

Annual Comprehensive Economic Development Strategy (CEDS) and Progress Report

CENTRAL SOUTH DAKOTA ENHANCEMENT DISTRICT—PIERRE, SD

EDA Project Number ED16DEN3020004

Grant period 1/1/2019 through 12/31/2019

Report prepared by the CSDED staff
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This report was prepared by the Central South Dakota Enhancement District as the result of an Economic Development District Partnership Planning Grant. Any statements, findings, conclusions, and analysis are those of the author and do not necessarily reflect the view of the Economic Development Administration.

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Annual Comprehensive Economic Development Strategy (CEDS) And Progress Report

Grantee: Central South Dakota Enhancement District (CSDED)
PO Box 220 * Pierre, South Dakota 57501

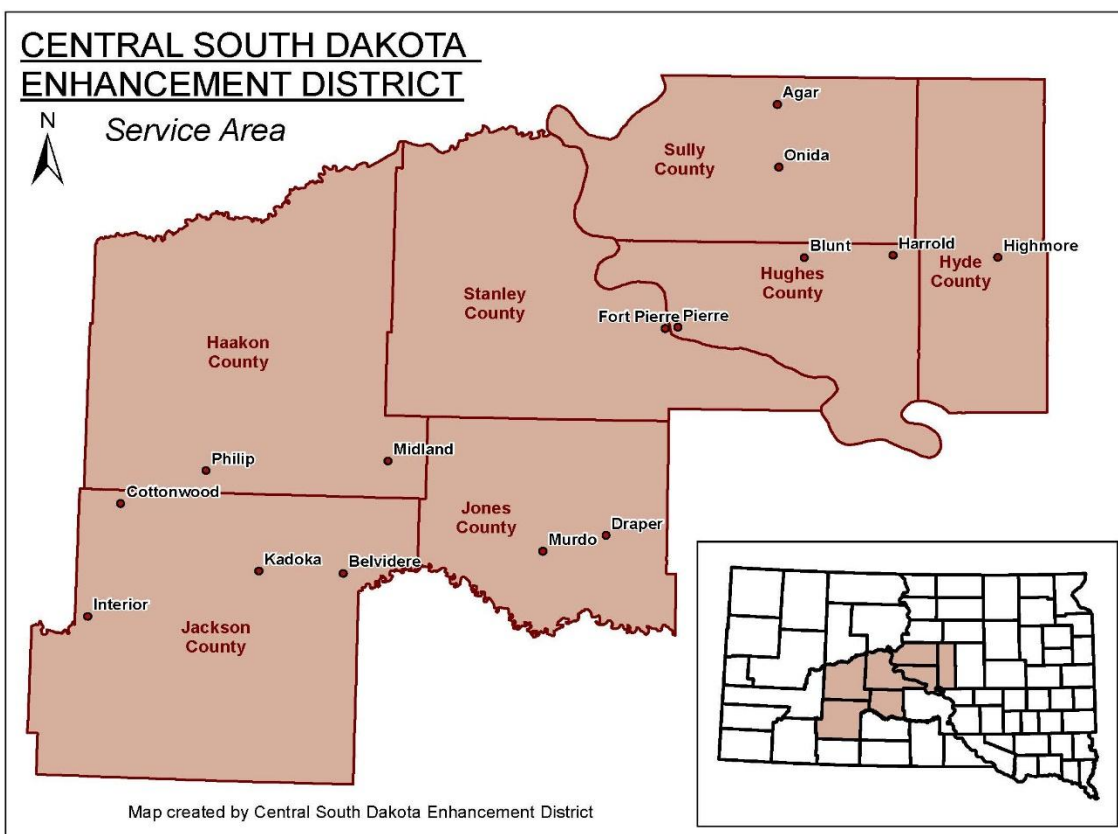
Project Number: ED16DEN302004

Period Covered: January 1, 2019 through December 31, 2019

Adjustments: CEDS Update - All tables are numbered to correspond with the CEDS document 2018-2022.

Organization—CSDED’s character did not change during the past year. The county service area includes Haakon, Hyde, Hughes, Jackson, Jones, Stanley, and Sully. District membership remained strong with 100 percent of the eligible counties and 14 of the 15 communities choosing to actively participate in the organization in 2019. Thus, 21 entities of the 22 eligible to participate are doing so. The one community located in Jackson County that does not pay membership dues is under 10 in population and their budget is extremely limited due to minimum assessed valuation and tax dollars received. In fact, is has a population of 9 according to 2010 Census. The District, however, does not refuse to provide the non-participating community service. Requests from organizations and communities/counties are handled on a case by case basis. All areas are well represented on the District’s Governing Body/CEDS committee.

Figure 1-2 Service Area



CSDED Board of Directors and CEDS Committee Members—The Board of Directors of the CSDED serves as both the Governing Body/Board of Directors for the District and then realigns itself to constitute the CEDS Committee. Due to elections and movement of individuals, this board

will change individuals occasionally. It comprises a deliberate membership cross section from the public sector, private businesses, non-profits, educational institutions and community organizations.

**Table I-1 CSDED Governing Body Membership
31 Total Board Members**

Government Representatives = 72.4%		
<u>Government</u>	<u>Representative/General Address</u>	<u>Position</u>
1. Haakon County	Gary Snook, Midland, SD	County Commissioner
2. Hughes County	Bill Abernathy, Pierre, SD	County Commissioner
3. Hyde County	Ron Van Den Berg, Highmore, SD	County Commissioner
4. Jackson County	Brett Prank, Kadoka, SD	County Commissioner
5. Jones County	Lori Waldron, Murdo, SD	County Commissioner
6. Stanley County	Dennis Booth, Ft Pierre, SD	County Commissioner & Chamber of Commerce
7. Sully County	Greg Yackley, Onida, SD	County Commissioner
8. Agar	Steve Mikkelsen, Agar, SD	Town Board President
9. Blunt	Dawn Tassler, Blunt, SD	City Council Member
10. Highmore	Vikki Day, Highmore, SD	Mayor
11. Harrold	Dean Becker, Harrold, SD	Town Board President
12. Midland	Jared Fosheim, Midland, SD	Town Board President
13. Murdo	Krysti Barnes, Murdo, SD	Officer, appointed
14. Pierre	Kristi Honeywell, Pierre, SD	City Administrator, appointed
15. Ft. Pierre	Gloria Hanson, Fort Pierre, SD	Mayor
16. Philip	Michael Vetter, Philip, SD	Mayor
17. Onida	Justin Mennenger, Onida, SD	City Council Member
18. Kadoka	Harry Weller, Kadoka, SD	Mayor
19. Belvidere	Jo Rodgers, Belvidere, SD	Finance Officer, appointed
20. Interior	Allen Grimes, Interior, SD	Town Board President
21. Draper	Kent Nies, Draper, SD	Town Board President

Private Sector Representatives & Stake Holders = 27.6%		
<u>Name/General Address</u>	<u>Company/Enterprise</u>	<u>Position</u>
1. Kevin Hipple, Pierre, SD	Hipple Farm	Owner
2. Bryce Chambers, Blunt, SD	Chambers Lawn Care	Owner
3. Dillon Kjerstad, Philip, SD	First National Bank	Banker
4. Jerry Kroetch, Philip, SD	Scotchman Industries	Owner
5. Monte Anker, Murdo, SD	Anker Ranch	Owner
6. Ansel Wooden Knife Jr., Interior, SD	Wooden Knife Co.	Owner
7. Beth Simonson, Highmore, SD	Hydeout B&B	Owner
8. Marileen Tilberg, Onida, SD	Onida Watchman, Inc	Editor
9. Chris Maxwel, Fort Pierre	Maxwell Consulting	Owner

Government Representatives	<u>21</u>	<u>67.7%</u>
Non-Government Representatives	<u>9</u>	<u>29.0%</u>
Private Sector Representatives	<u>9</u>	
Stakeholder Organization Representatives	<u>1</u>	
Total Board Membership	<u>31</u>	<u>100%</u>

Table I-2 CSDED CEDS Committee

Private Sector=45.2%		
<u>Name</u>	<u>Company/Interests</u>	<u>Position</u>
1. Krysti Barnes	AE Land Company	Owner
2. Dillon Kjerstad	First National Bank	Banker
3. Bryce Chambers	Chambers Lawn Care	Owner/Operator
4. Jerry Kroetch	Scotchman Industries	Owner
5. Monte Anker	Anker Ranch	Owner
6. Kevin Hipple	Hipple Farm	Owner
7. Gary Snook	Snook Ranch	Owner
8. Marileen Tilberg	Onida Watchman/Econ Dev	Manager & Editor/Econ Dev Director
9. Bill Abernathy	Abernathy Storage	Owner
10. Greg Yackley	Yackley Ranch	Owner
11. Jo Rodgers	JR's Bar and Grill & Postal Employee	Owner
12. Barry Valburg	Valburg Ranch	Owner
13. Ansel Wooden Knife Jr.	Wooden Knife Co.	Owner
14. Beth Simonson	HydeOut B&B	Owner

Representative of Other Economic Interests=54.8%		
<u>Name</u>	<u>Area of Interest</u>	<u>Position</u>
1. Ron Van Den Berg	Local Government/Public Safety Transportation	Commissioner/Fire Department Retired County Highway Supt.
2. Vikki Day	Religion/Disabled Individuals/ Social Services /Women/Gov't	Hosanna Restoration Church/ Disabled Individuals/Mayor
3. Allen Grimes	Local Government/Disabled Individual	Town Board President/Disabled
4. Gloria Hanson	Non-Profits/Local Government/Economic Development/Tourism/Workforce Council and Fort Pierre Dev Corp	Retired United Way Director, Ft Pierre Mayor, Ft Pierre Tourism
5. Harry Weller	Education	Retired Teacher/ Still Coaches
6. Steve Mikkelsen	Government/Labor/Agriculture Tourism/Non-Profits	Agar Board Member/Construction Manager for large Ag Farm Pheasants Forever/Ducks Unlimited
7. Dean Becker	Government/Laborer	Harrold Town Board President/Electrician
8. Jared Fosheim	Government, Transportation Work Force	Town Board President SDDOT Employee
9. Dawn Tassler	Local Government/ Family Support Workforce/Non Profits	Blunt Council Member, Business Owner/Director of Growing Up Together
10. Kristi Honeywell	Local Government/Women	City Administrator/Manager
11. Dennis Booth	Tourism/Economic Development/ Workforce Development	Ft Pierre Chamber of Commerce
12. Michael Vetter	Local Government/Regional Water Supply	Mayor of Philip/West River Lyman Jones Rural Water System
13. Kent Neis	Local Government/Transportation SDDOT Employee	Town Board President
14. Bill Prank	Local Government	County Commissioner
15. Justin Mennenger	Local Government/Agriculture	City Councilman, Ag Day Laborer

Calculations:

Private Sector Representatives

Number

14

Percent

48.3%

Representatives of Other Economic Interests (no more than 49%)

1551.7%**Total CEDS Committee Membership**29100%

CSDED Staff - At the end of 2019, the District is operating with a Director, Program Administrator, Regional Planner, and Administrative Assistant. All positions are not funded out of the EDA Planning Grant.

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The Region and Its Economy

The seven-county service area of the Central South Dakota Enhancement District includes Haakon, Hyde, Hughes, Jackson, Jones, Stanley and Sully counties. The area experiences both economic prosperity and harsh difficulties, particularly in areas encompassed by the exterior boundaries of tribal reservations.

Natural Disasters – As a whole, the area is extremely ag-oriented and, thus, the weather significantly impacts agricultural income and “stresses” the economies of rural communities. Natural disasters take their toll on the income of the region when they strike for consecutive years.

All counties within the District, excluding Stanley County, were included in Presidential Disaster Declarations in 2019. They suffered from moderate to extreme winter blizzard conditions and persistent, extreme flooding in 2019. These extreme weather conditions severely impacted the agricultural conditions throughout South Dakota, including all counties within the Central South Dakota Enhancement District and triggered numerous 2019 USDA Secretarial Disaster Declarations to provide economic relief for distressed agricultural producers.

On June 7th, 2019, Presidential Disaster Declaration DR-4440 was issued for major portions of Central South Dakota, including Jackson, Jones, Hughes, Sully and Hyde Counties for severe winter weather events, severe snow storm events and flooding during the time period of March 13, 2019 to April 26, 2019. This declaration provided \$1.3 million of relief to individuals and households, as well as allocated \$1.2 million to provide assistance to repair or replace damaged public facilities. These severe weather events seriously affected the agricultural economy causing delays to the planting season and crops not being planted across much of Central South Dakota. On September 23, 2019, Presidential Disaster Declaration DR-4463 was declared for Severe Storms and Flooding which included Haakon, Jackson and Jones counties for flooding associated with severe thunderstorm and precipitation events in May and June of 2019. Each of these disasters have resulted in significant budgetary constraints on cities and counties within the District and have resulted in failures of public infrastructure. Some of these impacts remain ongoing as the US Corps of Engineers have maintained significantly higher water levels passing through Missouri River flood control reservoirs and severely impacting the public infrastructure systems within the District communities of Pierre and Fort Pierre. Recovery efforts to address impacts felt throughout the District remain an ongoing work priority for the District and communities we serve.

Population Increases – According to 2018 population estimates, the District saw an increase of 744 persons or 2.6% from 2010 to 2018. At the same time South Dakota as a whole saw a population increase of 8.4%. Estimates show that 5 of the 7 counties noticed population growth ranging from 1.4% to 9.1% change from 2010-2018; Jackson County saw the largest increase in population. Two counties observed population decreases from -7.8% to -9.7% with Hyde County observing the most significant population decrease.

Migration rates represent the difference between a population’s natural change (births minus deaths) and the movement of population from one location to another. Two counties observed population losses due to natural changes from 2010-2018, with Haakon County (-23) and Hyde County (-25) experiencing natural loss. The five counties saw population increases due to natural changes. Sully County (63) and Hughes County (766) saw increases due to Net Migration factors. Births were the biggest factor in the District’s population increase between 2010 and 2018. Overall, CSDED saw a 2.6% population increase from 2010 to 2018. Even with a negative internal migration of 555 persons, the estimated population increased to 815 from 2010 to 2018.

CSDED District Population Migration Data											
Geographic Area	Population Estimates		Change, 2010 to 2018		Total Population Change	Natural Increase			Net Migration		
	April 1, 2010	July 1, 2018	Number	Percent		Total	Births	Deaths	Total	Net International	Net Internal Migration
South Dakota	814,180	882,235	68,055	8.4	51,259	29,771	99,830	61,308	29,312	16,801	12,511
Haakon County	1,937	1,918	-19	-1.0	-19	-23	176	199	2	0	2
Hughes County	17,022	17,650	628	3.7	628	766	1,946	1,180	-137	-46	-91
Hyde County	1,420	1,282	-138	-9.7	-138	-25	125	150	-116	1	-117
Jackson County	3,031	3,307	276	9.1	277	336	615	279	-59	46	-105
Jones County	1,006	928	-78	-7.8	-78	10	90	80	-89	0	-89
Stanley County	2,966	3,022	56	1.9	56	149	305	156	-93	0	-93
Sully County	1,373	1,392	19	1.4	24	63	137	74	-42	20	-62
CSDED Area	28,755	29,499	744	2.6	750	1,276	3,394	2,118	-534	21	-555

Source: US Census Bureau, Population Division
Annual Estimates of the Resident Population April 1, 2010 to July 1, 2018

Median Age Decreases Slightly – The District-wide median age has experienced marginal downward average age change estimated at 43.0 in 2018 from the District-wide median age in 2010 of 43.1. Jackson County residents continue to have the lowest median age of all the counties within the District at 30.4 years, which is lower than the US median age by 7.4 years. The age profile of Native Americans is typically younger than the general population and this is reflected in Jackson County where approximately 49.5% of the population is Native American.

Table II-8 Median Age 2000-2018			
Area	2010 Census	2018 Estimate	Change 2010-2018
Haakon	48.8	45.1	-3.7
Hughes	39.8	38.8	-1
Hyde	46.4	47.5	1.1
Jackson	31.5	30.4	-1.1
Jones	46.9	47.9	1
Stanley	41.9	42.1	0.2
Sully	46.6	48.8	2.2
District	43.1	43	-0.1
United States	37.2	38.2	1.0

Source: US Census Population Estimate Program, April 1, 2010 Census to July 1, 2018 Population Estimate

Per Capita Income Mixed from 2014 to 2019 – Many primary jobs in Hughes and Stanley Counties come from the government sector as Pierre is the state capital, while tourism remains a strong economic driver along the Missouri River. Average state jobs are not high paying, nor are tourism-related jobs. However, there are some professional jobs in state and federal government that do pay very well and several medical field positions that provide incomes well above local averages. According to 2018 Bureau of Economic Analysis (BEA) data, per capita personal income (PCPI) ranged from \$26,835 in Jackson County to \$73,776 in Stanley County. These were 49.29% and 110.20%, respectively, of the national per capita income of \$54,446. Jackson County's PCPI is typically lower due to a lack of jobs. Stanley County PCPI has increased steadily since 2000 through 2018 and can be attributed to higher income housing development. From 2014 to

2019 Sully County dropped with a 12.6 percent loss in per capita personal income due to significant losses in ag prices in both the crop and livestock markets over the past decade.

