop South Dakota's quality of life as the best in America; stimulate affordable homeownership, rental housing, and day care facilities, and improve cooperative efforts with Native American tribes.

CSDED continues to have formal partnerships with various State agencies and expects to be an integral component of the implementation delivery mechanism of the State's future economic development initiatives. Many of these strategies are continuous, and thus are promoted/implemented on an annual basis by the district.

**See Next Page**

Economic Development Strategies	Major Activities	Participating Partners (Lead Agency)	Possible Funding Agency(s)	Target Date	Objective	Priority	Jobs
Work with the SD Center for Value-added Agriculture, the state and other agencies on projects and encourage them in continuing value-added agriculture development.	Assists local groups and agencies in the development of value-added ag project.  Provide information	Local Units of Government, CSDED, SD Dept of Ag, SD Center for Value-added Ag Development, Economic Development Corporations, Farms Related Agencies	SD Dept of Ag, GOED, SBA, USDA, Local Banks, SDDOT, EDA	January 2019 - December 2019	Expand Opportunities for Value Added Agriculture	High	*Number of jobs created/retained varies dependent on scope of project(s)  Est. 3 jobs per year
Assist local governments to ensure that intense agricultural projects are properly sited in an effort to minimize damage to the environment.	Provide information	Local Units of Government, CSDED, Dept. of Ag, NRCS	Local funds, SD Dept. of Ag, SDDENR, NRCS	January 2019 - December 2019	Expand Opportunities for Value Added Agriculture	High	*Number of jobs created/retained varies dependent on scope of project(s)  Est. 2 jobs per year
Encourage local governments to enhance joint zoning jurisdictions with the understanding that agriculture is a vital part of the District's economy.	Attend Meetings  Prepare informational materials	CSDED, Municipalities, County/State Officials, Dept. of Ag	Local funds, EDA, GOED	January 2019 - December 2019	Expand Opportunities for Value Added Agriculture	High	No direct number of 'jobs created/retained'
Continue to raise the awareness of value-added agriculture as a development option, including agri-tourism.	Attend Conferences  Distribute Information via newsletter, mailings, and website	CSDED, Private Citizens/Businesses, SD Dept. of Tourism, SBDC, Extension	Local funds, EDA, GOED, Dept. of Tourism, USDA	January 2018 - December 2018	Expand Opportunities for Value Added Agriculture	High	Est. 1 job created/retained per year
Work with GOED and local development corporations to focus on retention and expansion of existing business	Promote buying goods/services locally  Survey needs of existing businesses	Economic Development Corporations, Chambers of Commerce, Municipalities, CSDED, GOED	Local Funds, GOED, EDA	January 2019 - December 2019	Retention and Expansion of existing businesses	High	*Number of jobs created/retained varies dependent on scope of project(s)  Est. 2 jobs per year
Assist local government with infrastructure capabilities to promote business growth, including the development of alternative energy uses.	Provide information  Prepare financial packaging as need	CSDED, Local Units of Government, Economic Development Corporation, Chambers of Commerce, local businesses	RD, USDA, GOED, SD DENR, EDA, SD DOT	January 2019 - December 2019	Retention and Expansion of existing businesses	High	est. 2 jobs per year (also 10 temporary construction jobs)
Publicize small business financing programs.	Provide Information via newsletter, mailings, and website	Economic Development Corporations, CSDED, SBDC	Local Funds, EDA, GOED, SBA	January 2019 - December 2019	Retention and Expansion of existing businesses	High	No direct number of 'jobs created/retained'  Est. 5 jobs per year
Work to identify employer workforce needs and encourage the use of telecommunications and other "distance learning" training techniques.	Survey businesses for needs  Provide information	Local Development Corporations, SD Dept of Tourism GOED, SD Dept of Labor, CSDED	Local Funds, GOED, EDA, Rural Development	January 2019 - December 2019	Retention and Expansion of existing businesses	High	est 1 job per year
Creating a district revolving loan fund for businesses.	Identify Resources	CSDED, Board Members, Economic Development Corporations	EDA, GOED, Local Funds	January 2019 - December 2019	Retention and Expansion of existing businesses	High	*Number of jobs created/retained varies dependent on scope of project(s)  Est. 10 jobs per year once established
Continue to support the Small Business Development Center and educate local economic development personnel, financial institutions, schools, government officials, and the general public of services provided by the SBDC staff.	Provide information via newsletter, website, e-mails, press releases, etc.	CSDED, Board Members, SBDC	Local Funds, EDA, GOED	January 2019 - December 2019	Create an Environment for Entrepreneurship	High	Est. 2 jobs per year
Encourage local schools districts to	Discuss implementing and or strengthening programs,	Local Development Corporations, Private Businesses, SBDC,					

