

Improving NAS Care: State Collaboratives Can Do It Better

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Perinatal-Neonatal Quality Improvement Network of Massachusetts

GAPQC Annual Meeting, April 26, 2019



Goals

1. Convince you that state-based perinatal quality collaboratives (PQCs) are pretty awesome, and that you should join.
2. Convince you that together, we can make real improvements in the care of infants with neonatal abstinence syndrome (NAS).

Outline

1. A very brief background on NAS
2. NAS improvement efforts in Massachusetts
3. What state collaboratives can do
4. Improving NAS care through a collaborative



Disclaimers

I am definitely biased.

There are many ways to “do” a PQC.

There is a lot I’m going to try to cover,
and even more that I’m not.

I talk pretty fast.

1. A very brief background on NAS



Neonatal Abstinence Syndrome

- Postnatal withdrawal syndrome in newborns following intrauterine drug exposure
- Typically associated with **opioids**
- Develops in 42-94% of infants with in-utero exposure to opioids (old data)
- No clear relationship between dose of in-utero opioids and NAS severity
- “Neonatal abstinence syndrome” is not a great name

Neonatal abstinence syndrome
(NAS)

or

Neonatal opioid withdrawal syndrome
(NOWS)

Prenatal Substance Use in Pregnancy

	United States
Cigarettes	14.7%
Alcohol	11.5%
Illicit drugs including marijuana	8.5%
Marijuana	7.1%
Opioids (heroin or pain reliever misuse)	1.4%
Data from 2017 national survey (NSDUH, SAMHSA)	

Long-Term Outcomes

	Nicotine	Alcohol	Marijuana	Opiates	Cocaine
Short-term effects					
Fetal growth	✓	✓✓	✗	✓	✓
Anomalies	?	✓✓	✗	✗	✗
Withdrawal	✗	✗	✗	✓✓	✗
Neurobehavior	✓	✓	✓	✓	✓
Long-term effects					
Growth	?	✓✓	✗	✗	?
Behavior	✓	✓✓	✓	✓	✓
Cognition	✓	✓✓	✓	?	✓
Language	✓	✓	✗	-	✓
Achievement	✓	✓✓	✓	-	?

✓✓: strong effect

✓: effect

✗: no effect

?: no consensus

-: no data

NAS: Clinical Features

Neurologic	Autonomic	Gastrointestinal
Tremors	Sweating	Vomiting
Increased muscle tone	Nasal stuffiness	Diarrhea
High-pitched crying	Sneezing	Poor feeding
Irritability	Fever/temp instability	Uncoordinated sucking
Sleep/wake disturbances	Mottling	Dehydration
Hyperactive reflexes	Yawning	Failure to thrive

Other Features
SGA
Excoriations
Seizures

Timing of Symptoms	
Heroin	Within 24 hours
Methadone, buprenorphine	24 to 72 hours (up to 5-7 days)

Management (very basics)

Risk identification

- Screening
- Testing

NAS symptoms

- Standardized scoring scales

Non-pharm care

- Environment
- Rooming-in
- Breast-feeding
- Nutrition
- Individualized

Pharmacologic management

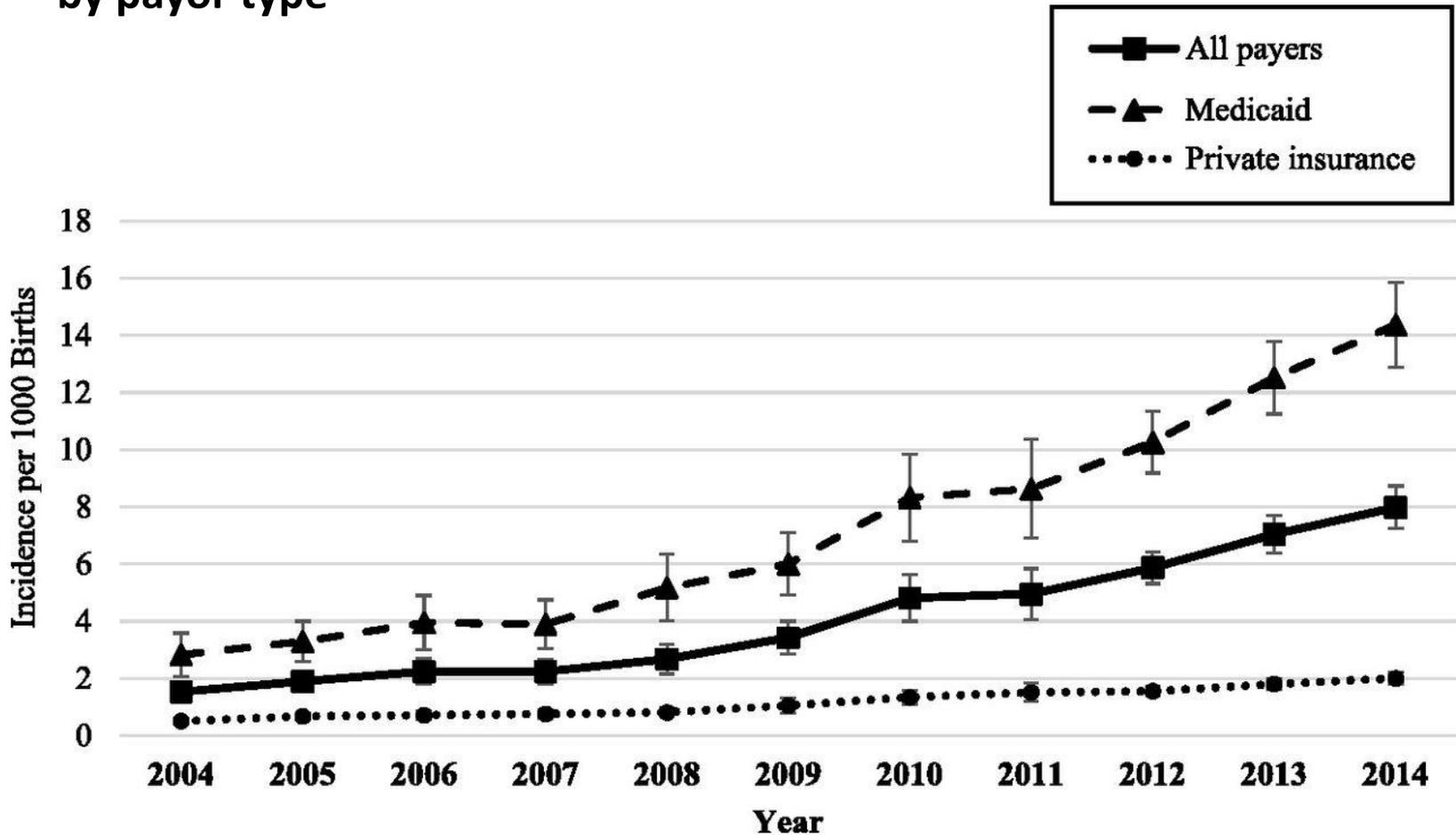
- Morphine
- Methadone
- Phenobarbital
- Clonidine

Family support

- Partnership
- Social work
- DCF
- Follow-up

Epidemiology

US Incidence of neonatal abstinence syndrome (NAS), 2004–2014, by payor type



Epidemiology

Neonatal Abstinence Syndrome per 1000 Hospital Births by US Census Division, 2012



US Census Division	NAS Rate per 1000 Births (95% CI)
New England	13.7 (12.5-14.5)
Middle Atlantic	6.8 (5.9-7.6)
East North Central	6.9 (6.0-7.8)
West North Central	3.4 (3.0-3.8)
South Atlantic	6.9 (6.3-7.4)
East South Central	16.2 (12.4-18.9)
West South Central	2.6 (2.3-2.9)
Mountain	5.1 (4.6-5.5)
Pacific	3.0 (2.7-3.3)

Fairly important and perhaps not-so-obvious take-home point #1:

We WANT to see the number of newborns with NAS increase, at least in the short term.

2. NAS improvement efforts in Massachusetts



Another disclaimer:

I am speaking on behalf of a BIG team.

2012-2015

2016-present

Improvement 1.0

- Focus on **neonatal abstinence syndrome**
- Primarily hospital-based teams
- Collaborations with DPH, BSAS, DCF, EI
- VON webinars, data audits, practice surveys, summits
- Standardizing practices, Finnegan scoring, pharm therapy, breast milk use, non-pharm care

NeoQIC!

Improvement 2.0

- Focus on **perinatal opioid use** (families)
- Primarily hospital-based teams
- Partnerships with HPC, AG, DPH, BSAS, DCF, EI, Moms Do Care, etc.
- QI training, REDCap database, data reports, practice surveys, toolkits, website, site visits, statewide summits
- Broader improvement

PNQIN!

Version 2.0: Goals

1. Identify opioid-use-disorder in pregnancy and insure women are in treatment, including MAT
2. Strive for family-centered care after birth, including rooming-in and use of non-pharmacologic care
3. Improve support and follow-up after discharge, including enrollment in early intervention

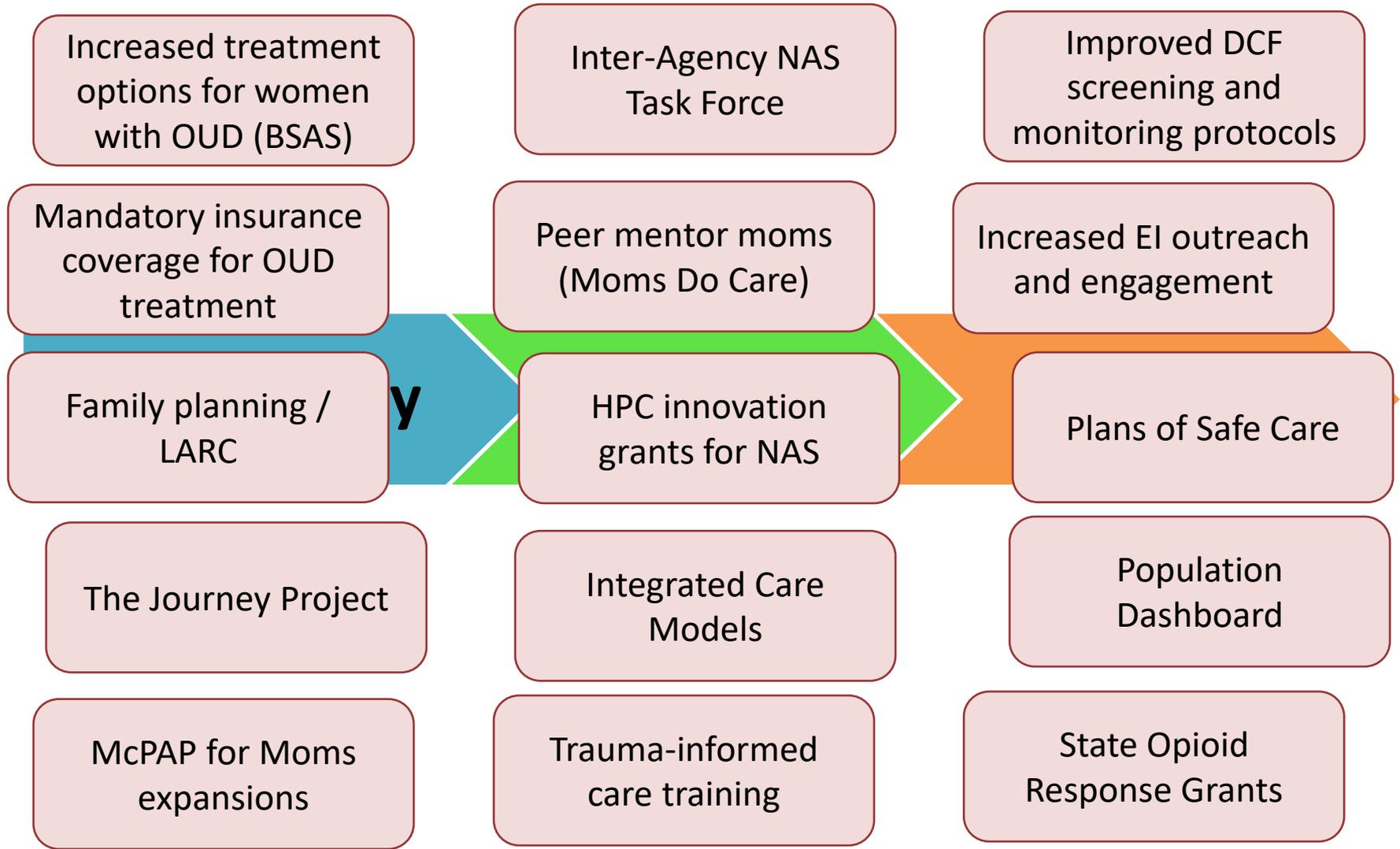
Pregnancy

Newborn

Infancy

We believe these goals will improve the long-term outcomes of opioid-exposed newborns and their families.

Statewide Efforts



Project Components

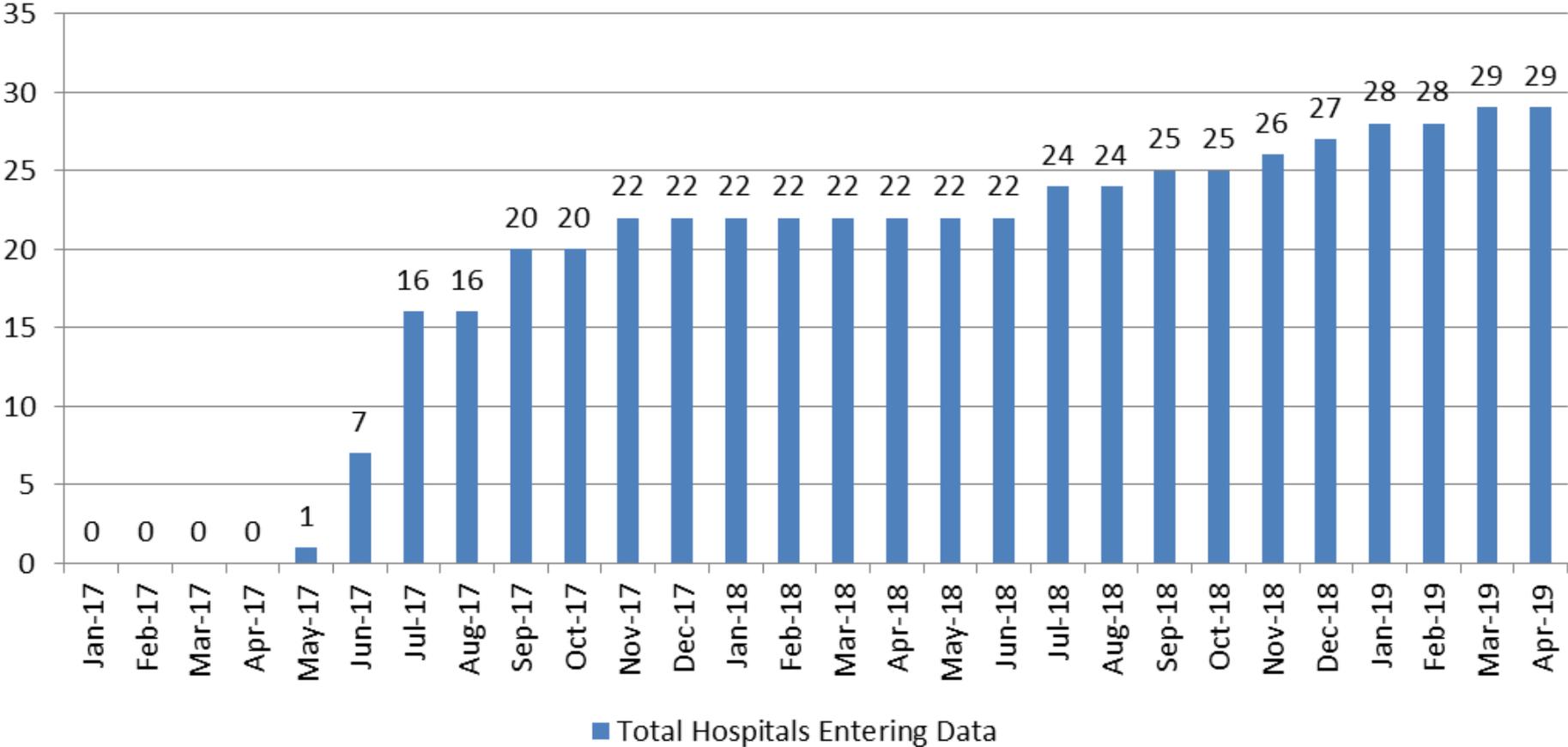
- Partnerships! DPH, HPC, BSAS, DCF, EI, AG office, others
- Twice-yearly summits
- Website, online toolkits
- Data form, REDCap database, data reports
- QI training webinar series by NICHQ, QI training workshop
- Practice survey (structural measures)
- Hospital site visits
- OUD in pregnancy initiative
- Eat-Sleep-Console training program
- Early Intervention QI initiative
- Staff attitude survey (new), family engagement tool (pending)

Hospital Engagement

- **47** perinatal hospitals in the state (about)
- **37** hospitals in at least one component
- **29** hospitals entering data in REDCap database
- **32** hospitals represented at last summit
- **35** hospitals participating in ESC roll-out
- **17** hospitals committed to maternal OUD effort
- **5** hospitals pursuing EI QI project

Hospital Engagement

Total Hospitals Entering Data by Month



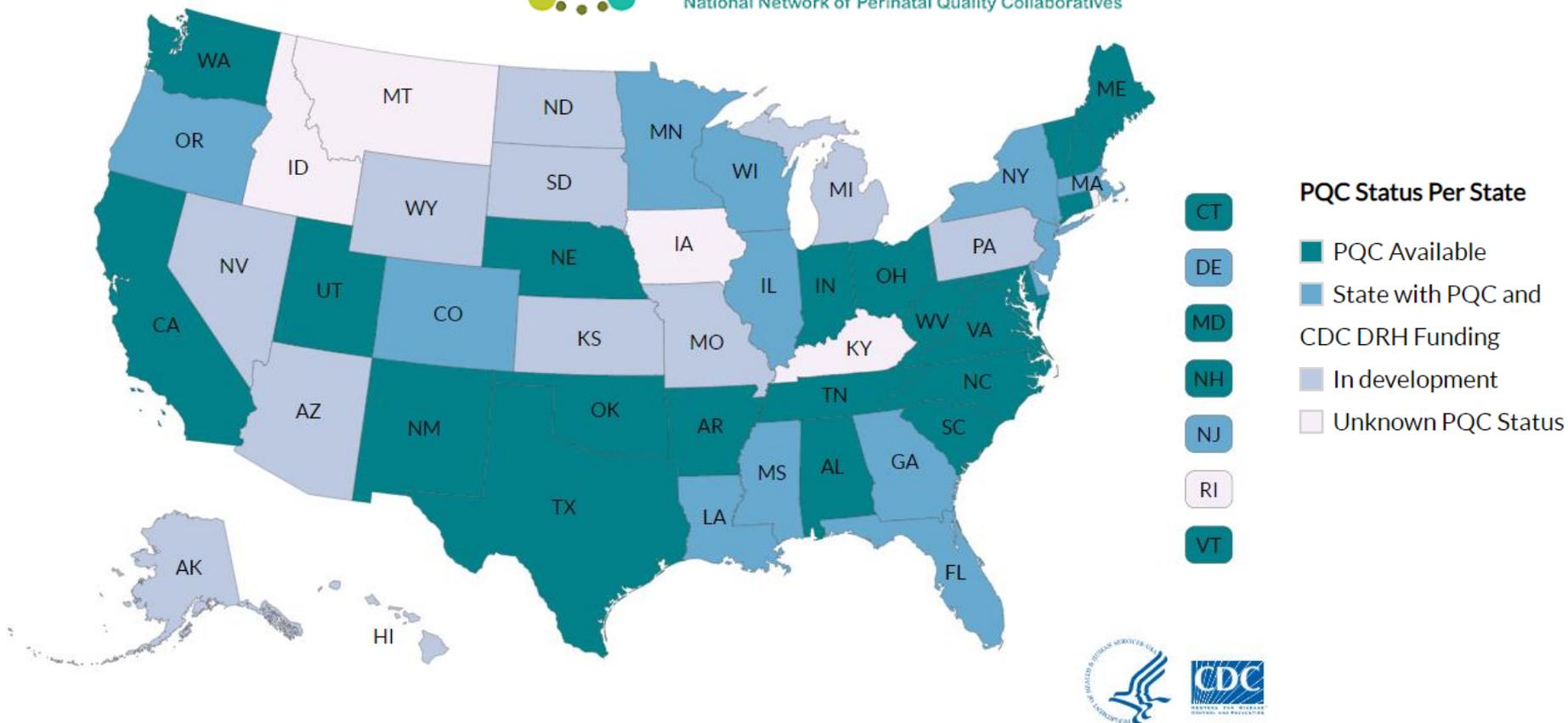
Improvement Efforts (a sample)

- Increasing screening for OUD in pregnancy
- SBIRT and MAT when maternal OUD is identified
- Improving reliability of 'scoring' for NAS
- Standardized pharm therapy protocols
- Standardized guidelines for breast milk use
- Enabling rooming-in of infants with parents
- Improving non-pharm care, including use of cuddlers
- Insuring referral to EI prior to hospital discharge
- Warm hand-offs to follow-up providers

3. What state collaboratives can do

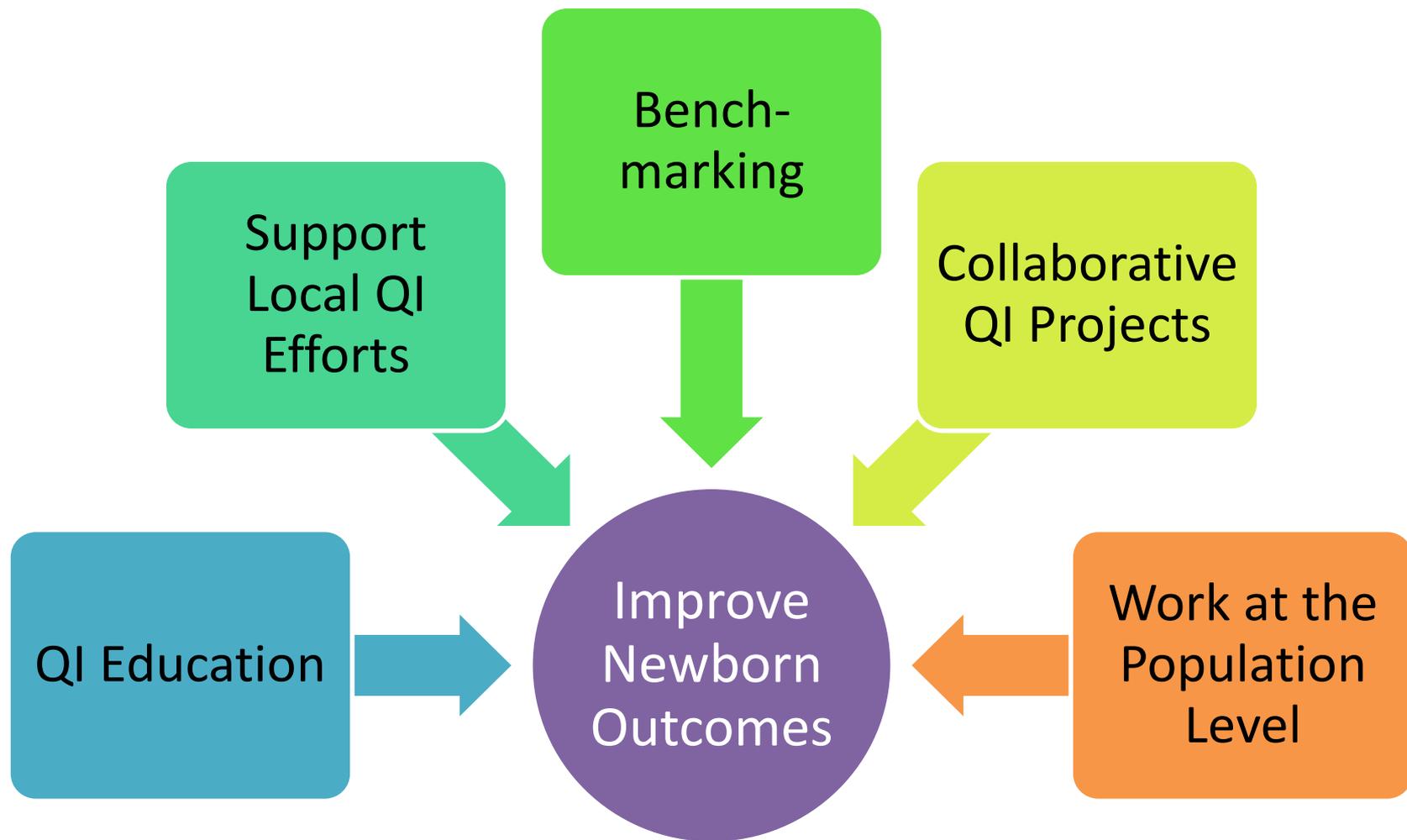


State-based PQCs are now a thing.