Table II-II Per Capita Personal Income										
	2000	% of USA	2010	% of USA	2014	% of USA	2018	% of USA	% Change 2010-2018	% Change 2014-2018
Haakon	34102	1.124773245	49665	1.243583644	62068	1.347869	49880	0.916137	0.004329	-0.1963653
Hughes	27830	0.917906263	42155	1.055537472	47899	1.040175	52986	0.973184	0.2569327	0.1062026
Hyde	24584	0.810844685	46382	1.161379172	46351	1.006558	52216	0.959042	0.1257816	0.1265345
Jackson	16785	0.553613246	24633	0.616796454	28927	0.628179	26835	0.492874	0.0893923	-0.07232
Jones	27052	0.892245786	40664	1.018203671	57624	1.251363	60001	1.102028	0.4755312	0.0412502
Stanley	29476	0.972195653	44911	1.12454616	56839	1.234316	73776	1.355031	0.6427156	0.297982
Sully	44621	1.471717405	80165	2.007286476	87019	1.889704	76036	1.39654	-0.0515063	-0.1262138
SD	26421	0.871433754	39519	0.989533515	45279	0.983279	52216	0.959042	0.3212885	0.1532057
USA	30319	100	39937	100	46049	100	54446	100	0.3632972	0.1823492

Source: Bureau of Economic Analysis, www.bea.gov, Local Area Personal Income

Poverty– US Census data indicates 2018 poverty rates for our seven county area ranges from 32.7% in Jackson County (0.2 % increase from 2010) to a low of 7.8% in Stanley County. the District counties that have a greater percentage in poverty than the 2015 state estimate of 12.8% are Jones and Jackson counties.

Table II-14 Persons in Poverty				
Area	Number of Persons in Poverty—2010	% in Poverty 2010 Estimate	Number of Persons in Poverty—2018	% in Poverty 2018 Estimate
Haakon	253	13.4%	208	11.0%
Hughes	1,694	10.4%	1,590	9.4%
Hyde	190	13.8%	128	10.3%
Jackson	990	32.9%	1,070	32.7%
Jones	156	15.5%	122	13.2%
Stanley	299	10.1%	235	7.8%
Sully	124	9.0%	123	8.8%
South Dakota	114,798	14.6%	109,814	12.9%

Source: websites: www.census.gov SAIPE-Small area Income and Poverty Estimates

District Housing Units - In reviewing the CSDED Annual Survey, District members indicate that a lack of housing remains a serious issue for the region. Some communities may need workforce housing, while other require housing for Seniors. Irrespective of the type of housing, additional affordable housing units are needed in the District. In smaller communities, new home construction continues to be substantially hindered by the ability for the assessed value to equal the cost of construction. Thus, unless an individual/household has substantial cash to put into new construction, loans are difficult to acquire. Often this is because there are not enough sales in an area to provide for a bank approved appraisal. Philip (2014), Murdo (2013), Fort Pierre (2012), and Pierre (2012) have had housing needs studies completed to justify the need for housing units and what types. The overall number of housing units has increased slightly from 2015 to 2017 according to the American Community Survey data (see table II-19 below). While there may be a high percentage of vacancy rates in some counties, there is the question as to their livable status.

Based on limited responses from annual CEDS surveys regarding housing data, it is estimated that there were approximately 6 new housing units built in 2018 in the City of Murdo and Jackson County.

	2015			2017			2015	2017
	Total Housing Units	Vacant Housing Units	% of Units Vacant	Total Housing Units	Vacant Housing Units	% of Units Vacant	Change in Vacant Units	% Change in Vacant Units
Haakon	1,033	178	17.2	1,087	194	17.8	-16	-0.62
Hughes	7,758	641	8.3	7,937	546	6.9	95	1.38
Hyde	886	141	15.9	719	137	19.1	4	-3.14
Jackson	1,234	202	16.4	1,331	347	26.1	-145	-9.70
Jones	544	118	21.7	525	120	22.9	-2	-1.17
Stanley	1,455	187	12.9	1,516	207	13.7	-20	-0.80
Sully	802	180	22.4	818	217	26.5	-37	-4.08
CSDED	13,712	1,647	12.0	13,933	1,768	12.7	-121	-0.68
SD	372,328	41,470	11.1	382,912	43,458	11.3	-1,988	-0.21
US	133,351,840	16,425,535	12.3	135,393,564	16,567,643	12.2	-142,108	0.08

Source: United States Census and SF1 ACS DP04

Cluster Development- Cluster sectors of importance have remained the same and updated data is not available.

Visitor Spending Up – The “Tourism/Hospitality Industry” is an ever-important part of the economy as shown in Table II-32 below. This District’s tourist industry from 2016-2018 boosted growth with the new motels in Hughes and Stanley counties, plus the new development of a marina and hotel/retail establishment currently under construction in Stanley County. Private developers also constructed a new long-term rental camp/RV park in Sully County which has over 100 sites. Visitor spending may also be up in recent years as water levels within the Missouri River reservoirs have maintained high levels and increases in fishing success have been experienced. Previously untapped fishing markets have been pursued by the region and in 2018 the City of Pierre hosted a nationally televised fishing tournament which increased awareness of fishing resources and bolstered tourism visitation and spending. Continued low gasoline prices also helped tremendously.

County	2015 Sales millions	2016 Sales millions	2017 Sales millions	2018 Sales millions	2017 to 2018 Percent Change	2016 to 2017 Percent Change	2015 to 2016 Percent Change
Haakon	\$5.5	\$5.0	\$5.0	\$5.4	7.1%	1.6%	-9.7%
Hughes	\$80.4	\$76.7	\$76.8	\$78.5	2.3%	0.1%	-4.5%
Hyde	\$1.9	\$1.8	\$1.7	\$1.8	7.1%	-7.2%	-5.2%
Jackson	\$23.1	\$24.2	\$23.8	\$25.3	6.2%	-1.7%	4.8%
Jones	\$16.7	\$16.7	\$16.3	\$16.3	0.2%	-2.7%	-0.1%
Stanley	\$21.7	\$21.5	\$21.7	\$22.6	4.0%	1.2%	-1.2%
Sully	\$8.8	\$8.2	\$8.9	\$10.3	16.0%	8.7%	-7.6%

CSDED	\$158.2	\$154.1	\$154.2	\$160.2	3.9%	0.1%	-2.6%
South Dakota	\$3,780.3	\$3,835.8	\$3,883.2	\$3,980.2	2.5%	1.2%	1.5%
<i>Source: Tourism Economics an oxford economic company by South Dakota Office of Tourism. "2018 Economic Impacts of SD". Totals represent direct spending on "Core" tourism.</i>							

Taxable Sales - Taxable sales were down .13% in the District from 2017-2018. In 2018, 5 of 7 counties within the District experienced growth in taxable sales, with only Hughes and Stanley Counties seeing contracting taxable sales. From 2016-2017, the District saw a drop in taxable sales overall, except for 2 of the 7 counties still seeing increases. From 2016 to 2017, five of the seven counties saw decreases in taxable sales. Haakon and Sully Counties experienced the largest increases in 2018 at 8.10% and 4.86%, respectively. A large share of this would be due to ag-related and energy development businesses in the area.

Improvement in taxable sales reporting in 2018 results from a confluence of several developments across the District. As a result of US Supreme Court Decision Wayfair Inc V. South Dakota (2018), the State of South Dakota has been able to begin collecting sales tax from remote retailers selling goods and services over the internet. This victory by the State of South Dakota and consequent implementation in November 2018 has increased the ability for the state and municipalities to capture sales tax revenues where previously unable, and that change does positively impact taxable sales data. Additional improvements to taxable sales percentages can be attributed to local projects and improvements in agricultural implement sales data. This could possibly indicate recovery of ag commodity prices from recent slumps.

Area	2015	2016	2017	2018	2019	2015-2016 %Change	2016-2017 %Change	2017-2018 %Change	2018-2019 %Change
Haakon	\$46,777	\$38,167	\$33,635	\$36,359	\$38,191	-18.41%	-11.87%	8.10%	5.04%
Hughes	\$376,845	\$387,392	\$381,056	\$377,329	\$379,112	2.80%	-1.64%	-0.98%	0.47%
Hyde	\$29,775	\$30,330	\$29,644	\$30,059	\$30,778	1.86%	-2.26%	1.40%	2.39%
Jackson	\$21,859	\$22,299	\$21,737	\$22,329	\$24,021	2.01%	-2.52%	2.72%	7.58%
Jones	\$31,207	\$31,302	\$31,930	\$32,591	\$33,638	0.30%	2.01%	2.07%	3.21%
Stanley	\$60,472	\$62,616	\$59,718	\$57,213	\$57,923	3.55%	-4.63%	-4.19%	1.24%
Sully	\$25,681	\$21,788	\$22,345	\$23,430	\$27,292	-15.16%	2.56%	4.86%	16.48%
District	\$592,616	\$593,894	\$580,065	\$579,310	\$590,955	0.22%	-2.33%	-0.13%	2.01%
South Dakota	\$21,019,713	\$20,901,085	\$20,792,460	\$21,701,607	\$22,772,311	-0.56%	-0.52%	4.37%	4.93%
<i>Source: Sd Dept. of Revenue and Regulation, "South Dakota Sales and Use Tax Report" Calendar Year Taxable Sales. Available http://www.state.sd.us/drr2/buinesstax/statistics/statistics.htm</i>									

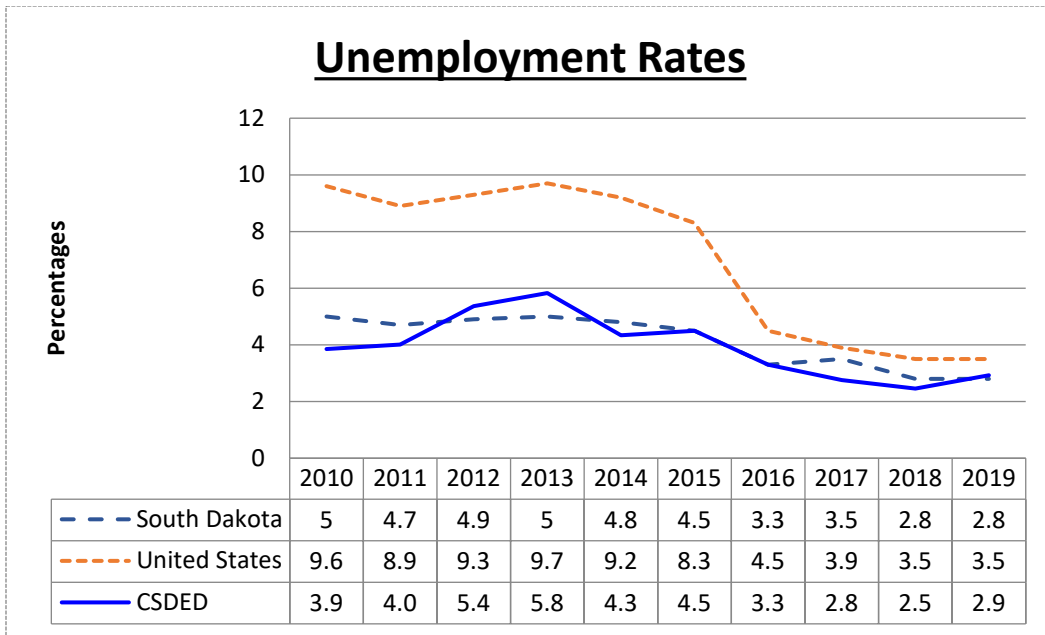
Unemployment Rates Remain Less Than National Average – As a whole, the District continues to see county unemployment rates equal to or less than that of the state and nation. Jackson County continues to be consistently higher than the state averages in most years between 2000 and 2019. Jackson County consistently has a higher unemployment rate than other District counties. The southern half of the county is located within the Pine Ridge Indian Reservation of the Oglala Sioux Tribe. Underemployment data, while hard to track, exists based on educational levels of residents, enrollment data for various government support programs, and unemployment statistics. Conversely, Stanley County's unemployment rate dropped from 3.4% in 2016 to 1.9 % in 2018. All counties within the District, with the exception of Jackson County, saw decreased unemployment statistics from 2016 to 2018. These lowered unemployment rates can be attributed to continued slow growth of the agriculture industry and positive, but sluggish, growth in the general economy.

Table II - 28 CSDED Labor Statistics--Unemployment Rates										
YEAR	Haakon	Hughes	Hyde	Jones	Stanley	Sully	Jackson	South Dakota	United States	CSDED
2010	3.3	3.5	4	2.7	3.5	3	7	5	9.6	3.9
2011	3.6	3.6	3.9	2.9	3.5	3.2	7.4	4.7	8.9	4.0
2012	2.5	2.8	4	5.1	2.6	2.7	17.9	4.9	9.3	5.4
2013	2.3	3.2	4.6	6.5	2.6	2.6	19	5	9.7	5.8
2014	3.2	2.5	2.5	2.4	2.1	2.5	15.2	4.8	9.2	4.3
2015	2.5	3.1	1.8	3.6	1.4	1.7	17.4	4.5	8.3	4.5
2016	2.6	2.6	2.9	3	3.4	2.8	5.8	3.3	4.5	3.3
2017	2.4	2.3	3.2	2.2	2.6	2.5	4.1	3.5	3.9	2.8
2018	2.4	2.3	2.5	2.3	1.9	2.3	3.5	2.8	3.5	2.5
2019	2.6	2.3	3.2	2.8	2.3	2.7	4.6	2.8	3.5	2.9

The highlighted cells indicate a rate equal to or greater than the national unemployment rate

Source: SD Department of Labor Website.

Source: US Bureau of Labor Statistics Website.



CSDED Opportunities and Challenges

Challenges for the District

Crop Prices - In 2019, crop commodity prices have continued to slide back from highs experienced within the past decade, extending losses in farm and cattle revenues for District ag-producers. This crop price pull back is expounded in 2019 by continued and increasing international tariffs for commodity grains, pork, steel, and other U.S. net. These tariffs have decreased market demand for staple crops grown within the District, particularly soybeans. Continued risk of international tariffs have caused grain market demand to reduce further, creating surpluses at grain elevator storage facilities and likely lowering future sale prices received by farmers for their harvests. To combat this, the USDA established an assistance program in 2018 to aid farmers in making up sale losses caused by international tariff increases. Agriculture remains the number one economic driver within the Central South Dakota Enhancement District, and the impacts of international tariffs pose a legitimate risk to the economic vitality of the region.

Air Service - It is imperative that the region has passenger air service for both business and recreational purposes. The Pierre Regional Airport has experienced noticeable instability in air carrier service in the past two years. This is attributed to the sale of contracted air transportation provider Aerodynamics Incorporated to California Pacific Airlines based in San Diego, CA. The sale was completed on March 1st, 2018. In the following months, noticeable increases in late flights, cancelled flights, and ticket booking hardships were reported by air passengers. California Pacific Airlines receives \$4.4 million in subsidies per year under the Essential Air Service (EAS) program to provide 12 round trip flights a week between Pierre and Denver. Mid- January 2019, California Pacific Airlines stopped providing passenger air service to the Pierre Regional Airport. By February 13, 2019, the US Department of Transportation awarded the EAS contract to SkyWest Airlines. SkyWest resumed commercial air transportation flights in Pierre on April 3, 2019. In August, a daily shared flight from Watertown to Pierre to Denver ceased, allowing two daily flights directly from Pierre to Denver and opening passenger capacity at the Pierre Regional Airport. Although there are no longer flights to Minneapolis, Pierre's Regional Airport is experiencing passenger numbers that are above the 5-year average since flight service by SkyWest Airlines commenced. Should the Pierre Regional Airport not maintain a reliable schedule of flights to provide air travelers access to major airport hubs, it would pose a serious challenge to maintaining and growing the economy of Central South Dakota.

Tax Freeze – Another risk to local growth comes in the form of a state-imposed tax freeze which limits the amount of funds that county and city governments can raise a year via property taxes. While governments can opt out of the tax freeze, the issues normally get referred to a vote of the people at which time they will often fail. There are also constitutional debt limits, which will often hinder a community from improving its infrastructure. Once a community can no longer borrow money, they can often no longer make those necessary improvements which enable “economic/community” growth. This is especially crucial for smaller communities who have little or no assessed value; it is difficult to finance the basic needs. Often water and wastewater surcharge fees have been added to rates in order to pay back loans that have been financed for those types of projects. Currently surcharge rates do not go against a city's legal debt limit.

Construction Costs - Rising costs for construction and continued maintenance of the region's roads and bridges consistently pose a long-term threat to growth within the District. Local units of government derive funding from vehicle and trailer registration fees, but these fees fall short of the necessary level of financial support required to adequately build and maintain adequate roads. Since 2015, South Dakota has administered a Bridge Improvement Grant (BIG) program through the SD Department of Transportation. In order to be eligible for a BIG grant, a county must impose

a wheel tax. In addition, a county must have a County Highway and Bridge Improvement Plan which details proposed county highway and bridge improvement projects in the county for a five-year period. These qualification rules create challenges for counties without wheel taxes, such as Hyde and Jones counties. DOT BIG grant funding is a competitive application process, and there is no guarantee that county applications will be awarded.

Viable Housing - The lack of available housing poses a serious threat to growth in the District as many communities have limited availability of quality, affordable housing available for residents to rent or purchase. In some area communities, mortgage loan appraisals of properties do not meet market values and result in home loan application rejections. Additionally, the number of comparable sales needed for establishing values during the property appraisal process is not sufficient, and appraisals are often difficult to complete for bank loans. Consequently, potential home owners are unable to obtain bank provided financing to purchase or build a home. Because of these difficulties, the purchase of a mobile home is the only option with financing from the vendor. The other challenge in finding affordable housing lies in finding practical land to place a house. Many communities have people reluctant to sell their buildable lots without purchasers paying exorbitant costs. The most pressing issue this region must address to stimulate economic growth is housing according to respondents of the CEDS Committee meeting, 2017 surveys, and expressed in numerous local meetings.

Recreational Spending - An economy based on hunting and fishing, while an opportunity, can pose a challenge due to weather and environment variables. Throughout 2019, the Central South Dakota region experienced significant and prolonged flooding and incredible precipitation. These difficult environmental impacts, coupled with significant losses of private acres enrolled in the USDA Conservation Reserve Program, have caused wildlife numbers to experience steep declines in population. These losses in wildlife numbers, particularly pheasant populations and whitetail deer populations, have significantly impacted the number of visitors to the area to participate in hunting activities and has resulted in reduced hunting and fishing license sales. This decrease in visitation by out-of-area sportsmen continued through 2019 as significant hail, wind, and precipitation events in the summer continued to decrease game populations in the area. Tourism and recreation spending in the region have been significantly impacted by the loss of sportsman visitation and will continue to be of concern to local economies.