strengthen and/or create business/entrepreneurship programs.	Develop local mentorship program	State Department of Tourism, GOED, SD Department of Education	Local Funds, SD Dept. of Education	January 2019 - December 2019	Create an Environment for Entrepreneurship	High	Est. 2 jobs per year
Work with local leaders to identify potential site/facility locations, infrastructure needs, and to promote those sites.	Survey communities for vacant sites Identify infrastructure needs for those sites Market available sites	Local Units of Government, <b>Economic Development Corporations</b> , SD Department of Tourism, GOED, CSEED	Local Funds, EDA, GOED	January 2019 - December 2019	Enlarge the Region's Manufacturing/Job Base	High	*Number of jobs created/retained varies dependent on scope of project(s)  Est. 5 jobs per year
Work with local leaders to identify and enhance infrastructure needed to serve manufacturing type businesses, including the development/use of alternative energy forms	Provide Information Attend/Coordinate Meetings when necessary	<b>Local Units of Government, CSEED, Local Economic Development Corporations</b> , GOED	Local Funds, EDA, GOED, SDDOT, USDA	January 2019 - December 2019	Enlarge the Region's Manufacturing/Job Base	High	*Number of jobs created/retained varies dependent on scope of project(s)  Est. 2 jobs per year
Work to establish a small business incubator center in the region	Attend/Coordinate meetings Provide information	CSEED, Local Units of Government, <b>Economic Development Corporation</b>	EDA, GOED, SUSDA	Dec-19	Enlarge the Region's Manufacturing/Job Base	High	*Number of jobs created/retained varies dependent on scope of project(s)  Est 2 jobs per year when established
Encourage communities to work with the regional tourism associations and state tourism staff to expose communities to marketing experts and resources.	Provide information and coordinate meetings.  Encourage locals to attend conferences and training	CSEED, Local Units of Government, GOED, <b>Regional Tourism Association</b> , Chamber of Commerce, Local Businesses, Economic Development Corporations	Local Funds, Department of Tourism	January 2019 - December 2019	Enhance Tourism Industry	High	*Number of jobs created/retained varies dependent on scope of project(s)  Est. 10 jobs per year
Assist local leaders in the development of a regional tourism marketing piece, in addition to individual community promotional pieces	Provide Information Assist in piece preparation upon request	CSEED, <b>Local Units of Government</b> , SD Dept. of Tourism	GOED, EDA, Local Funds	January 2019 - December 2019	Enhance Tourism Industry	High	Est. 1 job created/retained per year
Work with local leaders, state officials, and the regional tourism association in the development of agri-tourism businesses	Provide information Attend meetings	CSEED, <b>Local Units of Government, Economic Development Corporations</b>	GOED, Dept. of Ag, EDA, Dept. of Tourism	January 2019 - December 2019	Enhance Tourism Industry	High	Est 3 jobs created/retained per year
Work with local leaders, state and federal officials, in the development of the Missouri River and other areas that enhance hunting, camping, recreational boating, and fishing activities.	Attend meetings Provide information as requested.	Department of Game, Fish and Parks, Businesses, <b>Local Units of Government, Development Corporations</b> , Economic Development Corporations,	SD Department of Game, Fish and Parks, EDA, GOED, Local Funds	January 2019 - December 2019	Enhance Tourism Industry	High	*Number of jobs created/retained varies dependent on scope of project(s)  Est 6 jobs per year
<b>Community Development Strategies</b>	<b>Major Activities</b>	<b>Participating Partners (Lead Agency)</b>	<b>Funding Agency(s)</b>	<b>Target Date</b>	<b>Objective</b>	<b>Priority</b>	<b>Jobs</b>
When appropriate, encourage the sharing of public services and facilities (fire, police, jails, etc.) to maintain a fiscally responsible atmosphere at the local level.	Facilitate/encourage communications among service groups  Research resources	CSEED, <b>Local Units of Governments—Counties, Municipalities, Tribes</b> , Public Service Providers	Local Funds	January 2019 - December 2019	Intergovernmental Cooperation	High	Est. 2 jobs per year
Encourage joint jurisdictional zoning agreements.	Attend meetings, conferences, seminars Address issues in newsletters, website, mailings	CSEED, Local Planning Commissions, SD Planners Association	Local Funds	January 2019 - December 2019	Intergovernmental Cooperation	High	No direct number of 'jobs created/retained'
Encourage cooperation between the local units of government and tribal entities.	Encourage communication on a regular basis	SD Office of Tribal Govt. Relations, CSEED, <b>All Local Units of Government including Tribal Government</b> , Wakpa Sica Center	Local Funds	January 2019 - December 2019	Intergovernmental Cooperation	High	Est. 2-5 Jobs per year
Continue to promote use of current technologies (i.e. websites) for regional and local promotion/marketing.	Assist local units in the updating of websites	CSEED, Economic Development Corporation, Chambers of Commerce, <b>Local</b>	GOED, The South Dakota Broadband Technology Planning Team.	January 2019 - December 2019	Promote/Market Communities	High	Est. 3 jobs per year