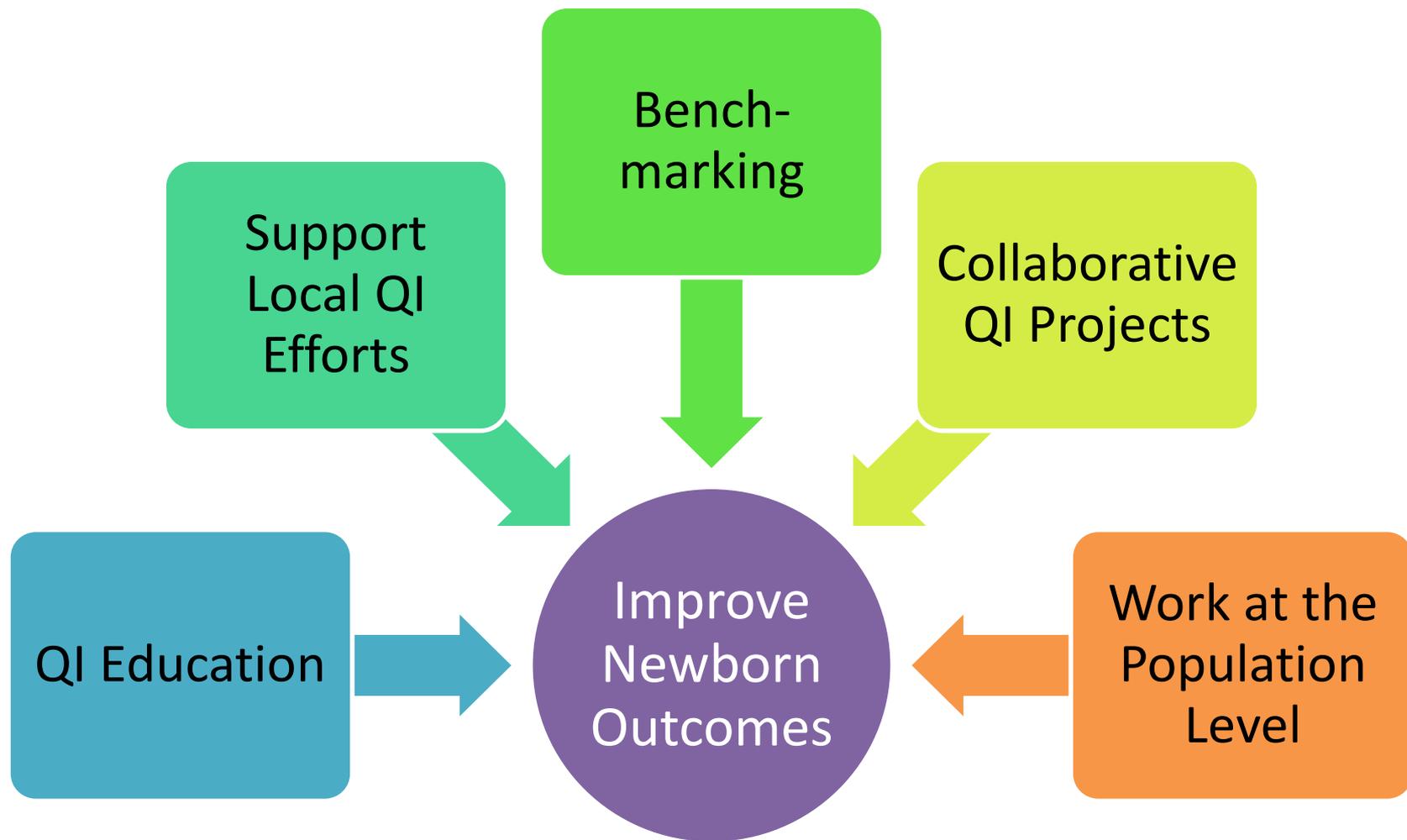


<https://www.cdc.gov/reproductivehealth/maternalinfanthealth/pqc-states.html>
<https://www.nichq.org/project/national-network-perinatal-quality-collaboratives>

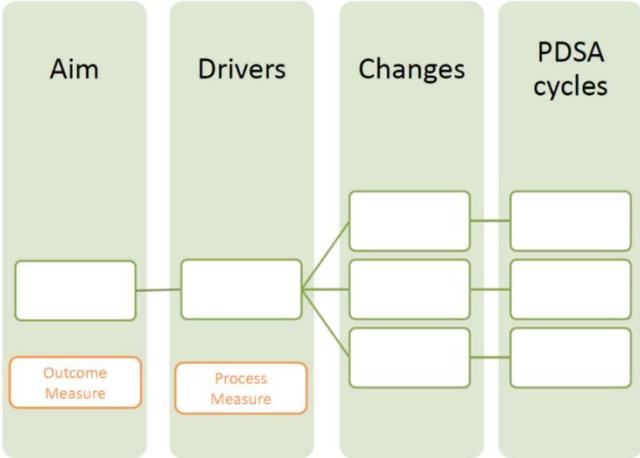
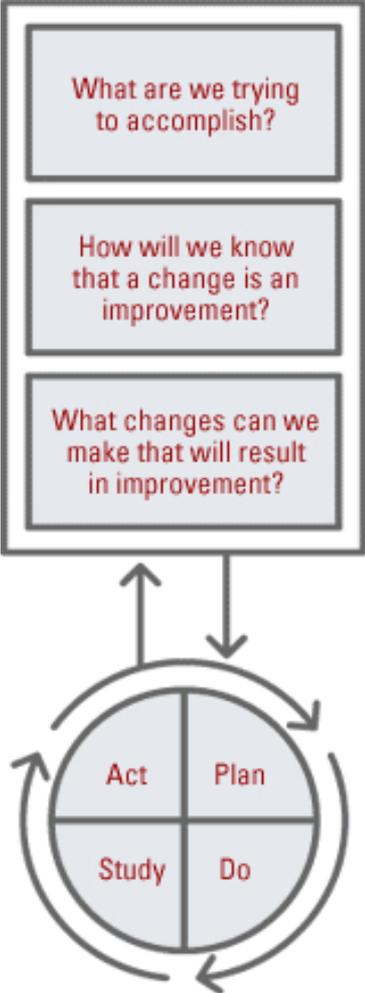
What do state-based PQCs do?



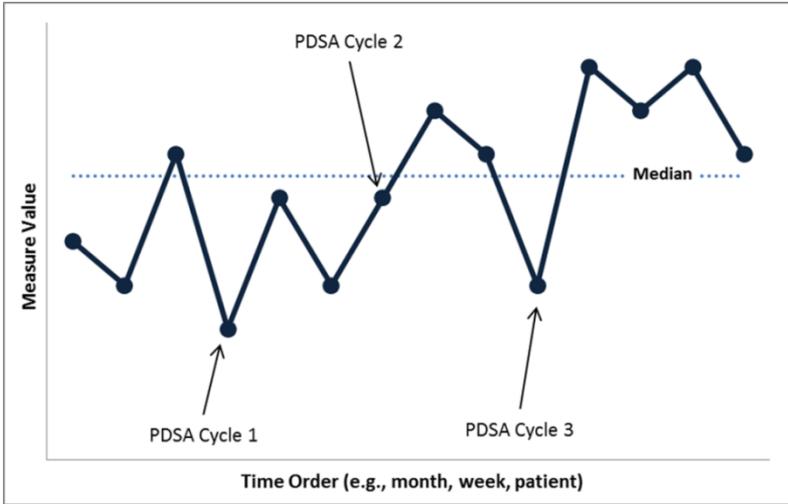
What do state-based PQCs do?



QI Education



Key Driver Template courtesy of Heather Kaplan, MD Cincinnati Children's Hospital



Common 'Mistakes' in Improvement

- Not measuring what you're improving
- Jumping to changes without defining your aim
- Implementing without testing
- Before and after analysis rather than measurement over time
- Not being able to sustain the gains



QI Education

NICHQ QI Training Webinar Series

This webinar series provided structured quality improvement education to participating teams, and will lead teams through the initial steps of formulating and conducting a quality improvement project. Please see below for to access the webinar recordings, slides, and associated documents.

Slides/Documents

Some of the following documents are password protected. Please email Mary Houghton (mhoughto@bidmc.harvard.edu) if you need access.

-  [SEN QI Tool: Aim Statement](#)
-  [SEN QI Tool: Measurement Strategy](#)
-  [SEN QI Tool: PDSA Cycle](#)
-  [SEN QI Tool: Prioritization Grid](#)

-  [SEN QI NICHQ Webinar Series Summary](#)
-  [SEN QI Webinar 1: Inside the Model for Improvement Part 1](#)
-  [SEN QI Webinar 1: Introduction](#)
-  [SEN QI Webinar 2: Inside the Model for Improvement Part 2](#)
-  [SEN QI Webinar 2: Introduction](#)
-  [SEN QI Webinar 3: Learning from PDSA Cycles Part 1](#)
-  [SEN QI Webinar 3: Introduction](#)
-  [SEN QI Webinar 4: Learning from PDSA Cycles Part 2](#)
-  [SEN QI Webinar 4: Introduction](#)
-  [SEN QI Webinar 5: Coaching Call](#)
-  [SEN QI Webinar 5: Measurement in QI](#)
-  [SEN QI Webinar 6: Final Webinar](#)

QI Education

PNQIN QI Training Workshop: May 8, 2019

This interactive workshop will focus on fundamental quality improvement methods. Through brief didactic presentations and multiple hands-on exercises, participants will dive into the steps of the model for improvement, and apply them to improvement goals from their own unit. A great group of instructors will help coach teams through the exercises. No particular quality improvement background is necessary. We encourage hospitals to send multi-disciplinary teams to participate in this workshop together.



PNQIN QI Training Workshop

May 08, 9:00 AM – 3:00 PM | Massachusetts Medical Society

Hospital-based perinatal quality improvement teams across Massachusetts are invited to join us for a day-long training workshop to learn about key quality improvement methods and how to successfully conduct rigorous quality improvement initiatives at your organization.

[Register Now](#)

QI Education

JIT TRAINING

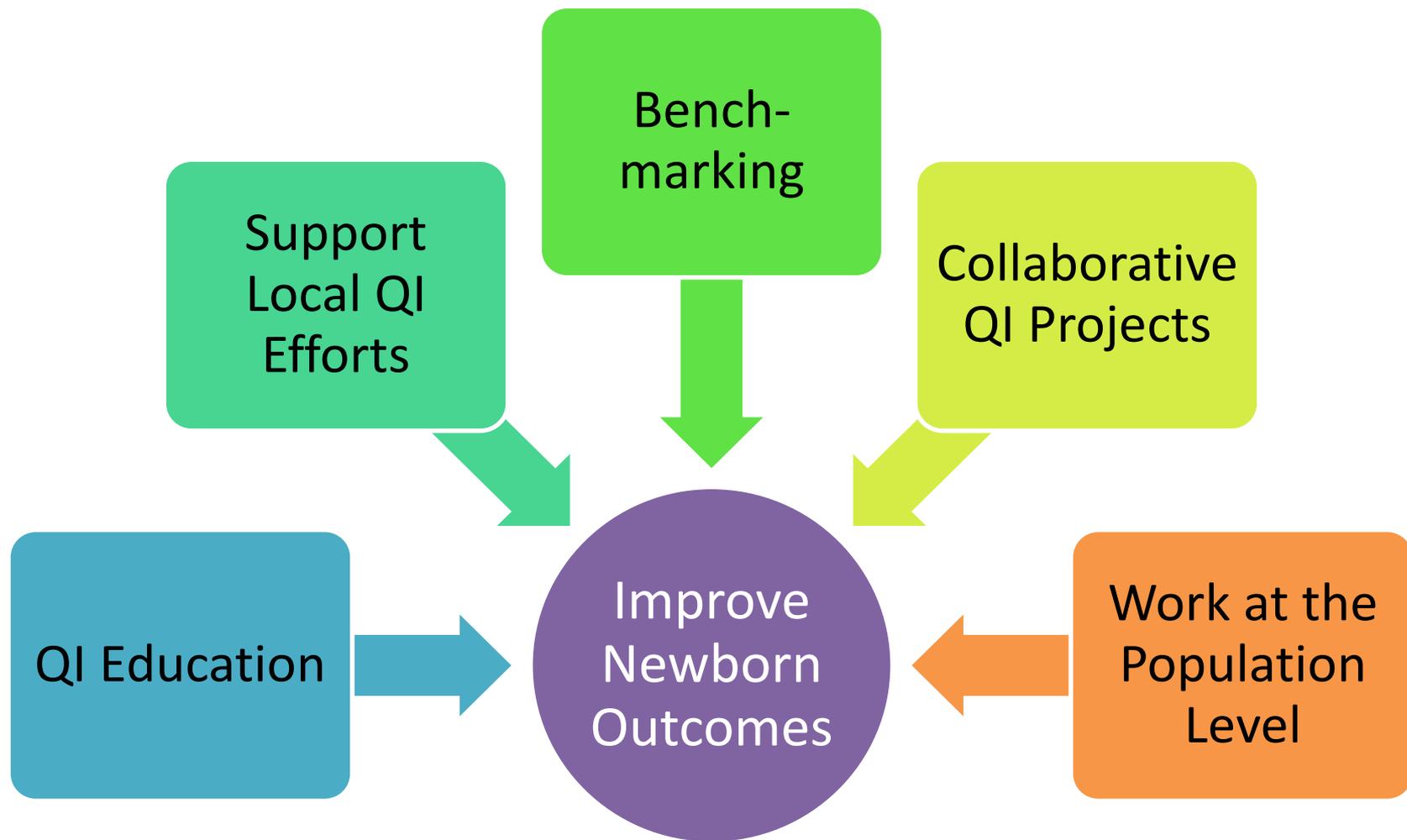
Just-in-Time (JIT) training is a term used to describe knowledge made available just when it's needed. It is an autonomous educational system that shortens the time between learning and application. By automating the JIT Modules, groups of learners in multiple areas can gather information during team meetings, while completing assignments, or when just wanting to learn about quality improvement. No teacher is required. TIPQC has created this online resource to tap QI knowledge when and where it serves our members. Click on a topic in the Table of Contents and learn!



Table of Contents

- [Leaders' Guide](#)
 - [High Level Overview of CQI Thought Process](#)
 - [Kotter's Eight Step Change Model](#)
- [Methods](#)
 - [The Model for Improvement](#)
 - [The PDSA Cycle](#)
 - [Choosing a Process to Work On](#)
 - [Developing an AIM Statement](#)
 - [Acquiring Customer Knowledge](#)
 - [Measurement](#)
 - [Types of Measures](#)
 - [Operational Definitions](#)
 - [Data Collection Plan](#)
 - [Sampling in Quality Improvement](#)
 - [Selecting and Implementing Changes](#)
- [Tools](#)
 - [Flowcharts](#)
 - [Cause-and-Effect Diagram](#)
 - [Run Charts](#)
 - [Control Charts](#)
 - [Affinity Diagram](#)
 - [Consensus Decision-Making Tools](#)
 - [Brainstorming](#)
 - [Nominal Group Technique](#)
 - [Multiple Voting](#)
 - [Rank Ordering](#)
 - [Structured Discussion](#)
 - [Force Field Analysis](#)
 - [Change Concepts](#)
 - [Tree Diagram](#)
 - [Scattergram or Scatterplot](#)
 - [Histogram \(Frequency Distribution\)](#)
 - [Pareto Chart](#)
 - [Interrelationship DiGraph](#)
 - [Creativity Tools](#)
 - [Random Audits](#)
 - [Driver Diagram](#)

What do state-based PQCs do?



Support Local QI

- Early NeoQIC meetings: just sharing local work!
 - Reducing ROP at UMass
 - Comprehensive CLABSI reduction at BMC
 - Redesign of CPAP delivery at St. Elizabeth's
 - IVH reduction at Tufts
 - Optimizing growth at MGH
 - Admission temperature at Baystate
 - And many others....