Farm Closures - According to a March 25, 2019 report by the Capital Journal, a serious concern exists regarding farm closures and expansion of corporate farming. Should corporate farms become more widespread due to the inability of family farms to exist in a failing ag economy, rural South Dakota, including the area of the District, will face losses of population followed by a decreasing tax base in small towns within our region. A Federal Reserve Bank of Minneapolis analysis of the issue reveals that in 2018, farms filing for Chapter 12 bankruptcy more than doubled in the region from totals in 2015 and 2016. The increases in bankruptcy filings can be attributed to several factors including low sale prices for beef, corn, milk, and soybeans, closed markets for soybeans in China, retaliatory tariffs on milk, pork, and beef, and inflated land purchase values. Federal estimates indicate that the increasing bankruptcy trend in the region has not peaked and will continue to impact the agricultural economy of the region. Low commodity prices and high land values create a challenge for local economies reliant upon agriculture within the District.

Opportunities for the District

Energy Alternatives - In 2019, Ringneck Energy, a corn ethanol production facility became operational at its facilities in Sully County. This facility is the first biofuel development within the District and marks a significant step forward in the production of alternative energy sources in the

region. Additional alternative energy production opportunities exist in wind energy, with sites located within Hyde and Hughes Counties being explored for origination of wind turbine energy production projects. Additional discussion has occurred for wind energy production in Sully, Haakon, and Jones Counties and would require significant investment in large electrical transmission lines to capitalize upon identified regions. There exists the opportunity to establish solar energy projects near high capacity electric transmission lines located within Hughes and Hyde Counties. Significant opportunity exists within the District to originate additional alternative energy projects.

Developable Land Availability - Land is available in most areas for industrial, commercial, and residential development, but topography and certain soil types present in some areas along the Missouri River breaks create scarcity of suitable building sites. Thus, increased development costs may exist in riverfront towns such as Pierre and Fort Pierre.

Workforce Development - Capital University Center (CUC) continues to identify priorities for higher education, workforce development, and lifelong learning in central South Dakota. Undergraduate degree programs are authorized in nursing, business, banking and financial services, business administration, general studies, interdisciplinary studies, and applied gerontology. Additionally, students may pursue a minor in criminal justice, human development and family studies, history, psychology, accounting, international business, and banking and financial services. In December 2014, CUC was approved by the South Dakota Board of Regents to transition its two-year Associate of Science in Nursing degree, delivered by the University of South Dakota, to a four-year Bachelor of Science in Nursing degree. The District also has private businesses that provides tuition incentive programs to diesel mechanics and welders. With a two-year commitment of retaining work for the company, the company provides tuition and financial assistance to attend school and a tool allowance.

Agriculture Income Supports – Beginning in 2018, South Dakota farmers became eligible to apply to the USDA-FSA for commodity crop support payments assisting in losses attributed to now longstanding tariff wars with China. This U.S. Department of Agriculture program provided payments made to South Dakota farmers to supplement losses experienced due to tariffs and sale embargos as part of trade wars with China. With the loss of the Chinese market for soybeans and hogs, as well as other commodities, such as corn, wheat, sorghum and dairy products, turning a profit becomes an ongoing challenge for South Dakota Farms created by the low prices and decreasing demand for crops and livestock. There is no data on the losses South Dakota farms have endured as part of the trade war, but it is suspected to total in the millions of dollars. This issue is likely to contribute to observed increases in agriculture-specific bankruptcies.

Highway Investment - The United State Department of Transportation approved \$20 million in Transportation Investment Generating Economic Recovery (TIGER) grant funding for reconstruction 23 miles of US Highway 83 from the City of Murdo south into Mellette County. Total cost of the project is approximately \$54.9 million and will completely reconstruct the highway, replace three bridges, widen shoulders, and improve driving sight distances. This project is currently underway and slated for completion in 2021. The grant and subsequent project will increase safe driving measures incorporated into the road, improve structural integrity of the highway and bridges, and reduce the cost of maintenance for the highway. Highway 83 serves as a major thoroughfare for vehicle traffic traveling to and from central South Dakota, as well as increases the economic competitiveness of the region and provide increased connectivity to regional employment. Keeping and upgrading area highways and roads is critical to the region in order to continue transporting our goods and people in a safe, reliable manner.

Based upon discussions and statistical information, the CEDS Committee/Board of Directors at their November 19th, 2019 meeting determined that the overall goals and objectives should remain the same as previous. Dates, of course, have been updated to start with 2019 and go forward. A large number of work activities need to be continued to maintain project progress and to advance growth within the District. This is discussed more in the “Evaluation” section of this report.

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Annual Work Report: 2019 SCOPE OF WORK

Grantee: Central South Dakota Enhancement District
Project Number: ED16DEN3020004
Period Covered: January 1, 2019 to December 31, 2019

A. Planning and CEDS Process

1. CEDS - Annual Update-Compile local and regional data and review/revise regional goals and specific work activities based upon said changes within the District.

Accomplishments Achieved:

- a) Local and regional data was updated and is reflected in the Annual CEDS Update in the previous section. Overall goals and objectives will remain the same for 2020 as previously mentioned.

Quantifiable Deliverables:

- a) CSDED/CEDS Board Members reviewed the goals, objectives, strategies, priorities, needs etc. of the District's 5-year plan to see if changes needed to be made. Based on the District and its strengths and weaknesses being the same, it was determined that the goals, objectives, priorities and training needs should remain the same for 2019. This meeting was held November 22nd, 2019. Needs are listed below. While not applicable to all areas, they are still a need in areas of the District.
 - 1) Housing - affordable workforce-type housing, family rental units, and elder housing units.
 - 2) Infrastructure - water, sewer, storm sewers/drainage, fire halls, etc.
 - 3) Business/Retail Growth and Development—continued growth of retail and businesses that stimulate community economic prosperity
 - 4) Transportation Infrastructure (streets, roads, highways, and bridges)
 - 5) Parks and Recreation - maintaining and expanding parks and recreational opportunities as these can enhance the quality of life for residents and be a tool for recreational tourism development.
 - 6) Educational Opportunities - expand current educational opportunities in the region, considering Capital University Center is in the process of re-evaluating its mission.
 - 7) Senior Living Issues - Improving access and availability of assisted living centers and nursing home facilities.

Difficulties Encountered:

- a) The lack of CEDS member participation at the November 22nd, 2019 meeting. Reformation and recomposition of the overall District board of directors is being prioritized in 2020 to reinvigorate meeting participation and address longstanding participation apathy by those appointed to the board.

B. Regional Capacity Building

1. The staff and Board of Directors will continue to focus on training activities for board members to strengthen the organization. CSDED will cultivate professional community

development relationships. Staff and Board will continue to network with state, local, tribal and federal offices, Small Business Development Center, as well as other Economic Development Districts to develop/enhance partnerships.

The above work item refers to CEDS Management Goal: “Manage the CSDED organization in an efficient manner.”

Objective One, Strategy One - Provide and/or attend leadership and technical training programs for both staff and board members. This is part of the CSDED’s overall goal to “Manage the CSDED organization in an efficient manner.” Objective Two, Strategy Two - maintain fully qualified staff; and

Objective Three, Strategy One - continue relationships with state and federal agencies

Accomplishments Achieved:

- a) Board members attended Municipal League and County Conventions where they encountered leadership training. The District Director attended the SD County Commissioner and Officials Conference, Western Planner’s Assn. Conference, and 2019 EDA Conference in Denver. Leadership training was also provided at the SD Housing conference that staff attended in 2019 and a staff member is participating in the yearlong Leadership Pierre training program offered through the local chamber of commerce. Staff also attended the SD Planners Conference. Several board members and chamber/economic development officials also attended these, as well as the SD Tourism Conference. These are excellent opportunities to cultivate professional relationships. Staff also attended a meeting with SD Housing Development Authority and other representatives from various agencies that help market the Governor’s House Program on February 14th to be brought up to date on changes to the Governor’s House Program.

- b) In 2019, CSDED staff and board members met and worked with the following entities to cultivate professional community development relationships in order to provide services to our communities/counties/private individuals: South Dakota Housing Development Authority, SD Dept. of Ag, Governor’s Office of Economic Development, SD Department of Transportation, State Data Center, SDSU Extension Service, SD Office of Homeland Security/Public Safety, Rural Development, SD Department of Health, SD County Association, SD Municipal League, Capital University Center, SD Historic Preservation Office, Small Business Development Center, SD Department of Environment and Natural Resources, other planning districts/councils of government, Cheyenne River Sioux Tribe and its Emergency Management and Planning Office, and Housing Improvement Program Offices, Oglala Sioux Tribe, EDA, SD Tribal Relations Office, SD Office of Emergency Management, Pierre Economic Development Corporation, Four Bands, Fort Pierre Downtown Business Association, Philip Charities, and Northwestern Public Service.

Quantifiable Deliverables:

- a) In addition to leadership training provided at Municipal League and County Convention conferences, board members were provided training/information on seven different programs/issues in order to provide leadership to their local entities—Governor’s House Program, DakotaPlex Multi-Family Housing Program, Housing Studies, SDDOT Programs included SDDOT Community Access, Industrial Park, Agri-Business and BIG Grant Programs, Transportation

Plans as well, as the 2020-2023 Statewide Transportation Improvement Program as it relates to the District, More will be discussed under C.6 of this report.

- b) The District Directors attended 2 Planning District Director’s meetings and participated in 14 conference calls with individual directors where sustainability and mutual problems and programs were discussed. The District Directors met in Denver on August 26th through the 29th along with EDA officials as part of the 2019 EDA Conference. Additionally, CSDED hosted the 2019 Planning Districts Conference on September 17th & 18th in Pierre where training on various state and federal programs administered by USDA-Rural Development, SD Housing Development Authority, SD Dept. of Environment & Natural Resources, the SD Governor’s Office of Economic Development, SD Dept. of Game Fish & Parks, SD Dept. of Transportation, and SD Dept. of Public Safety-Office of Emergency Management was provided.
- c) CSDED staff has attended approximately 140+ meetings with various state, federal, local governmental units, tribal officials, individuals and groups.

Difficulties Encountered:

- a) While no major difficulties were encountered for board-member training and board training remains an on-going process, staff turnover in the spring of 2019 and consequent hiring processes required training during the year to only take place in the late summer and fall. Stability in District staffing remains a priority and will allow for training opportunities to grow.
2. CSDED will continue to enhance and build working relationships with the Oglala Sioux Tribe and Cheyenne River Sioux Tribe.

The above work item refers to CEDS Management: Goal “Manage the CSDED organization in an efficient manner.”

Objective One, Strategy One - Provide and/or attend leadership and technical training programs for both staff and board members. This is part of the CSDED’s overall goal to “Manage the CSDED organization in an efficient manner.”

Objective Three, Strategy One - continue relationships with state and federal agencies

CEDS Community Development: Goal - “Develop, expand and upgrade local public infrastructure, programs and facilities.”

Objection of Intergovernmental Cooperation, Strategy Three - encourage cooperation between the local units of government and tribal entities.

Accomplishments Achieved:

- a) The Cheyenne River Sioux Tribe Planning Director has accepted a position on the CSDED Board of Directors as of Q3 2019 and will participate as a voting member of the Board representing the Cheyenne River Sioux Tribe.
- b) In 2018, CSDED staff worked with Four Bands on a GOED EDPP application for the revolving loan fund to help replenish the fund. The application was submitted to the Governor’s Office of Economic Development on January 8, 2019. The application was awarded funding in Q1 2019.
- c) CSDED invited tribal chairmen and planning officers to CSDED Board/CEDS meetings.

- d) CSDED staff provided updated information on the Governors House Program to the Cheyenne River Sioux Tribe Housing Improvement Program Officer and assisted them with four purchase agreements for new homes in 2019. These new homes will go to three elderly individuals and an elderly couple. Additionally, several Governor's Home purchases made on the Cheyenne River Reservation via CSDED were able to use supplemental HIP funds to assist in overall financing of the homes due to increased communication between funders, the District staff, and homebuyers.

Quantifiable Deliverables:

- a) A tribal designated participant on the CSDED board will represent tribal perspective and interests within the District.
- b) Four Bands Community Foundation was assisted with a grant to help recap their revolving loan fund, which was funded in Q1 2019.
- c) Working with the CRST HIP Officer, four new single-family home will be provided to three individuals and one couple. These homes will most likely be delivered in 2020.

Difficulties Encountered:

- a) The major difficulty was the limited CSDED staff which did not allow the Planning Officer from the Oglala Sioux Tribe and the CSDED District Director to meet this year. A new planning officer for the Oglala Sioux Tribe was appointed in December 2019 after a longstanding vacancy and contact with this new staff has not taken place to date.

3. Staff will attend economic development, management, GIS, and other training to enhance capabilities in order to provide technical assistance to members.

The above work item refers to CEDS Goal "Manage the CSDED organization in an efficient manner."

Objective One, Strategy One - Provide and/or attend leadership and technical training programs for both staff and board members

Objective Two, Strategy One - Maintain fully qualified staff.

Accomplishments Achieved:

- a) Staff attended training/conferences/webinars on Governors Housing Training, SD Planning Districts Conference, SD Housing Conference, SD Planner Conference—zoning issues, (4) Webinars on GOED program administration and outreach trainings, Rural Development Apply Webinar, Rural Development project administration training with North East Council of Governments staff, Ordinance & Zoning development Training with First District staff. SD Municipal League District Meetings (2); SD Association of County Officials Conference, 2019 Denver EDA Conference, Western Planner's Conference.

Quantifiable Deliverables:

- a) Staff attended approximately 16 training sessions to enhance their mapping, land use, comprehensive planning, housing, economic development, census, and general leadership skills.

Difficulties Encountered:

- a) Staff would like to attend more training, but have been limited due to limited staff time and work requests for services from local units of government and individuals. Training via webinars is helpful and more out of town training opportunities will be allowed for staff in 2020.

C. Community Development/Economic Development

All work items below are part of one of the following:

Community Development Goal Develop, expand and upgrade local public infrastructure, program, and facilities

Objective Two - “Improve the Region’s Infrastructure”-Strategies One and Two

Objective Three - “Expand Regional Housing Opportunities” Strategies One, Two and Three.

Economic Development Goal: Assist in expanding economic opportunity through the development of the region’s economic/natural resources;

Objective One - Expand Opportunities for Value-Added Agriculture

Strategy Two - Assist local governments to ensure that intense agricultural projects are properly sited in an effort to minimize damage to the environment.

Planning and Research Goal Objective: Enhance Land Use

Strategy One - Provide technical assistance to local planning commissions in the areas of land use planning and zoning activities.

Technical and Management Assistance Goal: Provide assistance on short-term project, responds to information inquiries, and support public and private entities in dealing with state and federal programs

Objective One, Strategy Two - Research/provide information to assist local units of government and other to access or deal with state and federal programs.

Disaster Preparedness and Community Resiliency Goal: Increase a community’s resilience to disasters;

Objective One, Strategy Two—Work with local units of government to incorporate local mitigation plans and projects into the comprehensive planning process and capital improvement programs.

1. CSDED will serve as a source of information to the region via a web page, e-mails, and a newsletter.

Accomplishments Achieved:

- a) The web site is updated as staff time permits and one newsletter was developed. The web site is www.csded.org. See attached newsletter. Special E-mails info was sent out on various programs and conferences such as SD Game Fish and Park Recreation Trails Grant Program, Federal Land Application Workshop, State Demographers Conference. At the January board meetings a handout was available which provided information on various Upcoming Grant Opportunity Deadlines and Programs—information was provided on the following: GOED Bulldoze, Build and Beautify (BBB) Program; Community Development Block Grant Program; SD Historical Society Deadwood Fund Grant; Outside of

Deadwood Grant Program; GOED Local Infrastructure Improvement Program; GOED Economic Development Partnership Program; South Dakota Department of Environment and Natural Resources (SDDENR) Small Community Planning Grant; SDDENR State Water Plan Application; SDDENR Clean Water, Drinking Water, Small Water Facilities, Very Small Water System Compliance Grants, and Consolidated Water Facilities Construction Programs; SDDOT Bridge Improvement Grant (BIG) Program; SDDOT Community Access Grant Program; SDDOT Industrial Park Grants Program; SDDOT Agri-Business Access Grant Program; and the Governor's House Program.

Quantifiable Deliverables:

- a) Approximately 800+ questions were answered on various land use issues, loan and grant programs, statistical information and information on the Governor's House.
- b) Three newsletters were e-mailed or mailed out.
- c) A new District website offering improvements to information provision was accomplished in August 2019.

Difficulties Encountered:

- a) Staff changes in the first half of the year resulted in delayed responses to requests for information and delays to updating the CSDED website. Once fully staffed in June of 2019, responses to requests for information, newsletter distribution, and a new District website was developed to improve information delivery to members and individuals throughout the District.
2. Staff will assist two units of government yet to be determined and/or private business with GIS services.

Accomplishments Achieved:

- a) District staff assisted by GIS staff at First District Council of Governments provided final delivery of a parcel layer for the assessor's office at Stanley County.

Quantifiable Deliverables:

- a) Provided assistance to 2 units of government with GIS services involving 2 different projects.
- b) GIS capabilities have been utilized in providing the service maps for various funding applications and in the development of zoning and land use maps for counties and municipalities.

Difficulties Encountered:

- a) The CSDED Planner who had GIS capabilities resigned in February 2019. To ensure that any work remaining on the Stanley County project was completed, CSDED hired another South Dakota planning district to assist in its completion. The District is operating without a GIS specialist and is examining likelihood of future need for a GIS specialist comparative to a relatively low demand for District GIS map development services from CSDED members.