	Provide list of current private industry providers.	units of Government					
Encourage the local economic development leaders to work with the state in the marketing of local communities to the business world, with an emphasis on quality of life.	Facilitate/encourage meetings. Attend conferences and training. Assist with gathering of information, brochure development and website development	SD Dept of Tourism and GOED, Development Corporations, <b>CSDED</b>	Local funds, GOED, EDA	January 2019 - December 2019	Promote/Market Communities	High	Est. 3 jobs per year
Promote capital improvement planning and local fiscal responsibility for the future.	Provide information on value of capital improvement planning	<b>CSDED, Local Units of Government, SDDENR</b>	EDA, GOED, SDDENR, Rural Water Associations, Midwest Assistance Program	January 2019 - December 2019	Improve Region's Infrastructure- Transportation systems, water, wastewater, recreation, health care facilities, cultural, educational, energy	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 4 jobs per year
Provide information to community leaders on financing programs and assist agencies with project development—financial packaging to administration to help ensure project completion.	Distribute information via newsletter, website, e-mails, and mailings.  Assist with financial packaging and administration	<b>CSDED, SDDENR, SDDOT, SD Department of Tourism, GOED, Development, Local Units of Governments</b>	SDDENR, SDDOT, GOED, EDA, Local Funds	January 2019 - December 2019	Improve Region's Infrastructure- Transportation systems, water, wastewater, recreation, health care facilities, cultural, educational, energy alternatives, etc.	High	Est. 4+ jobs per year
Educate community leaders on non traditional financing programs such as tax-increment financing.	Attend trainings and conferences  Provide information via newsletter, website, e-mails, mailings	SD Officials of County Commissioners, <b>SD Municipal League, GOED, Economic Development Corporations, Planning Districts, CSDED</b>	Bush Foundation, EDA, GOED, Local Funds	January 2019 - December 2019	Improve Region's Infrastructure- Transportation systems, water, wastewater, recreation, health care facilities, cultural, educational, energy alternatives, etc.	High	No direct number of 'jobs created/retained' Est. 3 jobs per year
Work with the SD Department of Transportation to identify road, airport, and rail projects that enhance economic development, as well as provide for public safety.	Participate in State Highway (STIP) and other transportation planning processes	<b>CSDED, Local Units of Government, Economic Development Corporation, Chambers of Commerce, local businesses, SDDOT</b>	SD DOT, EDA, GOED, Local Funds	January 2019 - December 2019 (Annual Meeting with SDDOT)	Improve Region's Infrastructure- Transportation systems, water, wastewater, recreation, health care facilities, cultural, educational, energy alternatives, etc.	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 4 jobs per year (10 temporary/ construction jobs)
Continue the marketing of the Governor's Housing units.	Continue to work with the SDHDA to market the houses	<b>CSDED</b>  SDHDA	SDHDA, Local Funds	January 2019 - December 2019	Expand Regional Housing Opportunities	High	Est. 3 jobs per year retained
Communicate on a regular basis with the South Dakota Housing Development Authority (SDHDA), Rural Development, and private leaders on housing issues and loan programs.	Attend housing conferences, meetings, seminars  Participate in conference calls, list serves and websites  Compile contact information	<b>CSDED</b> SDHDA, RD, Financial Institutions, Economic Development Corporation,	SDHDA, RD	January 2019 - December 2019	Expand Regional Housing Opportunities	High	No direct number of 'jobs created' Est. 1 job retained per year
Educate local leaders and private citizens on the availability of programs that provide affordable housing throughout the region.	Promote SDHDA through website, mailings  Invite public to conferences, meetings, seminars	<b>CSDED</b> RD, SDHDA, Financial Institutions  Private Citizens	Local Funds, EDA, GOED, SDHDA	January 2019 - December 2019	Expand Regional Housing Opportunities	High	Est. 3 jobs created/retained per year
Provide information to agencies on financing programs and assist agencies with project development—financial packaging to administration to help ensure continuation of services.	Provide information via website, e-mails, newsletter, etc.  Assist in application development and project administration	<b>CSDED, RD, SDDOT, Board Members, SD Department of Tourism, GOED, MAP, SDDENR</b>	RD, SDDOT, GOED, MAP, SDDENR, EDA, Local Funds	January 2019 - December 2019	Continue relationships with local and regional human service providers	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 3 jobs per year
Provide information to communities and individuals on the Governor's Day Care Center program.	Promote program through website, mailings, press releases	<b>CSDED, SDHDA, SD Dept of Social Services, Economic Development Corporations, Local Businesses</b>	SDHDA, Local Funds, GOED, EDA	January 2019 - December 2019	Continue relationships with local and regional human service providers	High	Est. 2 jobs created/retained per year

Encourage communities and counties to undertake cleanup campaigns.	Coordinate annual clean-up campaigns Develop and enforce nuisance ordinances	CSDED, Local Units of Government, Private Citizens, Chambers of Commerce, Development Corporations, Community Service Organizations	Local Funds, GOED	January 2019 - December 2019	Strengthen Quality of Life	High	Est. 3 jobs created/retained per year
Encourage communities to participate in community assessment and leadership training programs in order that communities grow in a manner that is the desire of the residents and to provide for future leaders.	Provide information on Community Assessment and Leadership Programs	Extension, SDREI, Economic Development Corporations, Local Units of Government, CSDED	Local Funds, GOED, EDA	January 2019 - December 2019	Strengthen Quality of Life	High	Est. 3 jobs created/retained per year
Encourage local elected officials to adopt and enforce nuisance ordinances	Provide Information Attend Necessary Meetings	CSDED, Local Units of Government	Local	January 2019 - December 2019	Strengthen Quality of Life	High	Est 1 job created/retained per year
Encourage local leaders to invite youth to become involved in organizations, committees, and governing bodies in order to encourage "ownership" of a community.	Educate youth on the functions of committees and governing bodies  Develop a youth volunteer program	CSDED, Educational Institutions, Local Units of Government, Service Organizations, Local Citizens	Bush Foundation, EDA, GOED, Local Funds	January 2019 - December 2019	Support Retention of Youth in the Region	High	Est. 3 jobs created/retained per year
Maximize the use of telecommunications and other "distance neutralizing" techniques to increase the number of job opportunities.	Educate Citizens on services available via press release	State, Educational Institutions, Local Units of Government, Extension, RC&D Councils, Economic Development Corporations, State of South Dakota, Utility Companies, CSDED	Local Funds, RC&D, GOED, EDA	January 2019 - December 2019	Support Retention of Youth in the Region	High	*Number of jobs created/retained varies dependent on scope of project(s)  Est. 4 jobs per year
Encourage local financial and educational institutions to embrace the idea of entrepreneurship and building from within.	Provide information  Attend seminars, etc.	SBDC, Economic Development Corporations, SD Department of Education, SD Department of Tourism, GOED, Businesses, CSDED	Local Funds, SD Dept. of Education, Dept. of Tourism, GOED, EDA	January 2019 - December 2019	Support Retention of Youth in the Region	High	Est. 4 Jobs per Year
<b>Natural Resources Development Strategies</b>	<b>Major Activities</b>	<b>Participating Partners (Lead Agency)</b>	<b>Possible Funding Agency(s)</b>	<b>Target Date</b>	<b>Objective</b>	<b>Priority</b>	<b>Jobs</b>
Assist governments with flood and siltation issues.	Participate in planning and implementation activities	Local Units of Government, Corps of Engineers, SDDENR, SD Department of Tourism GOED, NRCS, CSDED	Corps of Engineers, SD OEM, SDDENR, GOED, NRCS, CSDED	As requested: January 2019- December 2019	Participate in Missouri River Preservation, Flood Protection, and development Projects	High	*Number of jobs created/retained varies dependent on scope of project(s)  Est. 3 jobs created/retained per year
Work with state and federal agencies, conservation districts, RC&D agencies, and other agricultural based interest groups to promote best land management practices on the Missouri River and its tributaries, as well as other special areas for the wellbeing of all while enhancing the tourism and ag industries.	Assist when possible.	Conservation Districts, RC&D agencies, Farmers Union, Local Units of Government, CSDED	Conservation Districts, RC&D agencies, Farmers Union, Local Funds, SD Dept. of Ag	January 2019 - December 2019	Participate in Missouri River Preservation, Flood Protection, and development Projects	Medium	*Number of jobs created/retained varies dependent on scope of project(s)  Est. 3 jobs created/retained per year
Work with state and federal agencies, conservation districts, CR&D agencies, local elected officials and leaders, plus other interest groups to promote best land use management of these areas for the economic well being of all while enhancing the tourism and ag industries	Assist when possible.	CSDED, Local Units of Government	Conservation Districts, RC&D agencies, GOED, SD DENR, SD OEM	January 2019 - December 2019	Participate in the Preservation of the National Grasslands, Badlands, and other Natural Resource Areas	Medium	*Number of jobs created/retained varies dependent on scope of project(s)
<b>Disaster Preparedness and Recovery</b>	<b>Major Activities</b>	<b>Participating Partners (Lead Agency)</b>	<b>Possible Funding Agency(s)</b>	<b>Target Date</b>	<b>Objective</b>	<b>Priority</b>	<b>Jobs</b>
Repair basic infrastructure in Recovery Mode- Provide technical assistance to cities/counties on financing applications for repair of	Attend meetings	CSDED, RD, FEMA, SDDOT, NRCS, Local Units of Government	FEMA, SD OEM, EDA, GOED, NRCS, RD	As requested: January 2019- December 2019	To reduce or eliminate long-term risk to people and property from natural hazards and their effects	High	*Number of jobs created/retained varies dependent on scope of project(s)

