

Annual Comprehensive Economic Development Strategy (CEDS) and Progress Report

CENTRAL SOUTH DAKOTA ENHANCEMENT DISTRICT—PIERRE, SD

EDA Project Number ED16DEN3020004

Grant period 1/1/2020 through 12/31/2020

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This report was prepared by the Central South Dakota Enhancement District as the result of an Economic Development District Partnership Planning Grant. Any statements, findings, conclusions, and analysis are those of the author and do not necessarily reflect the view of the Economic Development Administration.

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Annual Comprehensive Economic Development Strategy (CEDS) And Progress Report

Grantee: Central South Dakota Enhancement District (CSDED)
PO Box 220 * Pierre, South Dakota 57501

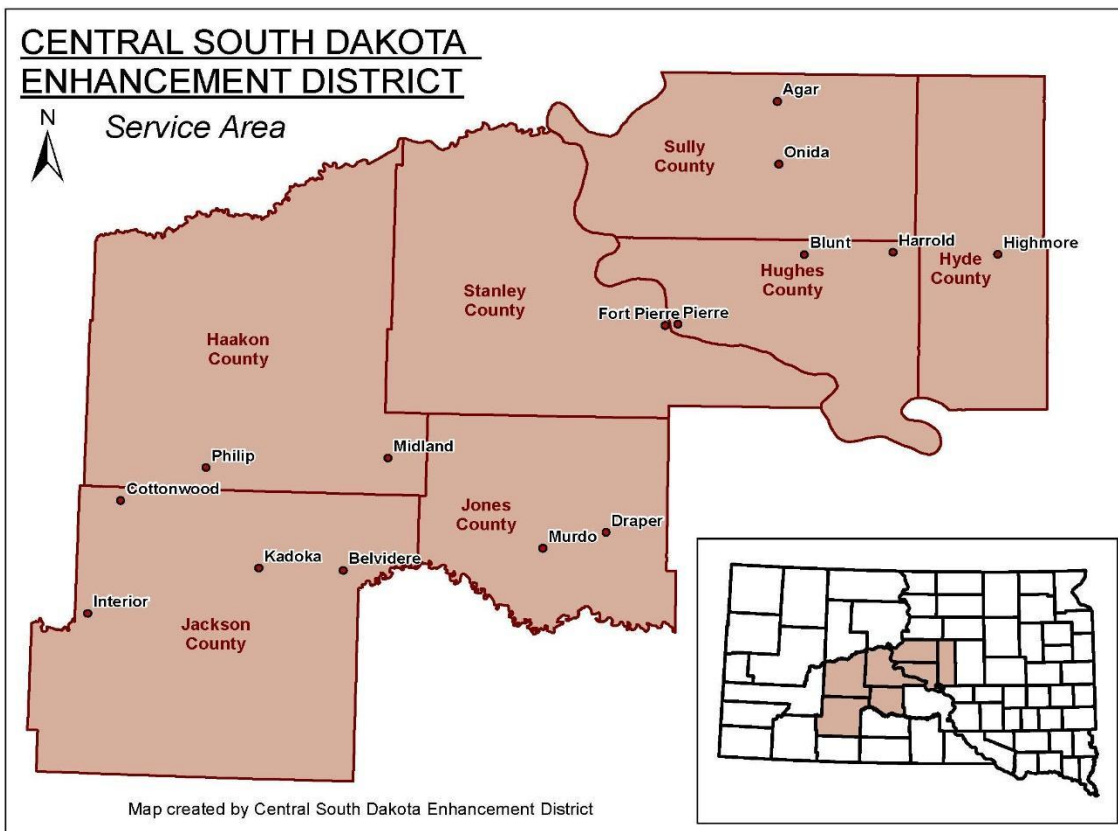
Project Number: ED16DEN302004

Period Covered: January 1, 2020 through December 31, 2020

Adjustments: CEDS Update - All tables are numbered to correspond with the CEDS document 2018-2022.

Organization—CSDED’s character did not change during the past year. The county service area includes Haakon, Hyde, Hughes, Jackson, Jones, Stanley, and Sully. District membership remained strong with 100 percent of the eligible counties and 14 of the 15 communities choosing to actively participate in the organization in 2020. Thus, 21 entities of the 22 eligible to participate are doing so. The one community located in Jackson County that does not pay membership dues is under 10 in population and their budget is extremely limited due to minimum assessed valuation and tax dollars received. In fact, it has a population of 9 according to 2010 Census. The District, however, does not refuse to provide the non-participating community service. Requests from organizations and communities/counties are handled on a case-by-case basis. All areas are well represented on the District’s Governing Body/CEDS committee.

Figure 1-2 Service Area



CSDED Board of Directors and CEDS Committee Members—The Board of Directors of the CSDED serves as both the Governing Body/Board of Directors for the District and then realigns itself to constitute the CEDS Committee. Due to elections and movement of individuals, this board will change individuals occasionally. It comprises a deliberate membership cross section from the public sector, private businesses, non-profits, educational institutions and community organizations.

**Table I-1 CSDED Governing Body Membership
30 Total Board Members**

Government Representatives = 72.4%		
<u>Government</u>	<u>Representative/General Address</u>	<u>Position</u>
1. Haakon County	Gary Snook, Midland, SD	County Commissioner
2. Hughes County	Bill Abernathy, Pierre, SD	County Commissioner
3. Hyde County	Ron Van Den Berg, Highmore, SD	County Commissioner
4. Jackson County	Brett Prank, Kadoka, SD	County Commissioner
5. Jones County	Lori Waldron, Murdo, SD	County Commissioner
6. Stanley County	Dennis Booth, Ft Pierre, SD	County Commissioner & Chamber of Commerce
7. Sully County	Greg Yackley, Onida, SD	County Commissioner
8. Agar	Steve Mikkelsen, Agar, SD	Town Board President
9. Blunt	Dawn Tassler, Blunt, SD	City Council Member
10. Highmore	Vikki Day, Highmore, SD	Mayor
11. Harrold	Dean Becker, Harrold, SD	Town Board President
12. Midland	Jared Fosheim, Midland, SD	Town Board President
13. Murdo	Krysti Barnes, Murdo, SD	Finance Officer, appointed
14. Pierre	Kristi Honeywell, Pierre, SD	City Administrator, appointed
15. Ft. Pierre	Gloria Hanson, Fort Pierre, SD	Mayor
16. Philip	Michael Vetter, Philip, SD	Mayor
17. Onida	Justin Mennenger, Onida, SD	City Council Member
18. Kadoka	Harry Weller, Kadoka, SD	Mayor
19. Belvidere	Jo Rodgers, Belvidere, SD	Finance Officer, appointed
20. Interior	Allen Grimes, Interior, SD	Town Board President
21. Draper	Kent Nies, Draper, SD	Town Board President

Private Sector Representatives & Stake Holders = 27.6%		
<u>Name/General Address</u>	<u>Company/Enterprise</u>	<u>Position</u>
1. Kevin Hipple, Pierre, SD	Hipple Farm	Owner
2. Bryce Chambers, Blunt, SD	Chambers Lawn Care	Owner
3. Dillon Kjerstad, Philip, SD	First National Bank	Banker
4. Jerry Kroetch, Philip, SD	Scotchman Industries	Owner
5. Monte Anker, Murdo, SD	Anker Ranch	Owner
6. Ansel Wooden Knife Jr., Interior, SD	Wooden Knife Co.	Owner
7. Beth Simonson, Highmore, SD	Hydeout B&B	Owner
8. Marileen Tilberg, Onida, SD	Onida Watchman, Inc	Editor
9. Chris Maxwel, Fort Pierre	Maxwell Consulting	Owner

Non-Government Representative = 27.6%

Calculations:	Number	Percent
Government Representatives	<u>21</u>	<u>72.4%</u>
Non-Government Representatives	<u>9</u>	<u>27.6%</u>
Private Sector Representatives	<u>9</u>	
Stakeholder Organization Representatives	<u>1</u>	
Total Board Membership	<u>30</u>	<u>100%</u>

Table I-2 CSDED CEDS Committee

TABLE I-2 CEDS Committee Private Sector = 45.3%

Name	Company/Interests	Position
1. Krysti Barnes	AE Land Company	Owner
2. Dillon Kjerstad	First National Bank	Banker
3. Bryce Chambers	Chambers Lawn Care	Owner/Operator
4. Jerry Kroetch	Scotchman Industries	Owner
5. Monte Anker	Anker Ranch	Owner
6. Kevin Hipple	Hipple Farm	Owner
7. Gary Snook	Snook Ranch	Owner
8. Marileen Tilberg	Onida Watchman/Econ Dev	Manager & Editor/Econ Dev Director
9. Bill Abernathy	Abernathy Storage	Owner
10. Greg Yackley	Yackley Ranch	Owner
11. Jo Rodgers	JR's Bar and Grill & Postal Employee	Owner
12. Barry Valburg	Valburg Ranch	Owner
13. Ansel Wooden Knife Jr.	Wooden Knife Co.	Owner
14. Beth Simonson	HydeOut B&B	Owner

Representative of Other Economic Interests=54.8%

Name	Area of Interest	Position
1. Ron Van Den Berg	Local Government/Public Safety/Transportation	Commissioner/Fire Department/Retired County Highway Supt.
2. Vikki Day	Religion/Disabled Individuals/Social Services /Women/Gov't	Hosanna Restoration Church/Disabled Individuals/Mayor
3. Allen Grimes	Local Government/Disabled	Town Board President/Disabled Individual
4. Gloria Hanson	Non-Profits/Local Government/Economic Development/Tourism/Workforce Council and Fort Pierre Dev Corp	Retired United Way Director, Ft Pierre Mayor, Ft Pierre Tourism
5. Harry Weller	Education	Retired Teacher/ Still Coaches
6. Steve Mikkelsen	Government/Labor/Agriculture/Tourism/Non-Profits	Agar Board Member/Construction/ Manager for large Ag Farm/Pheasants Forever/Ducks Unlimited
7. Dean Becker	Government/Laborer	Harrold Town Board President/Electrician

8. Jared Fosheim	Government/Transportation/Work Force	Town Board President/SDDOT Employee
9. Dawn Tassler	Local Government/ Family Support /Workforce/Non-Profits	Blunt Council Member, Business Owner/Director of Growing Up Together
10. Kristi Honeywell	Local Government/Women	City Administrator/Manager
11. Dennis Booth	Tourism/Economic Development/Workforce Development	Ft Pierre Chamber of Commerce
12. Michael Vetter	Local Government/Regional Water Supply	Mayor of Philip/West River Lyman Jones Rural Water System
13. Kent Neis	Local Government/Transportation	Town Board President /SDDOT Employee
14. Bill Prank	Local Government	County Commissioner
15. Justin Mennenger	Local Government/Agriculture	City Councilman, Ag Day Laborer

Calculations:	Number	Percent
Private Sector Representatives	<u>14</u>	<u>45.3%</u>
Representatives of Other Economic Interests (no more than 49%)	<u>15</u>	<u>54.8%</u>
Total CEDS Committee Membership	<u>29</u>	<u>100%</u>

CSDED Staff - At the end of 2020, the District is operating with a Director, Program Administrator, Regional Planner, and Administrative Assistant. All positions are not funded out of the EDA Planning Grant.

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The Region and Its Economy

The seven-county service area of the Central South Dakota Enhancement District includes Haakon, Hyde, Hughes, Jackson, Jones, Stanley and Sully counties. The area experiences both economic prosperity and harsh difficulties, particularly in areas encompassed by the exterior boundaries of tribal reservations.

Disasters – Disaster events, such as the Coronavirus event, cause significant impacts on the region’s economy and municipal services.

2020 - Presidential declaration of major disaster HQ-20-079 Novel Coronavirus

As a result of the disaster declarations of 2019, many counties within the District have continued to recover from extreme winter blizzard weather conditions and extreme flooding. On March 13, 2020 all counties within the District were included in the Presidential National Emergency concerning the Novel Coronavirus Disease on March 13, 2020. On Sunday, April 5th, 2020 President Trump declared a major disaster (HQ-20-079) for the state of South Dakota to include all counties within the District for the coronavirus pandemic. A pandemic is a disease that has spread across multiple countries and affects the health of a large number of people. The Coronavirus pandemic has caused governments, businesses and individuals to modify the way they conduct business within the District. The Coronavirus pandemic led to a decline in economic activity and loss of jobs as businesses were not able to maintain the bottom line of doing business and every sector of our economy has been impacted. The Coronavirus pandemic affected the already distressed ag industry within the District as producers watched crop and meat prices fluctuate. This declaration provided relief funding of \$1.25 billion from the CARES Act to the State of South Dakota to assist local governments, health care and small businesses to recover costs lost due to expenditures of doing business safely during the Coronavirus pandemic.

Population Increases –According to 2019 population ACS estimates the District saw an increase of 820 persons or 2.5% from 2010 to 2019. At the same time South Dakota as a whole saw a population increase of 8.7%. Estimates show that 4 of the 7 counties noticed population growth ranging from -10.2% to 10.3% change from 2010-2019; Jackson County saw the largest increase in population. Two counties observed population decreases from-8.4% to-10.2% with Jones County observing the most significant population decrease.

Migration rates represent the difference between a population’s natural change (births minus deaths) and the movement of population from one location to another. Three counties observed population losses due to natural changes from 2010-2019, with Haakon County, Sully County (-11) and Hyde County (-2). The Four counties saw population increases due to natural changes. Net Migration accounted for Births were the biggest factor in the District’s population increase between 2010 and 2019. Overall, CSDED saw a 2.5% population increase from 2010 to2019. Even with a negative internal migration of 534persons, the estimated population increased to 707 from 2010 to 2019.

CSDED District Population Migration Data											
Geographic Area	Population Estimates		Change, 2010 to 2019		Total Population Change	Natural Increase			Net Migration		
	April 1, 2010	July 1, 2019	Number	Percent		Total	Births	Deaths	Total	Net International	Net Internal Migration
South Dakota	814,180	884,659	70,479	8.7	52,225	29,771	87,389	53,044	22,454	9,981	12,473
Haakon County	1,937	1,899	-38	-2.0	-37	-11	146	157	-26	1	-27
Hughes County	17,022	17,526	504	3.0	-188	67	1,714	1,647	-255	-17	-238
Hyde County	1,420	1,301	-119	-8.4	-35	-2	104	106	-33	6	-39
Jackson County	3,031	3,344	313	10.3	304	305	527	222	-1	57	-58
Jones County	1,006	903	-103	-10.2	-121	10	74	64	-131	2	-133
Stanley County	2,966	3,098	132	4.5	125	157	273	116	-32	0	-32
Sully County	1,373	1,391	18	1.3	4	-11	54	65	15	22	-7
CSDED Area	28,755	29,462	707	2.5	52	515	2,892	2,377	-463	71	-534

*Source: US Census Bureau, Population Division
Annual Estimates of the Resident Population April 1, 2010 to July 1, 2019*

Median Age Decreases Slightly – The District-wide median age has experienced marginal downward average age change estimated at 44.6 in 2019 from the District-wide median age in 2010 of 43.1. Jackson County residents continue to have the lowest median age of all the counties within the District at 32.2 years, which is lower than the US median age by 5.8 years. The age profile of Native Americans is typically younger than the general population and this is reflected in Jackson County where approximately 49.5% of the population is Native American.

Table II-8 Median Age 2000-2019			
Area	2010 Census	2019 Estimate	Change 2010-2019
Haakon	48.8	44.1	-4.7
Hughes	39.8	38	-1.8
Hyde	46.4	53.3	6.9
Jackson	31.5	32.2	0.7
Jones	46.9	53.5	6.6
Stanley	41.9	44.5	2.6
Sully	46.6	46.8	0.2
District	43.1	44.6	1.5
South Dakota	37.2	37	-0.2
United States	37.2	38.1	0.9

Source: US Census Population Estimate Program, April 1, 2010
Census to July 1, 2019 Population Estimate

Per Capita Income Mixed from 2014 to 2019 – Many primary jobs in Hughes and Stanley Counties come from the government sector as Pierre is the state capital, while tourism remains a strong economic driver along the Missouri River. Average state jobs are not high paying, nor are tourism-related jobs. However, there are some professional jobs in state and federal government that do pay very well and several medical field positions that provide incomes well above local averages. According to 2019 Bureau of Economic Analysis (BEA) data, per capita personal

income (PCPI) ranged from \$24,278 in Jackson County to \$73,244 in Sully County. These were 50.1% and 114.99%, respectively, of the national per capita income of \$54,446. Jackson County's PCPI is typically lower due to a lack of jobs. Stanley County PCPI has increased steadily since 2000 through 2018 and can be attributed to higher income housing development. In 2019, Stanley County experienced a decline of 15.2% PCPI from 2018. From 2014 to 2019, Sully County dropped with a 12.6 percent loss in per capita personal income due to significant losses in ag prices in both the crop and livestock markets over the past decade.

	2000	% of USA	2010	% of USA	2014	% of USA	2019	% of USA	% Change 2010-2019	% Change 2014-2019
Haakon	\$ 34,102	1.124773	\$ 49,665	1.243584	\$ 62,068	1.347869	\$ 51,864	0.952577	0.044276654	-0.1644
Hughes	\$ 27,830	0.917906	\$ 42,155	1.055537	\$ 47,899	1.040175	\$ 54,352	0.998274	0.289336971	0.134721
Hyde	\$ 24,584	0.810845	\$ 46,382	1.161379	\$ 46,351	1.006558	\$ 48,836	0.896962	0.052908456	0.053613
Jackson	\$ 16,785	0.553613	\$ 24,633	0.616796	\$ 28,927	0.628179	\$ 27,278	0.50101	0.107376284	-0.05701
Jones	\$ 27,052	0.892246	\$ 40,664	1.018204	\$ 57,624	1.251363	\$ 58,796	1.079896	0.445898092	0.020339
Stanley	\$ 29,476	0.972196	\$ 44,911	1.124546	\$ 56,839	1.234316	\$ 62,601	1.149781	0.393890138	0.101374
Sully	\$ 44,621	1.471717	\$ 80,165	2.007286	\$ 87,019	1.889704	\$ 73,244	1.34526	-0.086334435	-0.1583
SD	\$ 26,421	0.871434	\$ 39,519	0.989534	\$ 45,279	0.983279	\$ 53,962	0.99111	0.365469774	0.191767
USA	\$ 30,319		\$ 39,937		\$ 46,049		\$ 54,446		0.363297193	0.182349

Source: Bureau of Economic Analysis, www.bea.gov, Local Area Personal Income

Poverty– US Census data indicates 2019 poverty rates for our seven county area ranges from 29.9% in Jackson County (3% decrease from 2010) to a low of 7.7% in Stanley County. The District counties that have a greater percentage in poverty than the 2019 state estimate of 11.9% are Jones and Jackson counties.