3. Provide technical assistance to seven units of government (to be determined) with infrastructure project development which may include financial packaging and/or project administration. Infrastructure projects may include, but are not limited to roads/streets, water, wastewater, storm sewers/drainage, fire halls, health clinics, industrial park development, day care centers, energy conservation, etc. Financing applications and administration may involve Community Development Block Grant, SDDENR loan and grant funds, OEM, SDDOT applications, Rural Development/RUS applications, etc.

Accomplishments Achieved:

- a) City of Blunt Wastewater System Improvement—The City of Blunt was awarded \$515,000 of CDBG in 2017 and SDDENR approved a \$710,000 2.5% loan for 30 years in June 2017. CSDED staff began assisting with project administration, including environmental assessment in 2017. The project was not bid until September 13, 2018. Throughout 2019, CSDED assisted with project administration including city rate resolutions, CDBG initial requirement preparation, and review of certified payrolls. The project is ongoing and should be completed in the spring of 2020.
- b) City of Blunt Water System Improvement Project – In October 2019, CSDED assisted Blunt in completing an application for financing through SDDENR in the amount of \$657,080. A 20-year loan was applied for at 2.5%. The project seeks to install 144 water meters along with replacing valves, curb stops, and fire hydrant lines. The application will go before the Board of Water and Natural Resources in January 2020.
- c) City of Onida Water System Improvements—this continues to be a multi-year, phased project. CSDED staff assisted the city with the preparation and submittal of a State Water Plan Application, and financing applications to SDDENR and to the Central Plains Water Development District (CPWDD) in 2014 to undertake a \$2,305,000 project which involves the construction of a new water storage facility, demolition of the existing water storage facility, installation of new water meters, and some distribution improvements. While construction began in 2015, the water tower and meters were considered complete in 2016. CSDED staff began assisting the city with financing requests to SDDENR in late 2016 in order to undertake additional distribution improvements. This part of the water distribution improvements is estimated to cost approximately \$1,996,000. In late March, 2107, the Board of Water and Natural Resources approved the following requests: allow for the remaining \$158,360 of loan funds from the water storage and meter project to be utilized for the Phase I water distribution improvements, approve utilization of the remaining \$407,790 of Consolidated Water Facility Grant funds toward Phase I water distribution improvements, and approval of an additional \$950,000 in loan funds at 2.25% for 20 years with \$250,000 being loan forgiveness. Local funds were committed to round out the funding package. CSDED staff began assisting with administration in 2017 and this continued into 2018 with attendance at the preconstruction conference on March 21, 2108, draw of funds and collection and review of certified payroll reports throughout the 2018 construction season. The project was not completed during this 2018 season, thus CSDED continued administrative duties on this Phase I during 2019. Phase I is now substantially completed as a final inspection by SDDENR was conducted on November 29, 2019.

While Phase I was being completed, CSDED began assisting the City of Onida with a \$2 million financing application to SDDENR for the Phase II portion of

the water distribution project involving replacement/upgrade of additional water lines. This application was submitted in December, 2018 and went before the Board of Water and Resources at their March meeting but was deferred action until the June, 27, 2019 meeting due to timing issues with USDA RD. At the June meeting, but board approved a grant for up to 62.5% of all approved costs, not to exceed a maximum grant of \$1,250,000 plus a \$750,000 Drinking Water SRF loan at 2.75 percent interest for 30 years with 46.0 percent as principal forgiveness not to exceed \$345,000. Phase II is currently under design stage and is expected to go out for bids by Spring 2020.

d) City of Onida Wastewater System Improvements Phase I—this \$2,740,000 project involved lift station improvements, plus collection being replaced in conjunction with the water distribution lines. CSDED assisted with a financing application to SDDENR which was submitted in December, 2016. The Board of Water and Natural Resources approved a \$2,400,000 2.5% loan for 30 years. CSDED staff continues to assist with administration in 2019 as the project was not completed in 2018. Administrative duties provided by CSDED include the draw of funds preparation, review of certified payroll reports and conducting payroll interview, etc. As with Phase II of the Water Distribution application, CSDED also assisted the City of Onida with the preparation and submittal of a \$5.7 million financing application in December, 2018 to SDDENR to undertake the Phase II of the wastewater collection system improvement to coincide with the Phase II portion of the water distribution system improvements. After submitting the application to SDDENR, CSDED worked with the City of Onida, SPN Engineering, and SDDENR and submitted an additional application to USDA RD for a request for grant funding on Phase II wastewater project. This request to USDA RD caused the Board of Water and Natural Resources to delay action on the funding package at their March meeting. Prior to the board meeting on June 27, 2019 USDA RD offered the City of Onida a \$954,000 grant contingent on the City providing \$1,000,000 in local funds to match the offer. To complete the funding package, the Board of Water and Natural Resources then approved a Clean Water SRF loan up to a maximum amount of \$1,426,000 at 2.75 percent interest for 30 years. In addition to the loan, the board awarded a SD Consolidated Water Facilities Construction Program grant for up to 35.1 percent of approved project costs not to exceed \$2,000,000 and an SRF Program Water Quality grant for improvements for up to 5.7 percent of approved total project costs not to exceed \$320,000. The Phase II project is now in the design stage with funding secured for this project.

e) Philip Southwest Philip Sanitary and Storm Sewer Improvements, Street Project—CSDED assisted the city with the preparation and submittal of SDDOT Community Access Grant for \$373,000. SDDOT awarded the city \$373,000 toward the project in November, 2017. CSDED assisted the city with the preparation and submittal of a \$765,000 CDBG request in late 2017, which was awarded to the city in 2018. In 2017, CSDED assisted the city with two financing application to SDDENR. In March of 2018, the City was awarded a \$605,000 loan toward the wastewater system improvements and a \$365,000 loan toward storm

sewer improvements. In 2018, CSDED began assisting the city with project administration including attending preconstruction and bid opening meetings, preparing draws of funds for the four different sources involving the three funding agencies, reviewing certified payroll reports, etc. Construction began on this project in late July 2018 and slowed to a standstill in December with winter weather halting construction. Up through this time frame, the project completed \$1,107,364 worth of work. Start up for the final work began again in April 2019 and the project was substantially completed in July 2019. Funds expended for construction in 2019 amounted to \$923,323 for a total construction of \$2,030,687. Acceptance of Work was approved and signed at the November 4, 2019 City Council meeting. Administrative closeout of CDBG grant was approved and signed by the State on December 9, 2019. CSDED staff conducted administrative work throughout the project including review of certified payrolls for compliance of the Davis Bacon Wage Act, financial project tracking in excel, and completing closeout documentation for the funding agencies involved with funding this project.

- f) Fort Pierre Wastewater Project—the project involves the upgrading of the city’s wastewater treatment system. CSDED staff assisted with preparation of State Water Plan application in September, 2018 and the project was placed on plan through calendar year 2020. City is currently reviewing project before financial packaging begins. A project must be listed on the state water plan if the city intends to utilize state financing program.
- h) Hughes County Hydrology Study – CSDED assisted Hughes County in submitting an application for Advance Assistance through FEMA to complete a Drainage Study of the Grey Goose Development located north of Pierre. Hughes County requested \$40,031.25 from FEMA, a \$5,337.50 State Match, and a local match of \$8,006.25 for a project total of \$53,375. The application was submitted in December of 2019.
- i) Pierre Wastewater Treatment Facility Project - During this time frame, CSDED continued to assist with CWSRF/SDDENR requirements involving Davis/Bacon reviewing certified payrolls and conducting payroll interviews.
- j) Sully County 186th Street Improvement Project - In October, 2015 CSDED staff assisted Sully County with two grant applications in order to undertake improvements on 186th Street. The project is estimated to cost \$4 million. The county was awarded \$400,000 from the GOED Local Infrastructure Improvement Program (LIIP) and \$400,000 from the SDDOT Agri-Business Grant Program. The improvements are needed to serve Ringneck Energy & Feed, LLC. Ringneck plans to construct a \$140 million ethanol and distiller’s feed facility creating approximately 40 new jobs. In 2017, CSDED staff began assisting with the administration of funds which continued into 2019 involving quarterly reports to GOED. CSDED attended the preconstruction meeting on July 12, 2018. In 2018, the county was awarded \$201,000 of SDDOT Turn Lane funds to assist with the funding of the turn lane improvements off of US Highway 83 onto 186th St. The project was completed in June 2019 and cost approximately \$2,710,000 due to additional work being required by SDDOT on the turn lanes.
- k) City of Murdo - CSDED staff assisted the City of Murdo and the West Jones County Fire District with an application for a Community Development Block

Grant for the construction of a new fire hall and community safe room. The work on this grant request was conducted during August and September 2019. The application for the CDBG was turned down by the State in their October funding round. CSDED staff is continuing to work with the City of Murdo and the WJCFD in order to complete a funding package for this project.

- l) Sully County Little Bend Road - In February through May, the District assisted Sully County with a Federal Lands Access Program (FLAP) grant request for approximately \$2,926,000 of an estimated \$3,532,000 project to assist in improvement to Little Bend Road/185th St. This is the major road going to the Little Bend Recreation Area on Lake Oahe and serves as a camping and fishing area for some approximately 16,000 persons/year. This project has been selected to be funded by the FLAP program, thus, management will be by the Federal Highway Administration with local match requirements from Sully County provided for construction costs.
- m) Sully County BUILD - In 2019, CSDED staff assisted Sully County in applying for two BUILD grants. The grants sought funding for 176th Street near Agar and 185th street near Onida. Both grants were denied funding. Philip Water Meter Project—CSDED assisted the city of Philip with a State Water Plan application in September, 2018 involving a \$340,000 water meter replacement project. This project was approved by the SD Board of Water and Natural Resources to be placed on the plan; thus, Philip will be eligible to apply for state financing for project within the next two years.
- n) Mosquito Grant Applications - In 2019, CSDED staff assisted Blunt (\$1,579), Harrold (\$1,000), Highmore (\$1500), and Interior (\$600). Grants totaled \$4,679 with respective grant amounts listed after entity name.
- o) Haakon County Courthouse – In 2019, District Staff assisted Haakon County in applying for the Deadwood historic preservation grant to help fund tuckpointing in an effort to preserve the historical significance of their courthouse. The District continues to help the County seek funding, including a 2020 Outside of Deadwood grant.
- p) Interior City Park - CSDED assisted city with grant applications to the AARP Foundation and Wellmark Foundation Grants to fund a vault toilet for the city park to replace port-a-potty. These applications were not funded.
- q) Pierre Boys & Girls Club - In March and April, 2018, CSDED staff assisted in the preparation and submittal of a \$770,000 Community Development Block Grant (CDBG) application to assist the city in the renovation and additional construction to an existing facility that the city leases to the local Boys & Girls Club. The project is expected to cost \$4,460,000 and the city was awarded \$770,000 of CDBG funds in October of 2018. CSDED then began to assist the city with project administration including the completion of an environmental assessment for the project. The bid opening was held on May 17, 2019 and followed up with a pre-construction meeting on June 12, 2019. The demolition and removal of the old portion of the facility got underway soon after with construction now ongoing and will continue throughout 2019 with an expected completion date of July 31, 2020. Construction expenditures in 2019 amounted to \$1,717,832. CSDED staff continues to conduct administrative work for this project including review of

certified payrolls for compliance of the Davis Bacon Wage Act, conduct site visits to interview employees, and financial project tracking in excel logging all construction and project costs relating to this activity. CSDED staff attends the monthly owners and contractors' meetings held between the construction manager at risk and the City with all contractors invited to attend.

Quantifiable Deliverables:

- a) CSDED assisted nine different District communities/counties with 21 different infrastructure projects, resulting in approximately \$5,694,812 of new federal and state loans and grants being secured for projects. Two applications are pending which could result in another \$9,700,000 of federal, state and other funds coming into the District. The Sully County Road Project will benefit \$140+ million of private investment and result in 40 new jobs. Ringneck Energy, LLC ethanol/feed plant opened in the summer of 2019.

Difficulties Encountered:

- a) The greatest difficulty is waiting for funding agencies to approve financing too late in the year so construction must wait a year. Communities wanting application prepared and submitted within two days of when due.
4. Provide information and technical assistance with Hazard Mitigation Plan updates, transportation plan updates, Comprehensive Plan updates, and land use planning and zoning activities. Information provided as requested.

Accomplishments Achieved:

- a) Highmore - District staff continued to assist the City of Highmore with the development of their first set of Zoning Ordinances. A final draft has been completed and will be adopted upon legal and council review.
- b) Philip – District staff assisted the City of Philip with updates to both their Zoning Ordinance and Official City Map in 2019, which should be completed in 2020.
- c) Sully County - In 2019, CSDED staff completed assisting Sully County with a Comprehensive Plan Update. A land use/zoning update will be completed in 2020.
- d) Jones County – Jones County received grant funding in 2019 to complete the Jones County Hazard Mitigation Plans. The District began meeting and assisting the county to update said plan, which expires in 2020.
- e) Harrold – District staff assisted the City of Harrold in developing and implementing their first set of Zoning Ordinances, which have been adopted.
- f) Interior – District staff helped the City of Interior update Municipal Ordinance to align with recently passed South Dakota Codified Laws.
- g) Kadoka – District staff assisted the City of Kadoka in updating their Municipal Ordinances in 2019 to better equip the City to handle nuisances, snow emergencies, and administration.
- h) Haakon County – The District assisted Haakon County in updating their Social Media Policy in 2019. The District also has agreed to help the County in updating their Personnel Policy, and work began in 2019 and will continue through 2020.

- i) Timber Lake- The District is assisting the City to update and conform their municipal ordinances into a singular document. Timber Lake has not executed a comprehensive ordinance conformance and update since the 1930's. This work began in 2019 and will continue into 2020.
- j) Murdo-The District is assisting the City to update municipal code and assist with an annexation. This work began in 2019 and will continue through 2020.

Quantifiable Deliverables:

- a) Assisted one county with comprehensive planning to completion, one city with Zoning Ordinance updates, and two cities with new Zoning Ordinances, two cities with ordinance revision, one county with policy updates, and one county with start of Hazard Mitigation Plan update.

Difficulties Encountered:

- a) The greatest difficulty encountered was receiving legal review from City and State Attorneys in a timely manner.
 - b) Another difficulty occurred when a Comprehensive Plan Update was contracted out then unexpectedly negated.
5. Provide technical assistance to economic development corporations and non-profit agencies via planning/research/financial packaging/program evaluation requests in order to enhance educational and economic development growth for the area. Support and assist with projects that create primary jobs, value-added ag processing opportunities, tourism industry growth, or the use of alternative energy sources.

Accomplishments Achieved:

- a) Fort Pierre Development Corporation – Staff attended Downtown Improvement Association to discuss various promotional activities the group is planning.
- b) Four Bands - As discussed above CSDED staff assisted Four Bands (Non-Profit Development Corporation) from Eagle Butte with State GOED EDPP application for the revolving loan fund to help replenish the fund. The application was submitted to the Governor's Office of Economic Development in the fall of 2018. The application was approved for funding in January 2019.
- c) Interior - CSDED staff met with the Town of Interior on May 6, 2019 and provided ordinance revision involving changes to alcoholic beverage sales in state law and proposed application for funding for a porta potty or outhouse at the city park.
- d) Kadoka - CSDED staff met with a spirits distiller located in Kadoka to discuss a proposed distillery expansion project and their need for increased water and wastewater capacity utilizing City of Kadoka infrastructure. The project is a joint effort between the private business and SD GOED.
- e) Hyde County - In August, CDSDED staff discussed Hyde County CAFO setback requirements with SD Dept. of Ag official for possible value-added Ag businesses.

Quantifiable Deliverables:

- a) Assisted five entities in their economic development and tourism efforts.
- b) Resulted in new sales tax effort for one community to help them find dollars to promote tourism efforts for their community.

Difficulties Encountered:

- a) It is sometimes difficult for communities to make changes to their sales tax ordinances as state only allows changes twice a year.
 - b) The state of South Dakota removed its ag development division from the Dept. of Ag and placed those staff members within the Governor's Office of Economic Development, effectively eliminating the ag development office within the state. This disruption of outreach has been difficult to quantify benefits or impacts but numerous individuals have expressed concern about the change and lack of interest within state government to continue long standing ag development relationships with potential economic development partners.
6. Hold two workshops on community development/entrepreneurship development.

Accomplishments Achieved:

- a) CSDED staff assisted in the development and sponsorship/marketing of the 6th Annual State Demography Conference on June 14 and 15th in Sioux Falls at the University Center. The Lead organizer was the State Data Center with assistance from the Black Hills Knowledge Network, South Dakota Kids County and the Central South Dakota Enhancement District. Depending upon the session 15 to 30 people were in attendance.
- b) On June 20th, 2019 CSDED sponsored a workshop/seminar on the SD Transportation Plan and GOED excise tax rebate to counties for CAFO development. The Federal Lands Access Program is financing opportunity for state, county, and local entities to undertake special transportation projects to Federal recreation and economic generators including public roads, transit system and other transportation facilities that provide access to, or are located within Federal Lands. Levi Briggs, PE, SD Dept. of Transportation and Scott was the presenter. Twelve individuals attended including representation from two counties, an engineering firm, as well as staff from Bureau of Reclamation, SDDOT, SD Federal Highway Administration, and CSDED.

Quantifiable Deliverables:

- a) Two workshops were held reaching between 12 and 30 individuals. The FLAP Workshop resulted in Sully County securing a FLAP award as discussed above.

Difficulties Encountered:

- a) The most difficulty encountered was where to have the State Demography Conference in order to reach the most people and have internet accommodations as needed.

7. Assist communities and individuals with housing needs by providing information on housing programs available to communities/non-profits and individuals in order to alleviate substandard housing and/or housing shortages.