infrastructure.	Provide information Prepare Applications						Est. 4+ jobs created/retained per year
Provide technical assistance to cities/counties on financing applications to implement disaster mitigation measures.	Attend meetings  Provide information Prepare Applications	CSDED, RD, FEMA, SDDOT, NRCS, Local Units of Government	SD OEM/FEMA, RD, GOED, EDA, Local Funds	January 2019 - December 2019	To reduce or eliminate long-term risk to people and property from natural hazards and their effects	High	*Number of jobs created/retained varies dependent on scope of project(s)
Work with state and federal agencies to assist local units of governments in securing funding to undertake drainage improvement infrastructure, permanent flood control structures, safe rooms, etc.	Attend meetings Provide Information Prepare Applications	CSDED, Local Units of Governments, RD, FEMA, SDDOT, NRCS, Conty E.M.'s, SD OEM	RD, FEMA, SDDOT, NRCS, OEM, GOED, EDA	January 2019 - December 2019	To reduce or eliminate long-term risk to people and property from natural hazards and their effects	High	*Number of jobs created/retained varies dependent on scope of project(s)  Est. 3 jobs created/retained per year
Work with local units of government to incorporate local mitigation plans and projects into the comprehensive planning process and capital improvement programs	Provide Information Incorporate Mitigation strategies into prepared plans	CSDED, Local Units of Governments, SD OEM, FEMA	RD, FEMA, SDDOT, NRCS	January 2019 - December 2019	To reduce or eliminate long-term risk to people and property from natural hazards and their effects	High	*Number of jobs created/retained varies dependent on scope of project(s)  Est. 3 jobs retained per year
Encourage educational programs on flood proofing techniques for private property. Encourage educational programs on protecting private property against wildfires and high winds	Provide Information Attend/Organize Meetings	CSDED, Local Units of Governments, SD OEM, FEMA	RD, FEMA, SDDOT, NRCS, Local Funds, GOED	January 2019 - December 2019	To reduce or eliminate long-term risk to people and property from natural hazards and their effects	High	Est. 2 jobs retained per year
Encourage local units of government to adopt building codes	Provide information	CSDED, Local Units of Governments	Local Funds, GOED, EDA	January 2019 - December 2019	To reduce or eliminate long-term risk to people and property from natural hazards and their effects	High	Est. 2-3 Jobs Created/Retained per year
Work with local emergency managers and units of government to secure financing for repair of critical infrastructure	Attend meetings Provide Information Prepare Applications	CSDED, Local Units of Governments, SD OEM, FEMA, SDDOT, NRCS	RD, FEMA, SDDOT, NRCS, Local Funds, GOED	January 2019 - December 2019	To restore services and economic vitality	High	*Number of jobs created/retained varies dependent on scope of project(s)  Est. 4 jobs created/retained per year
Encourage property owners to work with SBDC and local financial institutions to secure financing for reopening and/or facility improvements as a deterrent to natural disasters	Provide Information	CSDED, SBDC	Local Funds, GOED, EDA	January 2019 - December 2019	To restore services and economic vitality	High	Est. 2 jobs created/retained per year
Encourage county emergency managers to have a plan for activating a long-term recovery committee should a disaster occur	Attend Meetings Provide Information	CSDED, County Emergency Managers	FEMA, SD OEM, Local Funds	January 2019 - December 2019	To restore services and economic vitality	High	*Number of jobs created/retained varies dependent on scope of project(s)  Est. 2 jobs retained per year
<b>Planning and Research</b>	<b>Major Activities</b>	<b>Participating Partners (Lead Agency)</b>	<b>Possible Funding Agency(s)</b>	<b>Target Date</b>	<b>Objective</b>	<b>Priority</b>	<b>Jobs</b>
Provide technical assistance to local planning commissions in the areas of land use planning and zoning activities.	Attend Meetings	CSDED, Local Units of Governments	EDA, GOED, Local Funds	January 2019 - December 2019	Enhance land use and special purpose planning activities	Medium	Est. 2 jobs retained per year
Enhance the region's census and business information resources via GIS applications.	Gather Materials Attend seminars Provide information via website, newsletters, on-site	CSDED, Board Members, SDSU Census Center, Census Bureau, SBDC	Local Funds, GOED, EDA	January 2019 - December 2019	Enhance land use and special purpose planning activities	Medium	Est 2 Jobs created/retained per year
Identify unmet needs.	Survey local communities and citizens to determine unmet needs.  Coordinate meetings to identify needs	CSDED, Economic Development Corporations, Chambers of Commerce, Local Businesses, Local Units of Government	EDA, GOED, Local Funds	January 2019 - December 2019	Enhance land use and special purpose planning activities	Medium	Est. 3 jobs created/retained per year