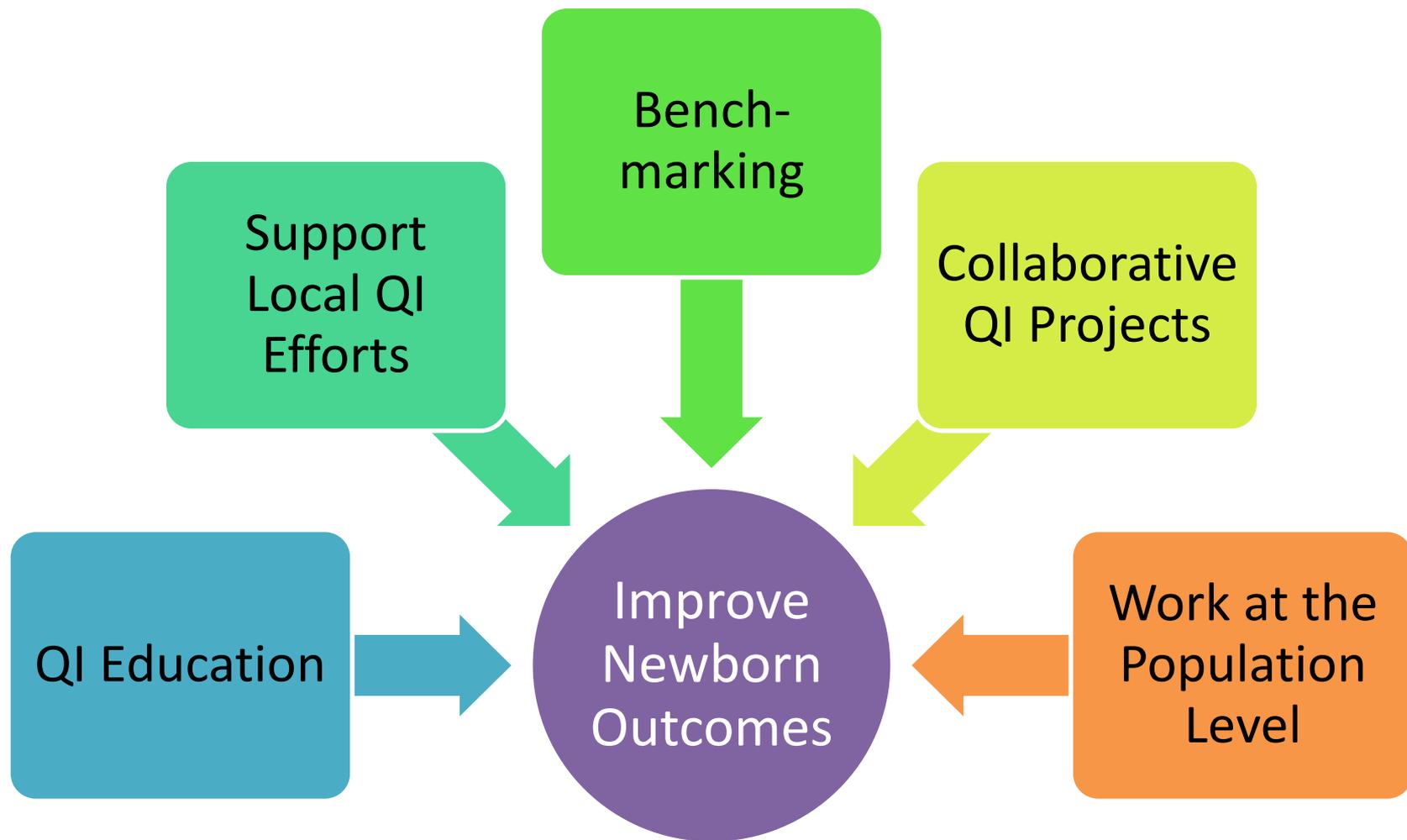
Poster Fair at Summits



Hospital Site Visits



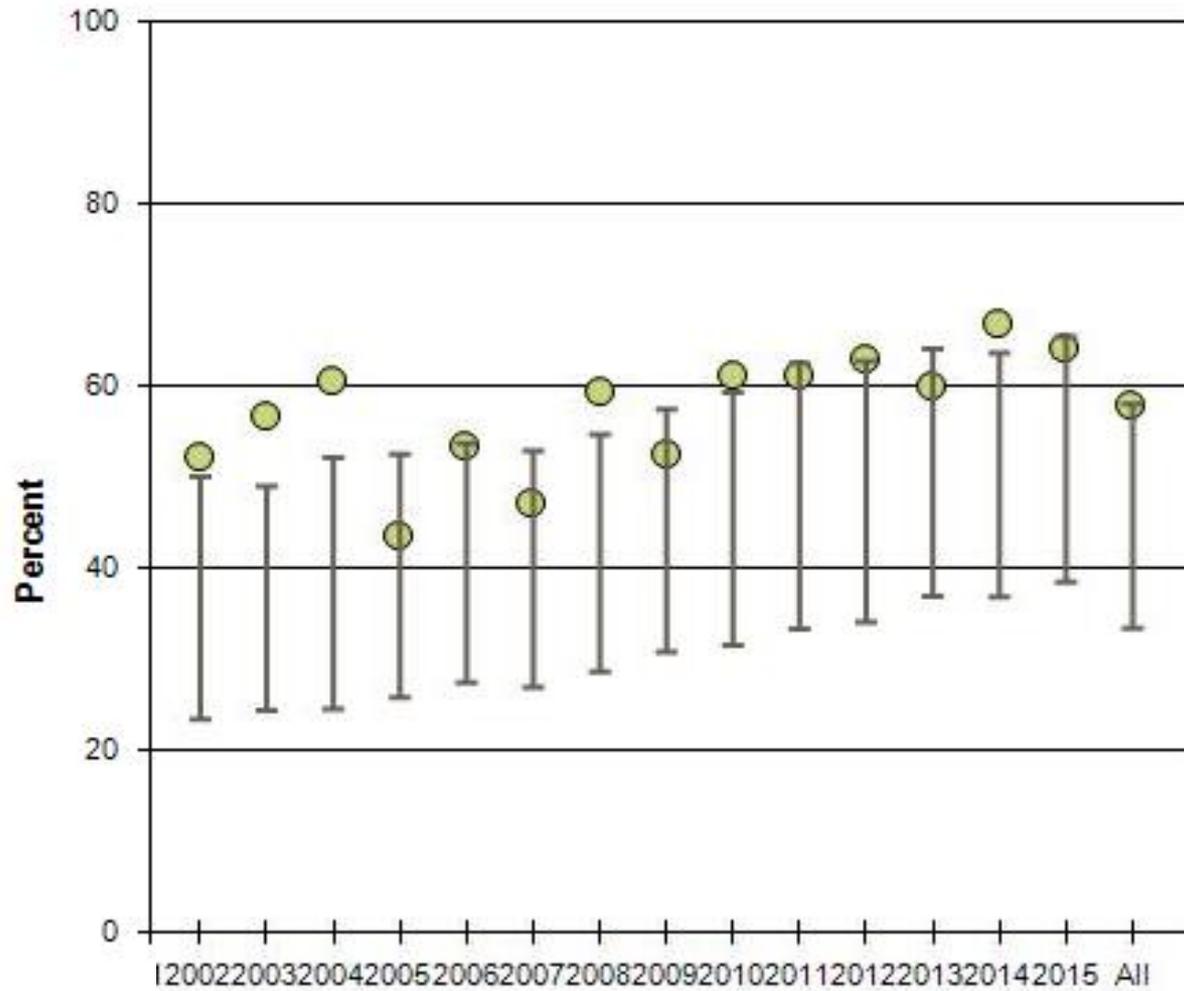
What do state-based PQCs do?



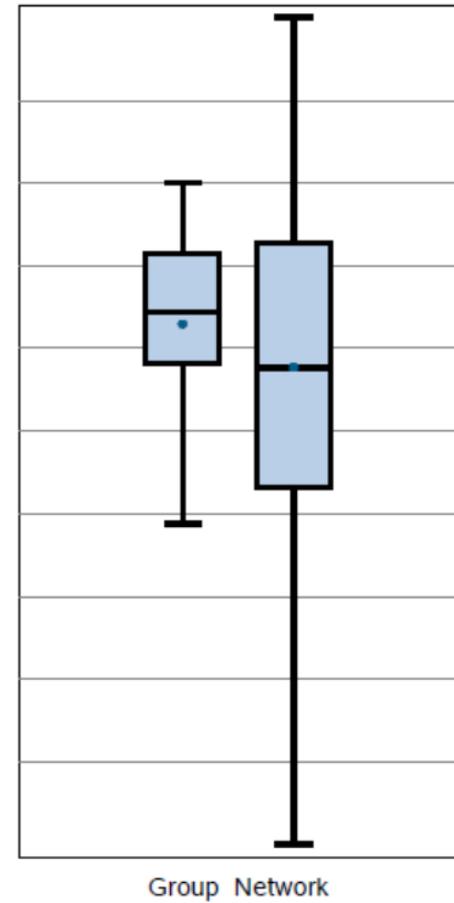
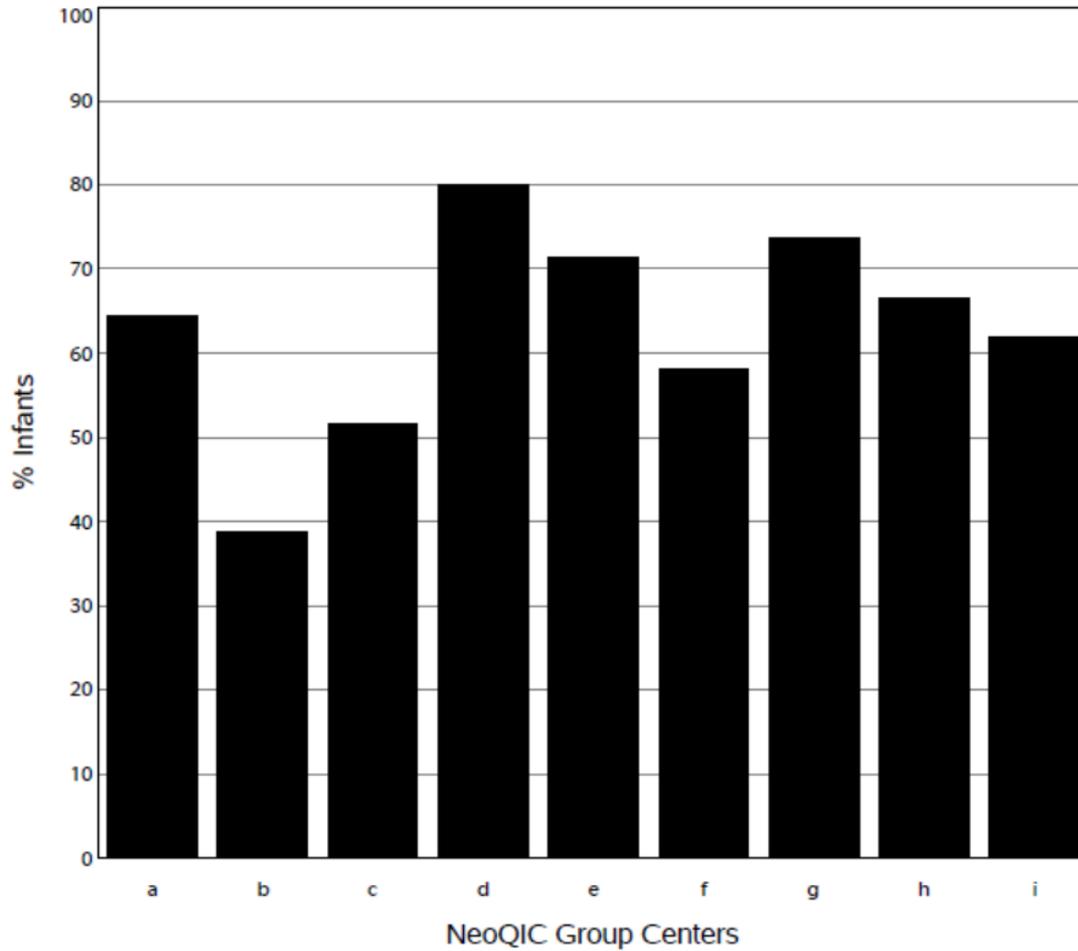
Benchmarking

- Comparing performance to others
- Typically done with data and measures
- Can also be done with practice surveys (structural measures)
- Vermont-Oxford Network may be largest benchmarking platform in medicine

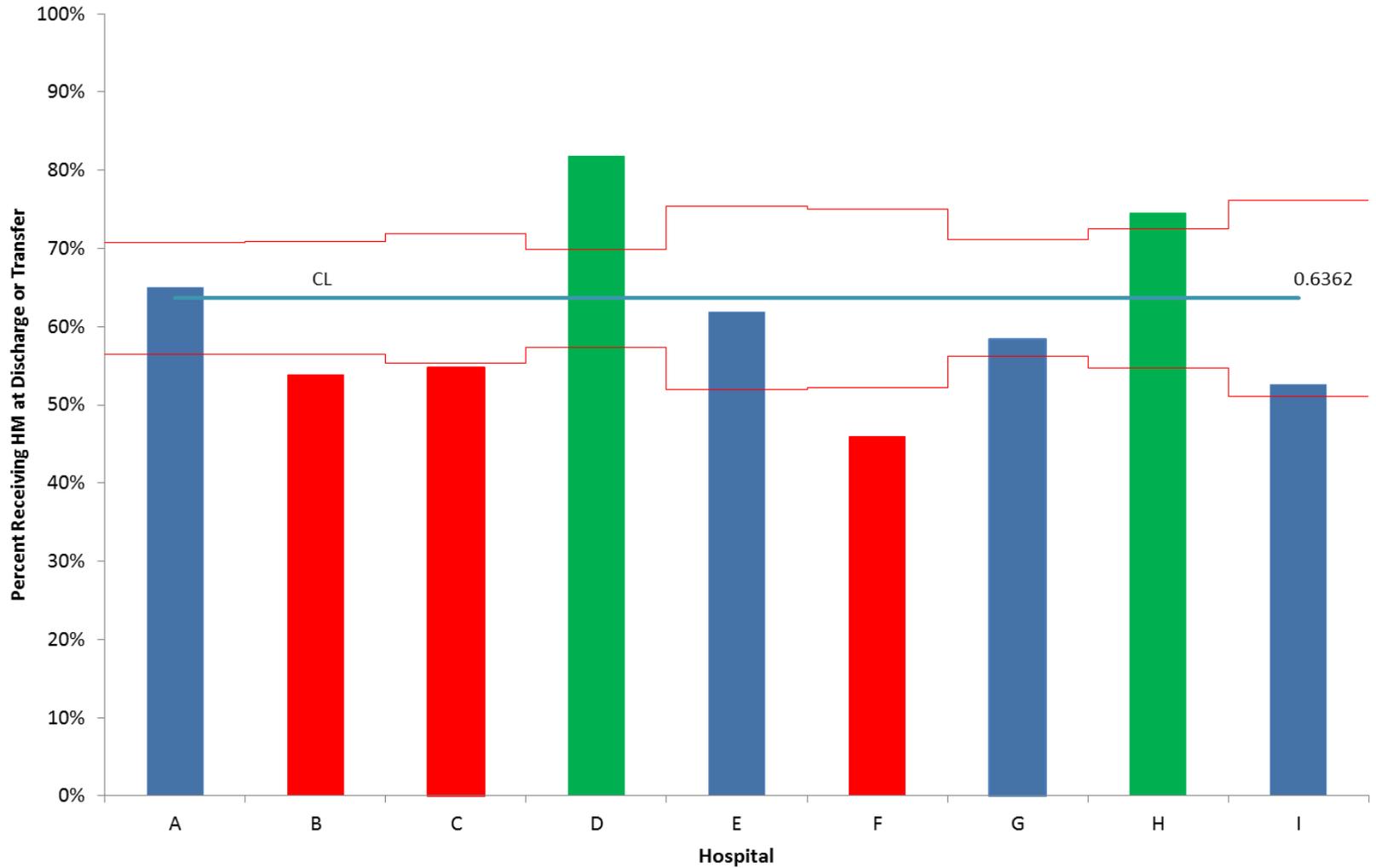
Any HM at Discharge or Transfer, VLBW Infants Center Compared to VON Network



Infants 501 to 1500 Grams Born in 2013: Any Breast Milk at Discharge Home



Any HM at Discharge or Transfer Among VLBW Infants NeoQIC Hospitals, 2011-2014, Control Chart



Side Note on Transparency

Transparency

- Share hospital IDs – know who's who
- Share sample sizes – statistical comparisons
- Share practices – who's doing what?

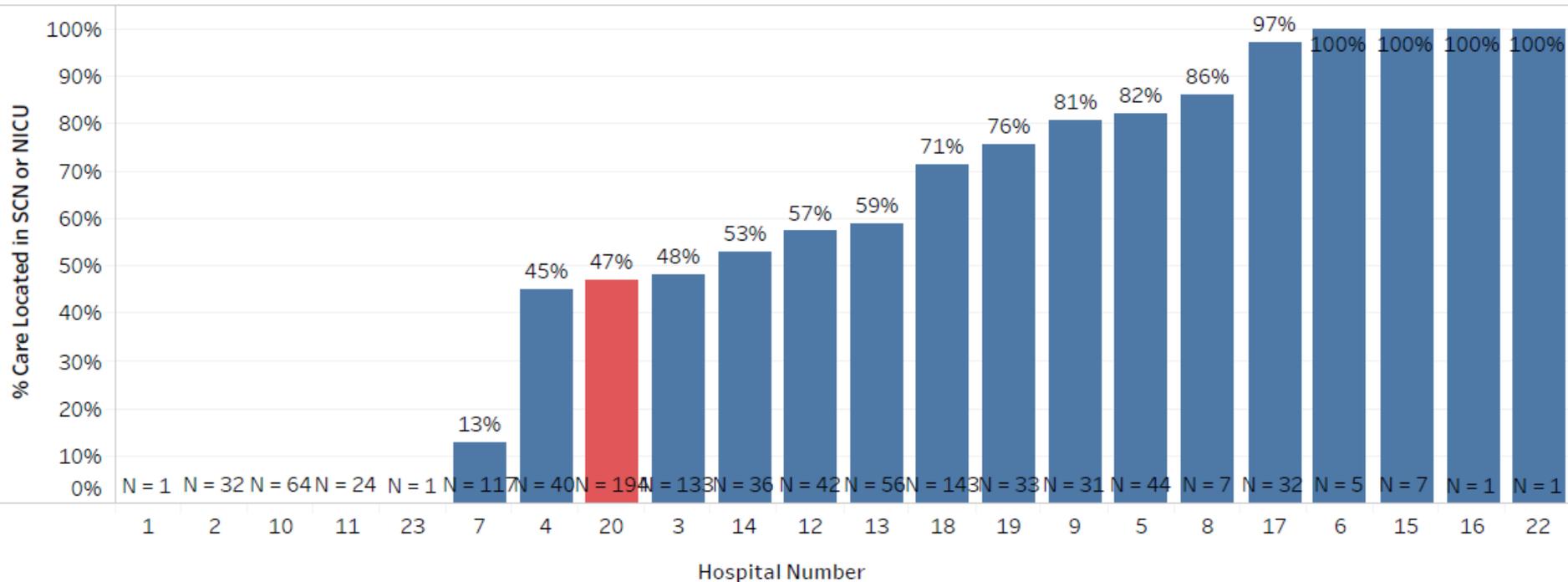
Transparency has been a core principle for NeoQIC.



"Whoa, let's not go crazy. How about we just make our accounting translucent?"

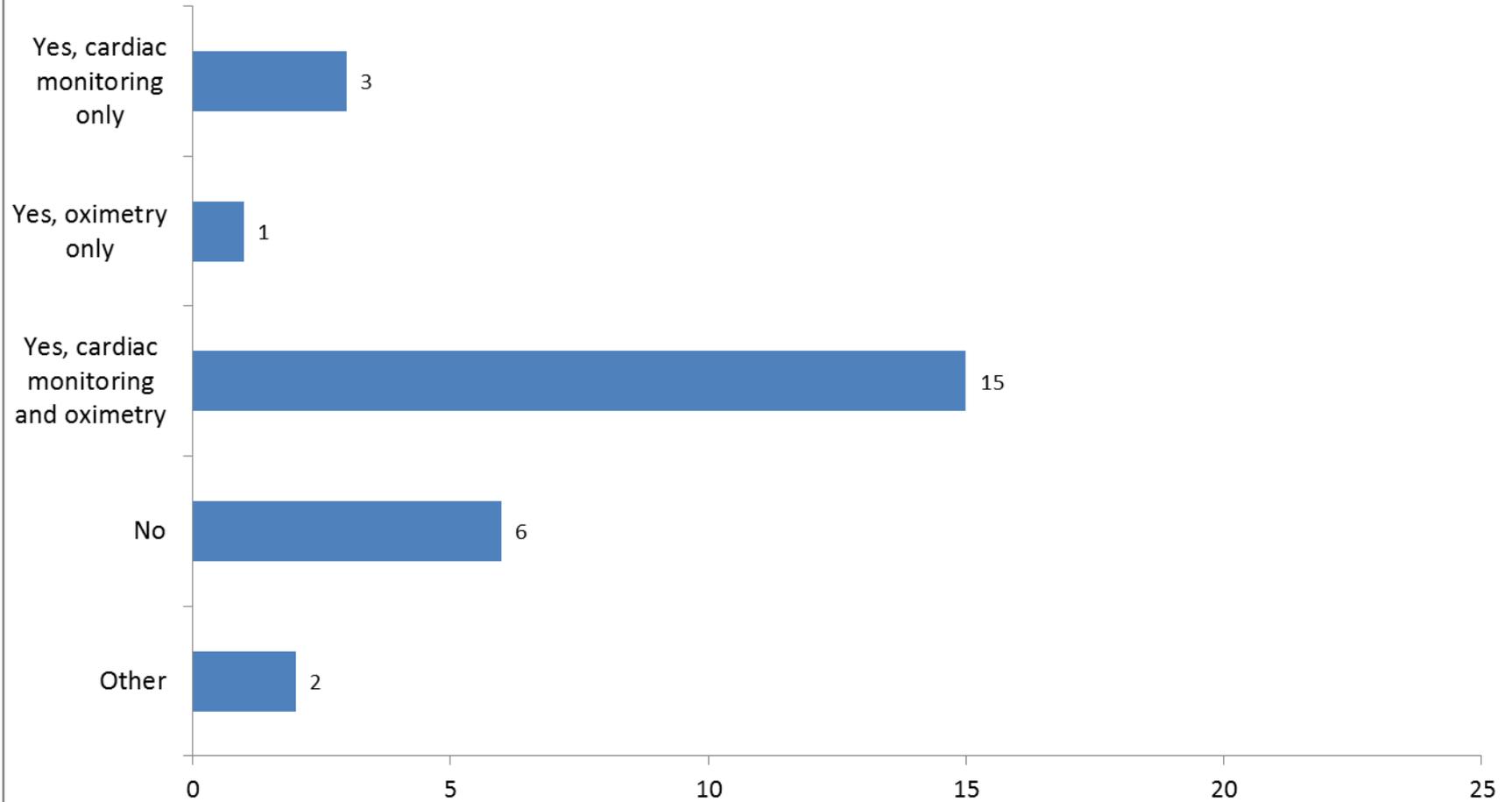
Benchmarking

Percent of Term Opioid-Exposed Newborns who Received Care in SCN or NICU
Statewide Comparative Graph

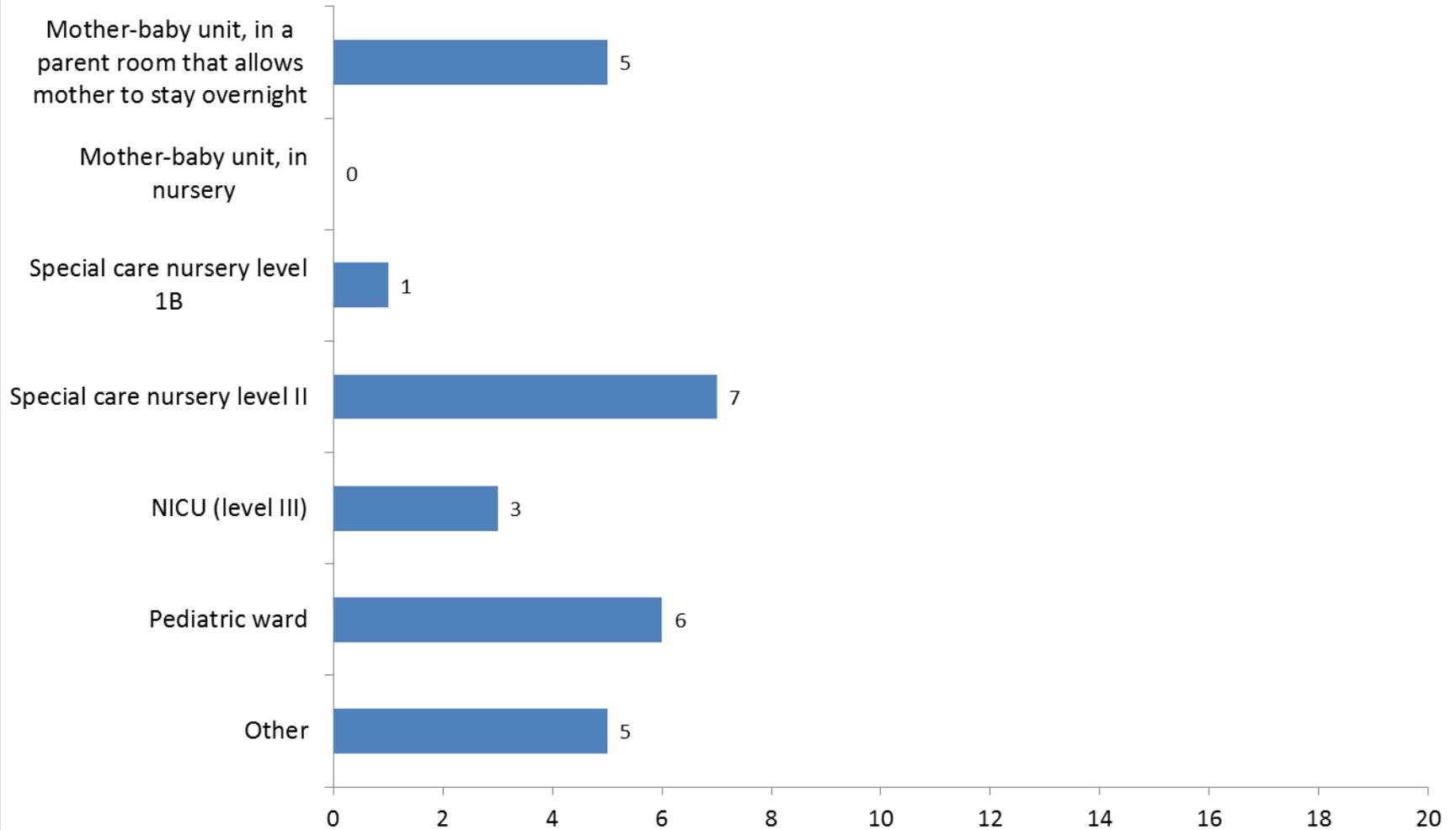


Graph shows overall performance for this measure from Jan 2017 to Sept 2018, for all hospitals participating in statewide collaborative. Your hospital is indicated in red.