Accomplishments Achieved:

- a) Governor's House - The District promotes the South Dakota Governor's House program via a cooperative agreement with SDHDA as an affordable way to provide a safe, energy efficient housing for those that might not be able to otherwise afford a home. A new sub-program within the Governor's House Program is the new DakotaPlex Program for multifamily development. The DakotaPlex multifamily housing program is based on the Governor's House construction and delivery system via the SD Department of Corrections. Community non-profits can order these homes and set them up for final sale to income qualifying individuals/families/communities or communities can directly purchase and operate the DakotaPlex properties to renters who meet state income restrictions. Communities who fall within a set of qualifying parameters may purchase a Dakotaplex to set up as affordable multifamily housing. In 2019, District staff provided information directly to 137 individuals/families/communities, as well as numerous unidentified individuals at the SD State Fair on August 30, 2019. District staff assisted nine families/individuals with purchase agreements, the CRST HIP Program with four purchase agreements and a private Pierre developer with two purchase agreements.
- b) DakotaPlex - SD Housing Development Single Family Housing Director discussed the updated guidelines for the Governor's House Program and the New DakotaPlex multifamily housing program at the District June board meeting. The new DakotaPlex program was created in response to a need in our smaller communities for multifamily housing. Changes to the guidelines were also discussed in the District Spring/Summer Newsletter. The new DakotaPlex was introduced as a pilot program in the District Spring/Summer Newsletter and discussed as a viable program in the District Holiday Newsletter.
- c) Fort Pierre BBB - District staff is assisting Fort Pierre with the administration of their CDBG funded BBB housing program where Fort Pierre will have 8 dilapidated housing structures destroyed and the lots ready for new homes.
- d) Stanley County - In 2019, CSDED staff assisted the county with a Hazard Mitigation Grant Application and administration which will eliminate the threat of an approaching landslide to a residential structure in the county. The county is accepting approximately \$226,420 of FEMA assistance funding toward this \$301,893 project. The property will be purchased, demolished and turned to green space. The private individual will provide the 25% match for the project. This application is approved and the acquisition process is ongoing.

Quantifiable Deliverables:

- a) Four individuals/families had new homes delivered in 2019.
- b) A private developer who ordered two homes in 2018, has sold one to a family in 2019 and is working to get the second ready for purchase by an individual/family.

Difficulties Encountered:

- a) The Governor's House homes are being built outside so weather is often an issue for length of construction, as it is sometimes for home purchasers who have trouble with weather conditions or being able to find contractors to ensure the basements or crawl spaces can be ready for delivery of a Governor's House.

Evaluation:

While annual updates may show differences in regional development activity, the basic character of the District has not changed. Our true long-term success is measured by the engagement of individual citizens, governments, and businesses in modifying, creating, and implementing the vision. Besides the annual public discussion form to identify needs, a survey was sent to each unit of government, economic development directors, chambers of commerce, etc. to help identify the needs of the District and for ways staff can be of more assistance.

- **Number of jobs created after implementation of the CEDS.**
Based on consultation with communities initial and staff knowledge, approximately 50 jobs have been created.
- **Number and types of investments undertaken in the region.**
Based on staff knowledge, it is roughly estimated that approximately \$19 million has been spent on public infrastructure improvements—water, sewer, streets/roads, recreational facilities, electrical, libraries, etc. throughout the District. Public infrastructure dollars are very conservatively estimated as staff does not know every project a city or county undertakes.
- **Number of jobs retained in the region.**
Based on consultation and staff knowledge approximately 40 jobs have been retained.
- **Amount of private sector investment in the region.**
Based on consultation and staff knowledge, it is roughly estimated that at least \$13,000,000+ of private investment has been invested in grain storage facilities, restaurants, shops, financial institutions, manufacturing facilities, retail businesses, a new cancer treatment center, apartment type housing, etc.
- **Changes in the economic environment of the region.**
The basic character of the District has not changed and the main economic sectors continue to include government, agriculture and tourism. All counties except for Stanley were included in a 2019 Presidential Disaster Declarations and winter storm and prolonged flooding events lasting several months in 2019. Sales Tax is down in 2019 as agricultural revenues and the overall local economy has suffered as a result of pressures on agriculture and local businesses. Ag income is down as production was lower than prior years coupled with lower commodity pricing; and we will have to see how income transfer and insurance payments develop. Due to limited jobs within the county, unemployment is still high in Jackson County compared to the rest of the District but is even with US figures.

Other evidence of success includes:

1. Ongoing CSDED membership by local entities or program participation—all seven counties and 14 of the 15 incorporated communities financially support the District in 2019 and will do so again in 2020. The non-participating community has a population of 10 and limited financial resources, thus, services were provided as requested.
2. In 2019, the District started without a full staff but over the course of the year staffing levels grew to 4 full time employees. The District retained the previous District Director on a consulting basis through February 2019 to assist the new District Director in

maintaining District functionality. Retaining staff is a high priority for the District and the Board of Directors.

Implementation/Work Program

The specific goals for the next year will include:

- Increase member outreach and local visits to build and maintain relationships with District members in an effort to increase District presence and assistance with local priorities.
- Hire additional planning staff focused on emergency management works to meet increasing needs to assist District members address longstanding disaster mitigation and response needs.
- Increase training of staff to build capacity of the District to meet service needs of member entities and is imperative to maintaining staff morale.

Overall District Goals and Objectives

The following comprehensive goals and objectives were established based on input gathered from the regional survey as well as the regional priorities/needs identified via the CSDED 2018-2022 Comprehensive Economic Development Strategy origination process conducted by the District in 2017. In 2019, the District relied upon the direction provided by the CSDED CEDS committee during the CEDS establishment process to guide ongoing District goals and objectives. On November 22nd, 2019, the CSDED Board held a meeting reviewing District goals and objectives for 2019 and approved continuation of the goals and objectives developed and submitted as part of the 5-year CEDS. These goals and objectives remain unchanged from the prior year as the economic and community development dynamics within the District have largely remained consistent from year to year and those goals endure as necessary pursuits for the District and its members. Regional development priorities remain the same as well and the District Goals, Objectives, and Regional Development Priorities are provided below.

ECONOMIC DEVELOPMENT GOAL

Priority: HIGH

Goal: Assist in expanding economic opportunity through the development of the region’s economic/natural resources.

Explanation: This statement recognizes the importance of developing all economic resources, such as land, labor, capital, management, education, communications, and other technologies.

The education and skill of the area’s labor force, the development of natural resources, and alternative methods of financing new and expanding businesses are essential for both economic growth and stability.

Objective	Expand Opportunities for Value-Added Agriculture.
<i>Strategy</i>	Work with the SD Department of Agriculture & SD Governor’s Office of Economic Development, producer associations, state agencies and other agencies on projects and encourage them in continuing value-added agriculture development.
<i>Strategy</i>	Assist local governments to ensure that intense agricultural projects are properly sited in an effort to minimize damage to the environment.

<i>Strategy</i>	Encourage local governments to enhance joint zoning jurisdictions with the understanding that agriculture is a vital part of the District's economy.
<i>Strategy</i>	Continue to raise the awareness of value-added agriculture as a development option, including Agri-tourism.

<u>Objective</u>	Retention and Expansion of Existing Businesses
<i>Strategy</i>	Work with the Governor's Office of Economic Development and local development corporations to focus on retention and expansion of existing business.
<i>Strategy</i>	Assist local government with infrastructure capabilities to promote business growth.
<i>Strategy</i>	Publicize small business financing programs
<i>Strategy</i>	Work to identify employer workforce needs and encourage the use of telecommunications and other "distance learning" training techniques, as well as establishing the relationships between the businesses and Capital University Center.
<i>Strategy</i>	Research the possibility of creating a district revolving loan fund for businesses.

<u>Objective</u>	Create an Environment for Entrepreneurship
<i>Strategy</i>	Continue to support the Small Business Development Center and educate local economic development personnel, financial institutions, schools, government officials, and the general public of services provided by the SBDC staff.
<i>Strategy</i>	Encourage local school districts to strengthen and/or create business/entrepreneurship programs.

<u>Objective</u>	Enlarge the Region's Manufacturing/Job Base
<i>Strategy</i>	Work with local leaders to identify potential site/facility locations and to promote those sites.
<i>Strategy</i>	Work with local leaders to identify and enhance infrastructure needed to serve manufacturing type businesses, including the development/use of alternative energy forms.
<i>Strategy</i>	Work to establish a small business incubator center in the region.

<u>Objective</u>	Promote/Enhance Tourism Industry
<i>Strategy</i>	Work with the regional tourism associations and state tourism staff to expose communities to marketing experts and resources.
<i>Strategy</i>	Assist local leaders in the development of a regional tourism marketing piece, in addition to individual community promotional pieces.
<i>Strategy</i>	Work with local leaders, state officials, and the regional tourism association in the development of Agri-tourism businesses.
<i>Strategy</i>	Work with local leaders, state and federal officials, in the development of the Missouri River and other areas that enhance hunting, camping, recreational boating, and fishing activities.
<i>Strategy</i>	Promote year-round recreational programs through the use of existing facilities.

COMMUNITY DEVELOPMENT GOAL

Priority: HIGH

Goal: Develop, expand, and upgrade local public infrastructure, programs and facilities.

Explanation: The District shall seek to improve facilities and programs that enhance public health, community safety, economic opportunities or housing availability. Public facilities include, but are not limited to, water and sewer systems, municipal enterprises such as electric utilities and landfills, streets and highways, health and education structures, recreation sites, and telecommunications equipment.

<u>Objective</u>	<u>Intergovernmental Cooperation</u>
<i>Strategy</i>	When appropriate, encourage the sharing of public services and facilities (law enforcement, fire equipment, regional jails etc.) to maintain a fiscally responsible atmosphere at the local level.
<i>Strategy</i>	Encourage joint jurisdictional zoning agreements between the county and municipal levels to better address growth issues.
<i>Strategy</i>	Encourage cooperation between the local units of government and tribal entities.

<u>Objective</u>	<u>Promote/Market Communities</u>
<i>Strategy</i>	Continue to promote use of current technologies (i.e. websites, social media) for regional and local promotion/marketing.
<i>Strategy</i>	Encourage the local economic development leaders to work with State Tourism and Development staff in the marketing of local communities to the business world, with an emphasis on quality of life.

<u>Objective</u>	<u>Improve the Region’s Infrastructure—Transportation Systems, Water, Wastewater, Recreation, Health Care Facilities, Cultural, Educational, Energy Alternatives, etc.</u>
<i>Strategy</i>	Promote capital improvement planning and local fiscal responsibility for the future.
<i>Strategy</i>	Provide information to community leaders on financing programs and assist agencies with project development—financial packaging to administration to help ensure project completion.
<i>Strategy</i>	Educate community leaders on non-traditional financing programs such as tax-increment financing.
<i>Strategy</i>	Work with the SD Department of Transportation to identify road, airport, and railroad projects that enhance economic development, as well as provide for public safety.

<u>Objective</u>	<u>Expand Regional Housing Opportunities</u>
<i>Strategy</i>	Continue the marketing of the Governor’s Housing units.
<i>Strategy</i>	Communicate on a regular basis with the South Dakota Housing Development Authority (SDHDA), Rural Development, and private leaders on housing issues and loan programs.

Strategy	Educate local leaders and private citizens on the availability of programs that provide affordable housing throughout the region, as well as those programs that help maintain/upgrade the existing housing stock.
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Objective	Continue Relationships with Local and Regional Human Service Providers
Strategy	Provide information to agencies on financing programs and assist agencies with project development—financial packaging to administration to help ensure continuation of services.
Strategy	Provide information to communities and individuals on the Governor’s Day Care Center program.

Objective	Strengthen Quality of Life
Strategy	Encourage communities and counties to undertake cleanup campaigns.
Strategy	Encourage communities to participate in community assessment and leadership training programs in order that communities grow in a manner that is the desire of the residents and to provide for future leaders.
Strategy	Encourage local elected officials to adopt and enforce nuisance ordinances.

Objective	Support Retention of Youth in the Region
Strategy	Encourage local leaders to invite youth to become involved in organizations, committees, and governing bodies in order to encourage “ownership” of a community.
Strategy	Maximize the use of telecommunications and other “distance neutralizing” techniques to increase the number of job opportunities.
Strategy	Encourage local financial and educational institutions to embrace the idea of entrepreneurship and building from within.

DISASTER PREPAREDNESS AND COMMUNITY RESILIENCY GOAL

Priority: HIGH

Goal: Increase a community’s resiliency to disasters

Explanation: Natural hazards such as flooding, wildfire, tornadoes, hail and thunderstorms, high winds, winter storms/snowfalls, and earthquakes are an inherent part of our region.

Objective	To reduce or eliminate long-term risk to people and property from natural hazards and their effects
Strategy	Work with state and federal agencies to assist local units of governments in securing funding to undertake drainage improvement infrastructure, permanent flood control structures, safe rooms, etc.
Strategy	Work with local units of government to incorporate local mitigation plans and projects into the comprehensive planning process and capital improvement programs.
Strategy	Encourage educational programs on flood proofing techniques for private property. Encourage educational programs on protecting private property against wildfires and high winds.
Strategy	Encourage local units of government to adopt and enforce building codes.

Objective	To restore services and economic vitality.
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<i>Strategy</i>	Work with local emergency managers and units of government to secure financing for repair of critical infrastructure.
<i>Strategy</i>	Encourage property owners to work with SBDC and local financial institutions to secure financing for reopening and/or facility improvements as a deterrent to natural disasters.
<i>Strategy</i>	Encourage county emergency managers to have a plan for activating a long-term recovery committee should a disaster occur.

TECHNICAL AND MANAGEMENT ASSISTANCE GOAL

Priority: HIGH

Goal: Provide assistance on short-term projects, respond to information inquiries, and support public and private entities in dealing with state and federal programs.

Explanation: There are certain projects or inquiries that can be completed in a short period of time. In addition, this goal covers management assistance to local units of government. The District serves as a source of information and assistance with problem solving.

<u>Objective</u>	Enhance the Management Capabilities of Local Governments
<i>Strategy</i>	Assist with personnel or financial management issues.
<i>Strategy</i>	Research/provide information to assist local units of government and others to access or deal with state and federal programs.

CSDED MANAGEMENT GOAL

Priority: HIGH

Goal: Manage the CSDED organization in an efficient manner.

Explanation: The District organization should provide effective services with a minimum of waste, expense or unnecessary effort.

<u>Objective</u>	Enhance Staff and Board Capabilities and Structure
<i>Strategy</i>	Provide and/or attend leadership and technical training programs for both staff and board members.
<i>Strategy</i>	Review By-laws, personnel policies, etc. to ensure compliance with state and federal regulations in order to enhance the operations of the district.

<u>Objective</u>	Increase/Maintain Staff to Ensure Provision of Services
<i>Strategy</i>	Maintain fully qualified staff.
<i>Strategy</i>	Employ a minimum of 4 FTE’s and enhance that number to meet member demands as finances allow.
<i>Strategy</i>	Explore potential of internship program to support professional development as well as increase office capabilities.

<u>Objective</u>	Stabilize long-term office financing
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<i>Strategy</i>	Continue contractual relationships with state and federal agencies and develop new contracts.
<i>Strategy</i>	Develop a membership fee schedule to keep pace with inflation.
<i>Strategy</i>	Continue to provide contract work to local members and others, especially in the area of project administration.

PLANNING AND RESEARCH GOAL

Priority: HIGH

Goal: Provide planning and research services which foster the efficient management of natural, human, and economic resources.

Explanation: The District recognizes the continued need for comprehensive and special-purpose planning and research activities, as a means to avoid conflict, take advantage of opportunities, and effectively utilize limited resources.

<u>Objective</u>	Enhance Land Use and Special Purpose Planning Activities
<i>Strategy</i>	Provide technical assistance to local planning commissions in the areas of land use planning and zoning activities.
<i>Strategy</i>	Encourage development and usage of the Wakpa Sica Center to encourage cooperation between the tribes and other entities.
<i>Strategy</i>	Enhance the region’s census and business information resources via GIS applications.

NATURAL RESOURCES DEVELOPMENT GOAL

Priority: LOW (Except flood plain management)

Goal: Promote the efficient utilization and management of regional natural resources in order to receive beneficial uses now and to conserve those same resources for future generations.

Explanation: The District will seek to promote the best possible use and care of the regional resources. Each resource should be used to its optimal potential in order to improve the area’s economic and social well-being. In addition, natural resources should also be conserved for future generations. This conflict between natural resources conservation and development is a policy question often best answered by local leadership.

<u>Objective</u>	Participate in Missouri River Preservation, Flood Protection, and Development Projects
<i>Strategy</i>	Assist governments with flood and siltation issues.
<i>Strategy</i>	Work with state and federal agencies, conservation districts, and other agriculturally based interest groups to promote best land management practices on the Missouri River and its tributaries.

<u>Objective</u>	Participate in the Preservation of the National Grasslands, Badlands, and Other Natural Resource Areas
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<i>Strategy</i>	Work with state and federal agencies, conservation districts, local elected officials and leaders, plus other interest groups to promote best land use management of these areas for the economic well-being of all while enhancing the tourism and ag industries.
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Updated CEDS Implementation /Action Plan

Implementation of strategies to achieve the desired goals and objectives is a combination of working with individual counties and communities to encourage sustainable economic development activities. These activities will be implemented by various community organizations, local economic development staff, private enterprises and developers. The second approach is more regional in nature and CSDED staff, under the guidance of the CEDS/Governing Body, will need to provide assistance with implementation.

The Implementation Plan, while based on local needs, is symbiotic with the Governor's Program to increase visitor spending, capitalize on existing opportunities, promote the creation and development of new businesses as well as the expansion of existing businesses, promote agricultural and natural resource development, brand and develop South Dakota's quality of life as the best in America; stimulate affordable homeownership, rental housing, and day care facilities, and improve cooperative efforts with Native American tribes.

CSDED continues to have formal partnerships with various State agencies and expects to be an integral component of the implementation delivery mechanism of the State's future economic development initiatives. Many of these strategies are continuous, and thus are promoted/implemented on an annual basis by the district.