Encourage continued development of wakpa Sica Center to encourage cooperation between tribes and other entities	Attend meetings Provide Information	CSDED, Local Units of Government, Waka Sica Center	Local Funds, Tribal Gov. Funds	January 2019 - December 2019	Enhance land use and special purpose planning activities	Medium	Est. 2-4 Jobs Created/Retained per year
<b>Technical and Management Assistance to Local Units of Government</b>	<b>Major Activities</b>	<b>Participating Partners (Lead Agency)</b>	<b>Possible Funding Agency(s)</b>	<b>Target Date</b>	<b>Objective</b>	<b>Priority</b>	<b>Jobs</b>
Assist with personnel or financial management issues.	Assist in the updating of personnel policies. Assist in the development of job descriptions  Research management issues and distribute information via mail and website	CSDED staff, Local Units of Government	EDA, GOED, Local Funds	As requested: January 2019- December 2019	Enhance the management capabilities of local governments	High	Est. 1-2 Jobs created/retained per year
Research/provide information to assist local units of government and others to access or deal with state and federal programs.	Research issues  Distribute information to all member governments about issues.	CSDED staff and Local Officials, Economic Development Corporations, Local Service Providers	EDA, Local Funds, GOED	As requested: January 2019- December 2019	Enhance the management capabilities of local governments	High	Est 1 job created/retained per year
<b>CSDED Management</b>	<b>Major Activities</b>	<b>Participating Partners (Lead Agency)</b>	<b>Possible Funding Agency(s)</b>	<b>Target Date</b>	<b>Objective</b>	<b>Priority</b>	<b>Jobs</b>
Provide and/or attend leadership and technical training programs for both staff and board members.	Identify resources Attend conferences and training on management, GIS, land use planning, website development, etc.  Arrange for experts to attend board meetings	CSDED Staff, Board Members/CEDS Members, SDHDA, SD Dept of Tourism GOED, NADO, EDA	SDHDA, GOED, NADO, EDA	January 2019 - December 2019	Enhance staff and board capabilities and structure	High	3.5 Jobs Retained
Maintain qualified staff. Develop staff support relationships.	Participate in statewide activities and training	CSDED, SD Planning Districts, SD Dept of Tourism, GOED, SDHDA, SDDENR	GOED, SDHDA, SDDENR, EDA, other opportunities as made available	January 2019 - December 2019	Enhance staff and board capabilities and structure	High	3.5 Jobs Retained
Employ a minimum of 3.5 FTE's and enhance that number to meet member demands as finances allow	Maintain fully staffed office Explore options of expanding staff as demand requires	CSDED	EDA, Local Dues, GOED	January 2019 - December 2019	Increase/maintain staff to ensure provision of services	High	3.5+ Jobs Retained
Explore potential of internship program to support professional development as well as increase office capabilities	Contact university departments regarding potential internships.	CSDED staff, Board Members, Universities, SD Career Services/ Department of Labor	Universities, SD Career Services/ Department of Labor, EDA, GOED, Local Funds	January 2019 - December 2019	Increase/maintain staff to ensure provision of services	High	~1 job Created if established
Develop a membership fee schedule to keep pace with inflation	Gather/ information	CSDED Staff and Board members	Local	January 2019 - December 2019 (Reviewed Annually)	Stabilize long-term office financing	High	3.5 Jobs Retained
Continue contractual relationships with state and federal agencies. Development new contracts.	Identify work contracts and complete said work Identify new contract opportunities  Develop staff capacity	CSDED staff and board, SDHDA, SDDENR, GOED, State Development, EDA, Rural Development, etc	SDHDA, SDDENR, GOED, State Development, EDA, Rural Development, etc	January 2019 - December 2019	Stabilize long-term office financing	High	3.5 Jobs Retained



Continue to provide contract work to local members and others, especially in the area of project administration.	Work with local project sponsors and funding agencies Prepare contracts Train staff in administrative procedures	CSEDED, Local Project Sponsors	CDBG, SDDENR, SDDOT, RD, EDA, HUD, GOED	As requested: January 2019-December 2019	Stabilize long-term office financing	High	3.5 Jobs Retained
--	--	--------------------------------	---	--	--------------------------------------	------	-------------------

## Appendix A

<h1>Central South Dakota Enhancement District</h1> <p>"Assisting Communities, Businesses and Individuals in Achieving Their Highest Economic Potential"</p>		
Newsletter	www.csded.org PO Box 220 * 3431 Airport Road, Suite 3	
Spring/Summer 2018	Pierre, South Dakota 57501	

### Governor's Office of Economic Development Conference Scheduled for April 11-12, 2018

The Annual Governor's Office of Economic Development Conference is scheduled for April 11-12, 2018 at the Sioux Falls Convention Center, 1201 N. West Ave., Sioux Falls. Keynote speaker Master Sgt. Israel Del Toro will speak about what one can achieve with steadfast tenacity and determination. Breakout sessions for this year's conference include How to Foster Entrepreneurship in Your Community and Industrial Park Planning. Another session will be a Planning District Roundtable which will highlight the services available as they pertain to economic development. For a complete copy of the program and to register online with a credit card go to <http://sdreadytopartner.com/conference.aspx>. Online pre-registration and pre-payment after April 5 will be \$175.