Area	Number of Persons in Poverty—2010	% in Poverty 2010 Estimate	Number of Persons in Poverty—2019	% in Poverty 2019 Estimate
Haakon	253	13.4%	212	11.4%
Hughes	1,694	10.4%	1,491	8.9%
Hyde	190	13.8%	145	11.5%
Jackson	990	32.9%	988	29.9%
Jones	156	15.5%	116	12.9%
Stanley	299	10.1%	238	7.7%
Sully	124	9.0%	114	8.2%
South Dakota	114,798	14.6%	101,371	11.9%

Source: websites: www.census.gov SAIPE-Small area Income and Poverty Estimates

Housing-The overall number of housing units within the District has increased by 321 units from 2015 to 2019 according to the 2019 5-Year American Community Survey data (see table II-19 below). Most notable changes can be seen in Hughes County with an increase of 276 while Hyde County has decreased the number of housing units by 166. The number of overall vacant housing units has increased slightly within the District according to the recent 5-year ACS. Vacant housing units in Jackson County have a 16.5% increase, while Hughes and Stanley Counties decrease in vacancies by 4.85% and 1.92% respectively. While there may be a high percentage of vacancy rates in many counties, there is the question as to their livable status. Based on limited responses from annual CEDS surveys regarding housing data, it is estimated

that there were approximately 6 new housing units built in 2019 in the City of Murdo and Jackson County.

	2015			2019			2017	2019
	Total Housing Units	Vacant Housing Units	% of Units Vacant	Total Housing units	Vacant Housing units	% of Units Vacant	% Change in Vacant Units	% Change in Vacant Units
Haakon	1,033	178	17.2	1,102	280	25.4	-0.62	-8.18
Hughes	7,758	641	8.3	8,034	274	3.4	1.38	4.85
Hyde	886	141	15.9	720	123	17.1	-3.14	-1.17
Jackson	1,234	202	16.4	1,278	420	32.9	-9.70	-16.49
Jones	544	118	21.7	576	168	29.2	-1.17	-7.48
Stanley	1,455	187	12.9	1,509	165	10.9	-0.80	1.92
Sully	802	180	22.4	814	245	30.1	-4.08	-7.65
CSDDED	13,712	1,647	12.0	14,033	1,675	11.9	-0.68	0.08
SD	372,328	41,470	11.1	401,749	47,950	11.9	-0.21	-0.80
US	133,351,840	16,425,535	12.3	139,686,209	16,888,357	12.1	0.08	0.23

Source: United States Census and SF1 ACS DP04

Cluster Development- Cluster sectors of importance have remained the same and updated data is not available.

Visitor Spending Up- The “Tourism/Hospitality Industry” is an ever-important part of the economy as shown in Table II-32 below. This District’s tourist industry from 2016-2018 boosted growth with the new motels in Hughes and Stanley counties, plus the new development of a new marina and hotel/retail establishment currently under construction in Stanley County. Private developers also constructed a new long-term rental camp/RV park in Sully County which has over 100 sites. In 2019, the District as a whole saw another year of visitor spending going up 0.1%. Jackson County experienced a decline in spending by 2.5% and Hyde County experienced an 8.9% increase in visitor spending.

The District anticipates that 2020 visitor spending will likely slow in comparison to prior years due to the impact of the COVID-19 pandemic; that data is not yet available via the state of South Dakota Department of Tourism.

County	2015 Sales millions	2016 Sales millions	2017 Sales millions	2018 Sales millions	2019 Sales millions	2018 to 2019 Percent Change	2017 to 2018 Percent Change	2016 to 2017 Percent Change	2015 to 2016 Percent Change
Haakon	\$5.5	\$5.0	\$5.0	\$5.4	\$5.7	4.6%	7.1%	1.6%	-9.7%
Hughes	\$80.4	\$76.7	\$76.8	\$78.5	\$78.0	-0.7%	2.3%	0.1%	-4.5%
Hyde	\$1.9	\$1.8	\$1.7	\$1.8	\$2.0	8.9%	7.1%	-7.2%	-5.2%
Jackson	\$23.1	\$24.2	\$23.8	\$25.3	\$24.7	-2.5%	6.2%	-1.7%	4.8%
Jones	\$16.7	\$16.7	\$16.3	\$16.3	\$16.5	1.3%	0.2%	-2.7%	-0.1%
Stanley	\$21.7	\$21.5	\$21.7	\$22.6	\$23.3	3.0%	4.0%	1.2%	-1.2%
Sully	\$8.8	\$8.2	\$8.9	\$10.3	\$10.3	-0.1%	16.0%	8.7%	-7.6%
CSDDED	\$158.2	\$154.1	\$154.2	\$160.2	\$160.4	0.1%	3.9%	0.1%	-2.6%
South Dakota	\$3,780.3	\$3,835.8	\$3,883.2	\$3,980.2	\$4,094.9	2.9%	2.5%	1.2%	1.5%

Source: Tourism Economics an oxford economic company by South Dakota Office of Tourism. "2019 Economic Impacts of SD". Totals represent direct spending on "Core" tourism.

Taxable Sales

The District continued to experience growth in taxable sales in 2020 in all counties with the exception of Jackson County who saw a decrease from 2019 of 1.02%. Hyde, Sully and Stanley Counties experienced the largest increase in 2020 at 11.1%, 18.16% and 9.34% respectively. These increases District wide would be largely due to an increase in energy development and ag-related businesses as well as the capture of online sales tax revenues.

Improvement in taxable sales reporting in 2018 results from a confluence of several developments across the District. As a result of US Supreme Court Decision Wayfair Inc V. South Dakota (2018), the State of South Dakota has been able to begin collecting sales tax from remote retailers selling goods and services over the internet. This victory by the State of South Dakota and consequent implementation of remote sales tax in November 2018 has increased the ability for the state and municipalities to capture sales tax revenues where previously unable and that change does positively impact taxable sales data. Additional improvements to taxable sales percentages can be attributed to local projects and improvements in agricultural implement sales data indicating possible recovery of ag commodity prices from recent slumps.

Area	2015	2016	2017	2018	2019	2020	2015-2016 %Change	2016-2017 %Change	2017-2018 %Change	2018-2019 %Change	2019-2020 %Change
Haakon	\$46,777	\$38,167	\$33,635	\$36,359	\$38,191	\$39,261	-18.41%	-11.87%	8.10%	5.04%	2.80%
Hughes	\$376,845	\$387,392	\$381,056	\$377,329	\$379,112	\$398,286	2.80%	-1.64%	-0.98%	0.47%	5.06%
Hyde	\$29,775	\$30,330	\$29,644	\$30,059	\$30,778	\$34,193	1.86%	-2.26%	1.40%	2.39%	11.10%
Jackson	\$21,859	\$22,299	\$21,737	\$22,329	\$24,021	\$23,775	2.01%	-2.52%	2.72%	7.58%	-1.02%
Jones	\$31,207	\$31,302	\$31,930	\$32,591	\$33,638	\$33,716	0.30%	2.01%	2.07%	3.21%	0.23%
Stanley	\$60,472	\$62,616	\$59,718	\$57,213	\$57,923	\$63,332	3.55%	-4.63%	-4.19%	1.24%	9.34%
Sully	\$25,681	\$21,788	\$22,345	\$23,430	\$27,292	\$32,247	-15.16%	2.56%	4.86%	16.48%	18.16%
District	\$592,616	\$593,894	\$580,065	\$579,310	\$590,955	\$624,810	0.22%	-2.33%	-0.13%	2.01%	5.73%
South Dakota	\$21,019,713	\$20,901,085	\$20,792,460	\$21,701,607	\$22,772,311	\$23,885,849	-0.56%	-0.52%	4.37%	4.93%	4.89%

Source: Sd Dept. of Revenue and Regulation,
 "South Dakota Sales and Use Tax Report" Calendar Year Taxable Sales.
 Available <http://www.state.sd.us/drr2/buinesstax/statistics/statistics.htm>

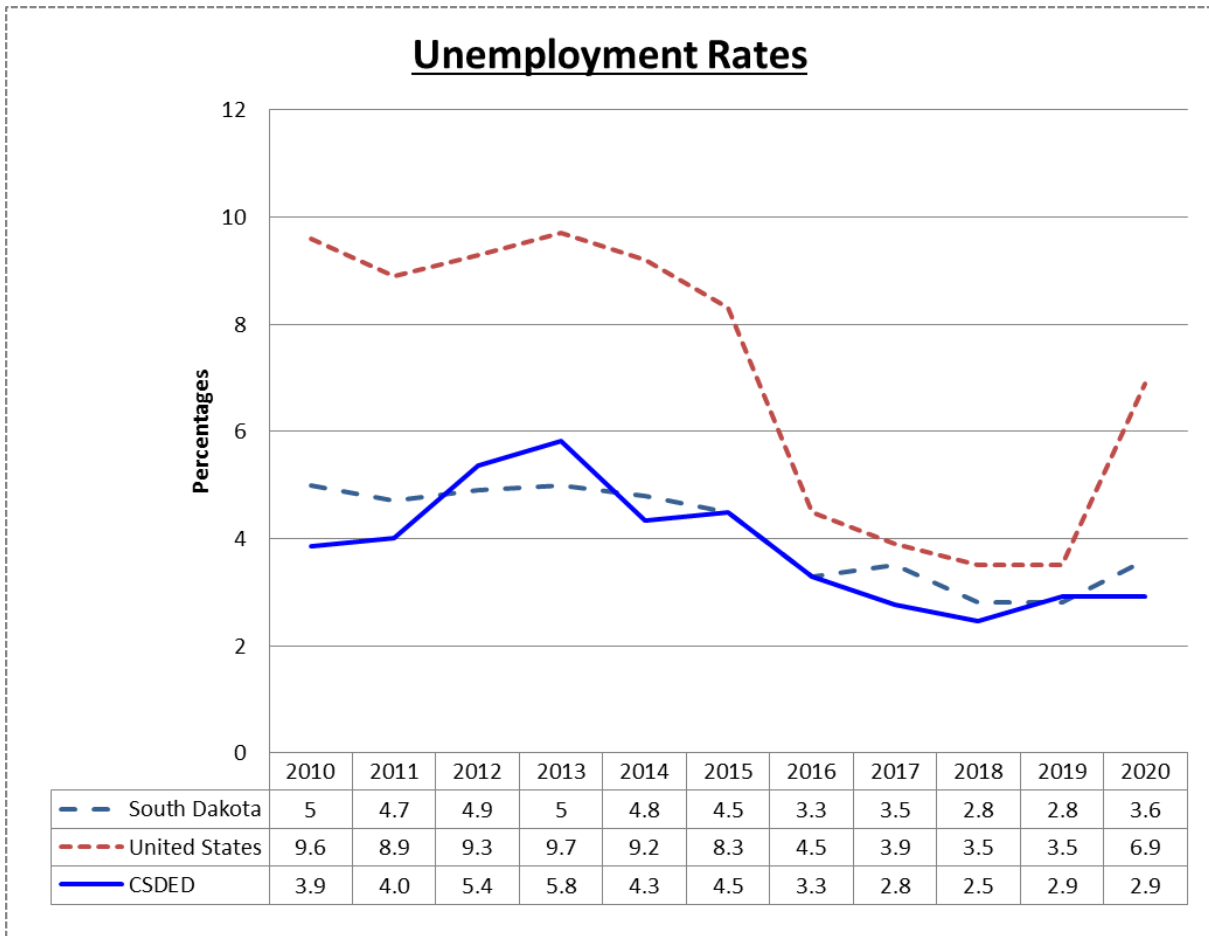
Unemployment Rates Remain Less Than National Average – As a whole, the District continues to see county unemployment rates equal to or less than that of the state and nation. Jackson County continues to be consistently higher than the state averages in most years between 2000 and 2020. Jackson County consistently has a higher unemployment rate than other District counties. The southern half of the county is located within the Pine Ridge Indian Reservation of the Oglala Sioux Tribe. Underemployment, while hard to track, exists based on educational levels of residents, enrollment data for various government support programs, and unemployment statistics. Conversely, Stanley County's unemployment rate dropped from 3.4% in 2016 to 1.9 % in 2018. All counties within the District, with the exception of Jackson County, saw decreased unemployment statistics from 2016 to 2018. These lowered unemployment rates can be attributed to continued slow growth of the agriculture industry and positive but sluggish growth in the general economy. In 2019 we started to see a slight climb in unemployment rates in all counties in the district that can be attributed to changes in migration and population growth. All counties in the district saw an increase in unemployment rates in 2020 with the exception of Hyde and Jackson Counties who both decreased 0.7%.

YEAR	Haakon	Hughes	Hyde	Jones	Stanley	Sully	Jackson	South Dakota	United States	CSDED
2010	3.3	3.5	4	2.7	3.5	3	7	5	9.6	3.9
2011	3.6	3.6	3.9	2.9	3.5	3.2	7.4	4.7	8.9	4.0
2012	2.5	2.8	4	5.1	2.6	2.7	17.9	4.9	9.3	5.4
2013	2.3	3.2	4.6	6.5	2.6	2.6	19	5	9.7	5.8
2014	3.2	2.5	2.5	2.4	2.1	2.5	15.2	4.8	9.2	4.3
2015	2.5	3.1	1.8	3.6	1.4	1.7	17.4	4.5	8.3	4.5
2016	2.6	2.6	2.9	3	3.4	2.8	5.8	3.3	4.5	3.3
2017	2.4	2.3	3.2	2.2	2.6	2.5	4.1	3.5	3.9	2.8
2018	2.4	2.3	2.5	2.3	1.9	2.3	3.5	2.8	3.5	2.5
2019	2.6	2.3	3.2	2.8	2.3	2.7	4.6	2.8	3.5	2.9
2020	2.3	2.3	2.5	3.1	2.8	3.5	3.9	3.6	6.9	2.9

The highlighted cells indicate a rate equal to or greater than the national unemployment rate

Source: SD Department of Labor Website.

Source: US Bureau of Labor Statistics Website.



CSDED Opportunities and Challenges

Challenges for the District include:

In 2020, crop commodity prices experienced a lot of challenges due to the ongoing pandemic along with the continued lowering prices due to international tariffs on net exports from the United States. These losses are experienced within the District on staple crops and meat markets especially as the demand for commodity grains, pork and soybeans has decreased. In 2020, the demands for these staple crops have decreased even more as the pandemic places a hold on agricultural exports. Beef prices continue to drop due to an increase of imported foreign beef. Corn prices fell as the impact of the pandemic along with the crude oil prices that dropped due to the price war in March 2020 affecting the ethanol plants as well. Continued international tariff increases risk causing grain market demand to reduce further, creating surpluses of grains at grain elevator storage facilities and likely lower future sale prices received by farmers for their harvests. To combat this, the USDA has established an assistance program in 2018 to aid farmers in making up sale losses incurred.

The pandemic has been experienced in every sector of the ag industry this year. According to a May 9, 2020 report in the Capitol Journal the loss of the restaurant and school markets was a big blow to American agricultural producers. Ethanol and biodiesel markets fell drastically as demand diminished for lack of travel and meat and pork processors had shutdowns due to Coronavirus outbreaks within their facilities. This left ag producers without clients/processors to sell and package their product. Agriculture remains as the number one economic driver within the Central South Dakota Enhancement District and the impacts of international tariffs and federal assistance pose a legitimate risk to the economic vitality of the region.

It is imperative that the region has passenger air service for both business and recreational purposes. The Pierre Regional Airport has experienced noticeable instability in air carrier service in the past. January 2020 saw the Pierre airport's passenger number at its best in 40 years according to a January 10, 2020 Capital Journal article. In April, SkyWest/United Express cut the number of flights in Pierre from 13 a week to 1 per day because of the COVID pandemic's effect on the industry. By the end of June, the airline increased flights back up to 13 flights a week and received \$1.4 million in CARES Act grants to reconstruct a taxiway and runway lighting ensuring continued air services in Central South Dakota. Should the Pierre Regional Airport not maintain a reliable schedule of flights to provide air travelers access to major airport hubs, it would pose a serious challenge to maintaining and growing the economy of Central South Dakota.

A state-imposed tax freeze limits the amount of funds that county and city governments can raise a year via property taxes. While governments can opt out of the tax freeze, the issues normally get referred to a vote of the people at which time they will often fail. There are also constitutional debt limits, which will often hinder a community from improving its infrastructure. Once a community can no longer borrow money, they can often no longer make those necessary improvements which enable "economic/community" growth. This is especially crucial for smaller communities who have little or no assessed value; it is difficult to finance the basic needs. Often water and wastewater surcharge fees have been added to rates in order to pay back loans that have been financed for those types of projects. Currently surcharge rates do not go against a city's legal debt limit.