Infants with NAS Routinely Monitored



Location of Care: Pharmacologic Therapy, Begun Weaning



Benchmarking – My Opinion

- Comparing yourself to national benchmarks is a great start, and important.
- Comparing yourself to your state peers is **much** more compelling.
- Transparency dials benchmarking up to **11**.



What do state-based PQCs do?

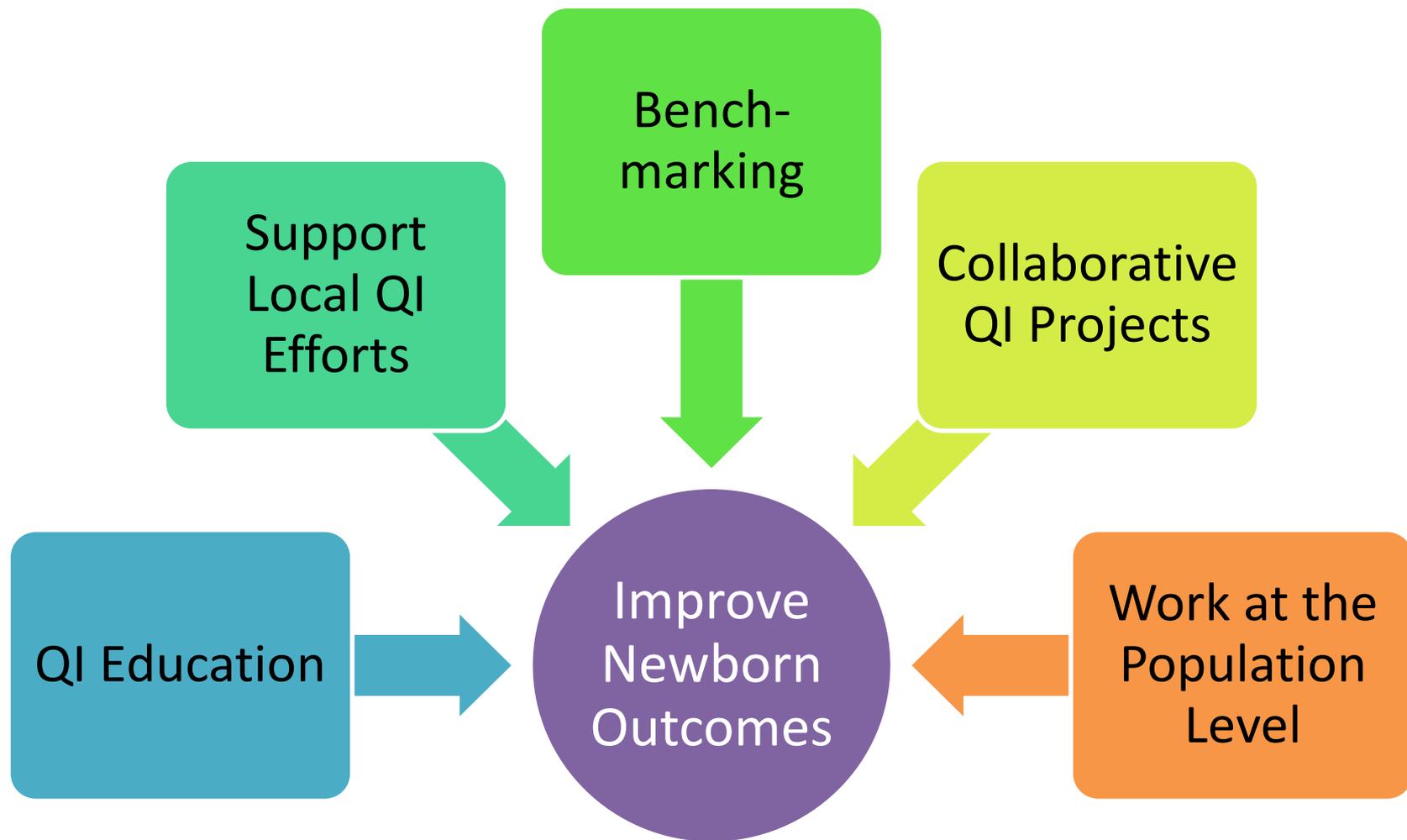


Table 1
Examples of quality improvement initiatives by state collaboratives

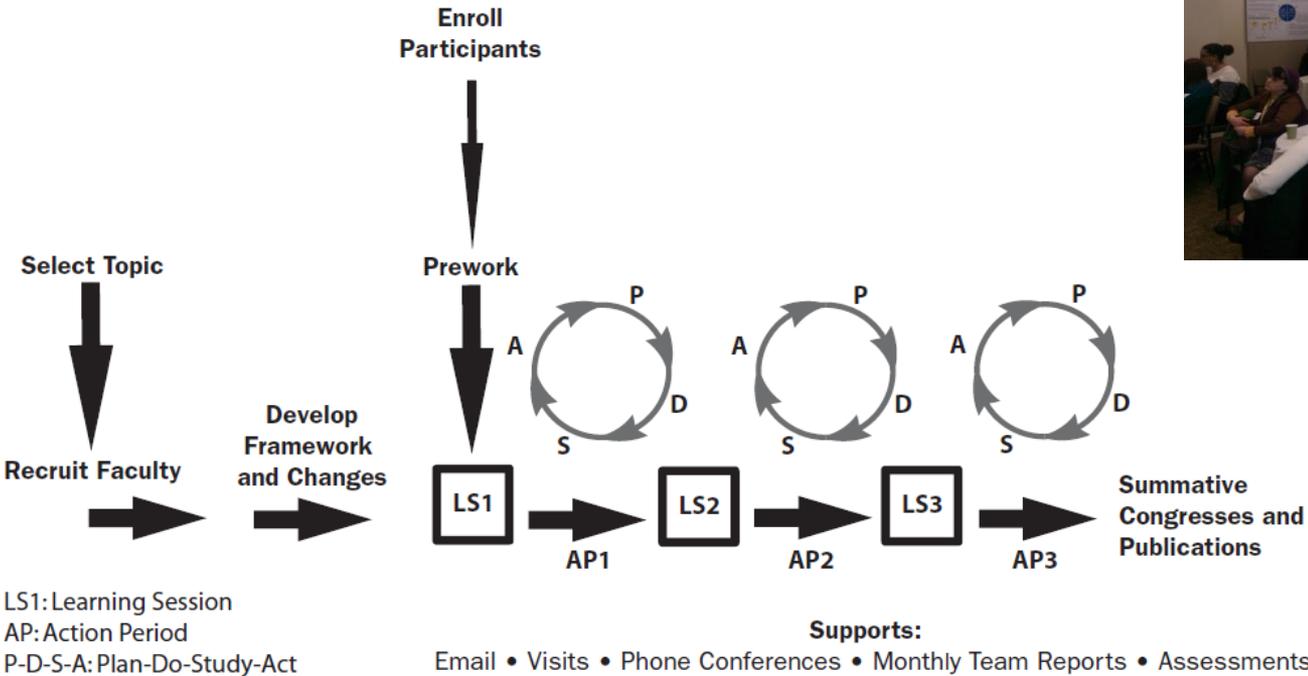
	NH/																		
	CA	CO	FL	GA	IL	MA	MI	MS	NE	ME/VT	NY	NC	OH	OK	TN	TX	UT	WV	WI
Antenatal steroids	✓	—	✓	—	—	—	—	—	—	—	✓	—	✓	—	✓	—	—	—	—
Antimicrobial stewardship	✓	✓	—	—	—	—	—	—	—	—	—	✓	—	✓	✓	—	—	—	—
Vital statistics and birth certificate accuracy	—	—	✓	—	✓	—	—	—	—	✓	—	—	✓	—	—	—	—	—	—
Nosocomial and central-line associated bloodstream infections	✓	—	—	—	—	—	✓	—	—	—	✓	✓	✓	—	✓	—	—	—	—
Congenital heart disease screening	—	—	✓	✓	—	—	—	—	—	—	✓	✓	—	✓	✓	—	—	—	—
Delivery room management	✓	—	—	—	—	—	—	✓	—	—	—	—	—	—	—	✓	—	—	—
Reducing early- elective deliveries/ primary C-sections	✓	—	✓	—	✓	✓	—	—	✓	—	✓	✓	✓	—	✓	✓	—	✓	—
Hospital duration of stay	✓	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Human milk/ breastfeeding promotion/ nutrition	✓	—	✓	—	—	✓	—	✓	✓	—	✓	✓	✓	✓	✓	✓	—	✓	✓
Neonatal abstinence syndrome	—	—	✓	—	—	✓	✓	—	—	✓	—	✓	✓	—	—	—	✓	—	—

Information from
CDC website

Not a complete list

QI Methods for Collaborative QI

Figure 2. Breakthrough Series Model



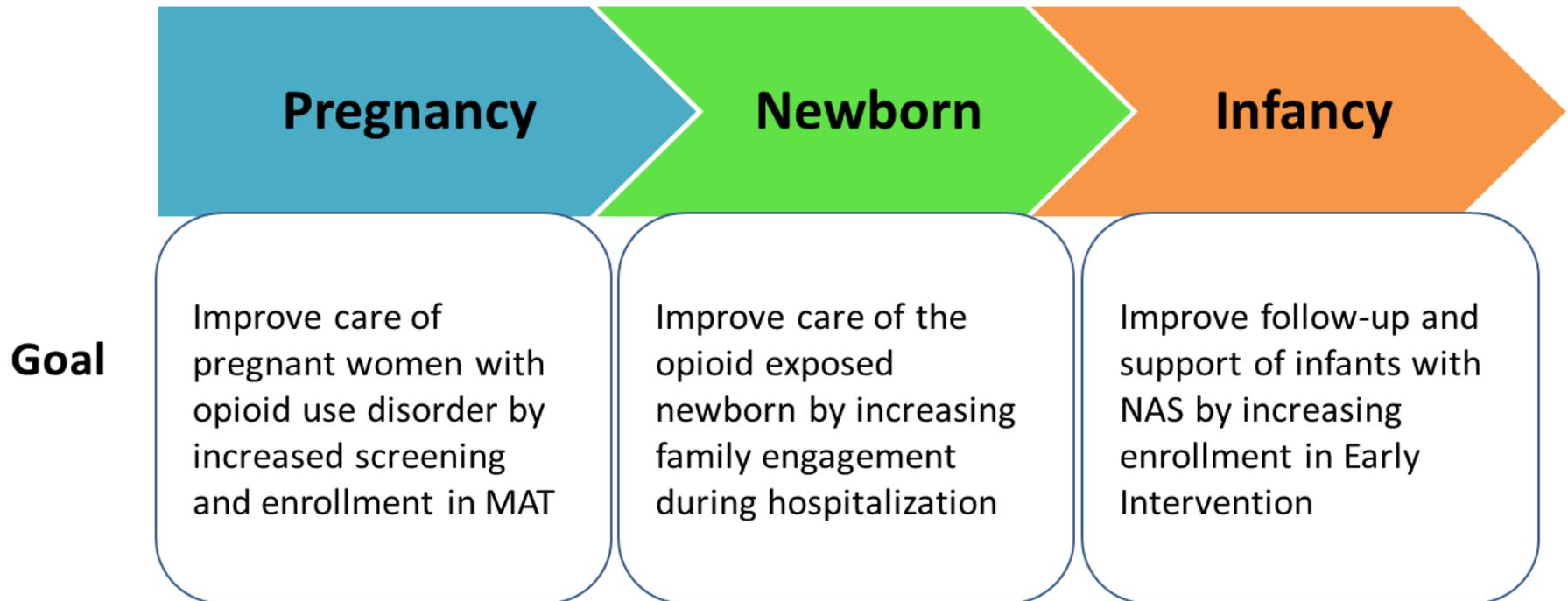
IHI Breakthrough Series



QI Methods for Collaborative QI

1. Common Aims
2. Common Measures
3. Common(ish) Changes
4. Use Data to Drive Improvement!

Addressing Substance Use Across the Perinatal Period



Area	Metric Name	Metric Definition	Numerator	Denominator	Data Source	Measure Type	Notes
Maternal Care	Medication-assisted therapy in mothers (MAT)	Among all births of infants at risk for NAS due to in-utero opioid exposure, percent of mothers on MAT during pregnancy	Of maternal-fetal exposures those births exposed to prescribed methadone or prescribed buprenorphine	All births at risk for NAS due to in-utero opioid exposure	REDCap NAS Form	Outcome	Numerator: Question 10 Denominator: All births in database
	Illicit drug use in mothers	Among all births of infants at risk for NAS due to in-utero opioid exposure, percent of mothers using illicit drugs	Of maternal-fetal exposures those births exposed to any non-prescribed or illicit substances	All births at risk for NAS due to in-utero opioid exposure	REDCap NAS Form	Outcome	Numerator: Questions 10&11 Denominator: All births in database
Newborn Care	Pharmacologic therapy for NAS	Among all infants at risk for NAS, percent requiring pharmacologic therapy for NAS	Those infants receiving pharmacologic agents for NAS	All births at risk for NAS due to in-utero opioid exposure	REDCap NAS Form	Outcome	Numerator: Question 15 Denominator: All births in database
	Non-pharmacologic therapy for NAS: skin-to-skin	Among all infants at risk for NAS, percent that received skin-to-skin contact any time during first 24 hours of life	Those infants receiving skin-to-skin contact	All births at risk for NAS due to in-utero opioid exposure	REDCap NAS Form	Process	Numerator: Question 16 Denominator: All births in database
	Non-pharmacologic therapy for NAS: rooming-in	Among all infants at risk for NAS, percent that “roomed-in” for at least 1 night prior to maternal discharge	Those infants who “roomed-in”	All births at risk for NAS due to in-utero opioid exposure	REDCap NAS Form	Process	Numerator: Question 17 Denominator: All births in database
	Eligibility for breastmilk in SENS	Among all infants at risk for NAS, percent that were eligible to receive his or her mother’s breastmilk per hospital guidelines	Those infants who were eligible to receive his or her mother’s breastmilk per hospital guidelines	All births at risk for NAS due to in-utero opioid exposure	REDCap NAS Form	Process	Numerator: Question 12 Denominator: All births in database

NeoQIC Neonatal Abstinence Syndrome Project

Primary Aims

Overall Project Goal
 Improve the care and outcomes of newborns impacted by NAS

1. Improve the hospital-based care of infants at risk of NAS.

2. Improve childhood outcomes of infants born at risk for NAS.

Associated Measures

- 1) Percent of live births in MA where infants are at risk for NAS
- 2) Percent of live births in MA where infants have NAS

Primary Drivers

Increase and improve participation of MA hospitals in improvement project
Measure: % of MA birth hospitals engaged in project

Reduce post-natal exposure to opiates
Outcome Measure: % of newborns at risk for NAS needing pharmacologic Rx
Outcome Measure: total post-natal opiate exposure

Increase family involvement in care

Improve discharge process for infants with NAS

Maximize ability to maintain safe and intact family structure
Measure: % of infants with NAS living with biologic or adoptive family at one year of age

Secondary Drivers

Increase number of hospitals that have structured and effective NAS improvement projects in place
Measure: % of hospitals in project with active NAS QI project by end of 2015
Measure: % of hospitals in project reporting data to state database by end of 2015

Improve non-pharmacologic care
Process Measure: % of newborns at risk for NAS receiving non-pharmacologic care

Increase use of human milk
Process Measure: % of newborns at risk for NAS receiving any human milk by discharge

Increase antenatal consults for families at risk for NAS
Measure: % of families at risk for NAS receiving antenatal consultation

Increase rooming-in

Improve referrals to Early Intervention (EI)
Measure: % of infants with NAS referred to EI by time of hospital discharge

Improve coordination with DCF

Increase support systems following discharge

Potential Change Concepts

- 1) Outreach to all MA hospitals
- 2) QI education and project facilitation
- 3) Database development including completion of Data Use Agreements

- 1) Development of local protocols
 - 2) Staff education
 - 3) Family education
- Process Measure: % of participating hospitals with appropriate local policies or guidelines

- 1) Development of local protocols
- 2) Staff education

- 1) Consider innovative approaches to rooming-in in context of physical space limitations

- 1) Real-time EI referral rate reports to hospitals

- 1) Improve case-load of DCF case workers

- 1) Develop system of community-based care coordinators
- 2) Maximize use of existing community-based support programs

Tools: PDSA Form

Page | 1 V. 1/28/16

PDSA FORM

Hospital		Date	
Team Members		PDSA #	
PDSA TITLE:			
PDSA STATUS: <input type="checkbox"/> Planned, not initiated <input type="checkbox"/> Planned and in progress <input type="checkbox"/> Complete			

Part 1

"Aim" and "Plan" should be completed prior to initiating test, and can be updated during test as needed.

AIM

1. Which primary driver does this PDSA address?
Primary drivers for project are: (1) parental education; (2) initiation; (3) continuation; and (4) transition to home breastfeeding.

2. What is your AIM statement for your work on this key driver, including this PDSA cycle?
Use a "SMART" aim: specific, measurable, achievable, relevant, time-bound. Improve [what], from [baseline] to [goal], by [when].

PLAN

3. What is the change you are planning to test?
For new interventions, focus initially on small tests of change, rather than immediate broad implementation of new processes.

4. How will you test this change? Be specific.
How big (or small) will the test be? How long will it last? Where will it be done?

5. How will you know if this change is an improvement? What measures will you use for this test?
Note that PDSA cycles often use short-term measures collected for a particular test, in addition to overall project measures.




Page | 2 V. 1/28/16

6. What are the tasks necessary to prepare for and then conduct this test?
Include who will be responsible for each task, and when it will be completed.

7. What do you predict will happen? What is your hypothesis for this test?
Be specific, and refer to the measures you defined in question 5: how much do you predict your measure will change, and by when.

Part 2

Complete "Do", "Study", and "Act" as soon after test is completed as possible.

DO

8. What happened as you conducted the test? Was the test completed as planned?
What problems or unexpected observations were encountered?

STUDY

9. What were the results of the test, using the measures identified above?
Include measures before and after the test. Include (or attach) a run chart showing your results.