#### Upcoming Events/Deadlines:

**April 11-12, 2018**—Governor's Office of Economic Development Conference, Sioux Falls  
**May 28, 2018**—Office closed for Memorial Day  
**June 6-8, 2018**—SD Governmental Finance Officers' School, Holiday Inn City Centre, Sioux Falls  
**June 14-15, 2018**—South Dakota Demography/Data Conference, University Center, Sioux Falls  
**July 4, 2018**—Office closed for Independence Day

\*\*\*\*\*  
**GOED Local Infrastructure Improvement Program and Economic Development Partnership Programs application deadlines**—April 30, July 31, October 31, and January 31

**DENR Application Deadlines** for Water, Wastewater, and Storm Drainage Grant and Loan Funds are due April 1, July 1, October 1, and January 1. Projects must be on the State Water Plan and State Water Plan applications are due February 1, May 1, August 1, and October 1. Small Community Planning Grant applications to help pay for consulting engineers to do facility plans for water and wastewater projects can be submitted anytime.

**Federal Land Access Program (FLAP) Deadline**—May 15, 2018

**SDDOT Industrial Park Grants and Agri-Business Grants Deadlines** – April 15, July 15, and October 15

**SDDOT Community Access Road Grant Deadline** – July 15

**CDBG Application Deadlines**—April 1 and October 1. There are no deadlines for application involving urgent need, workforce projects, and/or special "economic development" projects.

**SD DOT BIG Grant Applications Due**—August 1, 2018 for preliminary engineering grants.

#### Federal Land Access Program (FLAP) Workshop Held

On March 13, 2018, CSDED held a workshop on the Federal Land Access Program (FLAP). Presenter Christopher Longley, PE, Federal Lands Access Program Manager Central Federal Lands Highway Division, Federal Highway Administration, gave an overview of the program and funds available in this funding round.

The Federal Lands Access Program is a financing opportunity for state, tribal, county, and local entities to complete transportation projects to Federal recreation and economic generators including public roads, transit systems, and other transportation facilities that provide access to, are adjacent to, or are located within Federal Lands. These funds are intended for design, construction, or reconstruction and not for normal maintenance such as crack sealing, chip sealing, potholes, or drainage repair. Applications are due May 15, 2018. Please contact the District for more information.



### Funds Awarded

The City of Philip was awarded \$765,000 in CDBG funds for wastewater system improvements. In addition, Philip was awarded two SDDENR State Revolving Fund loans; one \$605,000 loan for wastewater system improvements and one \$356,000 loan for storm sewer improvements.

The City of Blunt was awarded \$38,383 from Land and Water Conservation Funds (LWCF) out of SD Game Fish & Parks to replace playground equipment in their city park.

### South Dakota 6th Annual Demography/Data Conference Scheduled

The 2018 South Dakota Demography/Data Conference is scheduled for June 14-15, 2018 at the University Center in Sioux Falls. The cost of registration is \$65. The theme of this year's Demography Conference is Understanding Community Needs Through Data.

### The Deadwood Fund

The Deadwood Fund is created out of gaming proceeds from the City of Deadwood and is out of the State Historic Preservation Office (SHPO), a program of the South Dakota State Historical Society. The purpose of the fund is to make loans and grants to purchase, restore, or develop historic South Dakota properties for residential, commercial, or public purposes.

Individuals, organizations, and public agencies sponsoring projects to retain, restore or rehabilitate historic buildings, structures or sites by returning them to a state of utility, through repair or alteration, which makes possible an efficient contemporary use while preserving those portions and features of the properties which are significant to their historic, architectural, and cultural values and meeting the grant criteria are eligible to apply for a Deadwood Fund grant.

There are two opportunities to apply for funding annually. The first deadline is **February 1** and the second is **October 1**. Projects may not start until after an award is granted. Under this historic preservation program, the grants ranging from \$1,000 to \$25,000 will be awarded for projects that retain, restore, or rehabilitate historic buildings, structures, and archaeological sites in South Dakota for residential, commercial, or public purposes.

### Deadwood Historic Preservation Commission's Outside of Deadwood Grant Program

Since 2002 the Deadwood Historic Preservation Commission has helped promote the preservation and interpretation of historic sites, buildings, and properties throughout the state with the Outside-of-Deadwood Grant program. The program, which awards up to \$250,000 each year, stimulates quality restoration, protection, and interpretation of buildings, sites, and properties that contribute to an understanding of Deadwood's unique history.

In the past Outside-of-Deadwood Grants have been awarded to communities across South Dakota including: Buffalo Gap, Sisseton, Dell Rapids, Hitchcock, Hot Springs, Gettysburg, Gregory, Lead, Pierre, Fort Pierre, Rapid City, Spearfish, Mitchell, and Sioux Falls.

Grants are awarded in the winter and summer. The deadline for receipt of an application is **January 18** and **June 2** annually. National Historic Landmarks or National Register properties owned and operated by not-for-profits or governmental entities are welcome to apply. Other projects with a relationship to Deadwood's history organized by not-for-profits are also encouraged to apply. Funds will typically not exceed \$25,000.