Rising costs to provide for construction and continued maintenance of the region's roads and bridges consistently pose a long-term threat to growth within the District. Local units of government receive funding derived from vehicle and trailer registration fees, but these fees fall

short of the necessary level of financial support required to adequately build and maintain adequate roads. Since 2015, South Dakota has administered a Bridge Improvement Grant (BIG) program through the SD Department of Transportation. In order to be eligible for a BIG grant, a county must impose a wheel tax. In addition, a county must have a County Highway and Bridge Improvement Plan which details proposed county highway and bridge improvement projects in the county for a five-year period. These qualification rules create challenges for counties without wheel taxes who then are not eligible to receive any of the BIG funding. Hyde and Jones counties do not have wheel taxes. DOT BIG grant funding is a competitive application process, there is no guarantee that county applications will be awarded.

The lack of available housing poses a serious threat to growth in the District as many communities have limited availability of quality, affordable housing available for residents either to rent or purchase. In some area communities, mortgage loan appraisals of properties do not meet market values and result in purchaser home loan application rejections. Additionally, the number of comparable sales needed for establishing values during the property appraisal process is not sufficient and appraisals are often difficult to complete for bank loans. Consequently, potential home owners are unable to obtain bank- provided financing to purchase or build a home. Because of these difficulties, the purchase of a mobile home is the only option with financing from the vendor. The other challenge in finding affordable housing lies in the purchase of land to place a house. Many communities have people reluctant to sell their buildable lots without purchasers paying exorbitant costs. The most pressing issue this region must address to improve the region's economy is housing according to respondents of the CEDS Committee meeting and 2017 surveys.

An economy based on hunting and fishing, while an opportunity, can pose a challenge due to variables caused by weather and environment which cannot be anticipated nor manipulated by man. Throughout 2019, the Central South Dakota region experienced significant and prolonged flooding and incredible precipitation. Due to these difficult environmental impacts coupled with significant losses of private acres enrolled in the USDA Conservation Reserve Program, wildlife numbers have experienced steep declines in population. These losses in wildlife numbers, particularly pheasant populations and whitetail deer populations, have significantly impacted the number of visitors to the area to participate in hunting activities and has resulted in reduced hunting and fishing license sales. This decrease in visitation by out-of-area sportsmen continued through 2019 as significant hail, wind, and precipitation events in the summer of 2019 continued the downward trending game populations in the area. Tourism and recreation spending in the region have been significantly impacted by the loss of sportsman visitation and will continue to be of concern to local economies.

Opportunities for the District

Energy Alternatives—In 2019, Ringneck Energy, a corn ethanol production facility became operational at its facilities in Sully County. This facility is the first biofuel development within the District and marks a significant step forward in the production of alternative energy sources in the region. Additional alternative energy production opportunities exist in wind energy, with sites located within Hyde and Hughes Counties being explored for origination of wind turbine energy production projects. Additional discussion has occurred for wind energy production in Sully, Haakon, and Jones Counties and would require significant investment in large electrical transmission lines to capitalize upon identified regions within the District with suitable winds necessary to support such projects. Coupled with opportunities to establish solar energy projects near high-capacity electric transmission lines located within Hughes and Hyde Counties, significant opportunity exists within the District to originate additional alternative energy projects.

Developable Land Availability--Land is available in most areas for industrial, commercial, and residential development, but topography and certain soil types present in some areas along the Missouri River breaks create scarcity of suitable building sites. Thus, increased development costs may exist such as in Pierre and Fort Pierre.

Workforce Development— Capital University Center (CUC), now Capitol City Campus (CCC), continues to identify priorities for higher education, workforce development, and lifelong learning in central South Dakota. Undergraduate degree programs are authorized in nursing, business, banking and financial services, business administration, general studies, interdisciplinary studies, and applied gerontology. Additionally, students may pursue a minor in criminal justice, human development and family studies, history, psychology, accounting, international business, and banking and financial services. In December 2014, CCC was approved by the South Dakota Board of Regents to transition its two-year Associate of Science in Nursing degree, delivered by the University of South Dakota, to a four-year Bachelor of Science in Nursing degree. The District also has private businesses that provide tuition incentive programs to diesel mechanics and welders. With a two-year commitment of retaining work for the company, the company provides tuition and financial assistance to attend school and a tool allowance.

Agriculture Income Supports— South Dakota farmers received \$404 million in federal subsidy payments in 2020 for agricultural producers who continue to face market disruptions and associated costs because of the Pandemic, according to a USDA press release on September 18, 2020. This US Department of Agriculture program provided payments to South Dakota farmers to supplement losses experienced due to the coronavirus pandemic and continued decline in market prices due decrease in demand for commodity products . There is no data on the losses South Dakota farms have endured as part of the ongoing trade war or the Coronavirus pandemic, but it is suspected to total in the millions of dollars. This issue is suggested to contribute to observed increases in agriculture-specific bankruptcies.

Highway Investment- The United State Department of Transportation approved \$20 million in Transportation Investment Generating Economic Recovery (TIGER) grant funding for reconstruction of 23 miles of US Highway 83 from the City of Murdo into Mellette County. Total cost of the project is approximately \$54.9 million and will completely reconstruct the highway, replace three bridges, widen shoulders, and improve driving sight distances. This project is currently underway and slated for completion in 2021. The grant and subsequent project will increase safe driving measures incorporated into the road, improve structural integrity of the highway and bridges, and reduce the cost of maintenance for the highway. Highway 83 serves as a major thoroughfare for vehicle traffic traveling to and from central South Dakota and increases the economic competitiveness of the region and provides increased connectivity to regional employment. Keeping and upgrading area highways and roads is critical to the region in order to continue transporting our goods and people in a safe, reliable manner.

Based upon discussions and statistical information, the CEDS Committee/Board of Directors at their November 19th, 2020 meeting determined that the overall goals and objectives should remain the same as previous. Dates, of course, have been updated to start with 2020 and go forward. A large number of work activities need to be continued to maintain project progress and to advance growth within the District. This is discussed more in the “Evaluation” section of this report.

Annual Work Report: 2019 SCOPE OF WORK

Grantee: Central South Dakota Enhancement District
Project Number: ED16DEN3020004
Period Covered: January 1, 2020 to December 31, 2020

A. Planning and CEDS Process

1. CEDS - Annual Update-Compile local and regional data and review/revise regional goals and specific work activities based upon said changes within the District.

Accomplishments Achieved:

- a) Local and regional data was updated and is reflected in the Annual CEDS Update in the previous section. Overall goals and objectives will remain the same for 2020 as previously mentioned.

Quantifiable Deliverables:

- a) CSDED/CEDS Board Members reviewed the goals, objectives, strategies, priorities, needs etc. of the District's 5-year plan to see if changes needed to be made. Based on the District and its strengths and weaknesses being the same, it was determined that the goals, objectives, priorities and training needs should remain the same for 2020. This meeting was held November 22nd, 2020. Needs are listed below. While not applicable to all areas, they are still a need in areas of the District.
 - 1) Housing - affordable workforce-type housing, family rental units, and elder housing units.
 - 2) Infrastructure - water, sewer, storm sewers/drainage, fire halls, etc.
 - 3) Business/Retail Growth and Development—continued growth of retail and businesses that stimulate community economic prosperity
 - 4) Transportation Infrastructure (streets, roads, highways, and bridges)
 - 5) Parks and Recreation - maintaining and expanding parks and recreational opportunities as these can enhance the quality of life for residents and be a tool for recreational tourism development.
 - 6) Educational Opportunities - expand current educational opportunities in the region, including expanded 2-year college program options being made available via CCC.
 - 7) Senior Living Issues - Improving access and availability of assisted living centers and nursing home facilities.

Difficulties Encountered:

- a) COVID-19 impact was recognized as the largest difficulty for employment of CEDS works in the region. The pandemic's impact is an ongoing problem in transportation, senior health, education, economic development, and in housing efforts. With the ongoing pandemic, effects from COVID-19 are just being realized in many areas of emphasis.

B. Regional Capacity Building

1. The staff and Board of Directors will continue to focus on training activities for board members to strengthen the organization. CSDED will cultivate professional community development relationships. Staff and Board will continue to network with state, local, tribal and federal offices, Small Business Development Center, as well as other Economic Development Districts to develop/enhance partnerships.

Accomplishments Achieved:

- a) Board members attended Municipal League and County Conventions where they encountered leadership training. The District abstained from providing formal, in-person trainings in 2020 due to contagion concerns related to the COVID-19 pandemic. The CSDED Board of Directors determined the risk to the Board and attendees too great to gathering and invite trainers to CSDED events until a COVID vaccine is broadly employed.
- b) In 2020, CSDED staff and board members met and worked with the following entities to cultivate professional community development relationships in order to provide services to our communities/counties/private individuals: South Dakota Housing Development Authority, SD Dept. of Ag, Governor's Office of Economic Development, SD Department of Transportation, State Data Center, SD Office of Homeland Security/Public Safety, USDA Rural Development, SD Department of Health, SD County Officials Association, Capital City Campus, SD Historic Preservation Office, Small Business Development Center, SD Department of Environment and Natural Resources, other planning districts/councils of government, Cheyenne River Sioux Tribe and its Emergency Management and Planning Office, and Housing Improvement Program Offices, Oglala Sioux Tribe, EDA, SD Office of Emergency Management, Pierre Economic Development Corporation, Four Bands, Fort Pierre Downtown Business Association, Philip Charities, and Northwestern Public Service.

Quantifiable Deliverables:

- a) In addition to leadership training provided at Municipal League and County Convention conferences, Board members were provided training/information on four different programs/issues in order to provide leadership to their local entities—SDDOT Programs included SDDOT Community Access, Industrial Park, Agri-Business and BIG Grant Programs, Transportation Plans as well, as the 2021-2024 Statewide Transportation Improvement Program as it relates to the District, More will be discussed under C.6 of this report.
- b) CSDED staff has attended virtually and physically approximately 120+ meetings with various state, federal, local governmental units, tribal officials, individuals and groups.

Difficulties Encountered:

- a) Due to COVID-19 social distancing requirements and temporary local and state agency closures, particularly in the spring of 2020, CSDED and its Board struggled to accomplish all intended meetings throughout the grant year. Technology installation and reliance on electronic meeting software returned some capacity for training and meeting needs during the 2020 pandemic.
2. CSDED will continue to enhance and build working relationships with the Oglala Sioux Tribe and Cheyenne River Sioux Tribe.

The above work item refers to CEDS Management: Goal “Manage the CSDED organization in an efficient manner.”

Objective One, Strategy One - Provide and/or attend leadership and technical training programs for both staff and board members. This is part of the CSDED’s overall goal to “Manage the CSDED organization in an efficient manner.”

Objective Three, Strategy One - continue relationships with state and federal agencies

CEDS Community Development: Goal - “Develop, expand and upgrade local public infrastructure, programs and facilities.”

Objection of Intergovernmental Cooperation, Strategy Three - encourage cooperation between the local units of government and tribal entities.

Accomplishments Achieved:

- a) The Cheyenne River Sioux Tribe Planning Director has accepted a position on the CSDED Board of Directors as of Q3 2019 and will participate as a voting member of the Board representing the Cheyenne River Sioux Tribe.
- b) In January 2020, the Oglala Sioux Tribe’s and Cheyenne River Sioux Tribe’s planning directors were accepted as voting members of the Board and have participated in Board meetings subsequently.
- c) CSDED invited tribal chairmen and planning officers to CSDED Board/CEDS meetings.

Quantifiable Deliverables:

- a) Tribal designated participants on the CSDED board represent tribal perspective and interests within the District.
- b) Working with the CRST HIP Officer and Four Bands Community Fund, 9 new single-family home have been provided to tribal households.

Difficulties Encountered:

- a) Travel restrictions on the Cheyenne River Sioux and Pine Ridge Reservations due to the COVID-19 pandemic severely hampered in-person outreach and meetings planned for the year. The District was able to participate in limited meetings with tribal members, but there is a distinct preference for in-person meetings in tribal settings.
3. Staff will attend economic development, management, GIS, and other training to enhance capabilities in order to provide technical assistance to members.

The above work item refers to CEDS Goal “Manage the CSDED organization in an efficient manner.”

Objective One, Strategy One - Provide and/or attend leadership and technical training programs for both staff and board members

Objective Two, Strategy One - Maintain fully qualified staff.

Accomplishments Achieved:

- a) Staff members participated in a regional leadership training program and participated in USDA-RD and FEMA electronic trainings throughout the year.

Quantifiable Deliverables:

- a) Staff attended approximately 8 training sessions to enhance their mapping, land use, comprehensive planning, housing, economic development, census, and general leadership skills.

Difficulties Encountered:

- a) COVID 19 significantly altered the ability to attend trainings in 2020. Several planned in-person staff and Board capacity building trainings were cancelled due to pandemic exposure risk.

C. Community Development/Economic Development

All work items below are part of one of the following:

Community Development Goal Develop, expand and upgrade local public infrastructure, program, and facilities

Objective Two - “Improve the Region’s Infrastructure”-Strategies One and Two

Objective Three - “Expand Regional Housing Opportunities” Strategies One, Two and Three.

Economic Development Goal: Assist in expanding economic opportunity through the development of the region’s economic/natural resources;

Objective One - Expand Opportunities for Value-Added Agriculture

Strategy Two - Assist local governments to ensure that intense agricultural projects are properly sited in an effort to minimize damage to the environment.

Planning and Research Goal Objective: Enhance Land Use

Strategy One - Provide technical assistance to local planning commissions in the areas of land use planning and zoning activities.

Technical and Management Assistance Goal: Provide assistance on short-term project, responds to information inquiries, and support public and private entities in dealing with state and federal programs

Objective One, Strategy Two - Research/provide information to assist local units of government and other to access or deal with state and federal programs.

Disaster Preparedness and Community Resiliency Goal: Increase a community’s resilience to disasters;

Objective One, Strategy Two—Work with local units of government to incorporate local mitigation plans and projects into the comprehensive planning process and capital improvement programs.

1. CSDED will serve as a source of information to the region via a web page, e-mails, and a newsletter.

Accomplishments Achieved:

- a) The web site is updated regularly and several newsletters were developed. The web site is www.csded.org. See attached newsletters. Special E-mails info was sent out on various programs and conferences such as SD Game Fish and Park Recreation Trails Grant Program, Federal Land Application Workshop, State Demographers Conference. Every two months the District distributes via its Newsletter a listing of Upcoming Grant Opportunity Deadlines and Programs—information was provided on the following: GOED Bulldoze, Build and Beautify (BBB) Program; Community Development Block Grant Program; SD Historical Society Deadwood Fund Grant; Outside of Deadwood Grant Program; GOED Local Infrastructure Improvement Program; GOED Economic Development Partnership Program; South Dakota Department of Environment and Natural Resources (SDDENR) Small Community Planning Grant; SDDENR State Water Plan Application; SDDENR Clean Water, Drinking Water, Small Water Facilities, Very Small Water System Compliance Grants, and Consolidated Water Facilities Construction Programs; SDDOT Bridge Improvement Grant (BIG) Program; SDDOT Community Access Grant Program; SDDOT Industrial Park Grants Program; SDDOT Agri-Business Access Grant Program; CARES Act Local Government Relief Fund, and the Governor’s House Program.

Quantifiable Deliverables:

- a) Approximately 900+ questions were answered on various land use issues, loan and grant programs, statistical information and information on the Governor’s House.
- b) Four newsletters were e-mailed or mailed out.
- c) The District website provided members and the general public various program updates and District service information on a continuous basis.

Difficulties Encountered:

- a) In-person updates on program information and application deadlines were slowed due to exposure concerns to the COVID-19 virus.

2. Staff will assist two units of government yet to be determined and/or private business with GIS services.

Accomplishments Achieved:

- a) District staff assisted by GIS staff at First District Council of Governments provided final delivery of a parcel layer for the auditor’s office of Jackson County.
- b) District staff worked with a GIS technician at Sully County to update zoning layers as part of a rezoning process.

Quantifiable Deliverables:

- a) Provided assistance to 2 units of government with GIS services involving 2 different projects.

- b) GIS capabilities have been utilized in providing the service maps for the development of zoning and land use maps for counties and municipalities.

Difficulties Encountered:

- a) The District has struggled to hire locally for a GIS technician on a long-term basis; this issue is partially attributed to the remote location of the District from universities and training programs.
3. Provide technical assistance to seven units of government (to be determined) with infrastructure project development which may include financial packaging and/or project administration. Infrastructure projects may include, but are not limited to roads/streets, water, wastewater, storm sewers/drainage, fire halls, health clinics, industrial park development, day care centers, energy conservation, etc. Financing applications and administration may involve Community Development Block Grant, SDDENR loan and grant funds, OEM, SDDOT applications, Rural Development/RUS applications, etc.

Accomplishments Achieved:

- a) City of Blunt Wastewater System Improvement—The City of Blunt was awarded \$515,000 of CDBG in 2017 and SDDENR approved a \$710,000 2.5% loan for 30 years in June 2017. CSDED staff began assisting with project administration, including environmental assessment in 2017. The project was not bid until September 13, 2018. Throughout 2019, CSDED assisted with project administration including city rate resolutions, CDBG initial requirement preparation, and review of certified payrolls. The project is ongoing and should be completed in the spring of 2020.
- b) City of Blunt Water System Improvement Project – CSDED assisted the City of Blunt in obtaining a SD DENR state revolving loan award to cover expenses related to a city-wide water system improvement project replacing and retrofitting numerous water meters and addressing water loss issues.
- c) City of Onida Water System Improvements Phase II—this continues to be a multi-year, phased project. CSDED staff assisted the city with the preparation and submittal of a State Water Plan Application, and financing applications to SDDENR and to the Central Plains Water Development District (CPWDD) in 2014 to undertake a \$2,305,000 project which involves the construction of a new water storage facility, demolition of the existing water storage facility, installation of new water meters, and some distribution improvements. While construction began in 2015, the water tower and meters were considered complete in 2016. CSDED staff began assisting the city with financing requests to SDDENR in late 2016 in order to undertake additional distribution improvements. This part of the water distribution improvements is estimated to cost approximately \$1,996,000. In late March, 2107, the Board of Water and Natural Resources approved the following requests: allow for the remaining \$158,360 of loan funds from the water storage and meter project to be utilized for the Phase I water distribution improvements, approve utilization of the remaining \$407,790 of Consolidated Water Facility Grant funds toward Phase I water distribution improvements, and approval of an additional \$950,000 in loan funds at 2.25% for 20 years with \$250,000 being loan forgiveness. Local funds were committed to round out the funding package. Phase I in now substantially

completed as a final inspection by SDDENR was conducted on November 29, 2019.