See Next Page

Economic Development Strategies	Major Activities	Participating Partners (Lead Agency)	Possible Funding Agency(s)	Target Date	Objective	Priority	Jobs
Work with the SD Center for Value-added Agriculture, the state and other agencies on projects and encourage them in continuing value-added agriculture development.	Assists local groups and agencies in the development of value-added ag project. Provide information	Local Units of Government, CSDED, SD Dept of Ag, SD Center for Value-added Ag Development, Economic Development Corporations, Farms Related Agencies	SD Dept of Ag, GOED, SBA, USDA, Local Banks, SDDOT, EDA	January 2020 - December 2020	Expand Opportunities for Value Added Agriculture	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 3 jobs per year
Assist local governments to ensure that intense agricultural projects are properly sited in an effort to minimize damage to the environment.	Provide information	Local Units of Government, CSDED, Dept. of Ag, NRCS	Local funds, SD Dept. of Ag, SDDENR, NRCS	January 2020 - December 2020	Expand Opportunities for Value Added Agriculture	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 2 jobs per year
Encourage local governments to enhance joint zoning jurisdictions with the understanding that agriculture is a vital part of the District's economy.	Attend Meetings Prepare informational materials	CSDED, Municipalities, County/State Officials, Dept. of Ag	Local funds, EDA, GOED	January 2020 - December 2020	Expand Opportunities for Value Added Agriculture	High	No direct number of 'jobs created/retained'
Continue to raise the awareness of value-added agriculture as a development option, including agritourism.	Attend Conferences Distribute Information via newsletter, mailings, and website	CSDED, Private Citizens/Businesses, SD Dept. of Tourism, SBDC, Extension	Local funds, EDA, GOED, Dept. of Tourism, USDA	January 2020 - December 2020	Expand Opportunities for Value Added Agriculture	High	Est. 1 job created/retained per year
Work with GOED and local development corporations to focus on retention and expansion of existing business	Promote buying goods/services locally Survey needs of existing businesses	Economic Development Corporations, Chambers of Commerce, Municipalities, CSDED, GOED	Local Funds, GOED, EDA	January 2020- December 2020	Retention and Expansion of existing businesses	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 2 jobs per year
Assist local government with infrastructure capabilities to promote business growth, including the development of alternative energy uses.	Provide information Prepare financial packaging as need	CSDED, Local Units of Government, Economic Development Corporation, Chambers of Commerce, local businesses	RD, USDA, GOED, SD DENR, EDA, SD DOT	January 2020 - December 2020	Retention and Expansion of existing businesses	High	est. 2 jobs per year (also 14 temporary construction jobs)
Publicize small business financing programs.	Provide Information via newsletter, mailings, and website	Economic Development Corporations, CSDED, SBDC	Local Funds, EDA, GOED, SBA	January 2020 - December 2020	Retention and Expansion of existing businesses	High	No direct number of 'jobs created/retained' Est. 5 jobs per year
Work to identify employer workforce needs and encourage the use of telecommunications and other "distance learning" training techniques.	Survey businesses for needs Provide information	Local Development Corporations, SD Dept of Tourism GOED, SD Dept of Labor, CSDED	Local Funds, GOED, EDA, Rural Development	January 2020 - December 2020	Retention and Expansion of existing businesses	High	Est. 1 job per year
Creating a district revolving loan fund for businesses.	Identify Resources	CSDED, Board Members, Economic Development Corporations	EDA, GOED, Local Funds	January 2020 - December 2020	Retention and Expansion of existing businesses	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 10 jobs per year once established
Continue to support the Small Business Development Center and educate local economic development personnel, financial institutions, schools, government officials, and the general public of services provided by the SBDC staff.	Provide information via newsletter, website, e-mails, press releases, etc.	CSDED, Board Members, SBDC	Local Funds, EDA, GOED	January 2020 - December 2020	Create an Environment for Entrepreneurship	High	Est. 2 jobs per year
Encourage local schools districts to	Discuss implementing and or strengthening programs,	Local Development Corporations, Private Businesses, SBDC,					

strengthen and/or create business/entrepreneurship programs.	Develop local mentorship program	State Department of Tourism, GOED, SD Department of Education	Local Funds, SD Dept. of Education	January 2020 - December 2020	Create an Environment for Entrepreneurship	High	Est. 2 jobs per year
Work with local leaders to identify potential site/facility locations, infrastructure needs, and to promote those sites.	Survey communities for vacant sites Identify infrastructure needs for those sites Market available sites	Local Units of Government, Economic Development Corporations, SD Department of Tourism, GOED, CSDED	Local Funds, EDA, GOED	January 2020 - December 2020	Enlarge the Region's Manufacturing/Job Base	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 5 jobs per year
Work with local leaders to identify and enhance infrastructure needed to serve manufacturing type businesses, including the development/use of alternative energy forms	Provide Information Attend/Coordinate Meetings when necessary	Local Units of Government, CSDED, Local Economic Development Corporations, GOED	Local Funds, EDA, GOED, SDDOT, USDA	January 2020 - December 2020	Enlarge the Region's Manufacturing/Job Base	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 2 jobs per year
Work to establish a small business incubator center in the region	Attend/Coordinate meetings Provide information	CSDED, Local Units of Government, Economic Development Corporation	EDA, GOED, SUSDA	Dec-20	Enlarge the Region's Manufacturing/Job Base	High	*Number of jobs created/retained varies dependent on scope of project(s) Est 2 jobs per year when established
Encourage communities to work with the regional tourism associations and state tourism staff to expose communities to marketing experts and resources.	Provide information and coordinate meetings. Encourage locals to attend conferences and training	CSDED, Local Units of Government, GOED, Regional Tourism Association, Chamber of Commerce, Local Businesses, Economic Development Corporations	Local Funds, Department of Tourism	January 2020 - December 2020	Enhance Tourism Industry	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 10 jobs per year
Assist local leaders in the development of a regional tourism marketing piece, in addition to individual community promotional pieces	Provide Information Assist in piece preparation upon request	CSDED, Local Units of Government, SD Dept. of Tourism	GOED, EDA, Local Funds	January 2020 - December 2020	Enhance Tourism Industry	High	Est. 1 job created/retained per year
Work with local leaders, state officials, and the regional tourism association in the development of agri-tourism businesses	Provide information Attend meetings	CSDED, Local Units of Government, Economic Development Corporations	GOED, Dept. of Ag, EDA, Dept. of Tourism	January 2020 - December 2020	Enhance Tourism Industry	High	Est 3 jobs created/retained per year
Work with local leaders, state and federal officials, in the development of the Missouri River and other areas that enhance hunting, camping, recreational boating, and fishing activities.	Attend meetings Provide information as requested.	Department of Game, Fish and Parks, Businesses, Local Units of Government, Development Corporations, Economic Development Corporations,	SD Department of Game, Fish and Parks, EDA, GOED, Local Funds	January 2020 - December 2020	Enhance Tourism Industry	High	*Number of jobs created/retained varies dependent on scope of project(s) Est 6 jobs per year
Community Development Strategies	Major Activities	Participating Partners (Lead Agency)	Funding Agency(s)	Target Date	Objective	Priority	Jobs
When appropriate, encourage the sharing of public services and facilities (fire, police, jails, etc.) to maintain a fiscally responsible atmosphere at the local level.	Facilitate/encourage communications among service groups Research resources	CSDED, Local Units of Governments—Counties, Municipalities, Tribes. Public Service Providers	Local Funds	January 2020 - December 2020	Intergovernmental Cooperation	High	Est. 2 jobs per year
Encourage joint jurisdictional zoning agreements.	Attend meetings, conferences, seminars Address issues in newsletters, website, mailings	CSDED, Local Planning Commissions, SD Planners Association	Local Funds	January 2020 - December 2020	Intergovernmental Cooperation	High	No direct number of 'jobs created/retained'
Encourage cooperation between the local units of government and tribal entities.	Encourage communication on a regular basis	SD Office of Tribal Govt. Relations, CSDED, All Local Units of Government including Tribal Government, Wakpa Sica Center	Local Funds	January 2020 - December 2020	Intergovernmental Cooperation	High	Est. 2-5 Jobs per year


Continue to promote use of current technologies (i.e. websites) for regional and local promotion/marketing.	Assist local units in the updating of websites Provide list of current private industry providers.	CSDED, Economic Development Corporation, Chambers of Commerce, Local units of Government	GOED, The South Dakota Broadband Technology Planning Team.	January 2020-December 2020	Promote/Market Communities	High	Est. 3 jobs per year
Encourage the local economic development leaders to work with the state in the marketing of local communities to the business world, with an emphasis on quality of life.	Facilitate/encourage meetings. Attend conferences and training Assist with gathering of information, brochure development and website development	SD Dept of Tourism and GOED, Development Corporations, CSDED	Local funds, GOED, EDA	January 2020-December 2020	Promote/Market Communities	High	Est. 3 jobs per year
Promote capital improvement planning and local fiscal responsibility for the future.	Provide information on value of capital improvement planning	CSDED, Local Units of Government, SDDENR	EDA, GOED, SDDENR, Rural Water Associations, Midwest Assistance Program	January 2020 - December 2020	Improve Region's Infrastructure- Transportation systems, water, wastewater, recreation, health care facilities, cultural, educational, energy	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 4 jobs per year
Provide information to community leaders on financing programs and assist agencies with project development—financial packaging to administration to help ensure project completion.	Distribute information via newsletter, website, e-mails, and mailings. Assist with financial packaging and administration	CSDED, SDDENR, SDDOT, SD Department of Tourism, GOED, Development, Local Units of Governments	SDDENR, SDDOT, GOED, EDA, Local Funds	January 2020 - December 2020	Improve Region's Infrastructure- Transportation systems, water, wastewater, recreation, health care facilities, cultural, educational, energy alternatives.	High	Est. 4+ jobs per year
Educate community leaders on non traditional financing programs such as tax-increment financing.	Attend trainings and conferences Provide information via newsletter, website, e-mails, mailings	SD Officials of County Commissioners, SD Municipal League, GOED, Economic Development Corporations, Planning Districts, CSDED	Bush Foundation, EDA, GOED, Local Funds	January 2020 - December 2020	Improve Region's Infrastructure- Transportation systems, water, wastewater, recreation, health care facilities, cultural, educational, energy alternatives.	High	No direct number of 'jobs created/retained' Est. 3 jobs per year
Work with the SD Department of Transportation to identify road, airport, and rail projects that enhance economic development, as well as provide for public safety.	Participate in State Highway (STIP) and other transportation planning processes	CSDED, Local Units of Government, Economic Development Corporation, Chambers of Commerce, local businesses, SDDOT	SD DOT, EDA, GOED, Local Funds	January 2020 - December 2020(Annual Meeting with SDDOT)	Improve Region's Infrastructure- Transportation systems, water, wastewater, recreation, health care facilities, cultural, educational, energy alternatives.	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 4 jobs per year (10 temporary/ construction jobs)
Continue the marketing of the Governor's Housing units.	Continue to work with the SDHDA to market the houses	CSDED SDHDA	SDHDA, Local Funds	January 2020 - December 2020	Expand Regional Housing Opportunities	High	Est. 3 jobs per year retained
Communicate on a regular basis with the South Dakota Housing Development Authority (SDHDA), Rural Development, and private leaders on housing issues and loan programs.	Attend housing conferences, meetings, seminars Participate in conference calls, list serves and websites Compile contact information	CSDED SDHDA, RD, Financial Institutions, Economic Development Corporation,	SDHDA, RD	January 2020 - December 2020	Expand Regional Housing Opportunities	High	No direct number of 'jobs created' Est. 1 job retained per year
Educate local leaders and private citizens on the availability of programs that provide affordable housing throughout the region.	Promote SDHDA through website, mailings Invite public to conferences, meetings, seminars	CSDED RD, SDHDA, Financial Institutions Private Citizens	Local Funds, EDA, GOED, SDHDA	January 2020 - December 2020	Expand Regional Housing Opportunities	High	Est. 3 jobs created/retained per year
Provide information to agencies on financing programs and assist agencies with project development—financial packaging to administration to help ensure continuation of services.	Provide information via website, e-mails, newsletter, etc. Assist in application development and project administration	CSDED, RD, SDDOT, Board Members, SD Department of Tourism, GOED, MAP, SDDENR	RD, SDDOT, GOED, MAP, SDDENR, EDA, Local Funds	January 2020 - December 2020	Continue relationships with local and regional human service providers	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 3 jobs per year

Provide information to communities and individuals on the Governor's Day Care Center program.	Promote program through website, mailings, press releases	CSDED, SDHDA, SD Dept of Social Services, Economic Development Corporations, Local Businesses	SDHDA, Local Funds, GOED, EDA	January 2020 - December 2020	Continue relationships with local and regional human service providers	High	Est. 2 jobs created/retained per year
Encourage communities and counties to undertake cleanup campaigns.	Coordinate annual clean-up campaigns Develop and enforce nuisance ordinances	CSDED, Local Units of Government, Private Citizens, Chambers of Commerce, Development Corporations, Community Service Organizations	Local Funds, GOED	January 2020 - December 2020	Strengthen Quality of Life	High	Est. 3 jobs created/retained per year
Encourage communities to participate in community assessment and leadership training programs in order that communities grow in a manner that is the desire of the residents and to provide for future leaders.	Provide information on Community Assessment and Leadership Programs	Extension, SDREI, Economic Development Corporations, Local Units of Government, CSDED	Local Funds, GOED, EDA	January 2020 - December 2020	Strengthen Quality of Life	High	Est. 3 jobs created/retained per year
Encourage local elected officials to adopt and enforce nuisance ordinances	Provide Information Attend Necessary Meetings	CSDED, Local Units of Government	Local	January 2020 - December 2020	Strengthen Quality of Life	High	Est 1 job created/retained per year
Encourage local leaders to invite youth to become involved in organizations, committees, and governing bodies in order to encourage "ownership" of a community.	Educate youth on the functions of committees and governing bodies Develop a youth volunteer program	CSDED, Educational Institutions, Local Units of Government, Service Organizations, Local Citizens	Bush Foundation, EDA, GOED, Local Funds	January 2020 - December 2020	Support Retention of Youth in the Region	High	Est. 3 jobs created/retained per year
Maximize the use of telecommunications and other "distance neutralizing" techniques to increase the number of job opportunities.	Educate Citizens on services available via press release	State, Educational Institutions, Local Units of Government, Extension, RC&D Councils, Economic Development Corporations, State of South Dakota, Utility Companies, CSDED	Local Funds, RC&D, GOED, EDA	January 2020 - December 2020	Support Retention of Youth in the Region	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 4 jobs per year
Encourage local financial and educational institutions to embrace the idea of entrepreneurship and building from within.	Provide information Attend seminars, etc.	SDDC, Economic Development Corporations, SD Dept. of Education, SD Department of Tourism, GOED, Businesses, CSDED	Local Funds, SD Dept. of Education, Dept. of Tourism, GOED, EDA	January 2020 - December 2020	Support Retention of Youth in the Region	High	Est. 4 Jobs per Year
Natural Resources Development Strategies	Major Activities	Participating Partners (Lead Agency)	Possible Funding Agency(s)	Target Date	Objective	Priority	Jobs
Assist governments with flood and siltation issues.	Participate in planning and implementation activities	Local Units of Government, Corps of Engineers, SDDENR, SD Department of Tourism GOED, NRCS, CSDED	Corps of Engineers, SD OEM, SDDENR, GOED, NRCS, CSDED	As requested: January 2020-December 2020	Participate in Missouri River Preservation, Flood Protection, and development Projects	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 3 jobs created/retained per year
Work with state and federal agencies, conservation districts, RC&D agencies, and other agricultural based interest groups to promote best land management practices on the Missouri River and its tributaries, as well as other special areas for the wellbeing of all while enhancing the tourism and ag industries.	Assist when possible.	Conservation Districts, RC&D agencies, Farmers Union, Local Units of Government, CSDED	Conservation Districts, RC&D agencies, Farmers Union, Local Funds, SD Dept. of Ag	January 2020 - December 2020	Participate in Missouri River Preservation, Flood Protection, and development Projects	Medium	*Number of jobs created/retained varies dependent on scope of project(s) Est. 3 jobs created/retained per year
Work with state and federal agencies, conservation districts, CR&D agencies, local elected officials and leaders, plus other interest groups to promote best land use management of these areas for the economic well being of all while enhancing the tourism and ag industries	Assist when possible.	CSDED, Local Units of Government	Conservation Districts, RC&D agencies, GOED, SD DENR, SD OEM	January 2020 - December 2020	Participate in the Preservation of the National Grasslands, Badlands, and other Natural Resource Areas	Medium	*Number of jobs created/retained varies dependent on scope of project(s)