ACT

10. What are your next steps?
*ADAPT: improve the change and continue testing using PDSA cycles – what will be your next PDSA?
ADOPT: test changes on larger scale or develop plan for implementation and sustainability – how will you expand?
ABANDON: discard change idea and try different approach using a new PDSA cycle – what will be your next change idea?*




Tools: Hospital Progress Reports



Improving the Care of Mothers, Infants and Families Impacted by Perinatal Opioid Use:
A Massachusetts Statewide Initiative

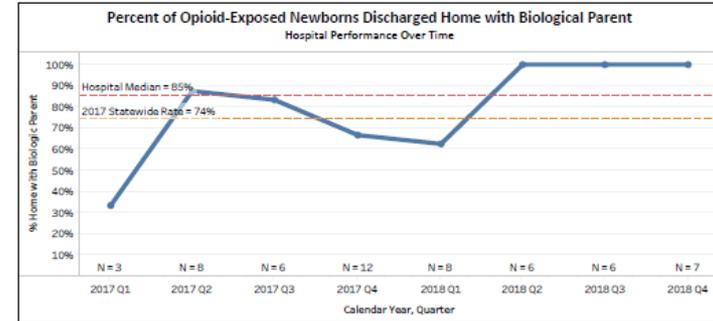
Beth Israel Deaconess Medical Center Key Metric Report
January 2017 – December 2018
Preliminary Data

Please do not share

Post-Discharge Care Metrics (Continued)

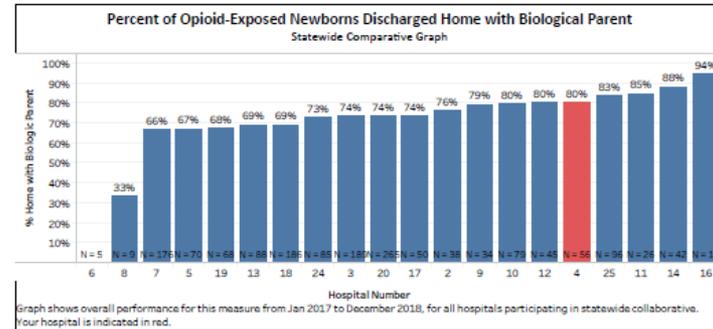
Discharge Home with Biologic Parent

Numerator: Number of infants who were discharged home with their biologic parent
Denominator: All newborns at risk for NAS due to in-utero opioid exposure
Goal: In general, higher is better



Discharge Home with Biologic Parent

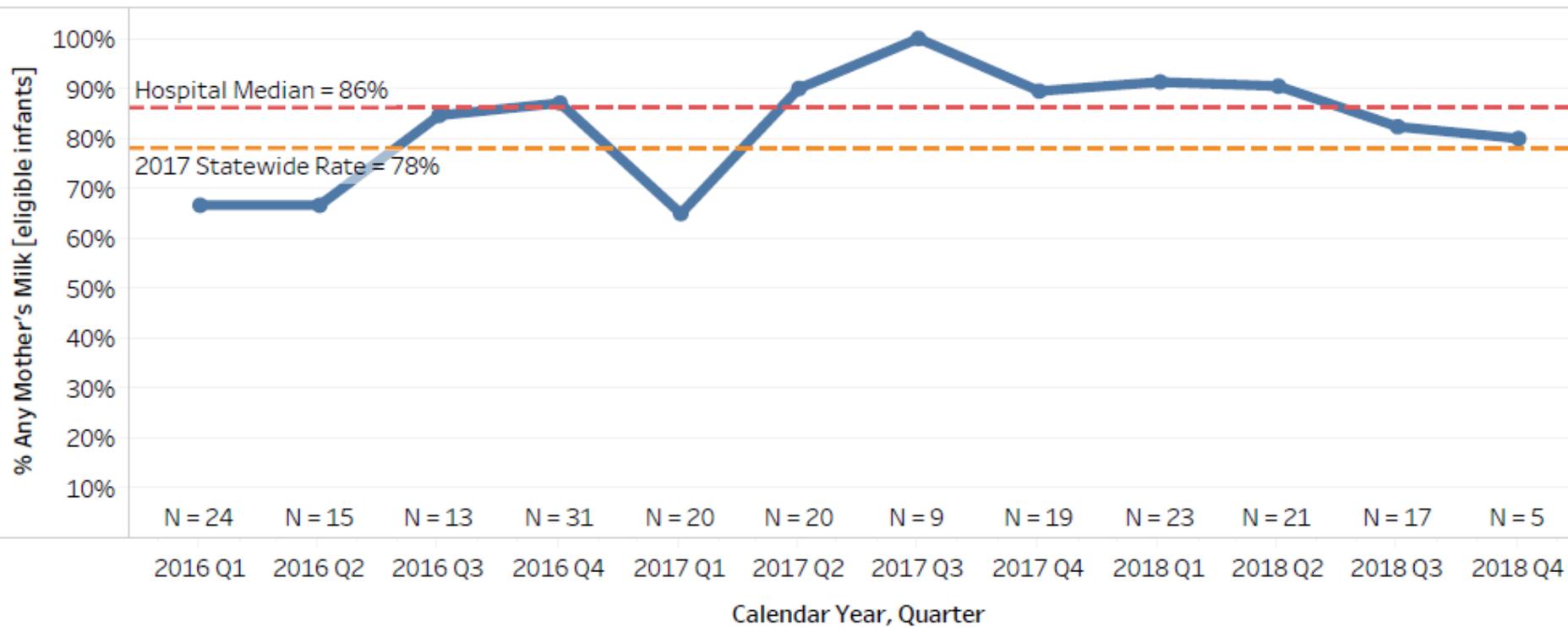
Numerator: Number of infants who were discharged home with their biologic parent
Denominator: All newborns at risk for NAS due to in-utero opioid exposure
Goal: In general, higher is better



Tools: Hospital Progress Reports

Mother's Milk Use Among Eligible OENs During Hospitalization

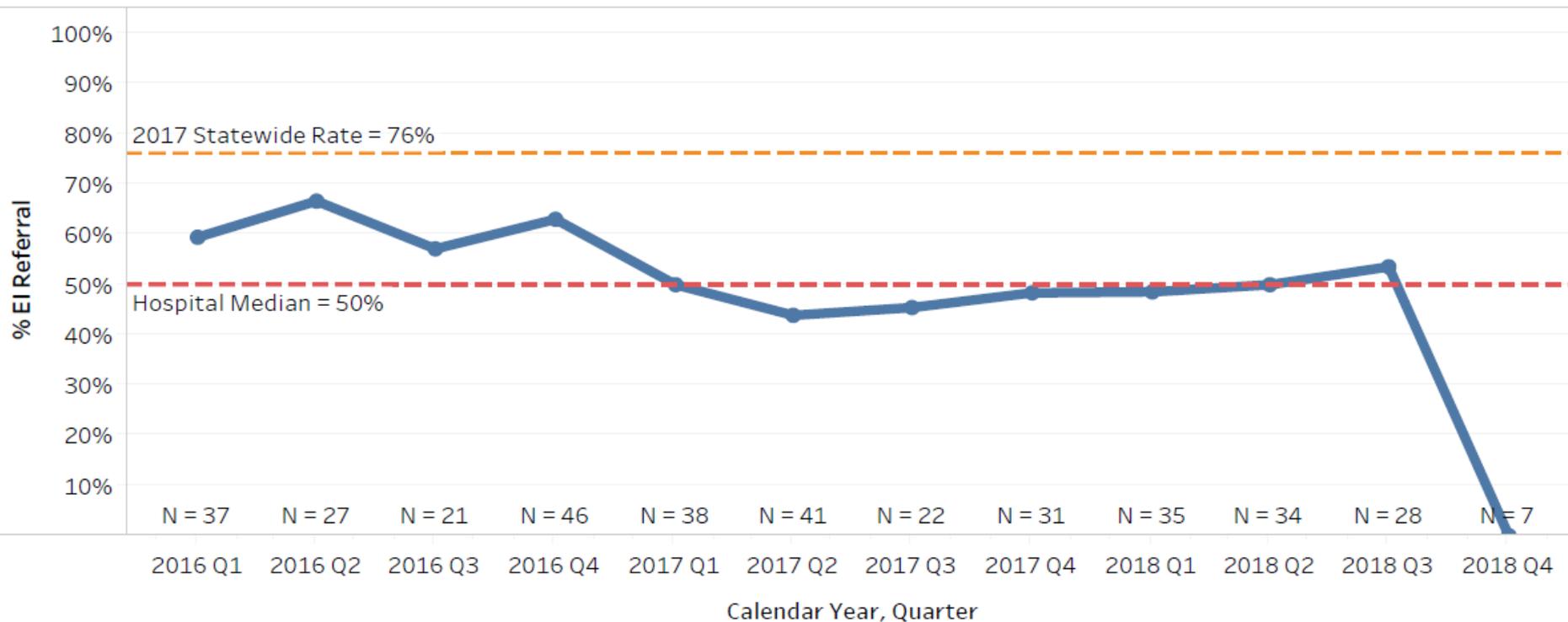
Hospital Performance Over Time



Tools: Hospital Progress Reports

Percent of Opioid-Exposed Newborns Receiving Referral to Early Intervention

Hospital Performance Over Time



Collaborative QI with PQCs

1. Common Aims
2. Common Measures
3. Common(ish) Changes
4. Use Data to Drive Improvement!

Add collaboration, sharing, teamwork.

So... does collaborative QI work?



Success Stories - NNPQC

Success Stories

The success stories below detail perinatal quality improvement work from state-based PQC's supported by CDC's Division of Reproductive Health.

- The [Perinatal Quality Collaborative of North Carolina \(PQCNC\) Success Story](#) [PDF - 235 KB] outlines PQCNC's activities, results, and lessons learned in leading a national project to reduce infections in neonatal intensive care units.
- The [Perinatal-Neonatal Quality Improvement Network of Massachusetts \(PNQIN\) Success Story](#) shares PNQIN's actions, results, and insights related to improving breast milk use in neonatal intensive care units.
- The [Illinois Perinatal Quality Collaborative \(ILPQC\) Success Story](#) [PDF - 171KB] shares lessons learned related to improving the accuracy of birth certificate data, an important source of information for public health.
- The [Ohio Perinatal Quality Collaborative \(OPQC\) Success Story](#) [PDF - 187KB] discusses lessons learned in improving birth registry data, prematurity outcomes, and the number of babies born prematurely.
- The [New York State Perinatal Quality Collaborative \(NYSPQC\) Success Story](#) [PDF - 81KB] shares lessons learned in reducing scheduled cesarean sections (C-sections) and labor induction during pregnancy.
- The [California Maternal Quality Care Collaborative \(CMQCC\) Success Story](#) [PDF - 61KB] shares accomplishments, and lessons learned in building a data center, which helped hospitals to improve their data management systems.

CDC

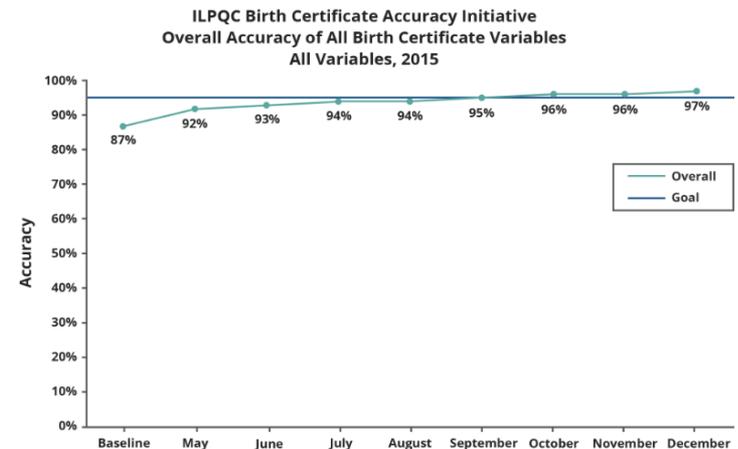
Success Stories

There are many PQC's that have tackled some complex challenges. Here are a few state examples to provide inspiration that improvement and change is not only possible, but attainable. Full case studies can be found on the CDC website using the links below.

- California
- Illinois
- Massachusetts 1
- Massachusetts 2
- New York
- North Carolina

Illinois

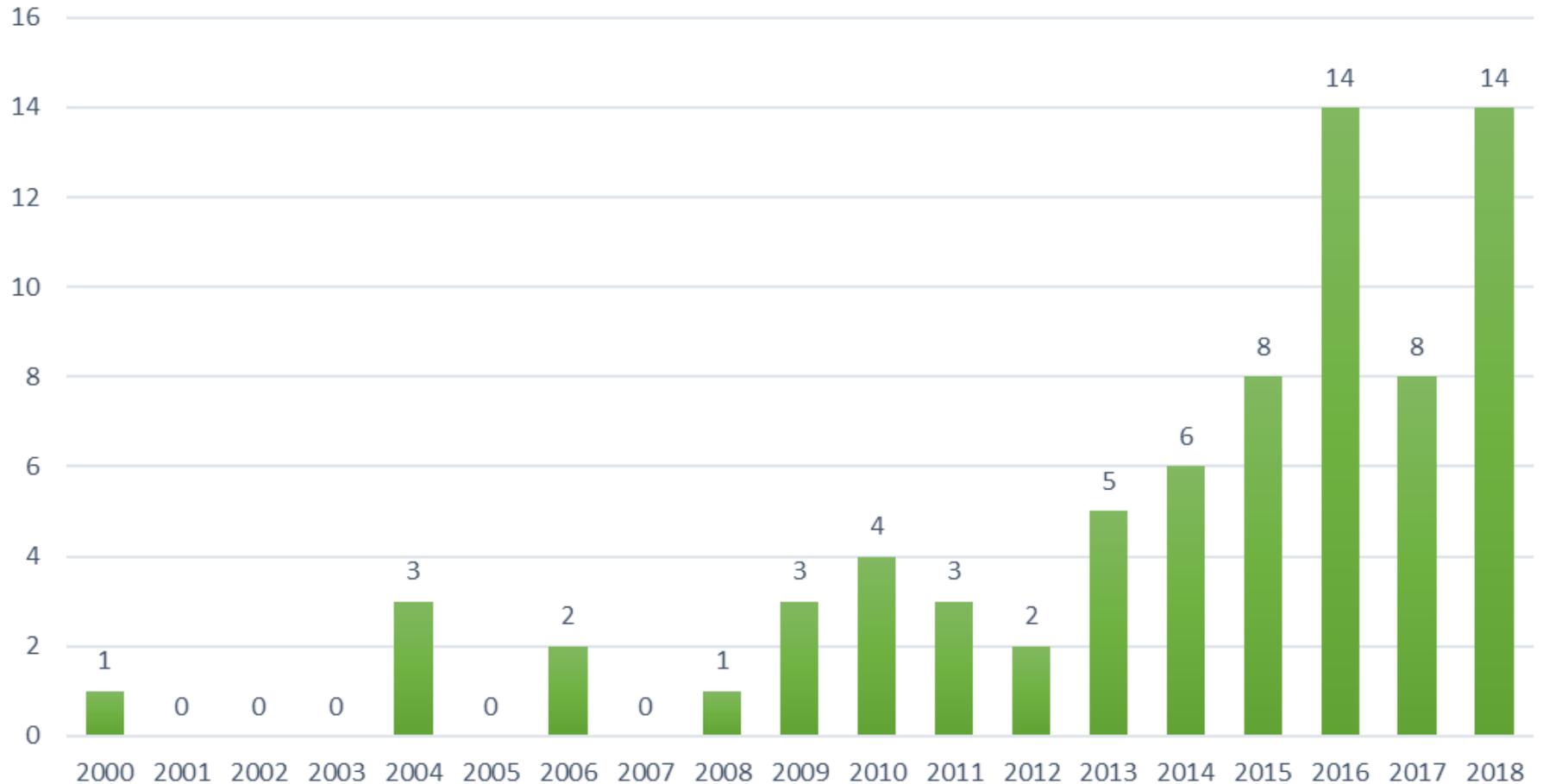
Led an initiative to improve the accuracy of birth certificate data. It resulted in improved accuracy on all birth certificate variables from 87 percent at baseline to 97 percent at completion. [Read the full case study.](#)



NICHQ

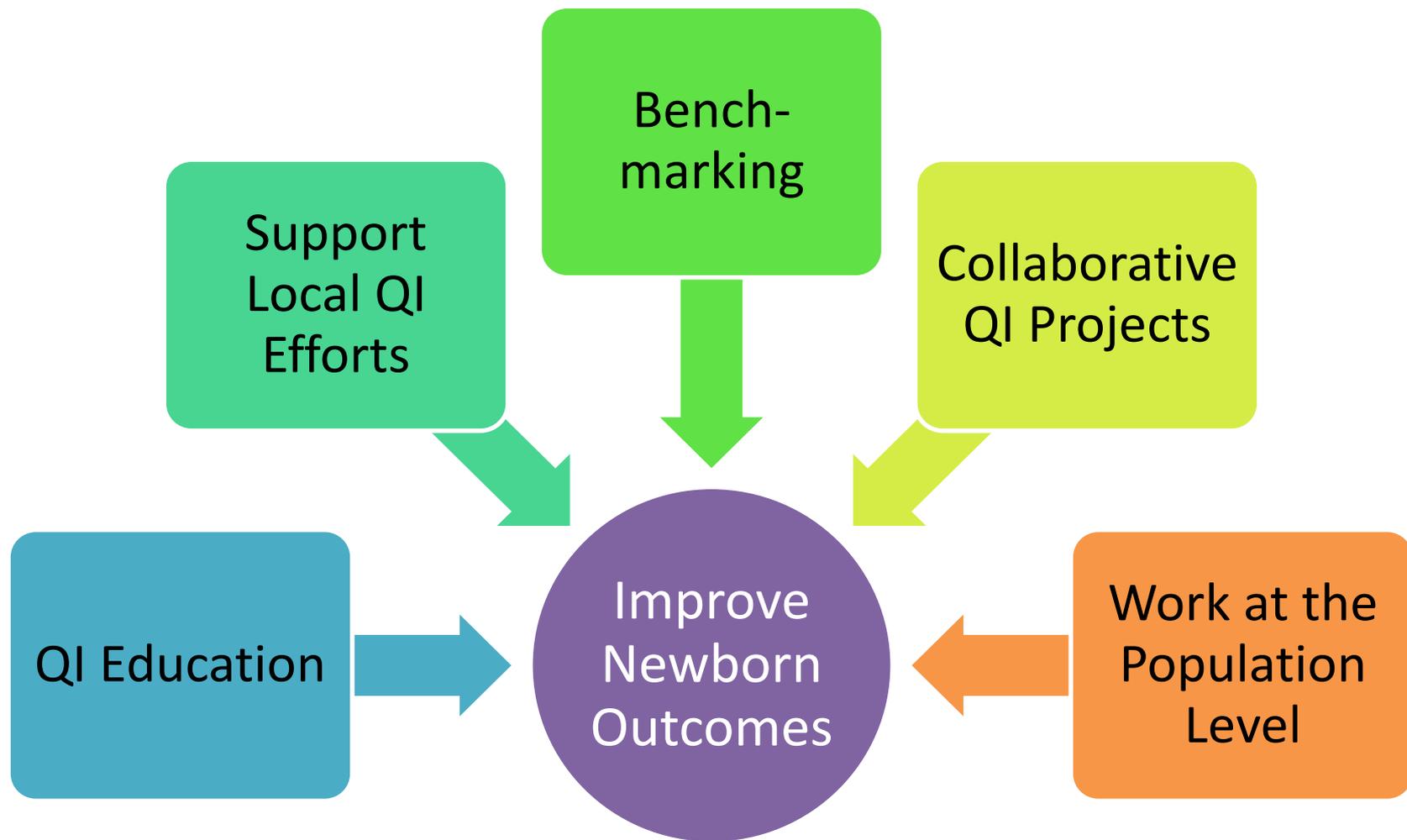


State PQC Publications by Year in Pubmed



(based on fairly rough Pubmed keyword search)

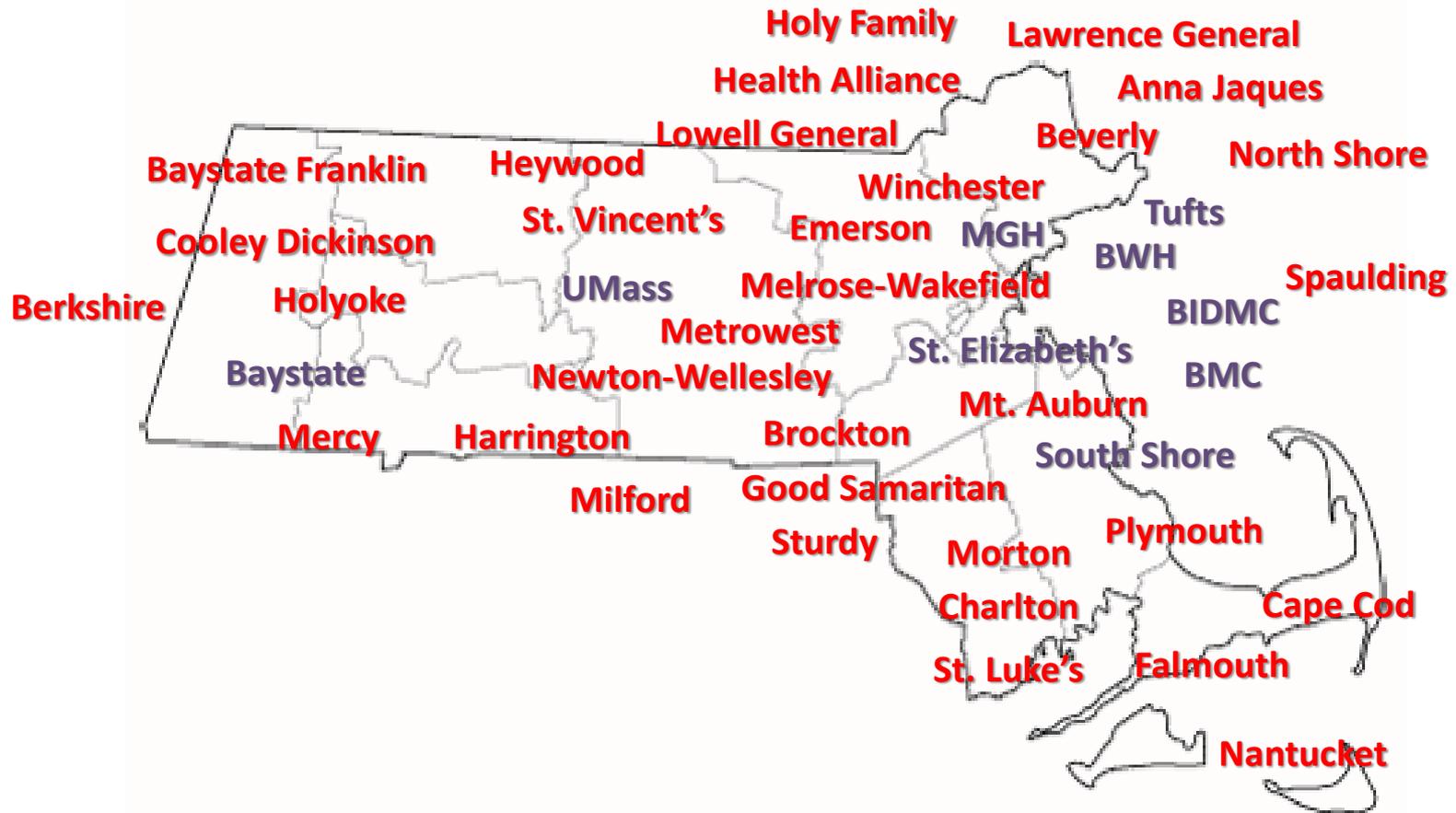
What do state-based PQCs do?



Targeting Population-Level QI

At the end of the day, by definition, improving perinatal outcomes across the population should be the goal of all state-based PQCs.

NeoQIC NAS: Participating Centers



PQCs and Population Health

- Think about aims and measures
- Target population-level improvement
- Address equity and disparities

Aims/Measures for NAS: Hospital

- Increase % of pregnant women screened for opioid use
- Increase % of pregnant women with opioid use disorder receiving antenatal counselling on NAS
- Increase use of breast milk in infants with NAS
- Increase % of infants at risk for NAS rooming-in with their mothers
- Reduce length of stay for infants at risk for NAS

Aims/Measures for NAS: Population

- Reduce wait time to treatment for women with opioid use disorder
- Increase % of pregnant women with opioid use disorder receiving medication-assisted therapy
- Increase # of buprenorphine-waivered providers
- Increase % of infants with NAS living with biologic families
- Increase % of infants with NAS enrolled in Early Intervention

Administrative Data for Population QI

- Already being collected
- Measures entire population
- Reliability uncertain (can be improved)
- Need to think about measure definitions
- Timeliness critical
- Pretty successful already on OB projects

Population-Level Dashboards

OFFERED BY [Department of Public Health](#)

GUIDE

Neonatal Abstinence Syndrome Dashboard

This page provides an overview of neonatal abstinence syndrome (NAS) in Massachusetts.