While Phase I was being completed, CSDED began assisting the City of Onida with a \$2 million financing application to SDDENR for the Phase II portion of the water distribution project involving replacement/upgrade of additional water lines. This application was submitted in December, 2018 and went before the Board of Water and Resources at their March meeting but was deferred action until the June, 27, 2019 meeting due to timing issues with USDA RD. At the June meeting, but board approved a grant for up to 62.5% of all approved costs, not to exceed a maximum grant of \$1,250,000 plus a \$750,000 Drinking Water SRF loan at 2.75 percent interest for 30 years with 46.0 percent as principal forgiveness not to exceed \$345,000. Phase II commenced construction in the fall of 2020 and will continue through 2021.

- e) Pierre Drinking Water Treatment Facility Project-The District is providing administration and Davis Bacon wage monitoring services for the City of Pierre's \$38 million new drinking water intake and treatment facility. This project commenced construction in the fall of 2020 and is funded solely with a SD DENR state revolving loan fund award.
- f) Fort Pierre Wastewater Project—the project involves the upgrading of the city's wastewater treatment system. CSDED staff assisted with preparation of State Water Plan application in 2020 and a State Revolving Loan Fund application also in 2020. The project was awarded in June, 2020. The project is being rebid following initial bids for materials being significantly higher than engineering estimates. The District will be providing administrative services for the project.
- h) Hughes County Hydrology Study – CSDED assisted Hughes County in submitting an application for Advance Assistance through FEMA to complete a Drainage Study of the Grey Goose Development located north of Pierre. Hughes County requested \$40,031.25 from FEMA, a \$5,337.50 State Match, and a local match of \$8,006.25 for a project total of \$53,375. The application was submitted in December of 2019.
- i) Pierre Wastewater Treatment Facility Project – In 2020, the District began working with the City of Pierre to commence an \$18 million wastewater treatment facility improvement project. The City obtained a SD DENR state revolving loan fund in July 2020 to solely pay for the entirety of the project. CSDED will provide project administration and Davis Bacon wage monitoring services for the project.
- j) City of Kadoka Sanitary Sewer System Refurbishment Project- CSDED staff assisted the City of Kadoka to commence an emergency repair project on a section of sewer trunk line serving several business locations. The District conducted a financial assessment of the project need and City enterprise funds and determined the immediate project was best funded and administered by the City. The District is working with the City to apply for larger scoped sanitary sewer system improvement funding through the SD DENR SRF program and local water district financial assistance in 2021.
- k) City of Murdo Fire Hall- CSDED staff assisted the City of Murdo and the West Jones County Fire District with an application for a Community Development

Block Grant for the construction of a new fire hall and community safe room. The work on this grant request was conducted during August and September 2019. The application for the CDBG was turned down by the State in their October 2019 funding round. CSDED staff reapplied for CDBG funding for the project again in 2020 and was again denied. The District will assist the City to apply for USDA-RD Community Facility program funding for the facility in 2021.

- l) Sully County Little Bend Road - In February through May, the District assisted Sully County with a Federal Lands Access Program (FLAP) grant request for approximately \$2,926,000 of an estimated \$3,532,000 project to assist in improvement to Little Bend Road/185th St. This is the major road going to the Little Bend Recreation Area on Lake Oahe and serves as a camping and fishing area for some approximately 16,000 persons/year. This project has been selected to be funded by the FLAP program, thus, management will be by the Federal Highway Administration with local match requirements from Sully County provided for construction costs.
- m) Sully County BUILD - In 2020, CSDED staff assisted Sully County in applying for a state BUILD grant. The grant application sought funding for 185th street near Onida. Both grants were denied funding. Philip Water Meter Project— CSDED assisted the city of Philip with a State Water Plan application in September, 2018 involving a \$340,000 water meter replacement project. This project was approved by the SD Board of Water and Natural Resources to be placed on the plan; thus, Philip will be eligible to apply for state financing for project within the next two years.
- n) Mosquito Grant Applications - In 2020, CSDED staff assisted Blunt (\$1,579), Harrold (\$1,000), Highmore (\$1500), and Interior (\$600). Grants totaled \$4,679 with respective grant amounts listed after entity name.
- o) Haakon County Courthouse – In 2019, District Staff assisted Haakon County in applying for the Deadwood historic preservation grant to help fund tuckpointing in an effort to preserve the historical significance of their courthouse. The District continues to help the County seek funding, including a 2020 Outside of Deadwood grant.
- p) Pierre Boys & Girls Club - In March and April, 2018, CSDED staff assisted in the preparation and submittal of a \$770,000 Community Development Block Grant (CDBG) application to assist the city in the renovation and additional construction to an existing facility that the city leases to the local Boys & Girls Club. The project is expected to cost \$4,460,000 and the city was awarded \$770,000 of CDBG funds in October of 2018. CSDED then began to assist the city with project administration including the completion of an environmental assessment for the project. The bid opening was held on May 17, 2019 and followed up with a pre-construction meeting on June 12, 2019. The demolition and removal of the old portion of the facility got underway soon after with construction now ongoing and will continue throughout 2019 with an expected completion date of July 31, 2020. Construction expenditures in 2019 amounted to \$1,717,832. CSDED staff continues to conduct administrative work for this project including review of certified payrolls for compliance of the Davis Bacon Wage Act, conduct site visits to interview employees, and financial project

tracking in excel logging all construction and project costs relating to this activity. CSDED staff attends the monthly owners and contractors' meetings held between the construction manager at risk and the City with all contractors invited to attend.

Quantifiable Deliverables:

- a) CSDED assisted nine different District communities/counties with 21 different infrastructure projects, resulting in approximately \$5,694,812 of new federal and state loans and grants being secured for projects. Two applications are pending which could result in another \$9,700,000 of federal, state and other funds coming into the District.

Difficulties Encountered:

- a) The greatest difficulty is waiting for funding agencies to approve financing too late in the year so construction must wait a year. Communities wanting application prepared and submitted within two days of when due.
4. Provide information and technical assistance with Hazard Mitigation Plan updates, transportation plan updates, Comprehensive Plan updates, and land use planning and zoning activities. Information provided as requested.

Accomplishments Achieved:

- a) Philip – District staff assisted the City of Philip with updates to both their Zoning Ordinance and Official City Map in 2019, which should be completed in 2021.
- b) Sully County - In 2019, CSDED staff completed assisting Sully County with a Comprehensive Plan Update. A land use/zoning update will be completed in 2021. The District also began assisting the County to update their Pre-Disaster Mitigation plan set to expire in 2022. Work commenced in 2020 and will conclude in 2021.
- c) Jones County – Jones County received grant funding in 2019 to complete the Jones County Hazard Mitigation Plan. The District began meeting and assisting the county to update said plan, which expires in 2020. The County submitted their final draft of the PDM plan update in December 2020 and will receive final approval from FEMA in 2021.
- d) Kadoka – District staff assisted the City of Kadoka in updating their Municipal Ordinances in 2020 to better equip the City to handle nuisances, snow emergencies, and administration. The District began working to finalize a draft zoning ordinance for City adoption.
- e) Haakon County – The District began assisting the County to update their Pre-Disaster Mitigation plan set to expire in 2022. Work commenced in 2020 and will conclude in 2021.
- f) Timber Lake- The District is assisting the City to update and conform their municipal ordinances into a singular document. Timber Lake has not executed a comprehensive ordinance conformance and update since the 1930's. This work began in 2020 and will continue into 2021.

- g) Hyde County- The District began assisting the County to update their Pre-Disaster Mitigation plan set to expire in 2022. Work commenced in 2020 and will conclude in 2021.
- h) Hughes/Stanley Counties- The District began assisting Hughes and Stanley Counties to update their Joint Pre-Disaster Mitigation plan set to expire in 2022. Work commenced in 2020 and will conclude in 2021.
- i) Murdo-The District is assisting the City to update municipal code and assist with an annexation. This work began in 2019 and will continue through 2020.

Quantifiable Deliverables:

- a) Assisted one county with comprehensive planning to completion, one city with Zoning Ordinance updates, and two cities with new Zoning Ordinances, two cities with ordinance revision, one county with policy updates, and one county with start of Hazard Mitigation Plan update.

Difficulties Encountered:

- a) The greatest difficulty encountered was receiving legal review from City and State Attorneys in a timely manner.
 - b) Another difficulty occurred when a Comprehensive Plan Update was contracted out then unexpectedly negated.
5. Provide technical assistance to economic development corporations and non-profit agencies via planning/research/financial packaging/program evaluation requests in order to enhance educational and economic development growth for the area. Support and assist with projects that create primary jobs, value-added ag processing opportunities, tourism industry growth, or the use of alternative energy sources.

Accomplishments Achieved:

- a) Fort Pierre Development Corporation – Staff attended Downtown Improvement Association to discuss various promotional activities the group is planning.
- b) Four Bands - As discussed above CSDED staff assisted Four Bands (Non-Profit Development Corporation) from Eagle Butte with State GOED EDPP application for the revolving loan fund to help replenish the fund. The application was submitted to the Governor’s Office of Economic Development in the fall of 2018. The application was approved for funding in January 2019.
- c) Kadoka - CSDED staff attended a SD Governor’s Office of Economic Development regional economic development outreach meeting in Kadoka to discuss regional opportunities and needs.
- d) Fort Pierre- CSDED staff attended meetings between the City and a meat processing developer discussing reopening a long-shuttered facility within the City. The City amended a limited zoning provision and provided a conditional use permit to facilitate operation of the facility. The processing plant commenced operation in the late summer of 2020.

Quantifiable Deliverables:

- a) Assisted four entities in their economic development and tourism efforts.
- b) Resulted in new sales tax effort for one community to help them find dollars to promote tourism efforts for their community.

Difficulties Encountered:

- a) It is sometimes difficult for communities to make changes to their sales tax ordinances as state only allows changes twice a year.
 - b) The state of South Dakota removed its ag development division from the Dept. of Ag and placed those staff members within the Governor's Office of Economic Development, effectively eliminating the ag development office within the state. This disruption of outreach has been difficult to quantify benefits or impacts but numerous individuals have expressed concern about the change and lack of interest within state government to continue long standing ag development relationships with potential economic development partners.
6. Hold two workshops on community development/entrepreneurship development.

Accomplishments Achieved:

- a) On June 23rd, 2020 CSDED sponsored a workshop/seminar on the SD Transportation Plan. The Federal Lands Access Program is financing opportunity for state, county, and local entities to undertake special transportation projects to Federal recreation and economic generators including public roads, transit system and other transportation facilities that provide access to, or are located within Federal Lands. Levi Briggs, PE, SD Dept. of Transportation and Scott was the presenter. 10 individuals attended including representation from three counties, as well as staff from SDDOT, SD Federal Highway Administration, and CSDED.

Quantifiable Deliverables:

- a) One workshop was held reaching between 12 and 30 individuals.

Difficulties Encountered:

- a) Logistics and interest in holding any trainings or seminars were limited amongst members of the District due to health concerns surrounding the COVID-19 pandemic.
7. Assist communities and individuals with housing needs by providing information on housing programs available to communities/non-profits and individuals in order to alleviate substandard housing and/or housing shortages.

Accomplishments Achieved:

- a) Governor's House - The District promotes the South Dakota Governor's House program via a cooperative agreement with SDHDA as an affordable way to provide a safe, energy efficient housing for those that might not be able to otherwise afford a home. A new sub-program within the Governor's House Program is the new DakotaPlex Program for multifamily development. The DakotaPlex multifamily housing program is based on the Governor's House

construction and delivery system via the SD Department of Corrections. Community non-profits can order these homes and set them up for final sale to income qualifying individuals/families/communities or communities can directly purchase and operate the DakotaPlex properties to renters who meet state income restrictions. Communities who fall within a set of qualifying parameters may purchase a Dakotaplex to set up as affordable multifamily housing. In 2020, District staff provided information directly to 110 individuals/families/communities. District staff assisted 15 families/individuals with purchase agreements.

- b) DakotaPlex - SD Housing Development Single Family Housing Director discussed the updated guidelines for the Governor's House Program and the New DakotaPlex multifamily housing program at the District November Board meeting. The new DakotaPlex program was created in response to a need in our smaller communities for multifamily housing. Changes to the guidelines were also discussed in the District 2019 Spring/Summer Newsletter.
- c) Fort Pierre BBB - District staff is assisting Fort Pierre with the administration of their CDBG funded BBB housing program where Fort Pierre will have 8 dilapidated housing structures destroyed and the lots ready for new homes.
- d) Stanley County - In 2020, CSDED staff continued providing the county with a Hazard Mitigation Grant administration which will eliminate the threat of an approaching landslide to a residential structure in the county. The county accepted approximately \$226,420 of FEMA assistance funding toward this \$301,893 project. The property was purchased, demolished and turned to green space. The private individual will provide the 25% match for the project. This was physically completed in 2020 and final administrative closeout will occur in 2021.

Quantifiable Deliverables:

- a) Fifteen individuals/families had new homes delivered in 2020.
- b) A private developer who ordered two homes in 2018, has sold one to a family in 2019 and completed sale of the other remaining home in 2020.

Difficulties Encountered:

- a) The ability to meet with potential housing program applicants was greatly hampered by Coronavirus concerns. Governor's home manufacturing experienced significant delays due to COVID infections and subsequent construction shut downs at the SD DOC Springfield facility.

Evaluation:

While annual updates may show differences in regional development activity, the basic character of the District has not changed. Our true long-term success is measured by the engagement of individual citizens, governments, and businesses in modifying, creating, and implementing the vision. Besides the annual public discussion form to identify needs, a survey was sent to each unit of government, economic development directors, chambers of commerce, etc. to help identify the needs of the District and for ways staff can be of more assistance.

- **Number of jobs created after implementation of the CEDS.**
Based on consultation with communities initial and staff knowledge, approximately 25 jobs have been created.
- **Number and types of investments undertaken in the region.**
Based on staff knowledge, it is roughly estimated that approximately \$64 million has been spent on public infrastructure improvements—water, sewer, streets/roads, recreational facilities, electrical, libraries, etc. throughout the District. Public infrastructure dollars are very conservatively estimated as staff does not know every project a city or county undertakes.
- **Number of jobs retained in the region.**
Based on consultation and staff knowledge approximately 75 jobs have been retained.
- **Amount of private sector investment in the region.**
Based on consultation and staff knowledge, it is roughly estimated that at least \$4,000,000+ of private investment has been invested in grain storage facilities, restaurants, shops, financial institutions, manufacturing facilities, retail businesses, a new cancer treatment center, apartment type housing, etc.
- **Changes in the economic environment of the region.**
The basic character of the District has not changed and the main economic sectors continue to include government, agriculture and tourism. All counties except for Stanley were included in a 2020 Presidential Disaster Declarations and winter storm and prolonged flooding events lasting several months in 2019. Sales Tax is down in 2019 as agricultural revenues and the overall local economy has suffered as a result of pressures on agriculture and local businesses. Ag income is down as production was lower than prior years coupled with lower commodity pricing; and we will have to see how income transfer and insurance payments develop. Due to limited jobs within the county, unemployment is still high in Jackson County compared to the rest of the District but is even with US figures.

Other evidence of success includes:

1. Ongoing CSDED membership by local entities or program participation—all seven counties and 14 of the 15 incorporated communities financially support the District in 2020 and will do so again in 2021. The non-participating community has a population of 10 and limited financial resources, thus, services were provided as requested.

Implementation/Work Program

The specific goals for the next year will include:

- Increase member outreach and local visits to build and maintain relationships with District members in an effort to increase District presence and assistance with local priorities.
- Hire additional planning staff focused on emergency management works to meet increasing needs to assist District members address longstanding disaster mitigation and response needs.
- Increase training of staff to build capacity of the District to meet service needs of member entities and is imperative to maintaining staff morale.

Overall District Goals and Objectives

The following comprehensive goals and objectives were established based on input gathered from the regional survey as well as the regional priorities/needs identified via the CSDED 2018-2022 Comprehensive Economic Development Strategy origination process conducted by the District in 2017. In 2020, the District relied upon the direction provided by the CSDED CEDS committee during the CEDS establishment process to guide ongoing District goals and objectives. On November 22nd, 2020, the CSDED Board held a meeting reviewing District goals and objectives for 2021 and approved continuation of the goals and objectives developed and submitted as part of the 5-year CEDS. These goals and objectives remain unchanged from the prior year as the economic and community development dynamics within the District have largely remained consistent from year to year and those goals endure as necessary pursuits for the District and its members. Regional development priorities remain the same as well and the District Goals, Objectives, and Regional Development Priorities are provided below.

ECONOMIC DEVELOPMENT GOAL

Priority: HIGH

Goal: Assist in expanding economic opportunity through the development of the region’s economic/natural resources.

Explanation: This statement recognizes the importance of developing all economic resources, such as land, labor, capital, management, education, communications, and other technologies.

The education and skill of the area’s labor force, the development of natural resources, and alternative methods of financing new and expanding businesses are essential for both economic growth and stability.

Objective	Expand Opportunities for Value-Added Agriculture.
<i>Strategy</i>	Work with the SD Department of Agriculture & SD Governor’s Office of Economic Development, producer associations, state agencies and other agencies on projects and encourage them in continuing value-added agriculture development.
<i>Strategy</i>	Assist local governments to ensure that intense agricultural projects are properly sited in an effort to minimize damage to the environment.