### Staffing for Adequate Fire and Emergency Response (SAFER)

The SAFER application period is now open. The application period will close on April 27, 2018.

The Staffing for Adequate Fire and Emergency Response Grants (SAFER) was created to provide funding directly to fire departments and volunteer firefighter interest organizations to help them increase or maintain the number of trained, "front line" firefighters available in their communities. The goal of SAFER is to enhance the local fire departments' abilities to comply with staffing, response and operational standards established by the National Fire Protection Association.

Applicants must have a Data Universal Numbering System (DUNS) number and be currently registered in the System for Award Management (SAM). Visit <http://www.fema.gov/staffing-adequate-fire-emergency-response-grants> for more information on the SAFER grant program. Applications can be completed online.

### Governor's House Program Update

In 1996, the Governor's House program was created as a way to provide reasonably sized, affordable homes to income-qualified individuals and families. More than 2,600 Governor's Houses have been sold.

Qualifications for the program: Household income cannot exceed \$48,300 for couples or individuals and \$55,200 for families of three or more. For families and individuals under the age of 62, net worth must be less than \$90,000 and less than \$70,000 in liquid assets. For families and individuals age 62 and older, net worth must be less than \$175,000 and less than \$100,000 in liquid assets. **Beginning April 30, 2018, the income limits will increase to \$49,910 for couples or individuals and \$57,040 for families of three or more.** All qualification figures are subject to change. The house must be used as the homebuyer's only residence. The house must be placed within South Dakota and be owned by the individual(s) living in the home. There are standard and reverse layouts of the house which come as a three-bedroom layout, two-bedroom layout, and narrow-lot layout.

### Governor's House Price Increase

Effective for orders placed after April 1, 2018, the price for the 2-bedroom Governor's House has increased from \$44,700 to **\$49,700**, and the price for the 3-bedroom home has increased from \$51,700 to **\$56,700** plus excise and sales tax. The house price includes delivery and placement and is subject to change. South Dakota Housing Authority also announced that there are substantial changes to the Governor's Houses at the new price. The changes include:

- Addition of installed central air conditioning via air source heat pump
- Window box bay
- Addition of vertical siding aesthetic
- Addition of faux stacked stone
- Solid poplar cabinets in both kitchen and bath(s) stained dark onyx and laminate granite look countertops
- Elimination of recessed lighting and addition of under-cabinet lighting
- Siding colors are now Canyon Drift and Charcoal Smoke



To learn more about the Governor's House Program, including opportunities for school districts and private development, income guidelines, or if you know of someone who might want to purchase a home, please have them contact the CSDED Office or go to the District website at [www.csded.org](http://www.csded.org).



### CSDED Population Statistics

According to the recently released 2017 US Census Population Estimates, the District saw an increase of 815 persons from 2010 (28,755) to 2017 (29,570). More recently, according to 2017 population estimates the District saw an increase of 96 persons or 0.3% from 2016 to 2017. From 2010 to 2017, South Dakota as a whole saw a population increase of 6.8%. Estimates show that 5 of the 7 counties noticed population growth ranging from 0.3% to 8.5% change from 2010-2017; Jackson County saw the largest increase in population.

CSDED Population Data										
County	2010 Census Population	2011 Est.	2012 Est.	2013 Est.	2014 Est.	2015 Est.	2016 Est.	2017 Est.	Number Change	% Change
									2010-2017	2010-2017
Haakon	1,937	1,919	1,922	1,881	1,846	1,849	1,883	1,943	6	0.3%
Hughes	17,022	17,310	17,436	17,431	17,630	17,554	17,577	17,666	644	3.8%
Hyde	1,420	1,398	1,428	1,380	1,394	1,388	1,339	1,318	-102	-7.2%
Jackson	3,031	3,157	3,167	3,235	3,270	3,282	3,297	3,289	258	8.5%
Jones	1,006	1,004	992	973	957	918	935	936	-70	-7.0%
Stanley	2,966	2,978	2,976	2,979	2,980	2,975	3,024	3,011	45	1.5%
Sully	1,373	1,377	1,429	1,439	1,409	1,406	1,419	1,407	34	2.5%
CSDED	28,755	29,143	29,350	29,318	29,486	29,372	29,474	29,570	815	2.8%
South Dakota	814,180	823,338	832,576	842,513	849,455	854,036	861,542	869,666	55,486	6.8%

Source: US Census: Decennial and 2017 Population Estimates

The remaining two counties observed population decreases from -7.0% to -7.2% with Hyde County recording the largest decrease. Populations can change in three ways: people may be born (births), they may die (deaths), or they may move (domestic and international migration). The U.S. Census Bureau's Population Estimates program measures this change and adds it to the last decennial census to produce updated population estimates every year.

#### 2018 CSDED Officers/Executive Committee

Vikki Day, Chairperson, Highmore  
 Bill Abernathy, Vice-Chairman, Hughes County  
 Gloria Hanson, Sec/Treasurer, Fort Pierre  
 Ron Van Den Berg, Hyde County  
 Monte Anker, Jones County

#### CSDED Staff

Marlene Knutson, Executive Director  
 Emeline Hoblick, Planner  
 John Coppock, Planner



#### **Central South Dakota Enhancement District**

3431 Airport Road, Suite 3  
 PO Box 220  
 Pierre, SD 57501

TO:

The CSDED newsletter pertains to items of interest to CSDED members and those we serve. This newsletter is funded in part by the Economic Development Administration, US Department of Commerce.