Disaster Preparedness and Recovery	Major Activities	Participating Partners (Lead Agency)	Possible Funding Agency(s)	Target Date	Objective	Priority	Jobs
Repair basic infrastructure in Recovery Mode- Provide technical assistance to cities/counties on financing applications for repair of infrastructure.	Attend meetings Provide information Prepare Applications	CSDED, RD, FEMA, SDDOT, NRCS, Local Units of Government	FEMA, SD OEM, EDA, GOED, NRCS, RD	As requested: January 2020-December 2020	To reduce or eliminate long-term risk to people and property from natural hazards and their effects	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 4+ jobs created/retained per year
Provide technical assistance to cities/counties on financing applications to implement disaster mitigation measures.	Attend meetings Provide information Prepare Applications	CSDED, RD, FEMA, SDDOT, NRCS, Local Units of Government	SD OEM/FEMA, RD, GOED, EDA, Local Funds	January 2020 - December 2020	To reduce or eliminate long-term risk to people and property from natural hazards and their effects	High	*Number of jobs created/retained varies dependent on scope of project(s)
Work with state and federal agencies to assist local units of governments in securing funding to undertake drainage improvement infrastructure, permanent flood control structures, safe rooms, etc.	Attend meetings Provide Information Prepare Applications	CSDED, Local Units of Governments, RD, FEMA, SDDOT, NRCS, County E.M.'s, SD OEM	RD, FEMA, SDDOT, NRCS, OEM, GOED, EDA	January 2020 - December 2020	To reduce or eliminate long-term risk to people and property from natural hazards and their effects	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 3 jobs created/retained per year
Work with local units of government to incorporate local mitigation plans and projects into the comprehensive planning process and capital improvement programs	Provide Information Incorporate Mitigation strategies into prepared plans	CSDED, Local Units of Governments, SD OEM, FEMA	RD, FEMA, SDDOT, NRCS	January 2020 - December 2020	To reduce or eliminate long-term risk to people and property from natural hazards and their effects	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 3 jobs retained per year
Encourage educational programs on flood proofing techniques for private property. Encourage educational programs on protecting private property against wildfires and high winds	Provide Information Attend/Organize Meetings	CSDED, Local Units of Governments, SD OEM, FEMA	RD, FEMA, SDDOT, NRCS, Local Funds, GOED	January 2020 - December 2020	To reduce or eliminate long-term risk to people and property from natural hazards and their effects	High	Est. 2 jobs retained per year
Encourage local units of government to adopt building codes	Provide information	CSDED, Local Units of Governments	Local Funds, GOED, EDA	January 2020 - December 2020	To reduce or eliminate long-term risk to people and property from natural hazards and their effects	High	Est. 2-3 Jobs Created/Retained per year
Work with local emergency managers and units of government to secure financing for repair of critical infrastructure	Attend meetings Provide Information Prepare Applications	CSDED, Local Units of Governments, SD OEM, FEMA, SDDOT, NRCS	RD, FEMA, SDDOT, NRCS, Local Funds, GOED	January 2020 - December 2020	To restore services and economic vitality	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 4 jobs created/retained per year
Encourage property owners to work with SBDC and local financial institutions to secure financing for reopening and/or facility improvements as a deterrent to natural disasters	Provide Information	CSDED, SBDC	Local Funds, GOED, EDA	January 2020 - December 2020	To restore services and economic vitality	High	Est. 2 jobs created/retained per year
Encourage county emergency managers to have a plan for activating a long-term recovery committee should a disaster occur	Attend Meetings Provide Information	CSDED, County Emergency Managers	FEMA, SD OEM, Local Funds	January 2020 - December 2020	To restore services and economic vitality	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 2 jobs retained per year
Planning and Research	Major Activities	Participating Partners (Lead Agency)	Possible Funding Agency(s)	Target Date	Objective	Priority	Jobs
Provide technical assistance to local planning commissions in the areas of land use planning and zoning activities.	Attend Meetings	CSDED, Local Units of Governments	EDA, GOED, Local Funds	January 2020 - December 2020	Enhance land use and special purpose planning activities	Medium	Est. 2 jobs retained per year
Enhance the region's census and business information resources via mapping applications.	Gather Materials Attend seminars Provide information via website, newsletters, on-site	CSDED, Board Members, SDSU Census Center, Census Bureau, SBDC	Local Funds, GOED, EDA	January 2020 - December 2020	Enhance land use and special purpose planning activities	Medium	Est 2 Jobs created/retained per year
Identify unmet needs.	Survey local communities and citizens to determine unmet needs. Coordinate meetings to identify needs	CSDED, Economic Development Corporations, Chambers of Commerce, Local Businesses, Local Units of Government	EDA, GOED, Local Funds	January 2020 - December 2020	Enhance land use and special purpose planning activities	Medium	Est. 3 jobs created/retained per year

Encourage continued development of Wakpa Sica Center to encourage cooperation between tribes and other entities	Attend meetings Provide Information	CSEDED, Local Units of Government, Waka Sica Center	Local Funds, Tribal Gov. Funds	January 2020 - December 2020	Enhance land use and special purpose planning activities	Medium	Est. 2-4 Jobs Created/Retained per year
Technical and Management Assistance to Local Units of Government	Major Activities	Participating Partners (Lead Agency)	Possible Funding Agency(s)	Target Date	Objective	Priority	Jobs
Assist with personnel or financial management issues.	Assist in the updating of personnel policies. Assist in the development of job descriptions Research management issues and distribute information via mail and website	CSEDED staff, Local Units of Government	EDA, GOED, Local Funds	As requested: January 2020-December 2020	Enhance the management capabilities of local governments	High	Est. 1-2 Jobs created/retained per year
Research/provide information to assist local units of government and others to access or deal with state and federal programs.	Research issues Distribute information to all member governments about issues.	CSEDED staff and Local Officials, Economic Development Corporations, Local Service Providers	EDA, Local Funds, GOED	As requested: January 2020-December 2020	Enhance the management capabilities of local governments	High	Est 1 job created/retained per year
CSEDED Management	Major Activities	Participating Partners (Lead Agency)	Possible Funding Agency(s)	Target Date	Objective	Priority	Jobs
Provide and/or attend leadership and technical training programs for both staff and board members.	Identify resources Attend conferences and training on management, GIS, land use planning, website development, etc. Arrange for experts to attend board meetings	CSEDED Staff, Board Members/CEDS Members, SDHDA, SD Dept of Tourism GOED, NADO, EDA	SDHDA, GOED, NADO, EDA	January 2020 - December 2020	Enhance staff and board capabilities and structure	High	3.5 Jobs Retained
Maintain qualified staff. Develop staff support relationships.	Participate in statewide activities and training	CSEDED, SD Planning Districts, SD Dept of Tourism, GOED, SDHDA, SDDENR	GOED, SDHDA, SDDENR, EDA, other opportunities as made available	January 2020 - December 2020	Enhance staff and board capabilities and structure	High	3.5 Jobs Retained
Employ a minimum of 3.5 FTE's and enhance that number to meet member demands as finances allow	Maintain fully staffed office Explore options of expanding staff as demand requires	CSEDED	EDA, Local Dues, GOED	January 2020 - December 2020	Increase/maintain staff to ensure provision of services	High	3.5+ Jobs Retained
Explore potential of internship program to support professional development as well as increase office capabilities	Contact university departments regarding potential internships.	CSEDED staff, Board Members, Universities, SD Career Services/ Department of Labor	Universities, SD Career Services/ Department of Labor, EDA, GOED, Local Funds	January 2020 - December 2020	Increase/maintain staff to ensure provision of services	High	~1 job Created if established
Develop a membership fee schedule to keep pace with inflation and rising business costs	Gather/ information	CSEDED Staff and Board members	Local	January 2020 - December 2020 (Reviewed Annually)	Stabilize long-term office financing	High	3.5 Jobs Retained
Continue contractual relationships with state and federal agencies. Development new contracts.	Identify work contracts and complete said work Identify new contract opportunities Develop staff capacity	CSEDED staff and board, SDHDA, SDDENR, GOED, State Development, EDA, Rural Development, etc	SDHDA, SDDENR, GOED, State Development, EDA, Rural Development, etc	January 2020 - December 2020	Stabilize long-term office financing	High	3.5 Jobs Retained
Continue to provide contract work to local members and others, especially in the area of project administration.	work with local project sponsors and funding agencies prepare contracts Train staff in administrative procedures	CSEDED, Local Project Sponsors	CDBG, SDDENR, SDDOT, RD, EDA, HUD, GOED	As requested: January 2020-December 2020	Stabilize long-term office financing	High	3.5 Jobs Retained

Appendix A



Central South Dakota Enhancement District

"Assisting Communities, Businesses, and Individuals in Achieving their Highest Economic Potential"

Spring/Summer 2019
www.csded.org

A Note from the Director:

As the first newsletter the District has produced during my time as Director, I feel it is necessary to let you know about changes to the office and the work the Central South Dakota Enhancement District continues to accomplish on behalf of our member county and municipal governments. Central South Dakota Enhancement District staff will continue to complete the work on behalf of our county and municipal government District members in meeting the needs they have entrusted us to execute for them.

There have been significant changes that have occurred at the District office. A principle priority that I have as Director of this office is that our new staff be very active in traveling to work with our members, to be available to meet with you to address current works we are committed to completing and discussing new opportunities to collaborate on future works. I feel it is imperative that our members meet with new District staff and build working relationships based upon face to face interactions, not just working remotely via email and telephone conversations.

I have been traveling the District to meet with many of our members over the past few months and am extremely encouraged by my discussions about opportunities to serve counties and municipalities in their efforts to provide services to their respective citizens.

I have also been focused on assembling an experienced, capable staff at the District to ensure that we continue to provide needed services and support for our members. Central to this pursuit has been hiring people with a desire to serve and that have close ties to communities within our District. Malinda, Paul, Jennie and I all have deep ties to this region and are excited to work with our members in central South Dakota. I encourage you to contact us if you would like the District to meet with you to discuss future or current needs and we all look forward to working with you.

Best,
David Reiss

West Nile Virus Grants Available

West Nile Grants Available Once again the West Nile Virus Prevention Grant is open and due this year by June 1st 2019. West Nile Virus is the leading disease spread by mosquitos to people on the continent. There are no known vaccines to prevent or medications to treat West Nile. We do our best to prevent West Nile Virus by controlling the mosquitos. The state of South Dakota and our local governments have worked hard to control mosquitos to decrease the risks of infection. The state has \$500,000 in available for local mosquito control.

There are changes to the award process this year that applicants should be aware of compared to prior years:

Award Recipients will be reimbursed up to the amount awarded, Award Recipients will need to submit an itemized invoice and a proof of purchase of equipment and supplies totaling, at minimum, the award amount. The expenditure period of mosquito control purchases of supplies and equipment has been extended to include the month of April. The CSDED is available to assist members of the District to apply for the West Nile Virus Prevention Grant.

David Reiss, Executive Director



David Reiss joined the Central South Dakota Enhancement District in December of 2018 and serves as the District Executive Director. Prior to taking on his current role at the District, David spent over 6 years as the senior policy analyst and director of programs at the South Dakota Department of Tribal Relations. During his time working for the State of South Dakota, David spent extensive time working with counterparts addressing economic development, agriculture development, fisheries and wildlife management, taxation, veteran issues, and lobbying in the state legislature. David also has previous experience serving as county equalization staff and as a legal clerk for the US Dept. of Interior.

David grew up in Pierre and has earned several college degrees, the most recent being a Master of Science in Administration from the University of South Dakota awarded this past fall. David and his wife Amanda have 4 young children and are active in local youth hockey and enjoy numerous outdoor activities including camping, hiking, and hunting. David looks forward to the challenge of leading the Central South Dakota Enhancement District and helping provide vital services for member counties and municipalities to improve availability of resources and create opportunity for economic growth.

Jennie Palmer, Community Planner



A native of Pierre, Jennie Palmer has been called back home to become our Community Planner. Jennie received her Business Administration degree with honors from Regis University in Denver in 2018 where she was involved with student government and volunteering at a Women's Shelter. Along with balancing the administration of projects, Jennie will be training and working hard to become our expert on zoning and ordinance development. In her spare time, Jennie enjoys gardening with her dog Murphy, practicing yoga, and baking fruit pies.

Paul Mehlhaff, Project Administrator



Paul Mehlhaff comes to CSDED from the Governor's Office of Economic Development. In his roles at GOED, Paul managed the Community Development Block Grant (CDBG) program for the State of South Dakota for the past 7 plus years. At GOED, he also worked with the SD Arts Council, the State Energy Program, and the Ethanol Infrastructure program doing financial tracking and grant management duties. He brings with him a wealth of experience in fiscal management of federal programs.

Paul hails from Eureka, South Dakota and attended the University of South Dakota in Vermillion after graduation. In his spare time, Paul enjoys spending time with his grandchildren, riding motorcycles in the Black Hills, golfing, and getting out on the river to wet a line. He looks forward to the challenges in his new role at CSDED and meeting the members of CSDED.

Malinda Hetzel, Administrative Assistant, Governors Home Staff



Malinda comes to us from northwest Wyoming via Spearfish where she spent the last five years. Malinda is our Administrative Assistant and Governor's House Staffer. She has been working hard whipping the office into shape, learning about the various projects, and learning about the Governor's House Program. Malinda looks forward to meeting members of the districts and the communities CSDED serves. In the off time Malinda enjoys a good game of pickleball, helping in her community, and spending time with her many nieces and nephews which means traveling!!

Livestock Rebate Program

In an effort to create well paying jobs with good benefits, the State of South Dakota, via the Governor's Office of Economic Development (GOED) and the Ag Development Division, is using two existing programs to encourage livestock development and growth in the Agriculture economy. The two programs being utilized are The Reinvestment Payment Program for larger projects and the SD Jobs Grant for smaller projects.

To qualify a livestock project (such as dairies, feedlots, poultry facilities etc..) for the Livestock Rebate program, there are two items that are required: a new conditional use permit from the county and the developer to choose to assign the sales and use tax to the county for rebate. As with all projects there is required reporting, but there are no limits or minimums for projects at this point. This program is designed to provide counties that are interested in livestock development an extra tool. The final decision is still the County's, and this does not affect current local or state regulations.

As GOED wants to stay ahead of the projects; we are asking that if a county has a project they think would be eligible to please contact the staff at the CSDED office before applying for a conditional use permit.

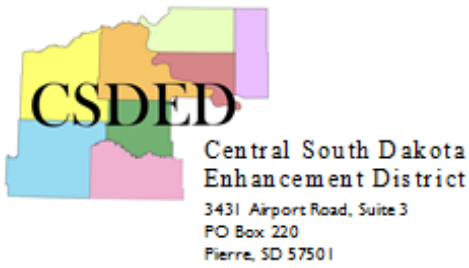
SDHDA Rolls out DakotaPlex Pilot Program

Our SD Housing Development Authority has rolled out a pilot project to create affordable housing options in our rural communities. The DakotaPlex Apartment Home project is designed based on the current Governor's Houses with the options of one, two or three bedrooms that can stand alone or in complexes. They will be move-in ready with floor coverings and appliances. Of course, the rent of these complexes will likely be based on the community and renter. At this point in time, this is a pilot program; there will be only one entity to participate this year.

The Governor's House Program has also updated their income guidelines. Incomes cannot exceed \$52,710 for individuals and couples and \$60,240 for families of three or more.

To learn more about the Governor's House program or if you know anyone who would be interested in purchasing a home, please have them reach out to Malinda at enhancement@csded.org or 605-733-2780 for more information.





TO:

The CSEDED newsletter pertains to items of interest to CSEDED members and those we serve. This letter is funded in part by the Economic Development Administration, US Department of Commerce.

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2019 CSEDED Officers/Executive Committee

- Vikki Day, Chairwoman, Highmore
- Bill Abernathy, Vice-chairman, Hughes County
- Gloria Hanson, Sec/Treasurer, Fort Pierre
- Ron Van Den Berg, Hyde County
- Krysti Barnes, Jones County



With more miles of shoreline in South Dakota than Florida and the official kick off of the grilling season; the staff of CSEDED wishes you a wonderful and safe Memorial Day weekend.

David, Paul, Jennie, and Malinda



Central South Dakota Enhancement District

"Assisting Communities, Businesses, and Individuals in Achieving their Highest Economic Potential"

Summer/Fall 2019

www.csded.org

Directors Note



As all of you are aware, many of our Central South Dakota Enhancement District members have experienced major flooding events as a result of the runoff from heavy late Winter snow falls, the many Spring precipitation events producing torrential rains, and continued above normal rainfall amounts over the Summer. The District has felt the continued impacts of this extraordinary year of moisture with long termed, high volume water releases made by the Corps of Engineers on the Missouri River at flood control reservoirs. City and County infrastructure was inundated and many of the vital systems our communities rely upon for healthy and safe living environments were adversely impacted. Roads, bridges, sanitary sewer systems, storm sewers, clean drinking water systems, and numerous additional government services were imperiled and impacted by the disasters of 2019

On June 8th, 2019 President Trump granted a presidential disaster declaration for much of South Dakota, including many counties within the Central South Dakota Enhancement District. We are now tasked with the work of restoring what was lost and improving infrastructure systems so that risks of system failures are minimized. CSDED staff has met with and is working on several projects with our member counties and municipalities in an effort to address disaster related impacts and to plan on disaster resiliency projects aimed at mitigating future risks

District Project Progress

Pierre Boys and Girls Club



The Pierre Boys & Girls Club project is under way. The old building was moved to a new location and the site excavation is underway. Photos courtesy of City of Pierre.

Blunt Wastewater



Dried down and moving dirt on the new two cell lagoon.

USDA Rural Development – Rural Communities Partner for Progress

At USDA Rural Development, we are committed to helping improve the quality of life in rural America and want to be a partner for progress because together, America prospers. Through our programs, we help rural Americans in many ways.

We offer loans, grants and loan guarantees to help create jobs and support economic development and essential services such as housing, health care, first responder services and equipment, and water, electric and communications infrastructure.

We promote economic development by supporting loans to businesses through banks, credit unions and community-managed lending pools. We offer technical assistance and information to help agricultural producers and cooperatives get started and improve the effectiveness of their operations.

We provide technical assistance to help communities undertake community empowerment programs. We help rural residents buy or rent safe, affordable housing and make health and safety repairs to their homes.

Programs include:

- Every rural town should have modern and adequate infrastructure and facilities. Infrastructure provides a foundation for economic prosperity in rural communities. RD's Community Programs provide funding for a wide range of essential community facility projects in towns up to 20,000 in population, and affordable water, sewer, landfills in communities under 10,000. These include, but are not limited to, projects, which will enlarge, improve, or construct hospitals, medical and dental clinics, assisted living facilities, nursing homes, childcare centers, schools, libraries, public buildings, and community centers. With this year's adverse weather, USDA can also fund roads, bridges and culverts to assist communities. These low interest loans are available to purchase public safety equipment such as fire trucks, ambulances, firefighting equipment, and other emergency equipment. In some circumstances, grants may be awarded to smaller communities. Regardless of the numerous opportunities that exist to grow your community, sound infrastructure and effective community services are critical for a rural community to not only survive, but to thrive! These funds are available to public bodies, community-based non-profit organizations, and federally recognized tribes. For example:

- South Lincoln Rural Water System, Inc. in Beresford is receiving a \$12,392,000 Water and Waste loan to build a water treatment plant, improve small diameter pipe looping, and improve the main line. The project will improve water quality and water delivery for the system's 7,113 customers. The project will also ensure the system has the capacity to support future growth.