<i>Strategy</i>	Encourage local governments to enhance joint zoning jurisdictions with the understanding that agriculture is a vital part of the District's economy.
<i>Strategy</i>	Continue to raise the awareness of value-added agriculture as a development option, including Agri-tourism.

Objective	Retention and Expansion of Existing Businesses
<i>Strategy</i>	Work with the Governor's Office of Economic Development and local development corporations to focus on retention and expansion of existing business.
<i>Strategy</i>	Assist local government with infrastructure capabilities to promote business growth.
<i>Strategy</i>	Publicize small business financing programs
<i>Strategy</i>	Work to identify employer workforce needs and encourage the use of telecommunications and other "distance learning" training techniques, as well as establishing the relationships between the businesses and Capital University Center.
<i>Strategy</i>	Research the possibility of creating a district revolving loan fund for businesses.

Objective	Create an Environment for Entrepreneurship
<i>Strategy</i>	Continue to support the Small Business Development Center and educate local economic development personnel, financial institutions, schools, government officials, and the general public of services provided by the SBDC staff.
<i>Strategy</i>	Encourage local school districts to strengthen and/or create business/entrepreneurship programs.

Objective	Enlarge the Region's Manufacturing/Job Base
<i>Strategy</i>	Work with local leaders to identify potential site/facility locations and to promote those sites.
<i>Strategy</i>	Work with local leaders to identify and enhance infrastructure needed to serve manufacturing type businesses, including the development/use of alternative energy forms.
<i>Strategy</i>	Work to establish a small business incubator center in the region.

Objective	Promote/Enhance Tourism Industry
<i>Strategy</i>	Work with the regional tourism associations and state tourism staff to expose communities to marketing experts and resources.
<i>Strategy</i>	Assist local leaders in the development of a regional tourism marketing piece, in addition to individual community promotional pieces.
<i>Strategy</i>	Work with local leaders, state officials, and the regional tourism association in the development of Agri-tourism businesses.
<i>Strategy</i>	Work with local leaders, state and federal officials, in the development of the Missouri River and other areas that enhance hunting, camping, recreational boating, and fishing activities.
<i>Strategy</i>	Promote year-round recreational programs through the use of existing facilities.

COMMUNITY DEVELOPMENT GOAL

Priority: HIGH

Goal: Develop, expand, and upgrade local public infrastructure, programs and facilities.

Explanation: The District shall seek to improve facilities and programs that enhance public health, community safety, economic opportunities or housing availability. Public facilities include, but are not limited to, water and sewer systems, municipal enterprises such as electric utilities and landfills, streets and highways, health and education structures, recreation sites, and telecommunications equipment.

<u>Objective</u>	Intergovernmental Cooperation
<i>Strategy</i>	When appropriate, encourage the sharing of public services and facilities (law enforcement, fire equipment, regional jails etc.) to maintain a fiscally responsible atmosphere at the local level.
<i>Strategy</i>	Encourage joint jurisdictional zoning agreements between the county and municipal levels to better address growth issues.
<i>Strategy</i>	Encourage cooperation between the local units of government and tribal entities.

<u>Objective</u>	Promote/Market Communities
<i>Strategy</i>	Continue to promote use of current technologies (i.e. websites, social media) for regional and local promotion/marketing.
<i>Strategy</i>	Encourage the local economic development leaders to work with State Tourism and Development staff in the marketing of local communities to the business world, with an emphasis on quality of life.

<u>Objective</u>	Improve the Region’s Infrastructure—Transportation Systems, Water, Wastewater, Recreation, Health Care Facilities, Cultural, Educational, Energy Alternatives, etc.
<i>Strategy</i>	Promote capital improvement planning and local fiscal responsibility for the future.
<i>Strategy</i>	Provide information to community leaders on financing programs and assist agencies with project development—financial packaging to administration to help ensure project completion.
<i>Strategy</i>	Educate community leaders on non-traditional financing programs such as tax-increment financing.
<i>Strategy</i>	Work with the SD Department of Transportation to identify road, airport, and railroad projects that enhance economic development, as well as provide for public safety.

<u>Objective</u>	Expand Regional Housing Opportunities
<i>Strategy</i>	Continue the marketing of the Governor’s Housing units.

<i>Strategy</i>	Communicate on a regular basis with the South Dakota Housing Development Authority (SDHDA), Rural Development, and private leaders on housing issues and loan programs.
<i>Strategy</i>	Educate local leaders and private citizens on the availability of programs that provide affordable housing throughout the region, as well as those programs that help maintain/upgrade the existing housing stock.

Objective	Continue Relationships with Local and Regional Human Service Providers
<i>Strategy</i>	Provide information to agencies on financing programs and assist agencies with project development—financial packaging to administration to help ensure continuation of services.
<i>Strategy</i>	Provide information to communities and individuals on the Governor’s Day Care Center program.

Objective	Strengthen Quality of Life
<i>Strategy</i>	Encourage communities and counties to undertake cleanup campaigns.
<i>Strategy</i>	Encourage communities to participate in community assessment and leadership training programs in order that communities grow in a manner that is the desire of the residents and to provide for future leaders.
<i>Strategy</i>	Encourage local elected officials to adopt and enforce nuisance ordinances.

Objective	Support Retention of Youth in the Region
<i>Strategy</i>	Encourage local leaders to invite youth to become involved in organizations, committees, and governing bodies in order to encourage “ownership” of a community.
<i>Strategy</i>	Maximize the use of telecommunications and other “distance neutralizing” techniques to increase the number of job opportunities.
<i>Strategy</i>	Encourage local financial and educational institutions to embrace the idea of entrepreneurship and building from within.

DISASTER PREPAREDNESS AND COMMUNITY RESILIENCY GOAL

Priority: HIGH

Goal: Increase a community’s resiliency to disasters

Explanation: Natural hazards such as flooding, wildfire, tornadoes, hail and thunderstorms, high winds, winter storms/snowfalls, and earthquakes are an inherent part of our region.

Objective	To reduce or eliminate long-term risk to people and property from natural hazards and their effects
<i>Strategy</i>	Work with state and federal agencies to assist local units of governments in securing funding to undertake drainage improvement infrastructure, permanent flood control structures, safe rooms, etc.
<i>Strategy</i>	Work with local units of government to incorporate local mitigation plans and projects into the comprehensive planning process and capital improvement programs.
<i>Strategy</i>	Encourage educational programs on flood proofing techniques for private property. Encourage educational programs on protecting private property against wildfires and high winds.

<i>Strategy</i>	Encourage local units of government to adopt and enforce building codes.
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Objective	To restore services and economic vitality.
<i>Strategy</i>	Work with local emergency managers and units of government to secure financing for repair of critical infrastructure.
<i>Strategy</i>	Encourage property owners to work with SBDC and local financial institutions to secure financing for reopening and/or facility improvements as a deterrent to natural disasters.
<i>Strategy</i>	Encourage county emergency managers to have a plan for activating a long-term recovery committee should a disaster occur.

TECHNICAL AND MANAGEMENT ASSISTANCE GOAL

Priority: HIGH

Goal: Provide assistance on short-term projects, respond to information inquiries, and support public and private entities in dealing with state and federal programs.

Explanation: There are certain projects or inquiries that can be completed in a short period of time. In addition, this goal covers management assistance to local units of government. The District serves as a source of information and assistance with problem solving.

Objective	Enhance the Management Capabilities of Local Governments
<i>Strategy</i>	Assist with personnel or financial management issues.
<i>Strategy</i>	Research/provide information to assist local units of government and others to access or deal with state and federal programs.

CSDED MANAGEMENT GOAL

Priority: HIGH

Goal: Manage the CSDED organization in an efficient manner.

Explanation: The District organization should provide effective services with a minimum of waste, expense or unnecessary effort.

Objective	Enhance Staff and Board Capabilities and Structure
<i>Strategy</i>	Provide and/or attend leadership and technical training programs for both staff and board members.
<i>Strategy</i>	Review By-laws, personnel policies, etc. to ensure compliance with state and federal regulations in order to enhance the operations of the district.

Objective	Increase/Maintain Staff to Ensure Provision of Services
<i>Strategy</i>	Maintain fully qualified staff.
<i>Strategy</i>	Employ a minimum of 4 FTE's and enhance that number to meet member demands as finances allow.

<i>Strategy</i>	Explore potential of internship program to support professional development as well as increase office capabilities.
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Objective	Stabilize long-term office financing
<i>Strategy</i>	Continue contractual relationships with state and federal agencies and develop new contracts.
<i>Strategy</i>	Develop a membership fee schedule to keep pace with inflation.
<i>Strategy</i>	Continue to provide contract work to local members and others, especially in the area of project administration.

PLANNING AND RESEARCH GOAL

Priority: HIGH

Goal: Provide planning and research services which foster the efficient management of natural, human, and economic resources.

Explanation: The District recognizes the continued need for comprehensive and special-purpose planning and research activities, as a means to avoid conflict, take advantage of opportunities, and effectively utilize limited resources.

Objective	Enhance Land Use and Special Purpose Planning Activities
<i>Strategy</i>	Provide technical assistance to local planning commissions in the areas of land use planning and zoning activities.
<i>Strategy</i>	Encourage development and usage of the Wakpa Sica Center to encourage cooperation between the tribes and other entities.
<i>Strategy</i>	Enhance the region’s census and business information resources via GIS applications.

NATURAL RESOURCES DEVELOPMENT GOAL

Priority: LOW (Except flood plain management)

Goal: Promote the efficient utilization and management of regional natural resources in order to receive beneficial uses now and to conserve those same resources for future generations.

Explanation: The District will seek to promote the best possible use and care of the regional resources. Each resource should be used to its optimal potential in order to improve the area’s economic and social well-being. In addition, natural resources should also be conserved for future generations. This conflict between natural resources conservation and development is a policy question often best answered by local leadership.

Objective	Participate in Missouri River Preservation, Flood Protection, and Development Projects
<i>Strategy</i>	Assist governments with flood and siltation issues.

<i>Strategy</i>	Work with state and federal agencies, conservation districts, and other agriculturally based interest groups to promote best land management practices on the Missouri River and its tributaries.
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<u>Objective</u>	Participate in the Preservation of the National Grasslands, Badlands, and Other Natural Resource Areas
<i>Strategy</i>	Work with state and federal agencies, conservation districts, local elected officials and leaders, plus other interest groups to promote best land use management of these areas for the economic well-being of all while enhancing the tourism and ag industries.

Updated CEDS Implementation /Action Plan

Implementation of strategies to achieve the desired goals and objectives is a combination of working with individual counties and communities to encourage sustainable economic development activities. These activities will be implemented by various community organizations, local economic development staff, private enterprises and developers. The second approach is more regional in nature and CSDED staff, under the guidance of the CEDS/Governing Body, will need to provide assistance with implementation.

The Implementation Plan, while based on local needs, is symbiotic with the Governor's Program to increase visitor spending, capitalize on existing opportunities, promote the creation and development of new businesses as well as the expansion of existing businesses, promote agricultural and natural resource development, brand and develop South Dakota's quality of life as the best in America; stimulate affordable homeownership, rental housing, and day care facilities, and improve cooperative efforts with Native American tribes.

CSDED continues to have formal partnerships with various State agencies and expects to be an integral component of the implementation delivery mechanism of the State's future economic development initiatives. Many of these strategies are continuous, and thus are promoted/implemented on an annual basis by the district.

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Economic Development Strategies	Major Activities	Participating Partners (Lead Agency)	Possible Funding Agency(s)	Target Date	Objective	Priority	Jobs
Work with the SD GOED, the state and other agencies on projects and encourage them in continuing value-added agriculture development.	Assists local groups and agencies in the development of value-added ag project. Provide information	Local Units of Government, CSDED, SD Dept of Ag, GOED, Economic Development Corporations, Farms Related Agencies	SD Dept of Ag, GOED, SBA, USDA, Local Banks, SDDOT, EDA	January 2021 - December 2021	Expand Opportunities for Value Added Agriculture	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 3 jobs per year
Assist local governments to ensure that intense agricultural projects are properly sited in an effort to minimize damage to the environment.	Provide information	Local Units of Government, CSDED, Dept. of Ag, NRCS	Local funds, SD Dept. of Ag, SDDENR, NRCS	January 2021 - December 2021	Expand Opportunities for Value Added Agriculture	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 2 jobs per year
Encourage local governments to enhance joint zoning jurisdictions with the understanding that agriculture is a vital part of the District's economy.	Attend Meetings Prepare informational materials	CSDED, Municipalities, County/State Officials, Dept. of Ag	Local funds, EDA, GOED	January 2021 - December 2021	Expand Opportunities for Value Added Agriculture	High	No direct number of 'jobs created/retained'
Continue to raise the awareness of value-added agriculture as a development option, including agri-tourism.	Attend Conferences Distribute Information via newsletter, mailings, and website	CSDED, Private Citizens/Businesses, SD Dept. of Tourism, SBDC, Extension	Local funds, EDA, GOED, Dept. of Tourism, USDA	January 2021 - December 2021	Expand Opportunities for Value Added Agriculture	High	Est. 1 job created/retained per year
Work with GOED and local development corporations to focus on retention and expansion of existing business	Promote buying goods/services locally Survey needs of existing businesses	Economic Development Corporations, Chambers of Commerce, Municipalities, CSDED, GOED	Local Funds, GOED, EDA	January 2021 - December 2021	Retention and Expansion of existing businesses	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 2 jobs per year
Assist local government with infrastructure capabilities to promote business growth, including the development of alternative energy uses.	Provide information Prepare financial packaging as need	CSDED, Local Units of Government, Economic Development Corporation, Chambers of Commerce, local businesses	RD, USDA, GOED, SD DENR, EDA, SD DOT	January 2021 - December 2021	Retention and Expansion of existing businesses	High	est. 2 jobs per year (also 14 temporary construction jobs)
Publicize small business financing programs.	Provide Information via newsletter, mailings, and website	Economic Development Corporations, CSDED, SBDC	Local Funds, EDA, GOED, SBA	January 2021 - December 2021	Retention and Expansion of existing businesses	High	No direct number of 'jobs created/retained' Est. 5 jobs per year
Work to identify employer workforce needs and encourage the use of telecommunications and other "distance learning" training techniques.	Survey businesses for needs Provide information	Local Development Corporations, SD Dept of Tourism GOED, SD Dept of Labor, CSDED	Local Funds, GOED, EDA, Rural Development	January 2021 - December 2021	Retention and Expansion of existing businesses	High	Est. 1 job per year
Creating a district revolving loan fund for businesses.	Identify Resources	CSDED, Board Members, Economic Development Corporations	EDA, GOED, Rural Development, Local Funds	January 2021 - December 2021	Retention and Expansion of existing businesses	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 10 jobs per year once established
Continue to support the Urban Business Development Center and educate local economic development personnel, financial institutions, schools, government officials, and the general public of services provided by the SBDC staff.	Provide information via newsletter, website, e-mails, press releases, etc.	CSDED, Board Members, SBDC	Local Funds, EDA, GOED	January 2021 - December 2021	Create an Environment for Entrepreneurship	High	Est. 2 jobs per year
Encourage local schools districts to	Discuss implementing and or strengthening programs,	Local Development Corporations, Private Businesses, SBDC,					

Strengthen and/or create business/entrepreneurship programs.	Develop local mentorship program	State Department of Tourism, GOED, SD Department of Education	Local Funds, SD Dept. of Education	January 2020 - December 2020	Create an Environment for Entrepreneurship	High	Est. 2 jobs per year
Work with local leaders to identify potential site/facility locations, infrastructure needs, and to promote those sites.	Survey communities for vacant sites Identify infrastructure needs for those sites Market available sites	Local Units of Government, Economic Development Corporations, SD Department of Tourism, GOED, CSDED	Local Funds, EDA, GOED	January 2021 - December 2021	Enlarge the Region's Manufacturing/Job Base	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 5 jobs per year
Work with local leaders to identify and enhance infrastructure needed to serve manufacturing type businesses, including the development/use of alternative energy forms	Provide Information Attend/Coordinate Meetings when necessary	Local Units of Government, CSDED, Local Economic Development Corporations, GOED	Local Funds, EDA, GOED, SDDOT, USDA	January 2021 - December 2021	Enlarge the Region's Manufacturing/Job Base	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 2 jobs per year
Work to establish a small business incubator center in the region	Attend/Coordinate meetings Provide information	CSDED, Local Units of Government, Economic Development Corporation	EDA, GOED, SUSDA	Dec-21	Enlarge the Region's Manufacturing/Job Base	Moderate	*Number of jobs created/retained varies dependent on scope of project(s) Est 2 jobs per year when established
Encourage communities to work with the regional tourism associations and state tourism staff to expose communities to marketing experts and resources.	Provide information and coordinate meetings. Encourage locals to attend conferences and training	CSDED, Local Units of Government, GOED, Regional Tourism Association, Chamber of Commerce, Local Businesses, Economic Development Corporations	Local Funds, Department of Tourism	January 2021 - December 2021	Enhance Tourism Industry	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 10 jobs per year
Assist local leaders in the development of a regional tourism marketing piece, in addition to individual community promotional pieces	Provide Information Assist in piece preparation upon request	CSDED, Local Units of Government, SD Dept. of Tourism	GOED, EDA, Local Funds	January 2021 - December 2021	Enhance Tourism Industry	High	Est. 1 job created/retained per year
Work with local leaders, state officials, and the regional tourism association in the development of agri-tourism businesses	Provide information Attend meetings	CSDED, Local Units of Government, Economic Development Corporations	GOED, Dept. of Ag, EDA, Dept. of Tourism	January 2021 - December 2021	Enhance Tourism Industry	High	Est 3 jobs created/retained per year
Work with local leaders, state and federal officials, in the development of the Missouri River and other areas that enhance hunting, camping, recreational boating, and fishing activities.	Attend meetings Provide information as requested.	Department of Game, Fish and Parks, Businesses, Local Units of Government, Development Corporations, Economic Development Corporations,	SD Department of Game, Fish and Parks, EDA, GOED, Local Funds	January 2021 - December 2021	Enhance Tourism Industry	High	*Number of jobs created/retained varies dependent on scope of project(s) Est 6 jobs per year
Community Development Strategies	Major Activities	Participating Partners (Lead Agency)	Funding Agency(s)	Target Date	Objective	Priority	Jobs
When appropriate, encourage the sharing of public services and facilities (fire, police, jails, etc.) to maintain a fiscally responsible atmosphere at the local level.	Facilitate/encourage communications among service groups Research resources	CSDED, Local Units of Governments—Counties, Municipalities, Tribes. Public Service Providers	Local Funds	January 2021 - December 2021	Intergovernmental Cooperation	High	Est. 2 jobs per year
Encourage joint jurisdictional zoning agreements.	Attend meetings, conferences, seminars Address issues in newsletters, website, mailings	CSDED, Local Planning Commissions, SD Planners Association	Local Funds	January 2021- December 2021	Intergovernmental Cooperation	High	No direct number of jobs created/retained'
Encourage cooperation between the local units of government and tribal entities.	Encourage communication on a regular basis	SD Office of Tribal Govt. Relations, CSDED, All Local Units of Government including Tribal Government, Wakpa Sica Center	Local Funds	January 2021 - December 2021	Intergovernmental Cooperation	High	Est. 2-5 Jobs per year