TABLE OF CONTENTS

- Overview
- 1. Pregnancy (Prenatal)
- 2. Birth (Neonatal)
- 3. Infancy (Post Discharge)
- Explore the NAS Data Dashboard
- Resources

Feedback

NEONATAL ABSTINENCE SYNDROME DASHBOARD

Overview

Pregnancy (Prenatal)

Birth (Neonatal)

Infancy (Post Discharge)

About these data

What indicator do you want to see?

Percent of women delivering a live birth with evidence of opioid use disorder during pregnancy

How would you like to view the data? Grouped by:

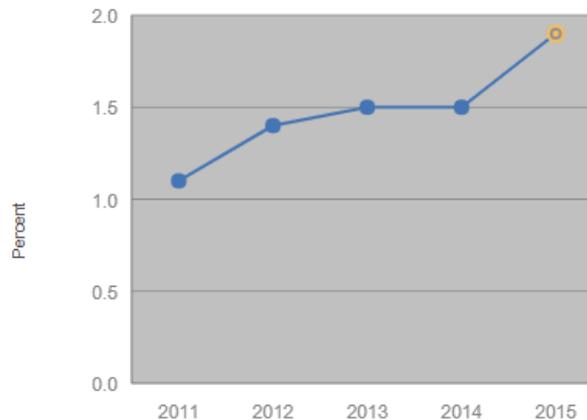
Overall Insurance Type Race / Ethnicity Mother's Age Mother's Education EOHHS Regions

Percent of women delivering a live birth with evidence of opioid use disorder during pregnancy

Opioid use disorder describes the recurrent use of opioid painkillers causing clinically and functionally significant impairment, such as health problems, disability, and failure to meet major responsibilities at work, school, or home. For this measure, individuals with opioid use disorder were identified using diagnosis codes in hospital discharge records. A complete list of the codes used can be found by clicking the "About these data" button above.

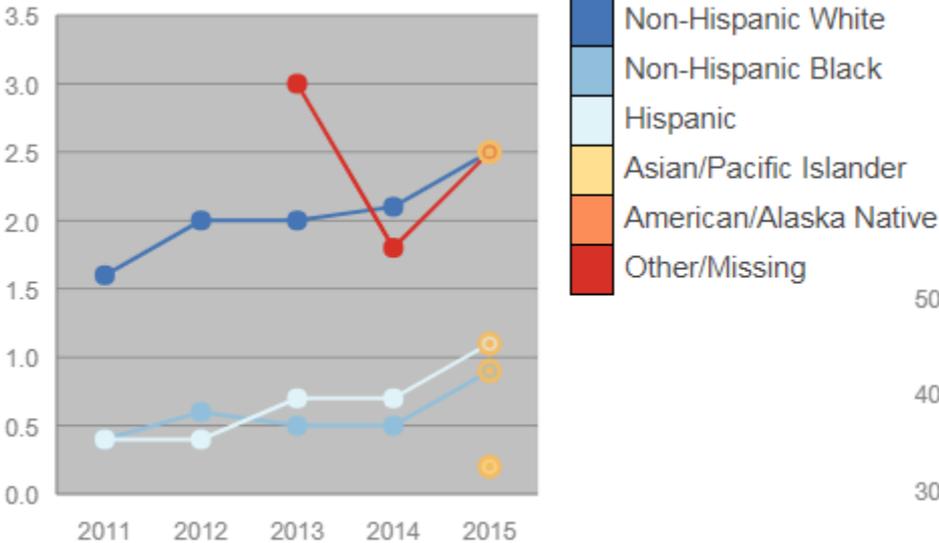
2011 2012 2013 2014 2015
Slide or click to change year

1.9
Percent
in 2015

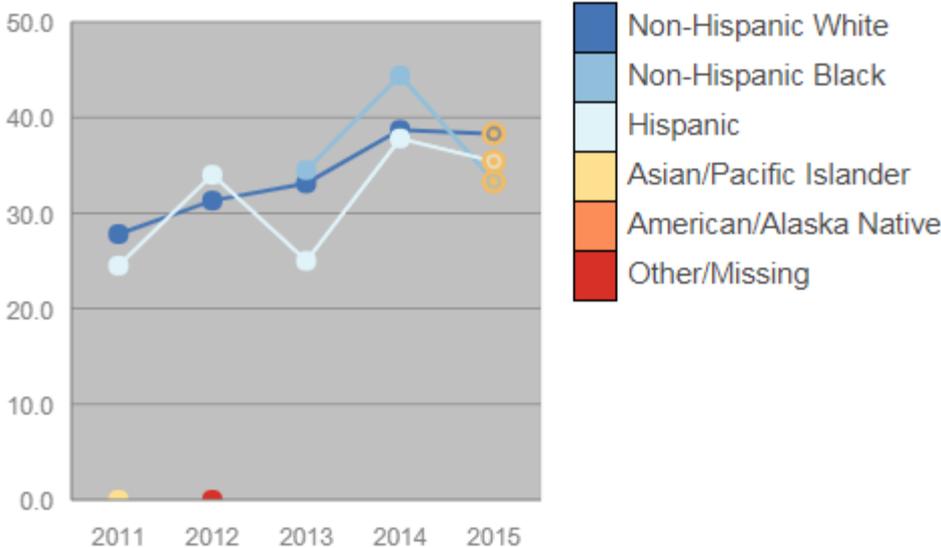


Can Identify Disparities

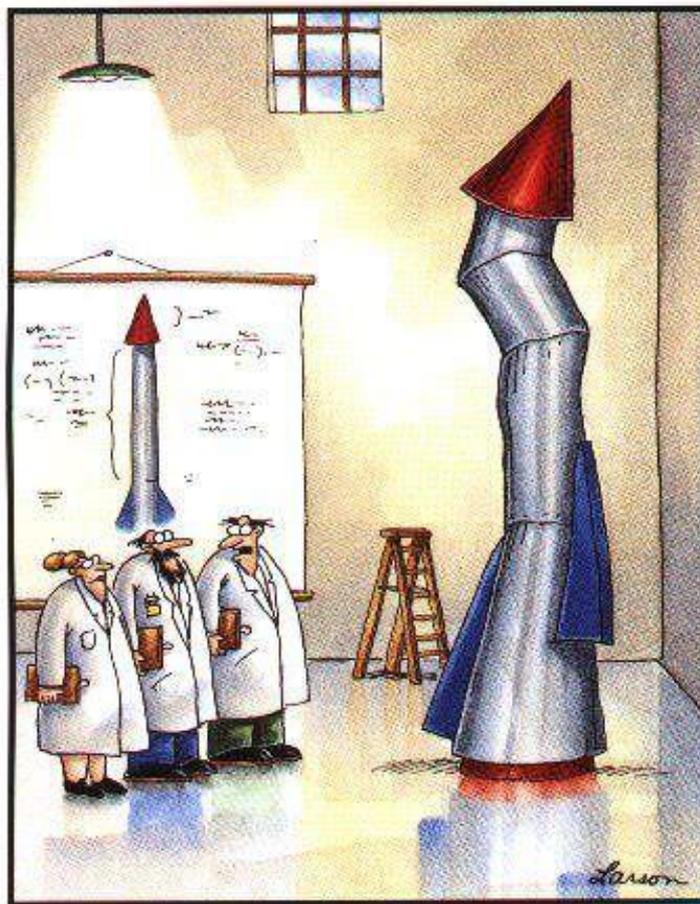
Opioid Use Disorder in Pregnancy



Enrollment in EI for Infants with NAS

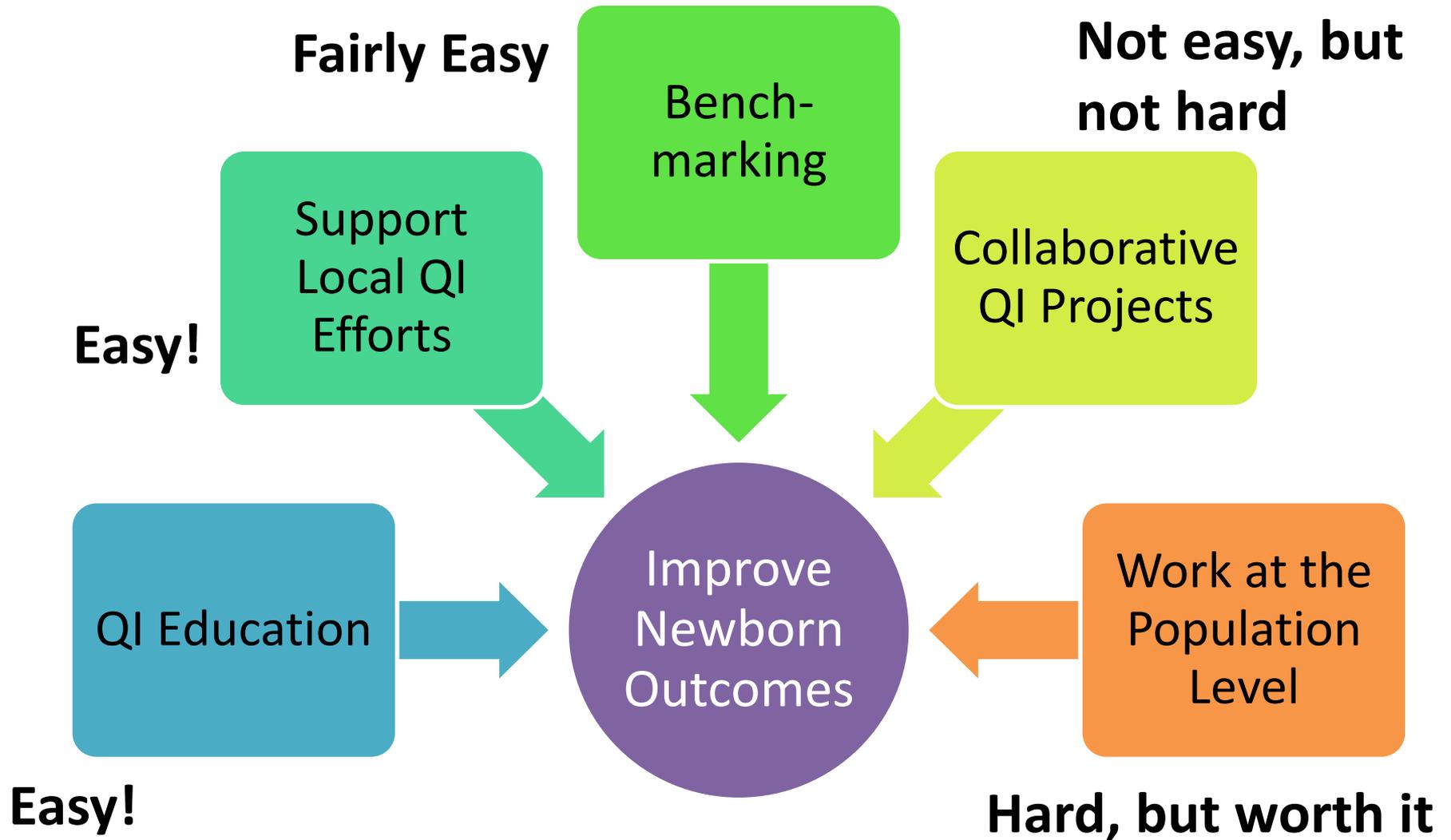


What do state-based PQCs do? A lot!



"It's time we face reality, my friends. ...
We're not exactly rocket scientists."

What do state-based PQCs do? A lot!



4. Improving NAS care through a collaborative



How do we improve outcomes?





AMERICA'S OPIOID CRISIS: THE UNSEEN IMPACT ON GEORGIA CHILDREN

AS GEORGIA FAMILIES STRUGGLE WITH ADDICTION, CHILDREN ARE CAUGHT IN THE FRAY.

A GROWING CRISIS



28% MORE opioid-related deaths nationwide since 2015.



86.7% of people in Georgia suffering from drug dependence or abuse go untreated.



8.7 MILLION CHILDREN nationwide have a parent who suffers from a substance use disorder.

A NEED FOR FAMILY-CENTERED POLICIES

KEEPING FAMILIES TOGETHER IMPROVES OUTCOMES AND LOWERS COSTS



MORE THAN HALF

of children placed in foster care go home to their families. Keeping families together from the start helps prevent further trauma and improves outcomes.

MEDICAID PAID 81% OF THE \$1.5 BILLION

that hospitals billed for treating babies suffering from opioid withdrawal in 2012.

Sources for this document are available at www.aap.org/OpioidFactsheets.

A DEVASTATING TOLL ON CHILDREN

FOSTER CARE PLACEMENTS ON THE RISE

8,546 GEORGIA CHILDREN

were placed in foster care in 2016.



17% WERE INFANTS.

In 37% of these placements, parental substance use was a factor.

MORE BABIES BORN EXPOSED TO OPIOIDS



Every 25 minutes in America, a baby is born suffering from opioid withdrawal, which can mean:

- 1 LOWER BIRTHWEIGHTS
- 2 RESPIRATORY CONDITIONS
- 3 FEEDING DIFFICULTIES
- 4 SEIZURES
- 5 LONGER HOSPITAL STAYS

A LIFELONG IMPACT

Children dealing with traumatic experiences can face social, emotional, physical, and mental health challenges that last into adulthood.

Left unaddressed, early childhood adversity can lead to **school failure**, risky behaviors like **alcohol and drug use**, and increased chance of health conditions like **obesity and heart disease**.



WHAT YOU CAN DO

RETHINK OUR APPROACH: SUPPORT CHILDREN AND FAMILIES IN HEALING TOGETHER

- Create policies that prioritize prevention and allow children to remain safely with their families during treatment.
- Give providers tools to recognize, treat, and support children and their parents affected by trauma to lessen the lifelong impact and promote healthy families.
- Ensure families have real and timely access to services through Medicaid and other prevention and treatment programs.



American Academy of Pediatrics
DEDICATED TO THE HEALTH OF ALL CHILDREN



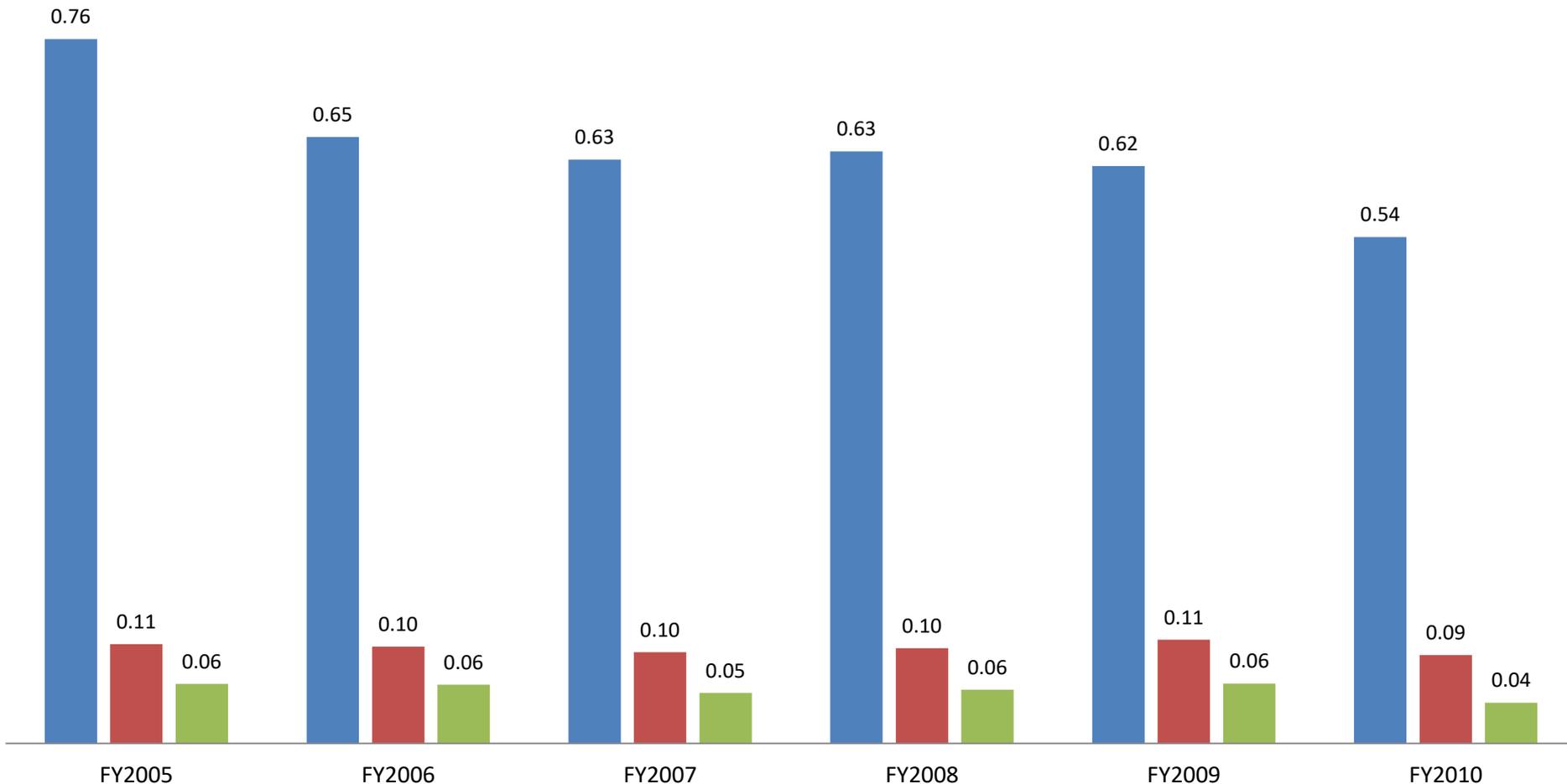
Fairly important and perhaps not-so-obvious take-home point #1 (restated):

Outcomes for families and infants impacted by perinatal opioid use are far, far better when mothers are enrolled and engaged in a treatment program.

We therefore want to see the number of infants with NAS **increase**.

Average Detox Admissions Per Methadone Enrollment, MA BSAS

■ Prior 6 Months ■ Future 6 Months ■ Future Months 7-12



ACOG COMMITTEE OPINION

Number 711 • August 2017

(Replaces Committee Opinion Number 524, May 2012)

Committee on Obstetric Practice American Society of Addiction Medicine

The Society of Maternal–Fetal Medicine endorses this document. This Committee Opinion was developed by the American College of Obstetricians and Gynecologists' Committee on Obstetric Practice in collaboration with committee members Maria A. Mascola, MD, MPH; Ann E. Borders, MD, MSc, MPH; and the American Society of Addiction Medicine member Mishka Terplan, MD, MPH.

Opioid Use and Opioid Use Disorder in Pregnancy

For pregnant women with an opioid use disorder, opioid agonist pharmacotherapy is the recommended therapy and is preferable to medically supervised withdrawal because withdrawal is associated with high relapse rates, which lead to worse outcomes.



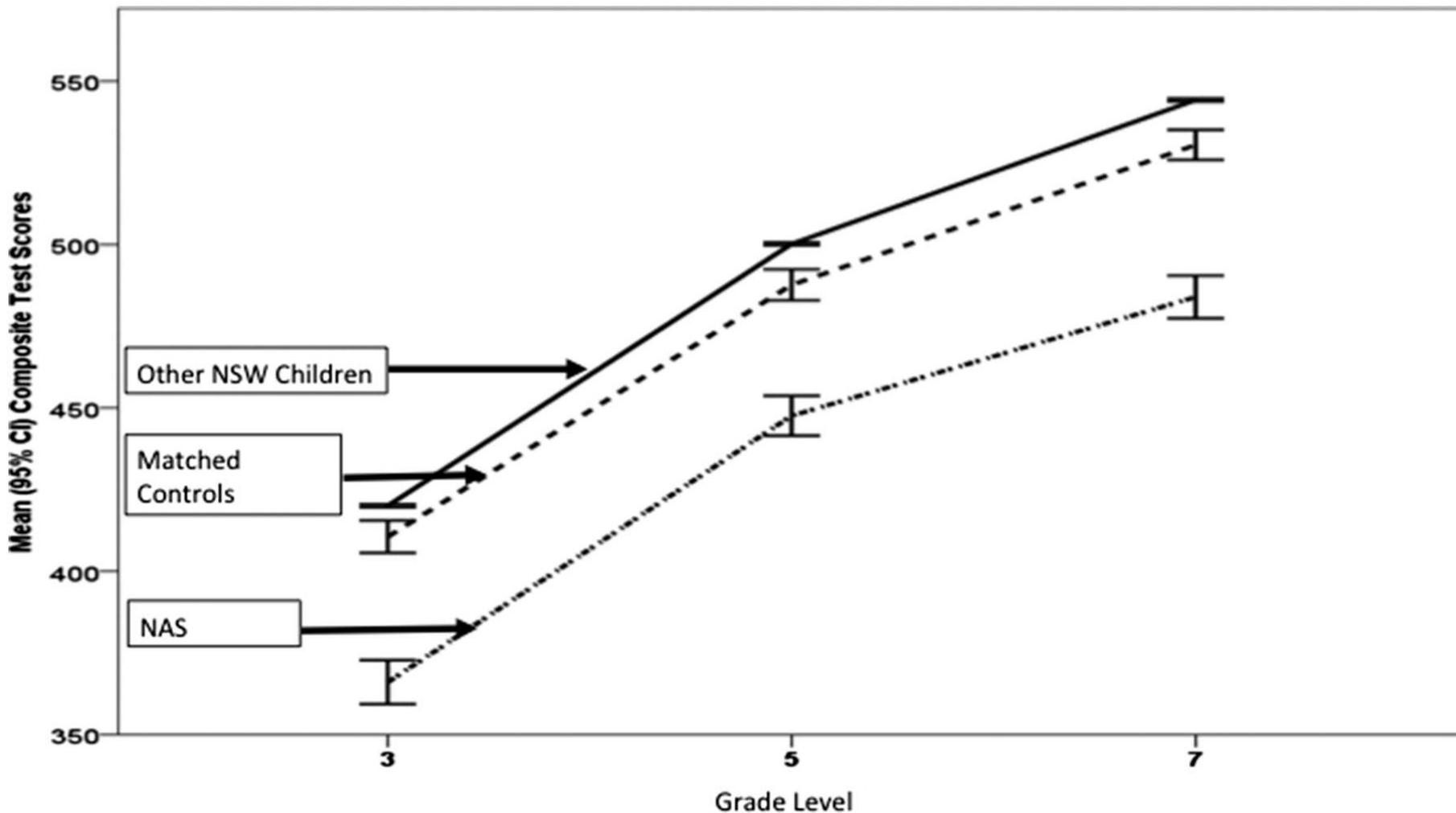
But if we do a better job of screening and identifying mothers with OUD, and getting them into treatment, won't that lead to more NAS?