## *Appendix B*

### *Current/Potential Project List*

### Current / Future Potential Projects

A listing of potential projects that have been identified throughout the region. While, it would be irrational to believe all of these projects will be able to be undertaken due to a variety of factors ranging from local financial capability, changing of local decision makers, and even natural disasters, it is still valuable to compile a list of potential projects that have been identified. The Central South Dakota Enhancement District will continue to work closely with each of the following communities to support economic development through these, and various other projects that may arise in the coming years. It should be noted, that with little prior engineering for a majority of these project, it is almost impossible to estimate total jobs created/saved for the potential projects.

<b>Potential Project List</b>				
<i>Projects in this list may be undertaken if funding becomes available</i>				
<b>County</b>	<b>Entity</b>	<b>Project</b>	<b>Target Completion Date</b>	<b>CEDS Goal</b>
<b>Haakon</b>	<b>Haakon County</b>	Road/Highway Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Update Hazard Mitigation Plan	2022	Disaster Preparedness and Community Resiliency
		Emergency Operations Plan Update	Annually	Disaster Preparedness and Community Resiliency
		Courthouse Interior/Window Improvements	2018+	Community Development
		Courthouse Drainage Improvements	2018+	Community Development
		Five-Year Road and Bridge Plan Update	Annually	Planning and Research
	<b>Midland</b>	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Playground Improvements Project	2018+	Community Development
	<b>Philip</b>	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Wastewater Improvements	Annually	Community Development
<b>Hughes</b>	<b>Hughes County</b>	Road/Highway Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Update Hazard Mitigation Plan	2023	Disaster Preparedness and Community Resiliency
		Emergency Operations Plan Update	Annually	Disaster Preparedness and Community Resiliency
		Cow Creek/Spring Creek Infrastructure Development	2017	Community Development
	<b>Blunt</b>	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development

		City Park Improvements	2019+	Community Development
		Drinking Water System Improvements	2018+	Community Development
		Wastewater Treatment System Improvements	2017+	Community Development
	<b>Harrold</b>	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
	<b>Pierre</b>	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Sanitary Sewer Improvements	Annually	Community Development
		Water System Improvements	Annually	Community Development
		Electrical System Improvements	Annually	Community Development
		Airport Improvements	2018	Economic Development
		Boys and Girls Club Improvements	2018+	Community Development
		New Event Facility	2020+	Community Development
<b>Hyde</b>	<b>Hyde County</b>	Road/Highway Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Update Hazard Mitigation Plan	2022	Disaster Preparedness and Community Resiliency
		Emergency Operations Plan Update	Annually	Disaster Preparedness and Community Resiliency
		Courthouse Improvements	2018	Community Development
		Zoning Ordinance Update	2017+	Community Development
	<b>Highmore</b>	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Tornado Shelter at Park	2018	Disaster Preparedness and Community Resiliency
		Auditorium Improvements	2018	Community Development
		City Pool Improvements	2017+	Community Development
		Zoning Ordinances	2017+	Planning and Research
<b>Jackson</b>	<b>Jackson County</b>	Road/Highway Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Hazard Mitigation Plan	2018	Disaster Preparedness and Community Resiliency
		Emergency Operations Plan Update	Annually	Disaster Preparedness and Community Resiliency
		Enhance 911	2018	Disaster Preparedness and Community Resiliency
		Library	2018+	Community Development



		GIS Training & additional dataset development & Updating of parcel geo-database Ultra-CAMA equalization system	Annually	Technical and Management Assistance
	<b>Belvidere</b>	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
	<b>Kadoka</b>	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Housing	2017	Economic Development
		EMS/Fire Hall Expansion	2015	Disaster Preparedness and Community Resiliency
		City-wide Beautification Efforts	Annually	Community Development
		Sanitary Sewer Improvements	Annually	Community Development
		Ordinance Updates	2017+	Community Development
	<b>Interior</b>	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Emergency Warning System	2018+	Disaster Preparedness and Community Resiliency
		City Park Improvements	2017+	Community Development
<b>Jones</b>	<b>Jones County</b>	Road/Highway Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Update Hazard Mitigation Plan	2020	Disaster Preparedness and Community Resiliency
		Emergency Operations Plan Update	Annually	Disaster Preparedness and Community Resiliency
		Fire Hall Expansion	2017+	Disaster Preparedness and Community Resiliency
	<b>Draper</b>	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Auditorium Improvements	2017+	Community Development
	<b>Murdo</b>	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Sidewalks/Recreation Improvements	2017+	Community Development

<b>Stanley</b>	<b>Stanley County</b>	Road/Highway Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Update Hazard Mitigation Plan	2023	Disaster Preparedness and Community Resiliency
		Emergency Operations Plan Update	Annually	Disaster Preparedness and Community Resiliency
		Create Parcel Geo-database for Equalization	2017+	Technical and Management Assistance
		Fairground Improvements	Annually	Community Development
	<b>Ft Pierre</b>	Street Improvements	Annually	Community Development

		Drainage Improvements	Annually	Community Development
		Sanitary Sewer Improvements	Annually	Community Development
		Storm Sewer Improvements	Annually	Community Development
		Wastewater Treatment System Improvements	2017+	Community Development
		Housing	Annually	Economic Development
		Marina & Motel Development	2017+	Economic Development
		Recreation Improvements	Annually	Community Development
		Electrical System Improvements	Annually	Community Development
<b>Sully</b>	<b>Sully County</b>	Road/Highway Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Update Hazard Mitigation Plan	2022	Disaster Preparedness and Community Resiliency
		Emergency Operations Plan Update	Annually	Disaster Preparedness and Community Resiliency
		186 <sup>th</sup> Street Improvements	2018	Economic Development
		Courthouse Improvements	Annually	Community Development
	<b>Agar</b>	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Wastewater Treatment System Improvements	Annually	Community Development
		Park Beautification	Annually	Community Development
	<b>Onida</b>	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Electrical System Improvements	Annually	Economic Development
		Water and Wastewater System Improvements	Annually	Community Development