Continue to promote use of current technologies (i.e. websites) for regional and local promotion/marketing.	Assist local units in the updating of websites Provide list of current private industry providers.	CSDED, Economic Development Corporation, Chambers of Commerce, Local units of Government	GOED, The South Dakota Broadband Technology Planning Team.	January 2021-December 2021	Promote/Market Communities	High	Est. 3 jobs per year
Encourage the local economic development leaders to work with the state in the marketing of local communities to the business world, with an emphasis on quality of life.	Facilitate/encourage meetings. Attend conferences and training Assist with gathering of information, brochure development and website development	SD Dept of Tourism and GOED, Development Corporations, CSDED	Local funds, GOED, EDA	January 2021-December 2021	Promote/Market Communities	High	Est. 3 jobs per year
Promote capital improvement planning and local fiscal responsibility for the future.	Provide information on value of capital improvement planning	CSDED, Local Units of Government, SDDENR	EDA, GOED, SDDENR, Rural Water Associations, Midwest Assistance Program	January 2021 - December 2021	Improve Region's Infrastructure-Transportation systems, water, wastewater, recreation, health care facilities, cultural, educational, energy	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 4 jobs per year
Provide information to community leaders on financing programs and assist agencies with project development—financial packaging to administration to help ensure project completion.	Distribute information via newsletter, website, e-mails, and mailings. Assist with financial packaging and administration	CSDED, SDDENR, SDDOT, SD Department of Tourism, GOED, Development, Local Units of Governments	SDDENR, SDDOT, GOED, EDA, Local Funds	January 2021 - December 2021	Improve Region's Infrastructure-Transportation systems, water, wastewater, recreation, health care facilities, cultural, educational, energy alternatives.	High	Est. 4+ jobs per year
Educate community leaders on non traditional financing programs such as tax-increment financing.	Attend trainings and conferences Provide information via newsletter, website, e-mails, mailings	SD Council of County Commissioners, SD Municipal League, GOED, Economic Development Corporations, Planning Districts, CSDED	Bush Foundation, EDA, GOED, Local Funds	January 2021 - December 2021	Improve Region's Infrastructure-Transportation systems, water, wastewater, recreation, health care facilities, cultural, educational, energy alternatives.	High	No direct number of 'jobs created/retained' Est. 3 jobs per year
Work with the SD Department of Transportation to identify road, airport, and rail projects that enhance economic development, as well as provide for public safety.	Participate in State Highway (STIP) and other transportation planning processes	CSDED, Local Units of Government, Economic Development Corporation, Chambers of Commerce, local businesses, SDDOT	SD DOT, EDA, GOED, Local Funds	January 2021 - December 2021 (Annual Meeting with SDDOT)	Improve Region's Infrastructure-Transportation systems, water, wastewater, recreation, health care facilities, cultural, educational, energy alternatives.	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 4 jobs per year (10 temporary/ construction jobs)
Continue the marketing of the Governor's Housing units.	Continue to work with the SDHDA to market the houses	CSDED SDHDA	SDHDA, Local Funds	January 2021 - December 2021	Expand Regional Housing Opportunities	High	Est. 3 jobs per year retained
Communicate on a regular basis with the South Dakota Housing Development Authority (SDHDA), Rural Development, and private leaders on housing issues and loan programs.	Attend housing conferences, meetings, seminars Participate in conference calls, list serves and websites Compile contact information	CSDED SDHDA, RD, Financial Institutions, Economic Development Corporation,	SDHDA, RD	January 2021 - December 2021	Expand Regional Housing Opportunities	High	No direct number of 'jobs created' Est. 1 job retained per year
Educate local leaders and private citizens on the availability of programs that provide affordable housing throughout the region.	Promote SDHDA through website, mailings Invite public to conferences, meetings, seminars	CSDED RD, SDHDA, Financial Institutions Private Citizens	Local Funds, EDA, GOED, SDHDA	January 2021 - December 2021	Expand Regional Housing Opportunities	High	Est. 3 jobs created/retained per year
Provide information to agencies on financing programs and assist agencies with project development—financial packaging to administration to help ensure continuation of services.	Provide information via website, e-mails, newsletter, etc. Assist in application development and project administration	CSDED, RD, SDDOT, Board Members, SD Department of Tourism, GOED, MAP, SDDENR	RD, SDDOT, GOED, MAP, SDDENR, EDA, Local Funds	January 2021 - December 2021	Continue relationships with local and regional human service providers	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 3 jobs per year

Provide information to communities and individuals on the Governor's Day Care Center program.	Promote program through website, mailings, press releases	CSDED, SDHDA, SD Dept of Social Services, Economic Development Corporations, Local Businesses	SDHDA, Local Funds, GOED, EDA	January 2021 - December 2021	Continue relationships with local and regional human service providers	High	Est. 2 jobs created/retained per year
Encourage communities and counties to undertake cleanup campaigns.	Coordinate annual clean-up campaigns Develop and enforce nuisance ordinances	CSDED, Local Units of Government, Private Citizens, Chambers of Commerce, Development Corporations, Community Service Organizations	Local Funds, GOED	January 2021 - December 2021	Strengthen Quality of Life	High	Est. 3 jobs created/retained per year
Encourage communities to participate in community assessment and leadership training programs in order that communities grow in a manner that is the desire of the residents and to provide for future leaders.	Provide information on Community Assessment and Leadership Programs	Extension, SDREI, Economic Development Corporations, Local Units of Government, CSDED	Local Funds, GOED, EDA	January 2021 - December 2021	Strengthen Quality of Life	High	Est. 3 jobs created/retained per year
Encourage local elected officials to adopt and enforce nuisance ordinances	Provide Information Attend Necessary Meetings	CSDED, Local Units of Government	Local	January 2021 - December 2021	Strengthen Quality of Life	High	Est 1 job created/retained per year
Encourage local leaders to invite youth to become involved in organizations, committees, and governing bodies in order to encourage "ownership" of a community.	Educate youth on the functions of committees and governing bodies Develop a youth volunteer program	CSDED, Educational Institutions, Local Units of Government, Service Organizations, Local Citizens	Bush Foundation, EDA, GOED, Local Funds	January 2021 - December 2021	Support Retention of Youth in the Region	High	Est. 3 jobs created/retained per year
Maximize the use of telecommunications and other "distance neutralizing" techniques to increase the number of job opportunities.	Educate Citizens on services available via press release	State, Educational Institutions, Local Units of Government, Extension, RC&D Councils, Economic Development Corporations, State of South Dakota, Utility Companies, CSDED	Local Funds, RC&D, GOED, EDA	January 2021 - December 2021	Support Retention of Youth in the Region	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 4 jobs per year
Encourage local financial and educational institutions to embrace the idea of entrepreneurship and building from within.	Provide information Attend seminars, etc.	SDDC, Economic Development Corporations, SD Department of Education, SD Department of Tourism, GOED, Businesses, CSDED	Local Funds, SD Dept. of Education, Dept. of Tourism, GOED, EDA	January 2021 - December 2021	Support Retention of Youth in the Region	High	Est. 4 Jobs per Year
Natural Resources Development Strategies	Major Activities	Participating Partners (Lead Agency)	Possible Funding Agency(s)	Target Date	Objective	Priority	Jobs
Assist governments with flood and siltation issues.	Participate in planning and implementation activities	Local Units of Government, Corps of Engineers, SDDENR, SD Department of Tourism GOED, NRCS, CSDED	Corps of Engineers, SD OEM, SDDENR, GOED, NRCS, CSDED	As requested: January 2021- December 2021	Participate in Missouri River Preservation, Flood Protection, and development Projects	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 3 jobs created/retained per year
Work with state and federal agencies, conservation districts, RC&D agencies, and other agricultural based interest groups to promote best land management practices on the Missouri River and its tributaries, as well as other special areas for the wellbeing of all while enhancing the tourism and ag industries.	Assist when possible.	Conservation Districts, RC&D agencies, Farmers Union, Local Units of Government, CSDED	Conservation Districts, RC&D agencies, Farmers Union, Local Funds, SD Dept. of Ag	January 2021 - December 2021	Participate in Missouri River Preservation, Flood Protection, and development Projects	Medium	*Number of jobs created/retained varies dependent on scope of project(s) Est. 3 jobs created/retained per year
Work with state and federal agencies, conservation districts, CR&D agencies, local elected officials and leaders, plus other interest groups to promote best land use management of these areas for the economic well being of all while enhancing the tourism and ag industries	Assist when possible.	CSDED, Local Units of Government	Conservation Districts, RC&D agencies, GOED, SD DENR, SD OEM	January 2021 - December 2021	Participate in the Preservation of the National Grasslands, Badlands, and other Natural Resource Areas	Medium	*Number of jobs created/retained varies dependent on scope of project(s)

Disaster Preparedness and Recovery	Major Activities	Participating Partners (Lead Agency)	Possible Funding Agency(s)	Target Date	Objective	Priority	Jobs
Repair basic infrastructure in Recovery Mode- Provide technical assistance to cities/counties on financing applications for repair of infrastructure.	Attend meetings Provide information Prepare Applications	CSDED, RD, FEMA, SDDOT, NRCS, Local Units of Government	FEMA, SD OEM, EDA, GOED, NRCS, RD	As requested: January 2021- December 2021	To reduce or eliminate long-term risk to people and property from natural hazards and their effects	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 4+ jobs created/retained per year
Provide technical assistance to cities/counties on financing applications to implement disaster mitigation measures.	Attend meetings Provide information Prepare Applications	CSDED, RD, FEMA, SDDOT, NRCS, Local Units of Government	SD OEM/FEMA, RD, GOED, EDA, Local Funds	January 2021- December 2021	To reduce or eliminate long-term risk to people and property from natural hazards and their effects	High	*Number of jobs created/retained varies dependent on scope of project(s)
Work with state and federal agencies to assist local units of governments in securing funding to undertake drainage improvement infrastructure, permanent flood control structures, safe rooms, etc.	Attend meetings Provide Information Prepare Applications	CSDED, Local Units of Governments, RD, FEMA, SDDOT, NRCS, County E.M.'s, SD OEM	RD, FEMA, SDDOT, NRCS, OEM, GOED, EDA	January 2021 - December 2021	To reduce or eliminate long-term risk to people and property from natural hazards and their effects	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 3 jobs created/retained per year
Work with local units of government to incorporate local mitigation plans and projects into the comprehensive planning process and capital improvement programs	Provide Information Incorporate Mitigation strategies into prepared plans	CSDED, Local Units of Governments, SD OEM, FEMA	RD, FEMA, SDDOT, NRCS	January 2021 - December 2021	To reduce or eliminate long-term risk to people and property from natural hazards and their effects	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 3 jobs retained per year
Encourage educational programs on flood proofing techniques for private property. Encourage educational programs on protecting private property against wildfires and high winds	Provide Information Attend/Organize Meetings	CSDED, Local Units of Governments, SD OEM, FEMA	RD, FEMA, SDDOT, NRCS, Local Funds, GOED	January 2021 - December 2021	To reduce or eliminate long-term risk to people and property from natural hazards and their effects	High	Est. 2 jobs retained per year
Encourage local units of government to adopt building codes	Provide information	CSDED, Local Units of Governments	Local Funds, GOED, EDA	January 2021 - December 2021	To reduce or eliminate long-term risk to people and property from natural hazards and their effects	High	Est. 2-3 Jobs Created/Retained per year
Work with local emergency managers and units of government to secure financing for repair of critical infrastructure	Attend meetings Provide Information Prepare Applications	CSDED, Local Units of Governments, SD OEM, FEMA, SDDOT, NRCS	RD, FEMA, SDDOT, NRCS, Local Funds, GOED	January 2021 - December 2021	To restore services and economic vitality	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 4 jobs created/retained per year
Encourage property owners to work with SBDC and local financial institutions to secure financing for reopening and/or facility improvements as a deterrent to natural disasters	Provide Information	CSDED, SBDC	Local Funds, GOED, EDA	January 2021 - December 2021	To restore services and economic vitality	High	Est. 2 jobs created/retained per year
Encourage county emergency managers to have a plan for activating a long-term recovery committee should a disaster occur	Attend Meetings Provide Information	CSDED, County Emergency Managers	FEMA, SD OEM, Local Funds	January 2021 - December 2021	To restore services and economic vitality	High	*Number of jobs created/retained varies dependent on scope of project(s) Est. 2 jobs retained per year
Planning and Research	Major Activities	Participating Partners (Lead Agency)	Possible Funding Agency(s)	Target Date	Objective	Priority	Jobs
Provide technical assistance to local planning commissions in the areas of land use planning and zoning activities.	Attend Meetings	CSDED, Local Units of Governments	EDA, GOED, Local Funds	January 2021 - December 2021	Enhance land use and special purpose planning activities	Medium	Est. 2 jobs retained per year
Enhance the region's census and business information resources via mapping applications.	Gather Materials Attend seminars Provide information via website, newsletters, on-site	CSDED, Board Members, SDSU Census Center, Census Bureau, SBDC	Local Funds, GOED, EDA	January 2021 - December 2021	Enhance land use and special purpose planning activities	Medium	Est 2 Jobs created/retained per year
Identify unmet needs.	Survey local communities and citizens to determine unmet needs. Coordinate meetings to identify needs	CSDED, Economic Development Corporations, Chambers of Commerce, Local Businesses, Local Units of Government	EDA, GOED, Local Funds	January 2021 - December 2021	Enhance land use and special purpose planning activities	Medium	Est. 3 jobs created/retained per year

Encourage continued development of Wakpa Sica Center to encourage cooperation between tribes and other entities	Attend meetings Provide Information	CSDED, Local Units of Government, Waka Sica Center	Local Funds, Tribal Gov. Funds	January 2021 - December 2021	Enhance land use and special purpose planning activities	Medium	Est. 2-4 Jobs Created/Retained per year
Technical and Management Assistance to Local Units of Government	Major Activities	Participating Partners (Lead Agency)	Possible Funding Agency(s)	Target Date	Objective	Priority	Jobs
Assist with personnel or financial management issues.	Assist in the updating of personnel policies. Assist in the development of job descriptions Research management issues and distribute information via mail and website	CSDED staff, Local Units of Government	EDA, GOED, Local Funds	As requested: January 2021- December 2021	Enhance the management capabilities of local governments	High	Est. 1-2 Jobs created/retained per year
Research/provide information to assist local units of government and others to access or deal with state and federal programs.	Research issues Distribute information to all member governments about issues.	CSDED staff and Local Officials, Economic Development Corporations, Local Service Providers	EDA, Local Funds, GOED	As requested: January 2021- December 2021	Enhance the management capabilities of local governments	High	Est 1 job created/retained per year
CSDED Management	Major Activities	Participating Partners (Lead Agency)	Possible Funding Agency(s)	Target Date	Objective	Priority	Jobs
Provide and/or attend leadership and technical training programs for both staff and board members.	Identify resources Attend conferences and training on management, GIS, land use planning, website development, etc. Arrange for experts to attend board meetings	CSDED Staff, Board Members/CEDS Members, SDHDA, SD Dept of Tourism GOED, NADO, EDA	SDHDA, GOED, NADO, EDA	January 2021 - December 2021	Enhance staff and board capabilities and structure	High	3.5 Jobs Retained
Maintain qualified staff. Develop staff support relationships.	Participate in statewide activities and training	CSDED, SD Planning Districts, SD Dept of Tourism, GOED, SDHDA, SDDENR	GOED, SDHDA, SDDENR, EDA, other opportunities as made available	January 2021- December 2021	Enhance staff and board capabilities and structure	High	3.5 Jobs Retained
Employ a minimum of 3.5 FTE's and enhance that number to meet member demands as finances allow	Maintain fully staffed office Explore options of expanding staff as demand requires	CSDED	EDA, Local Dues, GOED	January 2021 - December 2021	Increase/maintain staff to ensure provision of services	High	3.5+ Jobs Retained
Explore potential of internship program to support professional development as well as increase office capabilities	Contact university departments regarding potential internships.	CSDED staff, Board Members, Universities, SD Career Services/ Department of Labor	Universities, SD Career Services/ Department of Labor, EDA, GOED, Local Funds	January 2021 - December 2021	Increase/maintain staff to ensure provision of services	High	~1 job Created if established
Develop a membership fee schedule to keep pace with inflation and rising business costs	Gather/ information	CSDED Staff and Board members	Local	January 2021 - December 2021 (Reviewed Annually)	Stabilize long-term office financing	High	N/A
Continue contractual relationships with state and federal agencies. Development new contracts.	Identify work contracts and complete said work Identify new contract opportunities Develop staff capacity	CSDED staff and board, SDHDA, SDDENR, GOED, State Development, EDA, Rural Development, etc	SDHDA, SDDENR, GOED, State Development, EDA, Rural Development, etc	January 2021 - December 2021	Stabilize long-term office financing	High	4 Jobs Retained
Continue to provide contract work to local members and others, especially in the area of project administration.	Work with local project sponsors and funding agencies Prepare contracts Train staff in administrative procedures	CSDED, Local Project Sponsors	CDBG, SDDENR, SDDOT, RD, EDA, HUD, GOED	As requested: January 2021- December 2021	Stabilize long-term office financing	High	4 Jobs Retained

Appendix A

CSDDED NEWS

CSDDED

Central South Dakota
Enhancement District

"Assisting Communities, Businesses, and Individuals in Achieving their Highest Economic Potential"

Director's Notes

-David Reiss, Executive Director

Taking on the leadership position at the Central South Dakota Enhancement District this past year has given me an opportunity to help guide our member municipalities and counties forward on their important local works. The District has assisted communities in executing new ordinances and zoning regulations, with applying for new financing for needed public works projects and to provide administrative services for those projects receiving funding. The District has also been working to obtain grant funding for high need infrastructure and helped our members begin planning for future needs and potential disaster events. While I have tackled this role with energy and dedication, I know that we can look to do more for our members and meet their needs beyond what our normal role has been. With an eye on the future, the District's next Board meeting will begin a dedicated process to examine our role in the region and learn from our members what their needs are now and in the future.