And isn't NAS bad for babies?

A relatively big problem: we don't know much about **long-term outcomes** of NAS.

Overall, what we do know suggests impact of in-utero opioid exposure and post-natal NAS symptoms on long-term outcomes is minimal, and that social environment and other factors play a far greater role in determining growth and development.

NAS and School Performance, New South Wales, Australia



Retrospective review of neurodevelopmental outcomes in infants treated for neonatal abstinence syndrome

Stephanie L. Merhar¹ · Jennifer M. McAllister¹ · Kathryn E. Wedig-Stevie¹ · Amy C. Klein² · Jareen Meizen-Derr³ · Brenda B. Poindexter¹

Journal of Perinatology, 2018

Table 2 Bayley scores

	Median (range)	Mean (SD)	Score < 85	Score < 70
Cognitive	95 (65–115)	96.5 (10.6)	9	3
Language	94 (62–132)	93.8 (13.3)	17	5
Motor	94 (70–112)	94.0 (9.4)	11	0

87 infants,
evaluated
at 2 years

We conclude that children with NAS are at risk for lower developmental scores than the test normative population at 2 years of age.

Full length article

Prenatal exposure to methadone or buprenorphine: Early childhood developmental outcomes

Karol Kaltenbach^a, Kevin E. O'Grady^b, Sarah H. Heil^c, Amy L. Salisbury^{d,e,f}, Mara G. Coyle^e, Gabriele Fischer^g, Peter R Martin^h, Susan Stineⁱ, Hendrée E. Jones^{j,k,*}

Drug and Alcohol Dependence, 2018

96 infants, through 3 years

Multiple assessments

Bayley scores: 94-98 at 12 months

92-99 at 24 months

98-102 at 36 months

Overall, this study found that from 3 months through 36 months of age, children prenatally exposed to buprenorphine or methadone were well within the range of normal development in physical growth measures, cognitive development and language development. Also, mothers maintained on buprenorphine or methadone did not differ on any of the measures, other than the ASI legal section.

Reconsidering retrospective review of neurodevelopmental outcomes in infants treated for neonatal abstinence syndrome

Hendrée E. Jones^{1,2} · Kevin E. O'Grady³ · Karol Kaltenbach⁴

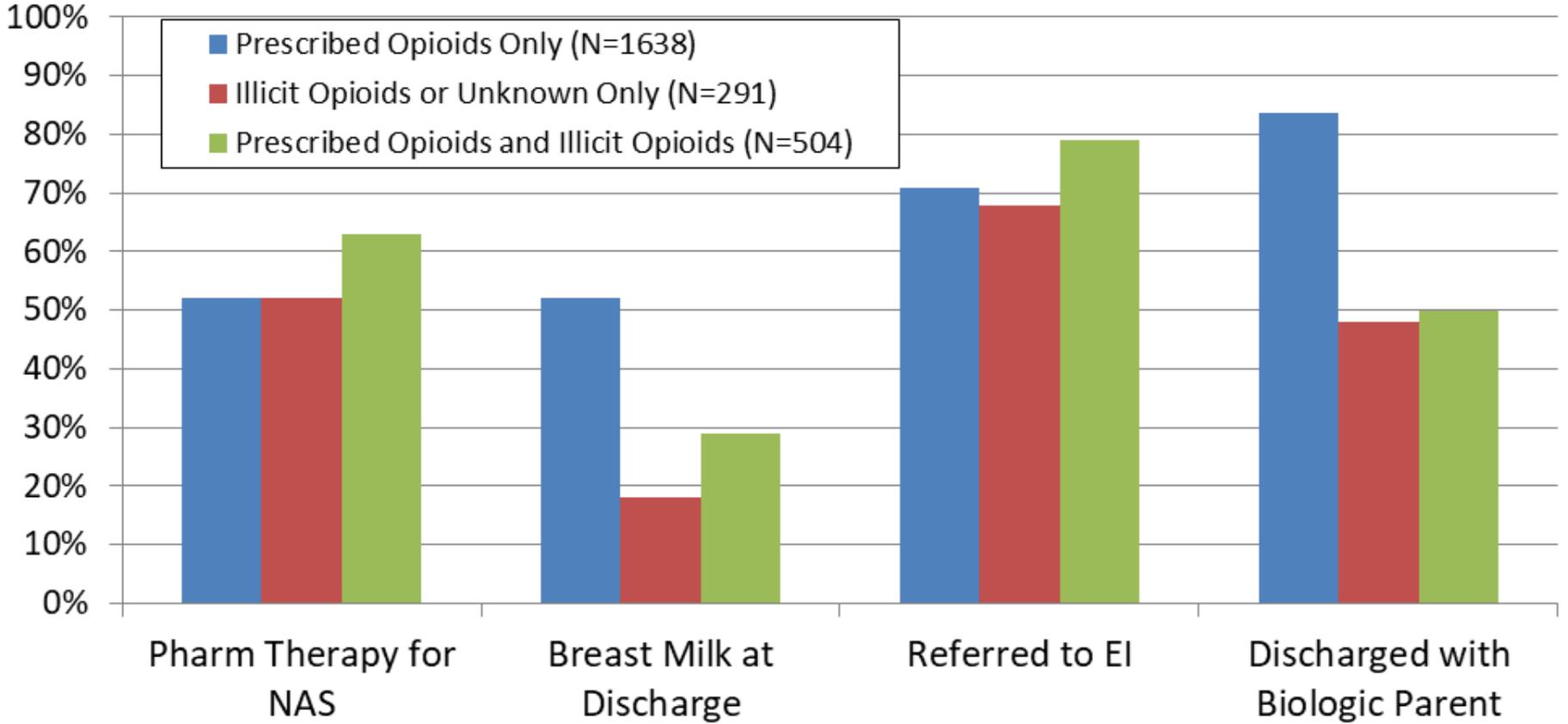
Journal of Perinatology, 2018

This well-meaning causal explication is likely errorful. Children who experience developmental problems do so for a variety of reasons. Moreover, those reasons may or may not be related to maternal opioid use. Controlled data strongly suggest that most children who have experienced NAS will function during their first 3 years of life within normal developmental limits on a broad variety of measures of cognitive and social functioning [5]. Finally, to the extent there are developmental differences between children who were diagnosed with NAS and a normative sample of children who were not, such differences are likely due to multiple prenatal and postnatal causes.

We THINK (but don't know) that in-utero opioid exposure in and of itself is ok with regards to long-term neurodevelopment.

How about exposure to MAT versus illicit opioids?

Selected Outcomes by Maternal Opioid Exposure



Treatment of Opioid Use Disorder During Pregnancy and Cases of Neonatal Abstinence Syndrome

Davida M. Schiff, MD

Stephen W. Patrick, MD, MPH, MS

JAMA Pediatrics Published online May 1, 2017

Efforts to expand treatment options, including opioid agonist therapy for pregnant women with opioid use disorder with methadone and buprenorphine, may in fact increase the number of cases of NAS, but this should still be considered a treatment success.



4:40

+ QUEUE

DOWNLOAD

PUBLIC HEALTH

For Babies Of The Opioid Crisis, Best Care May Be Mom's Recovery

May 8, 2018 · 4:30 PM ET

Heard on [All Things Considered](#)

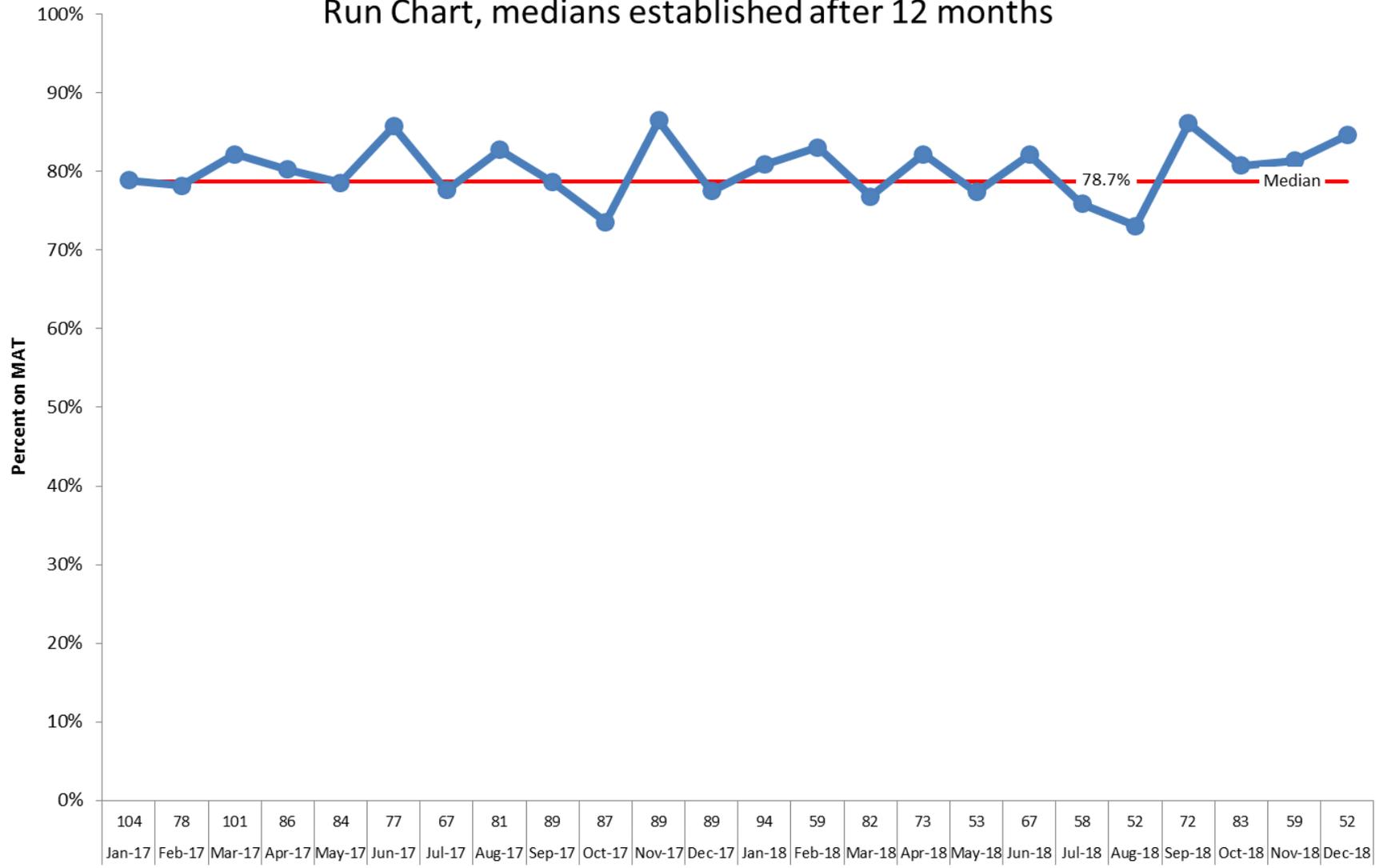
<https://www.npr.org/sections/health-shots/2018/05/08/605358266/for-babies-of-the-opioid-crisis-best-care-may-be-moms-recovery>

And how are we doing in this area?



Percent of Mothers of OENs Receiving MAT During Pregnancy

Run Chart, medians established after 12 months



Month and Total Number of Infants Per Month



Take-Home Points 1: Pregnancy

- Getting more moms with OUD engaged and on treatment may be the most important goal of all of this work.
- This will likely INCREASE the number of newborns with NAS, but that's ok.
- Newborn outcomes are largely dependent on maternal outcomes.

Fairly important and reasonably obvious take-home point #2:

Increasing engagement and partnership with families during the care of opioid-exposed newborns will improve outcomes.

Correlation of parental presence and NAS outcomes.

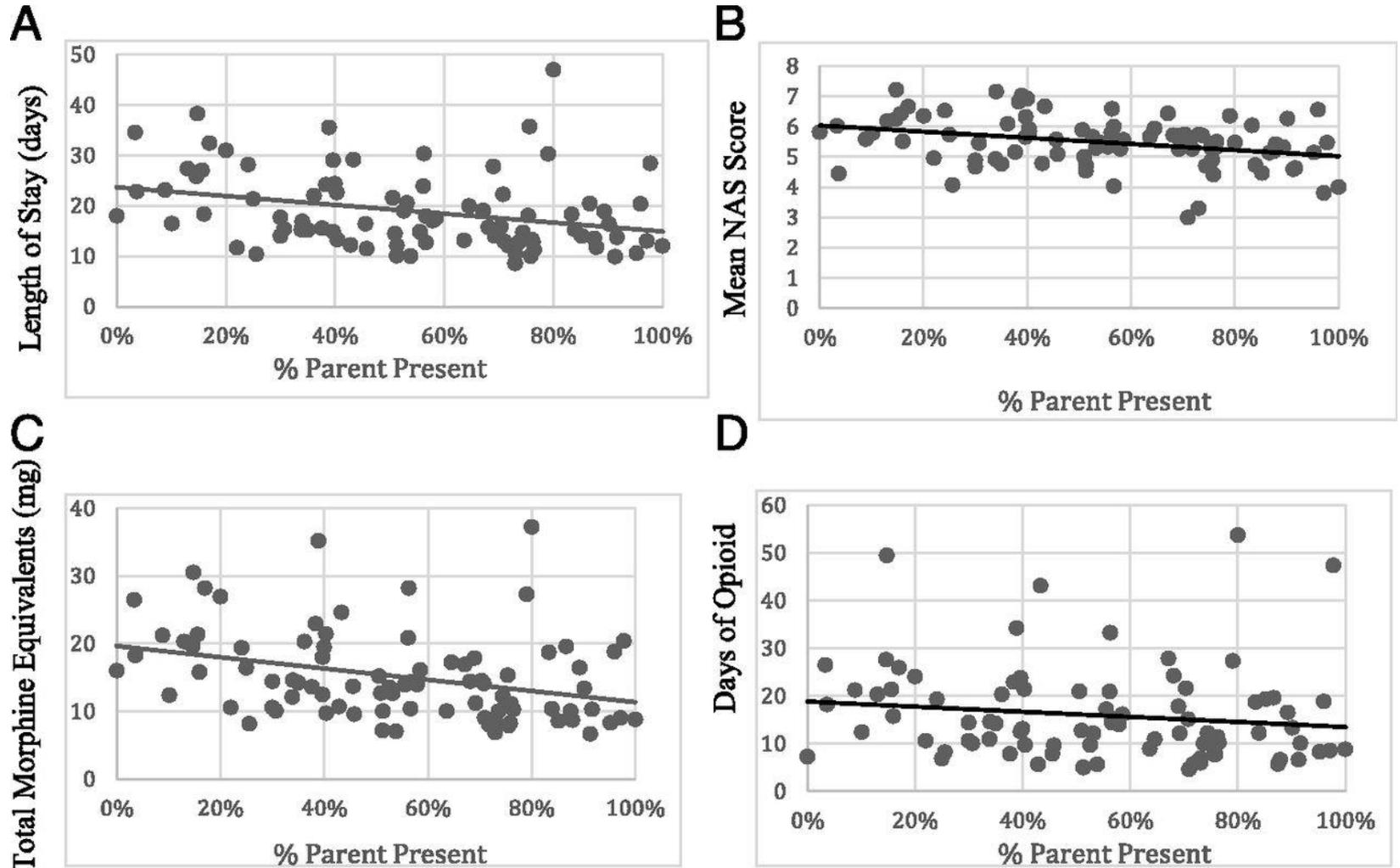
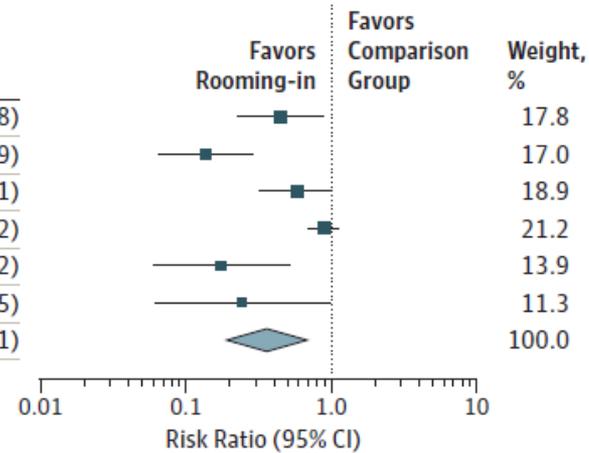


Figure 2. Rooming-in vs Usual Care on the Need for Pharmacotherapy

A Meta-analysis

Source	Rooming-in		Comparison Group		Risk Ratio (95% CI)	Weight, %
	No. of Events	Total No.	No. of Events	Total No.		
Abrahams et al, ⁷ 2007	8	32	21	38	0.45 (0.23-0.88)	17.8
Grossman et al, ¹⁹ 2017	6	44	54	55	0.14 (0.07-0.29)	17.0
Holmes et al, ¹⁸ 2016	13	48	25	54	0.58 (0.34-1.01)	18.9
Hünsele et al, ²⁴ 2013	19	24	47	53	0.89 (0.71-1.12)	21.2
McKnight et al, ²² 2016	3	20	20	24	0.18 (0.06-0.52)	13.9
Saiki et al, ²³ 2010	2	18	19	42	0.25 (0.06-0.95)	11.3
Total (95% CI)	51	186	186	266	0.37 (0.19-0.71)	100.0

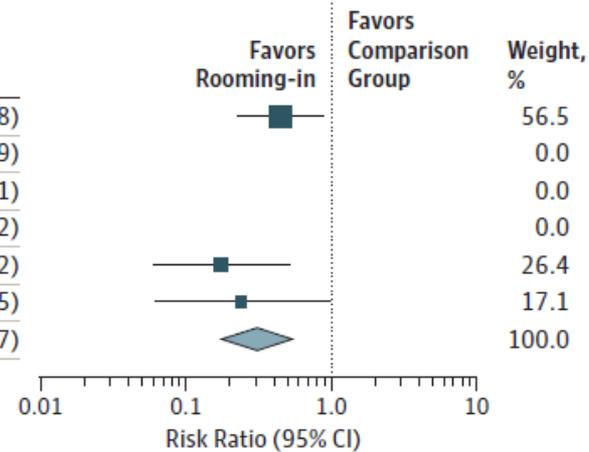
Heterogeneity: $\tau^2 = 0.51$; $I^2 = 85\%$
 Test for overall effect $z = 2.99$; $P = .003$



B Sensitivity analysis

Source	Rooming-in		Comparison Group		Risk Ratio (95% CI)	Weight, %
	No. of Events	Total No.	No. of Events	Total No.		
Abrahams et al, ⁷ 2007	8	32	21	38	0.45 (0.23-0.88)	56.5
Grossman et al, ¹⁹ 2017	6	44	54	55	0.14 (0.07-0.29)	0.0
Holmes et al, ¹⁸ 2016	13	48	25	54	0.58 (0.34-1.01)	0.0
Hünsele et al, ²⁴ 2013	19	24	47	53	0.89 (0.71-1.12)	0.0
McKnight et al, ²² 2016	3	20	20	24	0.18 (0.06-0.52)	26.4
Saiki et al, ²³ 2010	2	18	19	42	0.25 (0.06-0.95)	17.1
Total (95% CI)	13	70	60	104	0.32 (0.18-0.57)	100.0

Heterogeneity: $\tau^2 = 0.04$; $I^2 = 13\%$
 Test for overall effect $z = 3.86$; $P < .001$



An Initiative to Improve the Quality of Care of Infants With Neonatal Abstinence Syndrome

Matthew R. Grossman, MD,^a Adam K. Berkowitz, MD,^a Rachel R. Osborn, MD,^a Yaqing Xu, MS,^b Denise A. Esserman, PhD,^b Eugene D. Shapiro, MD,^{a,c} Matthew J. Bizzarro, MD^a

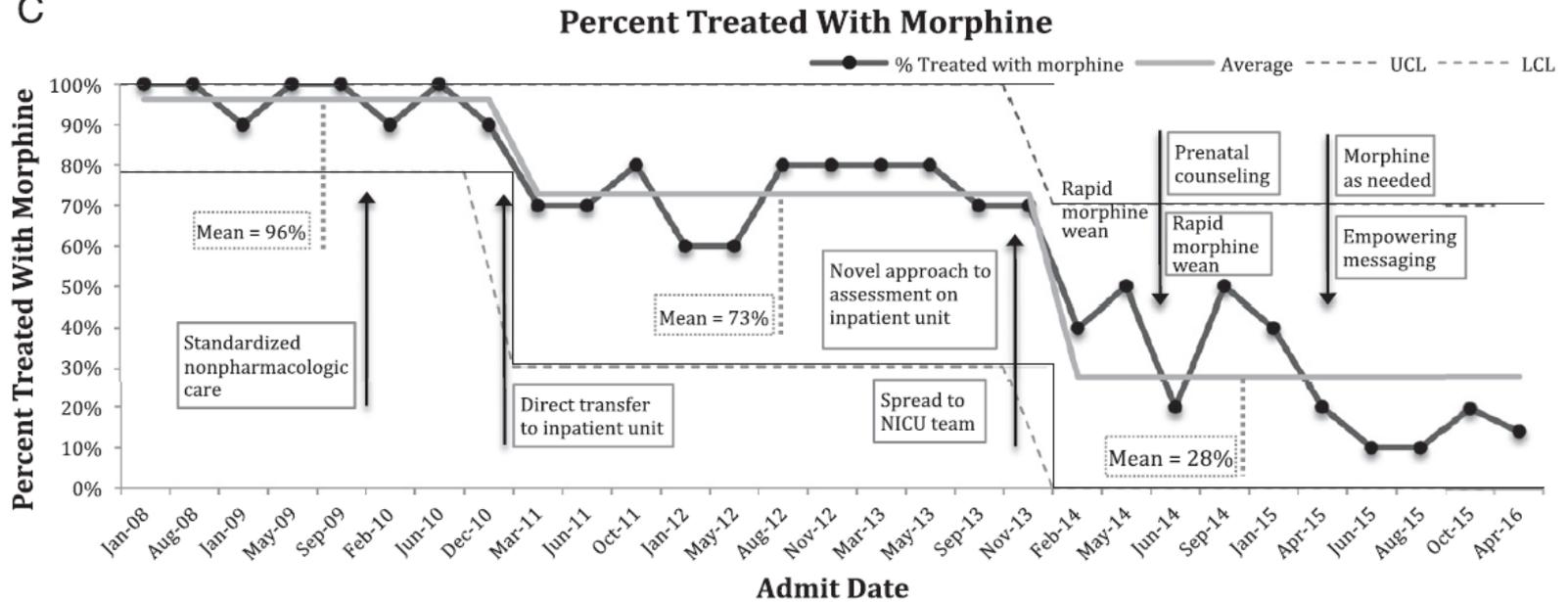
PEDIATRICS Volume 139, number 6, June 2017:e20163360