- Town of Davis received a Community Facility loan of \$14,500 and grant of \$2,500 for the purchase of a pay loader. This winter was a great example of why it's essential for communities to have reliable equipment. Every community deserves to have the resources to keep their town running no matter its size. USDA RD was pleased to partner with Davis, population 85, to make a purchase that will have a positive impact year-round for the community.

As leaders and citizens, your guidance for change is extremely important. Call on us to help improve the condition of your community. By working together, we can help identify opportunities to address challenges, issues, and concerns for stronger

Planning Ahead

PAR – RD Preliminary Architectural Report for Community Facility Infrastructure Grant is due August 2020

TA – SDDOT Transportation Alternatives- letter of intent due July 2020 & application due in October 2020

BIG -SDDOT Bridge Improvement Grant Preliminary is due August 1, 2020

CSDED staff visits RD

On June 24th, the staff of Central South Dakota Enhancement District had the opportunity to sit down with State Director Julie Gross, Community Programs Director Tim Potts, Loan Specialist Clark Guthmiller, and Rural Utilities Services Representative Patrick Hemen of USDA Rural Development to learn more about the funding opportunities available to the members of the District.

Funding topics ranged from community projects, energy, and broadband technology to small business development, housing and health care. Among the numerous USDA-RD loan and grant programs that we discussed were the Community Facilities Program, Water & Waste Disposal Program, and Rural Energy for America Program available through Rural Development.

You may have a project that fits into one of the various programs available through USDA Rural Development or a combination of other programs offered through other agencies. The staff of Central South Dakota Enhancement District looks forward to discussing your projects

Community Facilities Direct
Loan and Grant Program
provides funding for essential
services in rural communities.

Funding Deadlines

October 1 st	EDPP fall deadline –GOED
CDBG fall deadline –GOED	REAP –RD
Drinking, Clean Water SRF fall deadline- DENR	
Deadwood Fund Grant– SDSHS	December 13 th
National Trust Preservation Grant–National Historical	FEMA Pre-Disaster Mitigation project & Advanced Assistance Applications due
October 15 th	
B.I.G. Fund Deadline	
October 31 st	January 1 st
LIIP fall deadline – GOED	Energy for America Program/Energy Audit –RD

Governors House/DakotaPlex Program



A rendering of a DakotaPlex duplex cur-

On June 17, the Governor's House Program announced the town of Tyndall as the first recipient for their DakotaPlex Pilot Program. We are excitedly awaiting the development of this program for affordable housing options for our communities who qualify.

Some basic qualifications for the program are a community with a population of 5,000 or less and a documented need for rental housing via a market or housing needs study.

The possibility of purchasing a Governor's House for a rental property is also still available to school districts, developers, for profit and non-profits.

The three-bedroom narrow lot has been added to the Governor's house floor plan options. Perfect for those "skinny" lots!

The South Dakota State Fair in Huron was the perfect opportunity to tour the DakotaPlex duplex which was ONLY on display at the SD State Fair. The three-bedroom house was also on display for the public to view.



EVENTS:

September

- 2nd Labor day –office closed
- 16-17th County Commission Convention
- 17-18th Planning Districts Retreat

October

- 8-11th SDML Conference
- 14th Native American Day – office closed
- 16-17th Planners Association Conference
- 29-30th SDHDA conference

November

- 11th Veterans Day –office closed
- 19th CSEED board meeting
- 28th Thanksgiving –office closed

As we honor the contributions and cultures of the Dakota-Lakota-Nakota Tribes of our beautiful state of South Dakota; we wish you a wonderful Native American Day.

David Reiss, Executive Director

Paul Mehlhaff, Program Administrator

Jennie Palmer, Community Planner



2019 CSEED Officers/Executive Committee

- Vikki Day, Chairwoman, Highmore
- Bill Abernathy, Vice-chairman, Hughes County
- Gloria Hanson, Sec/Treasurer, Fort Pierre
- Ron Van Den Berg, Hyde County
- Krysti Barnes, Jones County

The CSEED newsletter pertains to items of interest to CSEED members and those we serve. This letter is funded in

TO:

3431 Airport Road, Suite 3
 PO Box 220
 Pierre, SD 57501



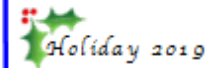
C S D E D NEWS

CSEDED
 Central South Dakota
 Enhancement District

"Assisting Communities, Businesses, and Individuals in Achieving their Highest Economic Potential"

Director's Notes

-David Reiss, Executive Director



With the holiday season upon us, I find myself thinking about this past year and reflecting upon all the changes that Central South Dakota Enhancement District has undergone in 2019. Since taking over as District Director last December, numerous procedures and changes were implemented to address staffing and administrative issues within the office. With the assistance and guidance from the CSEDED Executive Committee, from past District Director Marlene Knutson, and with the helpful guidance, advice, and support from the other Planning District Directors throughout South Dakota, these necessary changes to our District policy and its work priorities would not have been possible. I am truly thankful for all those who assisted me in that process.



Following those changes in personnel, procedures, and work priorities, the Central South Dakota Enhancement District is building momentum in providing respected and responsive services to the members of the District. All this while growing and providing services to our new District members in Dewey and Mallette Counties. Our staff is grateful for the opportunity to provide continued services to both new and existing members of the District alike. We thank you for the opportunity.

The coming year will bring new challenges, new projects, and new opportunities for our staff at CSEDED to assist members in their efforts to improve their communities and serve their neighbors and friends in counties and cities across Central South Dakota. We look forward to working with members of the District and our many partners to collectively improve the quality of life within Central South Dakota.

I want to wish you all a safe and happy holiday season.

Best Regards,

David Reiss

We have a New Website!!

It's true! We have a new look to our website. After a few weeks of planning, creative development and build, it is live. You can find updated funding information and deadlines for all upcoming applications to assist with your next project, discover member information as well as be informed of what is going on in the District through our board meeting minutes and newsletters posted on the site. We hope this clean and updated site will be easier to navigate to find the information you need. You can visit the new site at the same address www.CSEDED.org.

Inside this issue:

FEMA Funds	2
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Housing Development	3
Events	4

Special points of interest:

- WWW.CSEDED.org
- SSM Available from FEMA
- Housing Development
- Deadlines
- Office holiday closures and meetings





FEMA Money Available!

With all the adverse weather that we have experienced in 2019, three Disaster Declarations have been approved and a fourth requested. This means there is an abundance of funding available for you to assist your communities. CSDED works directly with The Office of Emergency Management to complete funding applications on behalf of their members. This funding can be used to rehabilitate or replace any damaged infrastructure from this year's disaster, as well as help pay for improvements that would mitigate future risk.

The Hazard Mitigation Grant Program (HMGP) looks to help communities implement mitigation measures to reduce risk of loss of life and property from future disasters. There is currently over \$8,000,000 from disasters declared this year that your communities can utilize. The Program seeks both long-term cost-effective solutions, so the benefit of your projects must exceed the cost. Our District can provide technical assistance and complete a Benefit-Cost Analysis for any mitigation measures you are seeking. These grants cover 75% of project cost with a 25% local match and will become due in March.

The Pre-Disaster Mitigation Grant (PDM) looks to reduce overall risk from disasters to both people and structures. The Grant awards planning and project grants, as well as supporting projects that raise public awareness about future disasters. This Grant can also be used to help counties cover costs associated with updating their Hazard Mitigation Plans, which is a necessity to keep receiving federal funds associated with emergencies. PDM grant applications must be in by December.

There is an application process associated with these programs, so please reach out to the District as soon as possible to discuss any hazard mitigation measures you might need. We look forward to working with you on any project you might think allows your community to become more resilient and better prepared.

Funding Deadlines:

December 13th

- ◆ Pre-Disaster Mitigation project & Advanced Assistance applications due -FEMA

January 1st

- ◆ Energy for America Program/Energy Audit -RD
- ◆ Drinking Water SRF -DENR
- ◆ Clean Water SRF - DENR

January 2nd

- ◆ B.I.G. Rehabilitate or Replace Applications due - SDDOT

January 18th

- ◆ Outside Deadwood Grant -SDSHS

January 31st

- ◆ Local Infrastructure Improvement Program - GOED

April 1st

- ◆ CDBG - GOED
- ◆ Drinking Water SRF - DENR
- ◆ Clean Water SRF - DENR



Housing Development and The Governor's House Program

Can a developer (for-profit or not-for-profit) purchase a Governor's House for resale? YES!



Both non-profit and for-profit developers may purchase Governor's Houses to develop and resell to qualified buyers. The homebuyer must meet the Governor's House Program qualifications. Developers may earn a profit of no more than ten percent of the total project costs and the developer must sell the home to a qualified buyer within the first three years.

A Governor's House may also be utilized to provide rental housing opportunities to low-income households. It is available for any community in South Dakota. Household income cannot exceed 60% of the current state median income unless the financing program is more restrictive in its guidelines. The Governor's House Rental must remain a rental and serve qualifying households for a minimum of 10 years. It can be sold with written permission by South Dakota Housing Development Authority (SDHDA) to a qualified tenant.

A school district in a rural community with a population of 2,500 or less may purchase a Governor's House as a rental for any teacher or other employee of the school district. The property the house is placed on must be owned by the school district and cannot be sold without a written waiver from SDHDA. There are no income restrictions on a Governor's House purchased by a school district.

For more information on the Governor's House Program, please contact CSDED at (605) 773-2780.



The DakotaPlex is an option for communities in South Dakota with a population of 5000 or less that have a documented need for housing. They must be placed within a community's city limits. The DakotaPlex may be purchased by for-profit developers, not-for-profit developers, or community development groups. The DakotaPlex must remain an affordable rental property for a minimum of 10 years.

For more information on the DakotaPlex, please contact Mike Harsma with SDHDA at (605) 773-3181 or mike@sdhda.org.



Picture courtesy of SDHDA.



Holiday fun fact:

An estimated 48 million turkeys are harvested each year for the holiday season!

CSDDED Events:

November

- 11th Veterans Day –Office Closed
- 19th CSDDED Board meeting -1:30PM CST
- 28th-29th Thanksgiving –Office Closed

December

- 23-25th Christmas –Office Closed

January

- 1st New Year's Day – Office Closed
- 14th First day of Legislative session
- 20th Martin Luther King Jr. Day – Office Closed

February

- 17th Presidents' Day – Office Closed

The CSDDED newsletter pertains to items of interest to CSDDED members and those we serve. This letter is funded in part by the Economic Development Administration, US Department of Commerce.



The Staff of CSDDED thanks you for a fruitful year! Wishing you a Happy Thanksgiving and a Merry Christmas. May the New Year bring you abundance and joy!

-David, Jennie, Paul & Malinda

2019 CSDDED Officers/Executive Committee

Vikki Day, Chairwoman, Highmore

Bill Abernathy, Vice-chairman, Hughes County

Gloria Hanson, Sec/Treasurer, Fort Pierre

Ron Van Den Berg, Hyde County

Krysti Barnes, Jones County



Email: enhancement@cstedd.org Website: www.CSDDED.org

3431 Airport Road, Suite 3, PO Box 220 Pierre, SD 57501 Tel: 605.773.2780

TO:

Central South Dakota
Enhancement District

CSDDED

Appendix B

Current/Potential Project List

Current / Future Potential Projects

A listing of potential projects that have been identified throughout the region. While, it would be irrational to believe all of these projects will be able to be undertaken due to a variety of factors ranging from local financial capability, changing of local decision makers, and even natural disasters, it is still valuable to compile a list of potential projects that have been identified. The Central South Dakota Enhancement District will continue to work closely with each of the following communities to support economic development through these, and various other projects that may arise in the coming years. It should be noted, that with little prior engineering for a majority of these projects, it is almost impossible to estimate total jobs created/saved for the potential projects.

Potential Project List					
<i>Projects in this list may be undertaken if funding becomes available</i>					
County	Entity	Project	Target Completion Date	CEDS Goal	
Haakon	Haakon County	Road/Highway Improvements	Annually	Community Development	
		Drainage Improvements	Annually	Community Development	
		Update Hazard Mitigation Plan	2022	Disaster Preparedness and Community Resiliency	
		Emergency Operations Plan Update	Annually	Disaster Preparedness and Community Resiliency	
		Courthouse Interior/Window Improvements	2018+	Community Development	
		Courthouse Drainage Improvements	2018+	Community Development	
		Five-Year Road and Bridge Plan Update	Annually	Planning and Research	
	Midland	Street Improvements	Annually	Community Development	
		Drainage Improvements	Annually	Community Development	
		Museum Improvement Project	2021+	Community Development	
	Philip	Street Improvements	Annually	Community Development	
		Drainage Improvements	Annually	Community Development	
		Wastewater Improvements	Annually	Community Development	
	Hughes	Hughes County	Road/Highway Improvements	Annually	Community Development
			Drainage Improvements	Annually	Community Development
Update Hazard Mitigation Plan			2022	Disaster Preparedness and Community Resiliency	
Emergency Operations Plan Update			Annually	Disaster Preparedness and Community Resiliency	
Cow Creek/Spring Creek Infrastructure Development			2017	Community Development	
Blunt		Street Improvements	Annually	Community Development	
		Drainage Improvements	Annually	Community Development	
		City Park Improvements	2019+	Community Development	

		Drinking Water System Improvements	2020+	Community Development
		Wastewater Treatment System Improvements	2020	Community Development
	Harrold	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
	Pierre	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Sanitary Sewer Improvements	Annually	Community Development
		Water System Improvements	Annually	Community Development
		Electrical System Improvements	Annually	Community Development
		New City Pool Facility	2022+	Community Development
		Airport Improvements	2018	Economic Development
		Boys and Girls Club Improvements	2018+	Community Development
New Event Facility	2023+	Community Development		
Hyde	Hyde County	Road/Highway Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Update Hazard Mitigation Plan	2022	Disaster Preparedness and Community Resiliency
		Emergency Operations Plan Update	Annually	Disaster Preparedness and Community Resiliency
		Courthouse Improvements	2018	Community Development
		Zoning Ordinance Update	2019	Community Development
	Highmore	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Tornado Shelter at Park	2018	Disaster Preparedness and Community Resiliency
		Auditorium Improvements	2018	Community Development
		City Pool Improvements	2017+	Community Development
		Zoning Ordinances	2020	Planning and Research
Jackson	Jackson County	Road/Highway Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Hazard Mitigation Plan	2023	Disaster Preparedness and Community Resiliency
		Emergency Operations Plan Update	Annually	Disaster Preparedness and Community Resiliency
		Enhance 911	2018	Disaster Preparedness and Community Resiliency
		Library	2022+	Community Development
		GIS Training & additional dataset development & Updating of parcel geo-database Ultra-CAMA equalization system	Annually	Technical and Management Assistance

	Belvidere	Street Improvements	Annually	Community Development	
		Drainage Improvements	Annually	Community Development	
	Kadoka	Street Improvements	Annually	Community Development	
		Drainage Improvements	Annually	Community Development	
		Housing	2017	Economic Development	
		EMS/Fire Hall Expansion	2015	Disaster Preparedness and Community Resiliency	
		City-wide Beautification Efforts	Annually	Community Development	
		Sanitary Sewer Improvements	Annually	Community Development	
		Ordinance Updates	2020+	Community Development	
		Interior	Street Improvements	Annually	Community Development
	Drainage Improvements		Annually	Community Development	
	Emergency Warning System		2018+	Disaster Preparedness and Community Resiliency	
	City Park Improvements		2020+	Community Development	
	Jones	Jones County	Road/Highway Improvements	Annually	Community Development
Drainage Improvements			Annually	Community Development	
Update Hazard Mitigation Plan			2020	Disaster Preparedness and Community Resiliency	
Emergency Operations Plan Update			Annually	Disaster Preparedness and Community Resiliency	
Fire Hall Expansion			2021+	Disaster Preparedness and Community Resiliency	
Draper		Street Improvements	Annually	Community Development	
		Drainage Improvements	Annually	Community Development	
		Auditorium Improvements	2017+	Community Development	
		Street Improvements	Annually	Community Development	
		Drainage Improvements	Annually	Community Development	
		Murdo	Sidewalks/Recreation Improvements	2017+	Community Development
Stanley	Stanley County	Road/Highway Improvements	Annually	Community Development	
		Drainage Improvements	Annually	Community Development	
		Update Hazard Mitigation Plan	2022	Disaster Preparedness and Community Resiliency	
		Emergency Operations Plan Update	Annually	Disaster Preparedness and Community Resiliency	
		Create Parcel Geo-database for Equalization	2019	Technical and Management Assistance	
		Fairground Improvements	Annually	Community Development	
		Ft Pierre	Street Improvements	Annually	Community Development
	Drainage Improvements		Annually	Community Development	
	Sanitary Sewer Improvements		Annually	Community Development	
	Storm Sewer Improvements		Annually	Community Development	
	Wastewater Treatment System Improvements		2020+	Community Development	

Sully		Housing	Annually	Economic Development
		Marina & Motel Development	2017+	Economic Development
		Recreation Improvements	Annually	Community Development
		Electrical System Improvements	Annually	Community Development
	Sully County	Road/Highway Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Update Hazard Mitigation Plan	2022	Disaster Preparedness and Community Resiliency
		Emergency Operations Plan Update	Annually	Disaster Preparedness and Community Resiliency
		186 th Street Improvements	2019	Economic Development
		Courthouse Improvements	Annually	Community Development
		Agar	Street Improvements	Annually
	Drainage Improvements		Annually	Community Development
	Wastewater Treatment System Improvements		Annually	Community Development
	Park Beautification		Annually	Community Development
	Onida	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Electrical System Improvements	Annually	Economic Development
Water and Wastewater System Improvements		2021+	Community Development	