On March 26 CSDDED board members and guests will be gathering for a strategic planning meeting. This planning meeting is to develop our future strategy in the areas of Economic Development and organizational priorities. CSDDED is not JUST a planning district that helps with government project development and administration; our desire is to be responsive to the direction we are provided by our Board of Directors and economic development practitioners within the area and develop new ways to serve. CSDDED strives to assist in making our region stronger, healthier and attractive to investors, employers and the work force. Our ultimate goal is to "improve the quality of life within Central SD" and we look forward to meeting with you and developing new, responsive plans for the future.

Best Regards,

David Reiss

Strategic Planning Survey

Please take a moment to assist us to prepare for our strategic planning meeting by taking the survey at <https://www.surveymonkey.com/t/3JHP9RG>

Thank you for your assistance!

Winter 2020

Inside this issue:

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EVENTS:

- March 26th
CSDDED Board & Strategic Planning Mtg.– Pierre
- April 1st
FEMA Regional Disaster Recovery Forum-Pierre
- April 21st
GOED Annual Forum –Rapid City
- May 14th
SD Planners Association Workshop –Oacoma
- June 22nd
CSDDED Board Mtg. & Regional SDDOT STIP Mtg.– Pierre

GF&P Public Outdoor Recreational Grant Opportunities

There are 2 grant programs available that offer grant assistance for park and trail type projects:

The first program is the Recreational Trails Program (RTP). This program provides funds for both motorized and non-motorized trail projects that provide public benefit. Eligible projects would include trail maintenance and restoration, trailhead facilities, trail construction equipment, new trail construction, lease or easement acquisition and education projects. Eligible applicants include local governments, nonprofit trail organizations, Federal Agencies and Tribal governments. These grants come in the form of a reimbursement at a rate of 80% of the project cost up to the approved grant amount. The application cycle is currently open and has an application deadline of April 17, 2020. The grant manual and application are available at: <https://gfp.sd.gov/parks/>. Funding for the RTP grant program comes to the State from the Federal Highway Administration (FHWA).

The second program is the Land and Water Conservation Fund (LWCF). This program provides funds for public outdoor recreation projects that meet goals identified in the Statewide Comprehensive Outdoor Recreation Plan (SCORP). Eligible applicants include cities, counties, townships and Tribal governments. These grants come in the form of a reimbursement at a rate of 50% of the project cost up to the approved grant amount. There will be an application opening later this year. The LWCF grant manual, application and the SCORP will be available at: <https://gfp.sd.gov/parks/>. Funding for the LWCF grant program comes to the State from the National Park Service (NPS).

For questions on either of these grant programs feel free to contact Randy Kittle at 605.773.5490 or randy.kittle@state.sd.us.

Governor's House and Housing

Governor's Houses are being placed throughout the central part of South Dakota!

In 2019, CSDED had 14 new purchase agreements and five houses set within our territory of the state. CSDED covers a territory with nine counties: Corson, Dewey, Haakon, Hughes, Hyde, Jones, Stanley, Sully and Ziebach. There are more that will be sited in the up and coming months.

Income qualifications:

- For individuals and couples, household income cannot exceed \$52,710. For families of three or more, household income cannot exceed \$60,240.
- For individuals and families under the age of 62, net worth must be less than \$90,000 and less than \$70,000 in liquid assets.
- For individuals and families age 62 and older, net worth must be less than \$175,000 and less than \$100,000, in liquid assets.
- The house must be placed within the state of South Dakota, be used as the homebuyer's only residence, and be owned by the individual(s) living in the home.

Our members are our biggest assets when it comes to housing in your communities. If you know of anyone in your community that would qualify for a Governor's House, please pass on our contact information or send them to our website.

<https://csded.org/>



New GH placed in Eagle Butte.
Photo courtesy of Four Bands Community Fund

Overcoming this Winters Illnesses

Winter finds many people avoiding the outdoors by staying cooped up in close and confining spaces. This leads to shared germs and lowers the bodies systems to fight off illnesses. But what can we do to improve the system's ability to fight?

We all know to stay home when were sick and wash, wash, wash our hands, avoid people who are sick and don't touch your face! But what other basic things should we be doing to keep our health up and avoid being sick.

Sleep! Getting enough sleep is important for a boosted immune system. Health experts recommends between 8 to 10 hours of sleep a day to keep your body in germ fighting shape. When we rest our bodies are working to rejuvenate its self.

Hydration! Are you drinking enough to flush all the toxins and germs right out of your system? Health experts will say about 13 cups for men and 9 cups for women but it also depends on how active you are and what your body needs. Every person has different needs based on climate, age, lifestyle and medical conditions.

Working out! What better way to flush the system than to sweat it out! Just going for a walk on a bright day is a great way to clear the cobwebs after being cooped up inside for a time.

That Apple a day... well there are foods out there that are awesome little sources that support your immune system. Garlic, onions, lemons, and mushrooms, all the good stuff, right?? Not always the first choice but getting fresh fruits and vegetables can give your body a fighting chance.

Stay Positive! Researchers have found that thinking positive thoughts, smiling, laughter, playing with a pet and other pleasurable activities helps to boost the immune system.

CSDED Welcomes New Board Members

The CSDED Board has welcomed three new board members in the last year. In an effort to bring fresh ideas and diversity on to our board, we have been methodically choosing individuals to round out the CSDED Board and CEDS committee. Some individuals have been recommended to us and some we have found based on their talents, passion for and their knowledge of Economic Development.

Chris Maxwell of Maxwell Consulting of Ft. Pierre and Executive Director at Capitol Area Campus joined us as a member at large in 2019. We look forward to the insights he will bring to CSDED.

Marc Benoist is the Director at the Cheyenne River Sioux Tribe Office of Planning and Economic Development providing a unique tribal perspective of Economic Development to the District.

Ernest Weston is the new Director of Planning and Economic Development at the Oglala Sioux Tribe in Pine Ridge. As much as we will be learning from his fresh insights; as a new director, Ernest will be learning much from us.

We look forward to the new ideas and fresh outlook as we set out to plan the next chapter of CSDED at our March 26th Board and Strategic Planning Meeting.

Please take a moment to assist us to prepare for our strategic planning meeting by taking the survey at <https://www.surveymonkey.com/r/3JHP9RG>

Recent Funding:

- Haakon County Court House Project has received funding from the Outside Deadwood Grant (February 2020)
- The City of Blunt has received \$657,000 for Drinking Water Improvements from SD-DENR (January 2020)
- The City of Timber Lake has received a \$8,000 Small Community Planning Grant from SD-DENR to evaluate the drinking water system (February 2020)
- The City of Onida has received a \$5,746,000 funding package from SD-DENR for improvements to the drinking water and wastewater systems. (June 2019)

The CSDED newsletter pertains to items of interest to CSDED members and those we serve. This letter is funded in part by the Economic Development Administration, US Department of Commerce.

Application Deadlines:

NOW is the time to be researching and preparing applications for projects not the 11th hour of the last day.

April 1st

CDBG – GOED
Drinking Water SRF – DENR
Clean Water SRF – DENR

April 15th

Industrial Park Grant –SDDOT
Agri-Business Grant –SDDOT

May 18th

BUILD Grant- USDOT

June 2nd

Outside Deadwood Historic Preservation Grant

July 1st

Drinking Water SRF –DENR
Clean Water SRF – DENR

2020 CSDED Officers/Executive Committee

Vikki Day, Chairwoman, Highmore
Bill Abernathy, Vice-chairman, Hughes County
Gloria Hanson, Sec/Treasurer, Fort Pierre
Ron Van Den Berg, Hyde County
Krysti Barnes, Jones County

CSDED

Central South Dakota
Enhancement District

TO:

3431 Airport Road, Suite 3.

PO Box 220, Pierre, SD 57501

Tel: 605.773.2780

Email: enhancement@csded.org Website: www.CSDED.org

CSDDED NEWS

CSDDED
 Central South Dakota
 Enhancement District

"Assisting Communities, Businesses, and Individuals in Achieving their Highest Economic Potential"

Director's Notes

-David Reiss, Executive Director

The past four months have impacted our world in ways not experienced in any of our lifetimes; public health and economic resiliency concerns have become intertwined and communities have had to adapt to an ever-changing risk to ourselves, our loved ones, and our neighbors. Throughout the pandemic response implementations and physical closures of schools, businesses, and government offices, South Dakotans have adapted to changes attributed to COVID-19 with resilience and remained dedicated to employing a moderate response to coronavirus impacts.



The District has remained open and has continued to provide vital resources to our members in Central South Dakota and remains committed to assisting our membership of local governments to address their needs, especially during these difficult times. I invite you to contact the District if you need assistance addressing the public needs of the communities you serve and look forward to working with each of you to meet the challenges we face in Central South Dakota during these uncertain times.

Best Regards,

David Reiss

COVID Recovery Fund

The SD Local Government COVID Recovery Fund (CRF) is a reimbursement opportunity designed to assist municipalities and counties recover unexpected expenses related to the COVID-19 Pandemic facilitated by the CARES Act and administered by the State of South Dakota. The State has contracted CSDDED to be the main contact to assist the communities in our assigned area with questions about what should be submitted and what are eligible expenses. The guidance on the eligible expenses is liable to change on a regular basis.

Please check with the CSDDED staff for current guidance and clarification of what is an eligible expense. The CSDDED staff is given further guidance and updates on a weekly basis from the State of SD Bureau of Finance Management.

Summer 2020

Inside this issue:

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Summertime Fun Tips	2
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FEMA's BRIC Program	3
Housing Update	3

Did you know:

GOED has received a CARES Act CBDG allocation.

More information to come...

Summertime Fun Tips

The country is opening back up and we are looking for our next adventure this summer. We are traveling to see places and people, but we want to stay healthy. There are many ways to maintain our health as we visit our favorite destinations as well as our loved ones.

1. A summer survival kit! This kit is loaded with the basic summer necessities that you take with you to the park or on a trip. Those necessities may include sunscreen, bug spray, allergy medications, extra water, hand sanitizer, baby wipes (trust me these babies are a practical go to for any survival kit), snacks and a first aid kit! This summer you may include a few extra items like masks, hand sanitizer, and maybe a to-go pack of Clorox wipes.

2. Continue to practice preventive practices when going out. Consider the number of people you may be around. Can you maintain the 6 foot of social distance from those not in your chosen circle? Will you be indoors or outside, and how long will you be spending with these people? Consider wearing a mask to protect the people you will be around and continue to wash your hands or use hand sanitizer. Being aware of your health status, your home community's situation as well as the situation within the community you will be visiting will also assist you in determining if it is healthy for you to go out or travel. Check the local and state guidelines and health department sites, as well as the Centers for Disease Control for more preventative practices and guidelines.

3. Hydrate! Fun in the sun is always on a summer activity list. Be prepared by having extra water on hand and taking frequent drinks if you're going to be enjoying an outdoor activity. Don't forget to layer on the sunscreen. The FDA recommends a minimum of 15spf broad band to block the UV A and B rays from the sun.

A great place to gather more information on travel and guidelines concerning your next adventure, visit www.CDC.gov and the local state department of health website of the location you plan to visit. Enjoy your summer adventures and live life to the fullest! Happy summer!

Looking Ahead to Funding Deadlines:

August 1st

- BIG Grant Application -SDDOT

- Transportation Alternatives Application -SDDOT

September 1st

- Preservation B.I.G. deadline -SDDOT

November 8th

- Land and Water Conservation Fund

October 1st

- CDBG fall deadline -GOED
- State Water Plan app - DENR
- Drinking, Clean Water SRF fall deadline - DENR
- Deadwood Fund Grant - SDSHS
- National Trust Preservation Grant -National Historical

*Watch for FEMA BRIC Program NOFO and application period.

July 2020

Page 3

Building Resilient Infrastructure and Communities

FEMA's Pre-Disaster Mitigation program is being replaced with a new Building Resilient Infrastructure and Communities (BRIC) program set to roll out later this summer and the opportunity to apply later this fall. The staff at Central South Dakota Enhancement District is participating in weekly trainings to learn about this new FEMA program. The BRIC program is still a pre-disaster mitigation planning program that reduces the risks communities face from disasters and natural hazards. BRIC moves toward having a research supported proactive Investment in community resilience.

The BRIC program guiding principles are capability- and capacity- building; encouraging and enabling innovation; promoting partnerships; enabling large projects; maintaining flexibility and providing consistency.

These guiding principles help to shift the focus of the pre-disaster mitigation to projects that are innovative in design, partner well with other funding sources and offer multiple benefits to a community as well as the reduction of risk. The scope of projects that could be funded is widened to include infrastructure projects and the lifelines of the community. As these webinars continue, the staff at CSDED will be equipped to help you plan your projects and be ready to apply when the grant application period opens.

New Guidelines for Governor's House Program

In April, South Dakota Housing Development Authority released new information for income guidelines and the purchase prices of the Governor's Houses.

For individuals and couples, household income cannot exceed \$54,460. For families of three or more, household income cannot exceed \$62,240.

The Purchase price of a two bedroom house is now \$50,200 (+sales tax),

The Purchase price for a three bedroom house is now \$57,900 (+sale tax).

It has been an exciting year for the people we have assisted with purchasing their new Governor's Houses so far. South Dakota Housing Development Authority has placed six new Governor's Houses within the area covered by CSDED since the New Year and eight new purchase agreements have been signed by individuals and families and are slated to be delivered later this year or early next.

If you know of anyone who may qualify for a Governor's House please have them contact Malinda Hetzel at CSDED. (605)773-2780 or email enhancement@csded.org



Recently placed Governor's House in Ft. Pierre.



New Governor's House Rental in Pierre.

CSDED Events:

- August 20th CSDED board meeting
- September 3rd–7th SD State Fair
- September 7th closed for Labor Day
- October 13th– 14th SDHDA Housing Conference

The CSDED newsletter pertains to items of interest to CSDED members and those we serve. This letter is funded in part by the Economic Development Administration, US Department of Commerce.

The staff of CSDED hopes you and yours has a safe and healthy summer, enjoying your favorite summertime activities!

Sincerely,

*David, Paul, Jennie
and Malinda*



2019 CSDED Officers/Executive Committee

Vikki Day, Chairwoman, Highmore

Bill Abernathy, Vice-chairman, Hughes County

Gloria Hanson, Sec./Treasurer, Fort Pierre

Ron Van Den Berg, Hyde County

Krysti Barnes, Jones County

CSDED

Central South Dakota
Enhancement District

TO:

3431 Airport Road, Suite 3.

PO Box 220.Pierre, SD 57501

Tel: 605.773.2780

Email: enhancement@csded.org

Website: www.CSDED.org

CSDDED NEWS



"Assisting Communities, Businesses, and Individuals in Achieving their Highest Economic Potential"

Director's Notes

-David Reiss, Executive Director

Over the past several months, the Central South Dakota Enhancement District has adapted to a rapidly changing world in the face of COVID-19. We have worked with our members to support their efforts to maintain vital government services, ensuring that members of the public and businesses were able to continue to rely upon local governments during a pandemic. Throughout that process, the Planning District has taken on a large number of works to support your projects as members within the CSDDED area.



- We have commenced several FEMA Pre-Disaster Mitigation Plan updates for District members
- CSDDED has worked with the State and local governments throughout Central South Dakota in accessing COVID-19 response expense reimbursements via the Local Government Relief Fund
- CSDDED has accepted a significant EDA grant to assist the District in conducting efforts to combat the effects of COVID-19 within the District. More on this set of work will be forthcoming in our next newsletter
- We have applied for or assisted communities to recently obtain awards and financing for several pressing public works projects including wastewater, drinking water, and transportation projects

Our staff is grateful for the opportunity to support our member's works to maintain government service provision during this trying and interesting time. We thank you for the opportunity.

The coming year will bring new challenges, new projects, and new opportunities for our staff at CSDDED to assist members in their efforts to improve their communities and serve their neighbors and friends in counties and cities across Central South Dakota. We look forward to working with members of the District and our many partners to collectively improve the quality of life within Central South Dakota.

I want to wish you all a safe and happy fall season.

Best Regards,

David Reiss

Building Resilient Infrastructure and Communities
 January 29
 BRIC is a new FEMA pre-disaster hazard mitigation program that replaces the existing Pre-Disaster Mitigation (PDM) program.

Fall 2020

Inside this issue:

EDA Announcement	2
Deadlines	2
Fall activities and mental health	3
Office Events	4

Special points of interest:

EDA announces Award for CARES Act award for CSDDED.

GOED -Economic Development Partnership deadline



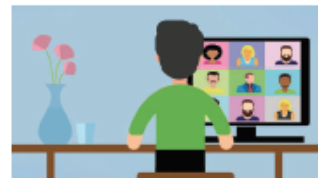
EDA Grant Announcement

On August 26, 2020, the Central South Dakota Enhancement District was awarded a \$398,677 EDA CARES Act Recovery Assistance grant to help the District respond to the coronavirus pandemic affecting our region.

The scope of work that CSDDED is undertaking as a requirement of this grant is (1) the development of a regional economic response and resiliency plan that will be tied to our current Comprehensive Economic Development Strategy, (2) the funding of technology and staff support to respond to these activities related to the response and resiliency plan and (3) the ability to provide technical assistance to local governments and small businesses with maintaining vital functions.

The full announcement can be found at:

<https://www.eda.gov/news/press-releases/2020/08/26/sd-edd.htm>



Funding Deadlines

October 1st

CDBG fall deadline –GOED
 State Water Plan app - DENR
 Drinking, Clean Water SRF fall deadline-
 DENR
 Deadwood Fund Grant – SDSHS
 National Trust Preservation Grant –National
 Historical
 Transportation Alternatives Application -
 SDDOT

October 15th

B.I.G. Fund Deadline
 Industrial Parks Grant –SDDOT
 Agri-Business Grant -SDDOT

October 31st

Local Infrastructure Improvement Program
 fall deadline – GOED
 Economic Development Partnership Program
 fall deadline –GOED

November 2nd

Renewable Energy for America Program –RD



Economic Development Partnership Program

Deadline October 31,2020

A SD GOED grant for non-profit development corporations, local governments and other political subdivision of the state on a matching basis to fund new staff, elevate existing part-time staff, commence or replenish your revolving loan fund and assist with equipment and training needs.

Fun Fall Activities that Boost Mental Health

It's still warm, but its hoodie season! This season that has us preparing for winter hibernation but we are social creatures and not bears. We don't need to hibernate! Fall is a great time to enjoy some fall activities to keep and continue to boost our wellbeing.

A few ideas:

- Go for a drive to take in the change of the season, but find a spot to get out of the car to take a short walk to really take it all in. Enjoy the beauty of the colors, the change in the smell and the crispness of the air as you walk about.
- Schedule a day hike in the hills or along one of the many waterways local to your area as a day of reflection to gather your thoughts and set some personal goals.
- Get out your binoculars and watch for the various birds that are migrating south. Stretch your mind to identify these birds.
- Take a day to decorate your house for the season. Bring some of the season in to enjoy.
- Make a fall themed dish for dinner using seasonal fruits and veggies like apples, winter squash or pumpkins (not just for carving). Not only tasty but full of nutrients our bodies need for the change of the season!
- Don't forget Oktoberfest, Halloween and Thanksgiving! These fantastic social events are a great way to reconnect with friends and family as well as build up our mental health.
- BONFIRES, tailgating and hoodies! No need to say more!
- Volunteer for a local cause or give back to the community.

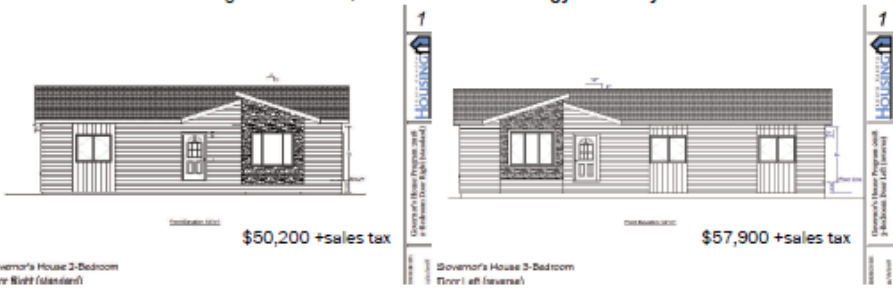
Some office staff favorites:

- Motorcycle ride through the Black Hills for Paul.
- Seasonal baking for Jennie.
- Blood drives!
- An elk hunting trip for David.
- Bicycle ride for Jennie.
- A day of pickleball tournaments with friends for Malinda.
- A day on the golf course for Paul.
- A day-drive though the local back roads to enjoy the season and watch the harvest for Malinda.

Don't forget to drink plenty of water, enjoy lots of sunshine and fresh air.



[Governors House Program](#) advantages: **affordable price tag**—including the opportunity to **live independently**; the ability for community developers to **group the homes** into twos, threes and fours (or [DakotaPlex](#) models) to provide more affordable housing for their areas; and the structure's **energy-efficiency**



Model Name	Price
Governor's House 3-Bedroom Dove Nest (standard)	\$50,200 + sales tax
Governor's House 3-Bedroom Trove	\$57,900 + sales tax

CSDDED Events:

- October 12th
Office closed for Native American day
- October 13-14th
SDHDA Housing Conference
- October 22nd
CSDDED Board meeting, TBA
- November 26th–27th
Office closed for Thanksgiving Holiday

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 Email: enhancement@csted.org Website: www.CSDDED.org

TO:



C S D E D N E W S

C S D E D
 Central South Dakota
 Enhancement District

"Assisting Communities, Businesses, and Individuals in Achieving their Highest Economic Potential"

Director's Notes

-David Reiss, Executive Director

With the holiday season upon us, I am mindful that even during difficult times we as a District and region have much to be thankful for. Throughout the COVID-19 pandemic, our member governments and the District staff have been resourceful and adaptive to changing times in order to maintain critical government service delivery to the citizens of Central South Dakota. Without the resourcefulness and hard work of District members and community leaders, the effects of the pandemic and economic pressures it has created could have wreaked incredible havoc on local businesses, community resources, and ultimately our cities and communities as a whole. While our communities and healthcare systems grapple with the significant cost and human impact of this pandemic, your work to adapt and maintain critical government services throughout this event gives us all hope and we at the District thank you.



The coming year will bring new challenges, new projects, and new opportunities for our staff at CSDED to assist members in their efforts to improve their communities and serve their neighbors and friends in counties and cities across Central South Dakota. Hopefully we can look back on 2020 and reflect upon this difficult year as an opportunity to cherish those who have been impacted or lost to COVID-19 and as a chance to develop strong mitigation plans to reduce future impacts from incredible issues such as the Coronavirus pandemic. We look forward to working with members of the District and our many partners to collectively improve and maintain the quality of life within Central South Dakota.

I want to wish you all a safe, healthy, and prosperous holiday season.

Best Regards,

David Reiss

Request for Procurement
 December 21, 2020 by 5PM CST
 CSDED is seeking bids for a COVID-19
 Regional Planning Contractor
 Please visit
www.csded.org/requests-for-proposals
 For full project description.

Christmas 2020

Inside this issue:

Project Awards	2
Deadlines	2
Local Gov. CARES Act CRF update	3
Gov. House update	3
Events	4

Special points of interest:

- ◆ \$4.1 million claimed from the CARES Act Local Government Coronavirus Reimbursement Fund for Central South Dakota.
- ◆ Future Project Deadlines





Awarded Project Funding

This year Central South Dakota Enhancement District has prepared many applications for funding for various different water, waste water, storm drainage, transportation and building projects as well as many Pre-Disaster Mitigation Planning projects. Central South Dakota Enhancement District staff would like to congratulate the communities of Fort Pierre and Pierre on their waste water improvement awards from DENR, Blunt for their drinking water award from DENR, Isabel (wastewater) and Timber Lake (wastewater and drinking water) for their Small Community Planning Grant for engineering studies that has been granted from DENR, Blunt for their funding for a storm sewer project from HUD through the CDBG program, and CSDED for their Economic Development Partnership Program award through GOED to establish a regional revolving loan fund.

Please see below for a list of upcoming deadlines as the district would like to get a jump on putting together a meaningful application for your next project.

Funding Deadlines:

January 1st
 Drinking Water SRF -DENR
 Clean Water SRF - DENR

January 2nd
 B.I.G. Rehabilitate or Replace Applications due
 -SDDOT

January 18th
 Outside Deadwood Grant -SD Historical

January 29
 Building Resilient Infrastructure and Communities -FEMA (due at Federal)

January 31st
 Local Infrastructure Improvement Program -
 GOED

February 1st
 Deadwood Preservation Fund Grant-SD Historical Society

February 26th
 Rural Business Development Grants -Rural Development

March 31st
 Rural Energy for America Program -RD

Local Infrastructure Improvement Program

JANUARY 31

The SD GOED Local Infrastructure Improvement Program provides grants to local development corporations, tribal governments, municipalities, counties, or other political subdivisions to construct or reconstruct public infrastructure associated with an economic development project.

April 1st
 CDBG - GOED
 Drinking Water SRF - DENR
 Clean Water SRF - DENR

ANYTIME/REVOLVING
 Community Facilities - RD
 SEARCH -RD
 Small Community Planning Grant - DENR
 LWCF - outdoor recreational facilities -SDGF&P

Request for Procurement

December 21, 2020 by 5PM CST

CSDED is seeking bids for a COVID-19 GIS/Website Resource Development Contractor

Please visit

www.csded.org/requests-for-proposals

For full project description.

Reimbursements for Local Governments Update

In June, the State allocated \$200,000,000 to Local Governments from the CARES Act as a reimbursement opportunity to assist municipalities and counties to recover unexpected expenses related to the COVID-19 pandemic. Just over \$9.5 million was allocated to 38 units of local governments within and surrounding the Central South Dakota Enhancement District. The funds were allocated based on population to offset financial impacts of mitigating the effects of the pandemic in communities throughout the region. Of the \$9.5 that was allocated, \$4.1 million has been claimed to date (12/10/2020). Of the thirty-eight entities assigned to the District by the SD Bureau of Finance and Management, twenty-five have received reimbursement for claims. The final program expenditure deadline of December 30, 2020 is looming and many entities are diligently submitting claims. We commend our local governments for the diligence this work has taken. We encourage you to keep reaching out to CSDED for guidance and with your questions as we begin to close out this funding opportunity.

UPDATE from the Governor's House Program

Like many others, the Governor's House Program experienced a year of challenges in 2020. As demand for housing remained strong throughout the year driven by favorable interest rates, the Governor's House was no different. We've seen an increase of 25% for new orders this fiscal year not including some strong demand of DakotaPlex units and daycare facilities.

While demand has remained strong for 2020, the year has proven very difficult from a delivery and production standpoint. Many of our vendors experienced production delays which has made getting material difficult at times. Along with those supply chain issues, as many of you are aware, we experienced an outbreak of the Covid-19 pandemic at the Mike Durfee State Prison this fall. With that outbreak we were without our inmate workers and apprentice students for most of a month and half, from mid-October into the first week of December. We are now to a point on December 4th where most of our production crews and supervisors are back to work full time and working diligently to get production back on track.

With these challenges, SDHDA has announced an increase of the approximate lead time for new orders of Governor's Houses to 220 days from approval. For those customers who have already ordered homes, SDHDA staff is notifying them of delays and potential lead time increases.

SDHDA and the Governor's House Program wishes everyone a Merry Christmas and Happy New Year. We're all looking for an exciting 2021 to put the challenges of 2020 behind us.

Mike Harsma,
Director, Single Family Development
South Dakota Housing Development Authority



Governor's House placed East of Pierre on December 8th

CSDDED Events:

December 24-25

Office Closed for Christmas
Holiday

December 31

CEDS update Due date

January 1

Office closed for New Years day

January 18

Office closed for Martin Luther
King Jr. Day

February 15

Office Closed for Presidents day

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Happy Holidays!

The staff of CSDDED would like to wish you and yours a happy and healthy holiday season!

Merry Christmas!

David, Paul, Jennie & Malinda



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TO:

Appendix B

Current/Potential Project List

Current / Future Potential Projects

A listing of potential projects that have been identified throughout the region. While, it would be irrational to believe all of these projects will be able to be undertaken due to a variety of factors ranging from local financial capability, changing of local decision makers, and even natural disasters, it is still valuable to compile a list of potential projects that have been identified. The Central South Dakota Enhancement District will continue to work closely with each of the following communities to support economic development through these, and various other projects that may arise in the coming years. It should be noted, that with little prior engineering for a majority of these projects, it is almost impossible to estimate total jobs created/saved for the potential projects.

Potential Project List					
<i>Projects in this list may be undertaken if funding becomes available</i>					
County	Entity	Project	Target Completion Date	CEDS Goal	
Haakon	Haakon County	Road/Highway Improvements	Annually	Community Development	
		Drainage Improvements	Annually	Community Development	
		Update Hazard Mitigation Plan	2022	Disaster Preparedness and Community Resiliency	
		Emergency Operations Plan Update	Annually	Disaster Preparedness and Community Resiliency	
		Courthouse Interior/Window Improvements	2018+	Community Development	
		Courthouse Drainage Improvements	2018+	Community Development	
		Five-Year Road and Bridge Plan Update	Annually	Planning and Research	
	Midland	Street Improvements	Annually	Community Development	
		Drainage Improvements	Annually	Community Development	
		Museum Improvement Project	2021+	Community Development	
	Philip	Street Improvements	Annually	Community Development	
		Drainage Improvements	Annually	Community Development	
		Wastewater Improvements	Annually	Community Development	
	Hughes	Hughes County	Road/Highway Improvements	Annually	Community Development
			Drainage Improvements	Annually	Community Development
Update Hazard Mitigation Plan			2022	Disaster Preparedness and Community Resiliency	
Emergency Operations Plan Update			Annually	Disaster Preparedness and Community Resiliency	
Cow Creek/Spring Creek Infrastructure Development			2024	Community Development	
Blunt		Street Improvements	Annually	Community Development	
		Drainage Improvements	2023	Community Development	
		City Park Improvements	2019+	Community Development	

		Drinking Water System Improvements	2022+	Community Development
		Wastewater Treatment System Improvements	Annually	Community Development
	Harrold	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
	Pierre	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Sanitary Sewer Improvements	Annually	Community Development
		Water System Improvements	Annually	Community Development
		Electrical System Improvements	Annually	Community Development
		New City Pool Facility	2022+	Community Development
		Airport Improvements	2021	Economic Development
		Boys and Girls Club Improvements	2020	Community Development
	New Event Facility	2024+	Community Development	
Hyde	Hyde County	Road/Highway Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Update Hazard Mitigation Plan	2022	Disaster Preparedness and Community Resiliency
		Emergency Operations Plan Update	Annually	Disaster Preparedness and Community Resiliency
		Courthouse Improvements	2018	Community Development
		Zoning Ordinance Update	2019	Community Development
	Highmore	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Tornado Shelter at Park	2018	Disaster Preparedness and Community Resiliency
		Auditorium Improvements	2018	Community Development
		City Pool Improvements	2023	Community Development
		Zoning Ordinances	2020	Planning and Research
Jackson	Jackson County	Road/Highway Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Hazard Mitigation Plan	2023	Disaster Preparedness and Community Resiliency
		Emergency Operations Plan Update	Annually	Disaster Preparedness and Community Resiliency
		Enhance 911	2018	Disaster Preparedness and Community Resiliency
		Library	2023+	Community Development
		GIS Training & additional dataset development & Updating of parcel geo-database Ultra-CAMA equalization system	Annually	Technical and Management Assistance
	Belvidere	Street Improvements	Annually	Community Development

		Drainage Improvements	Annually	Community Development
	Kadoka	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Housing	2017	Economic Development
		EMS/Fire Hall Expansion	2015	Disaster Preparedness and Community Resiliency
		City-wide Beautification Efforts	Annually	Community Development
		Sanitary Sewer Improvements	2023+	Community Development
		Ordinance Updates	2021+	Community Development
	Interior	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Emergency Warning System	2018+	Disaster Preparedness and Community Resiliency
City Park Improvements		2020+	Community Development	
Jones	Jones County	Road/Highway Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Update Hazard Mitigation Plan	2020	Disaster Preparedness and Community Resiliency
		Emergency Operations Plan Update	Annually	Disaster Preparedness and Community Resiliency
		Fire Hall Expansion	2022+	Disaster Preparedness and Community Resiliency
	Draper	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Auditorium Improvements	2017+	Community Development
		Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
Murdo	Sidewalks/Recreation Improvements	2017+	Community Development	
Stanley	Stanley County	Road/Highway Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
				Disaster Preparedness and Community Resiliency
		Update Hazard Mitigation Plan	2022	Disaster Preparedness and Community Resiliency
		Emergency Operations Plan Update	Annually	Disaster Preparedness and Community Resiliency
		Create Parcel Geo-database for Equalization	2019	Technical and Management Assistance
		Fairground Improvements	Annually	Community Development
	Ft Pierre	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development

		Sanitary Sewer Improvements	Annually	Community Development
		Storm Sewer Improvements	Annually	Community Development
		Wastewater Treatment System Improvements	2021+	Community Development
		Housing	Annually	Economic Development
		Marina & Motel Development	2022+	Economic Development
		Recreation Improvements	Annually	Community Development
		Electrical System Improvements	Annually	Community Development
Sully	Sully County	Road/Highway Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Update Hazard Mitigation Plan	2022	Disaster Preparedness and Community Resiliency
		Emergency Operations Plan Update	Annually	Disaster Preparedness and Community Resiliency
		186 th Street Improvements	2019	Economic Development
		Courthouse Improvements	Annually	Community Development
		Agar	Street Improvements	Annually
	Drainage Improvements		Annually	Community Development
	Wastewater Treatment System Improvements		Annually	Community Development
	Park Beautification		Annually	Community Development
	Onida	Street Improvements	Annually	Community Development
		Drainage Improvements	Annually	Community Development
		Electrical System Improvements	Annually	Economic Development
		Water and Wastewater System Improvements	2022+	Community Development