TABLE 1 Summary of Interventions

Interventions	Completion Date
Standardized nonpharmacologic care on the inpatient unit	February 2010
Transfer from WBN to the inpatient unit	February 2011
Development of a novel approach to assessment	January 2014
Spread of change concepts to NICU	January 2014
Rapid morphine weans	June 2014
Prenatal counseling of parents	June 2014
Morphine given as needed	May 2015
Empowering messaging to parents	May 2015



C



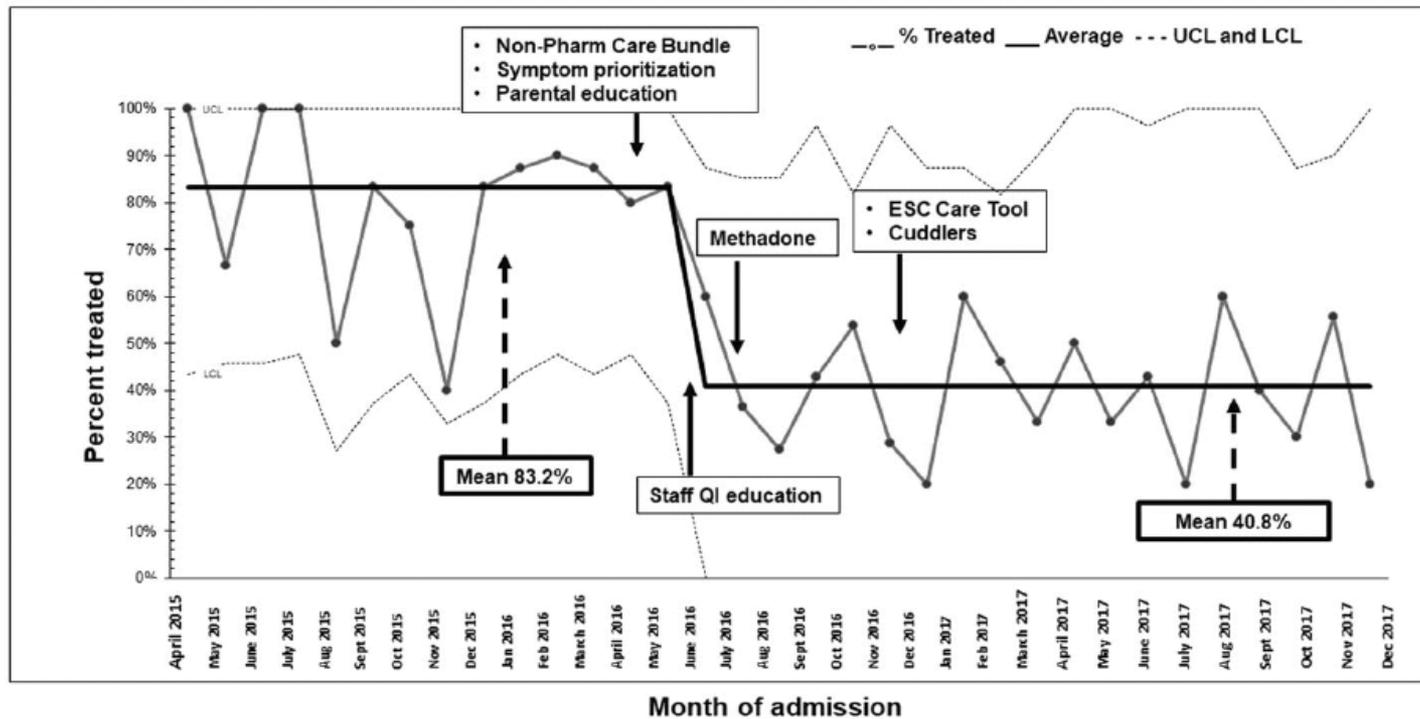
“Eat, sleep, console”

Quality improvement initiative to improve inpatient outcomes for Neonatal Abstinence Syndrome

Elisha M. Wachman¹ · Matthew Grossman² · Davida M. Schiff^{1,3} · Barbara L. Philipp¹ · Susan Minear¹ · Elizabeth Hutton¹ · Kelley Saia⁴ · FNU Nikita⁵ · Ahmad Khattab⁶ · Angela Nolin⁶ · Crystal Alvarez⁵ · Karan Barry¹ · Ginny Combs¹ · Donna Stickney¹ · Jennifer Driscoll¹ · Robin Humphreys¹ · Judith Burke¹ · Camilla Farrell⁷ · Hira Shrestha¹ · Bonny L. Whalen⁸

B

Percent of infants pharmacologically treated



The Eat, Sleep, Console NAS Care Tool Training Page

This page is for all hospitals participating in the systematic roll-out of the ESC care tool. Click the arrows below to access the various resources for ESC education and implementation.

>> To update your hospital implementation status or to check on your hospital's status click [here](#).

Webinars and Workshops



General NAS Resources



Team Development Resources



ESC Educational Materials



ESC Training Resources



ESC Implementation Resources



Finnegan Symptom Prioritization



Monitoring Impact



“Eat Sleep Console”

To date, about 6 Massachusetts hospitals have implemented ESC.

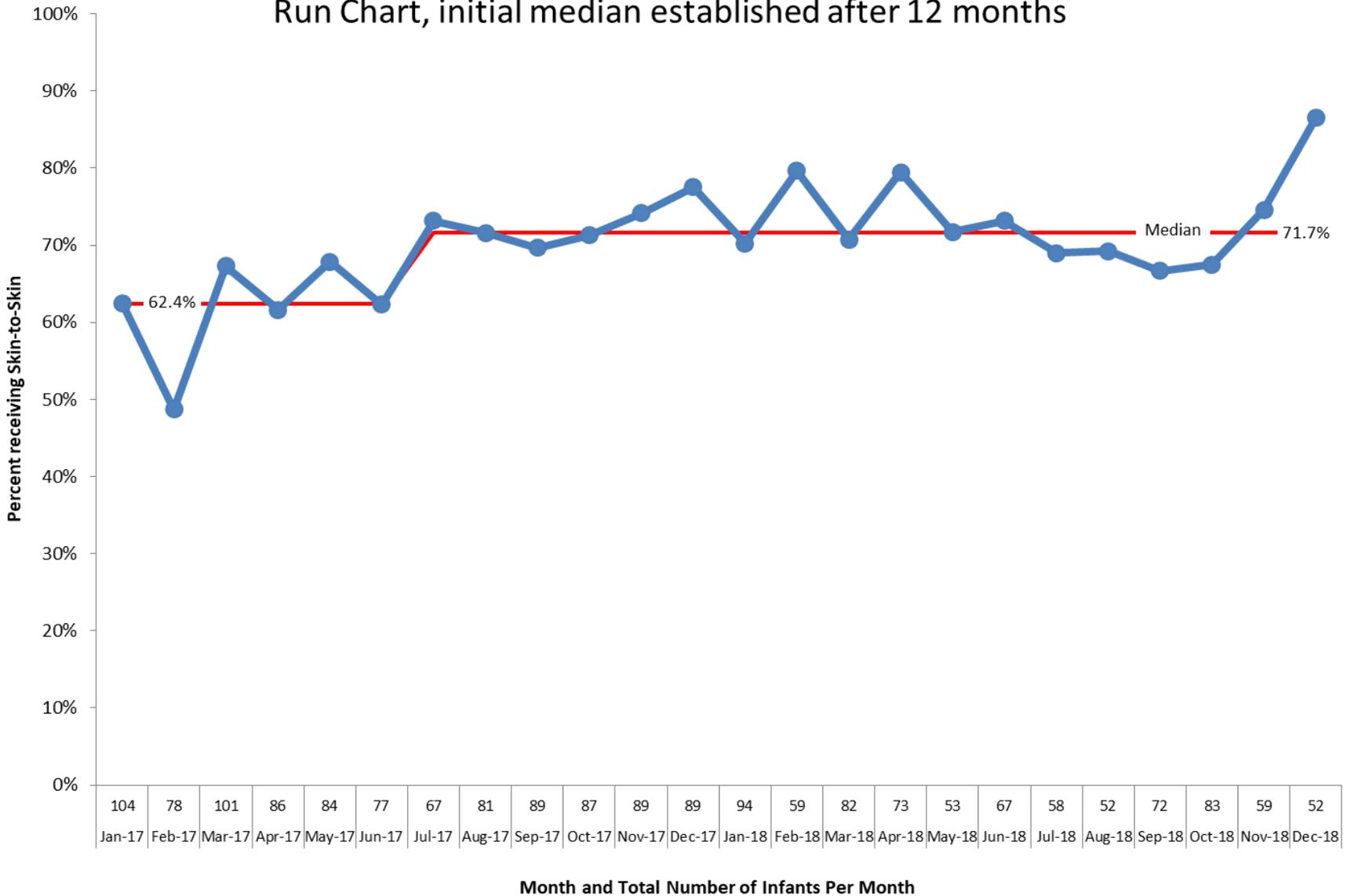
Far more have greatly improved non-pharm care practices, which may be even more important.

And how are we doing in this area?



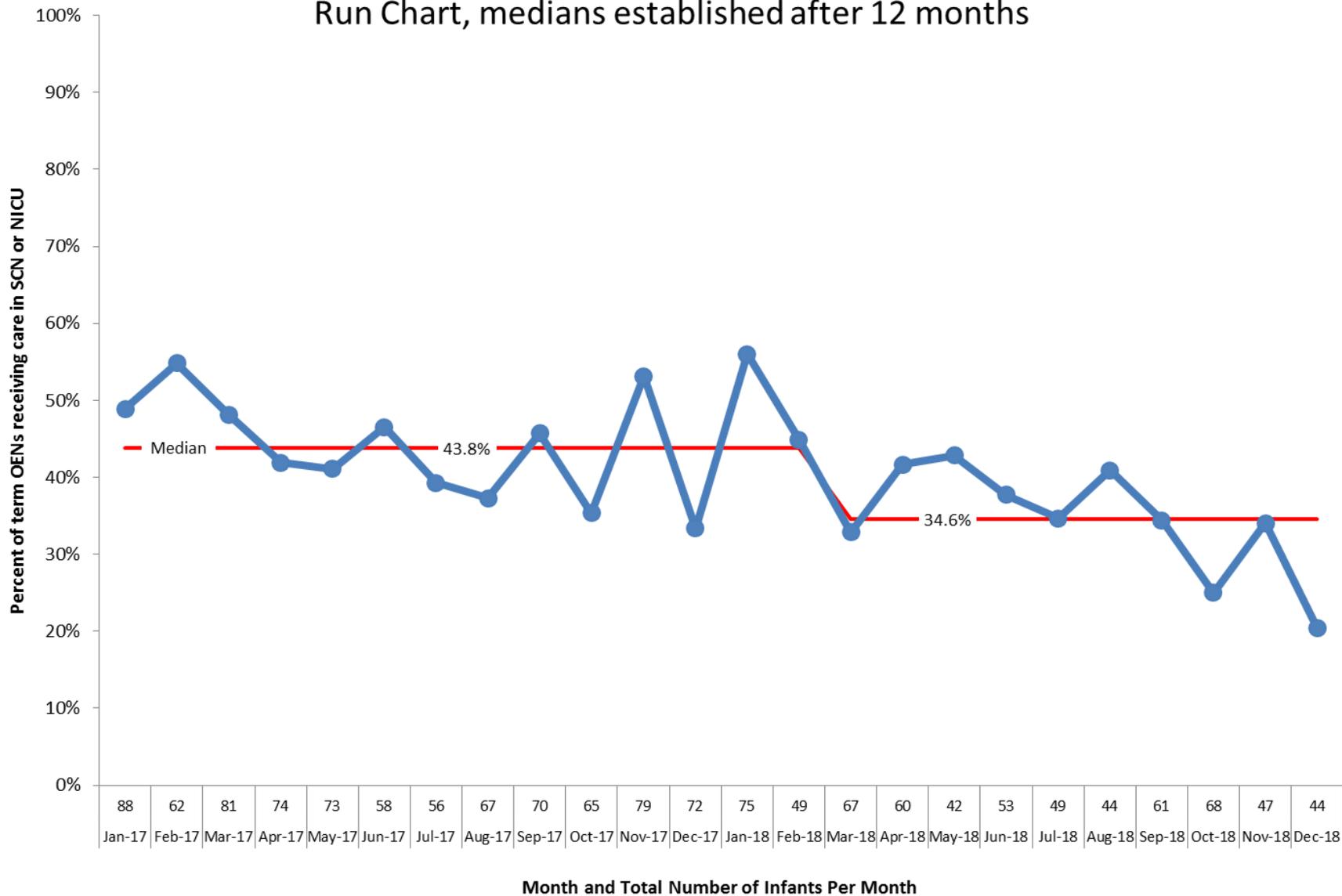
Percent of OENs Receiving Skin to Skin in First Day of Life

Run Chart, initial median established after 12 months



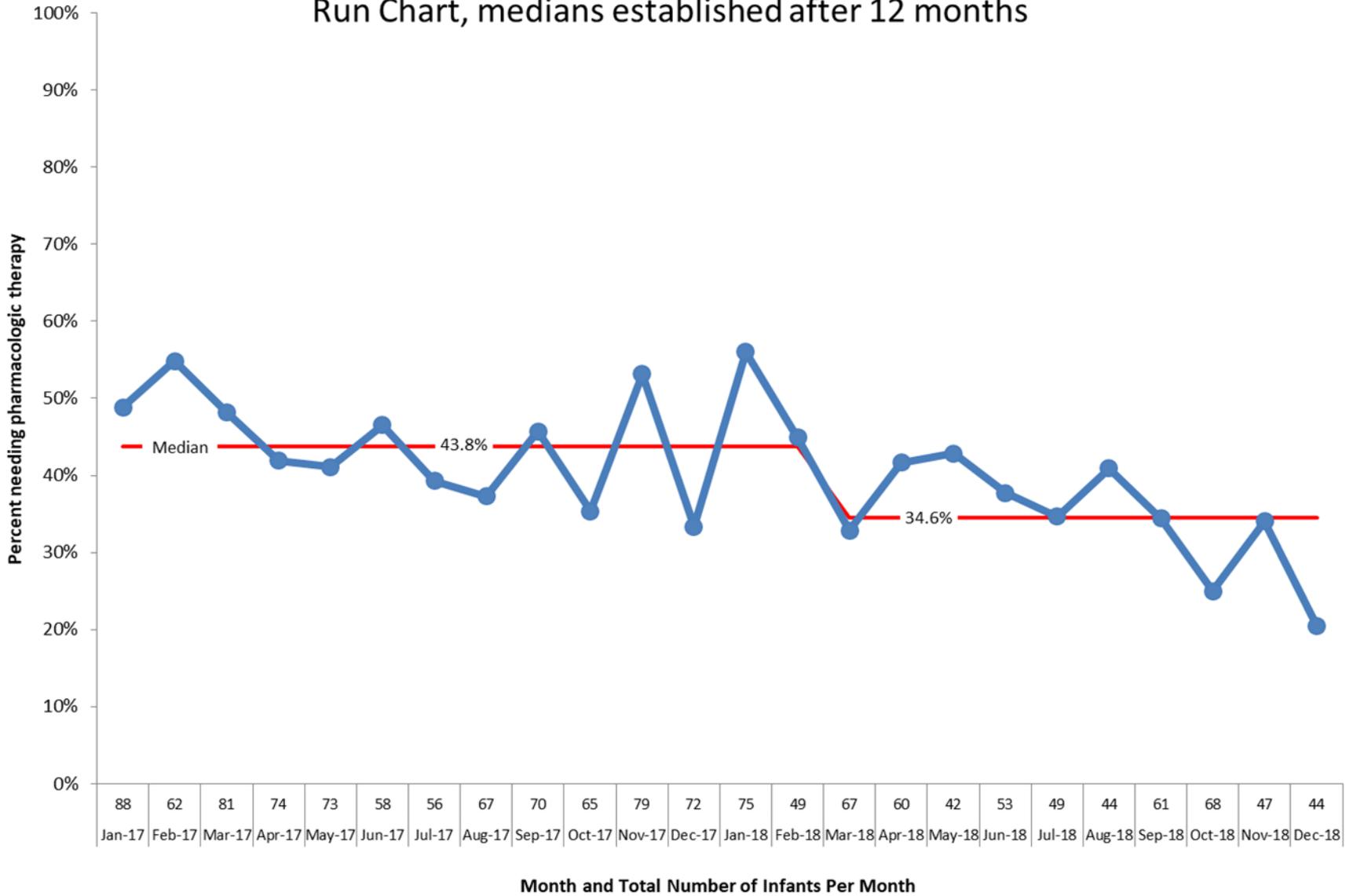
Percent of Term OENs Receiving Care in SCN or NICU

Run Chart, medians established after 12 months



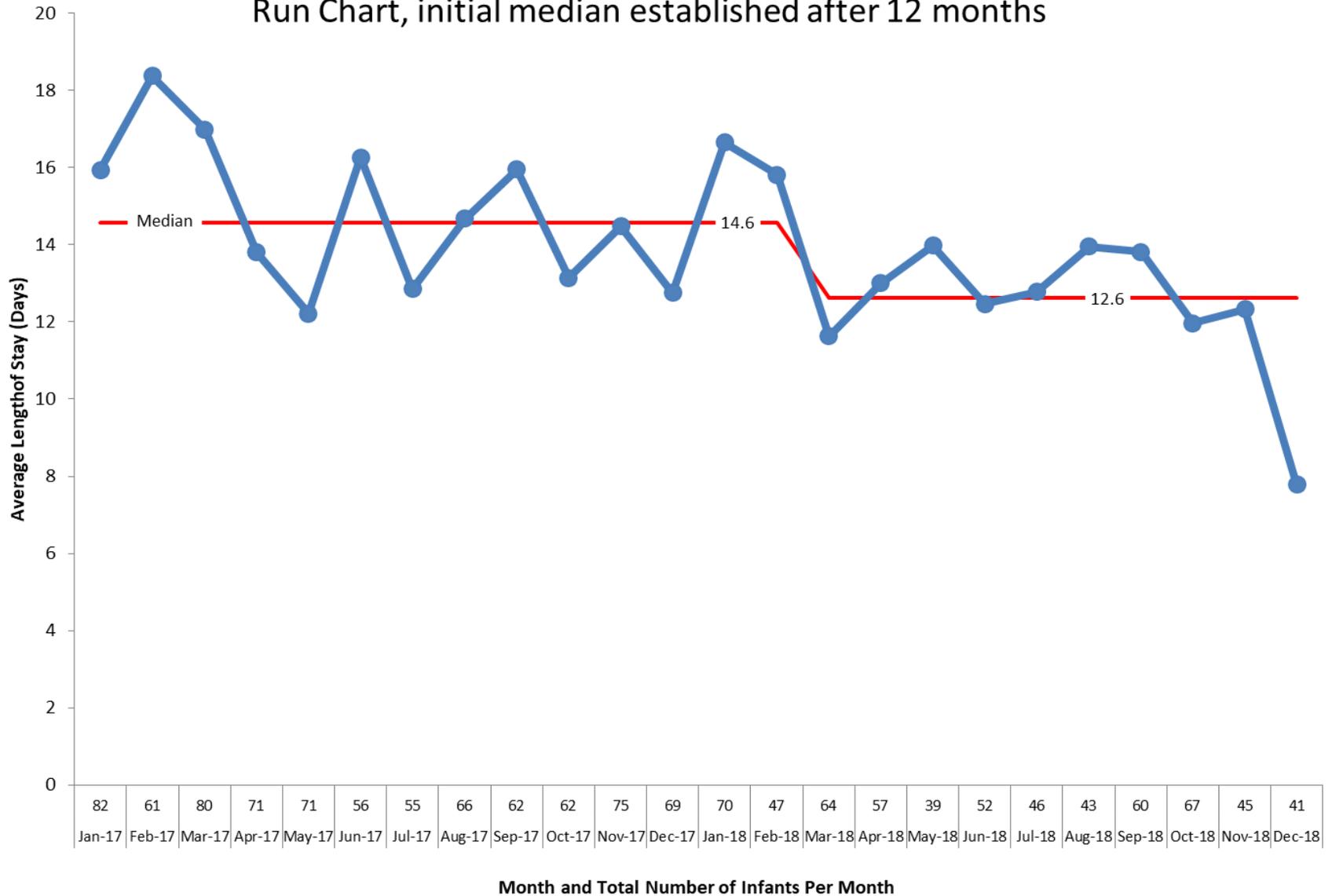
Percent of OENs Requiring Pharmacologic Therapy for NAS

Run Chart, medians established after 12 months



OEN Average Length of Stay

Run Chart, initial median established after 12 months



Take-Home Points 2: Newborn

- Increasing engagement with families in the care of the opioid-exposed newborn after birth will improve outcomes.
- Non-pharmacologic therapy really works!
- Of note, this makes the definition of NAS messy.

Fairly important and reasonably obvious take-home point #3:

We should get as many infants with in-utero opioid exposure or NAS enrolled in Early Intervention as possible.

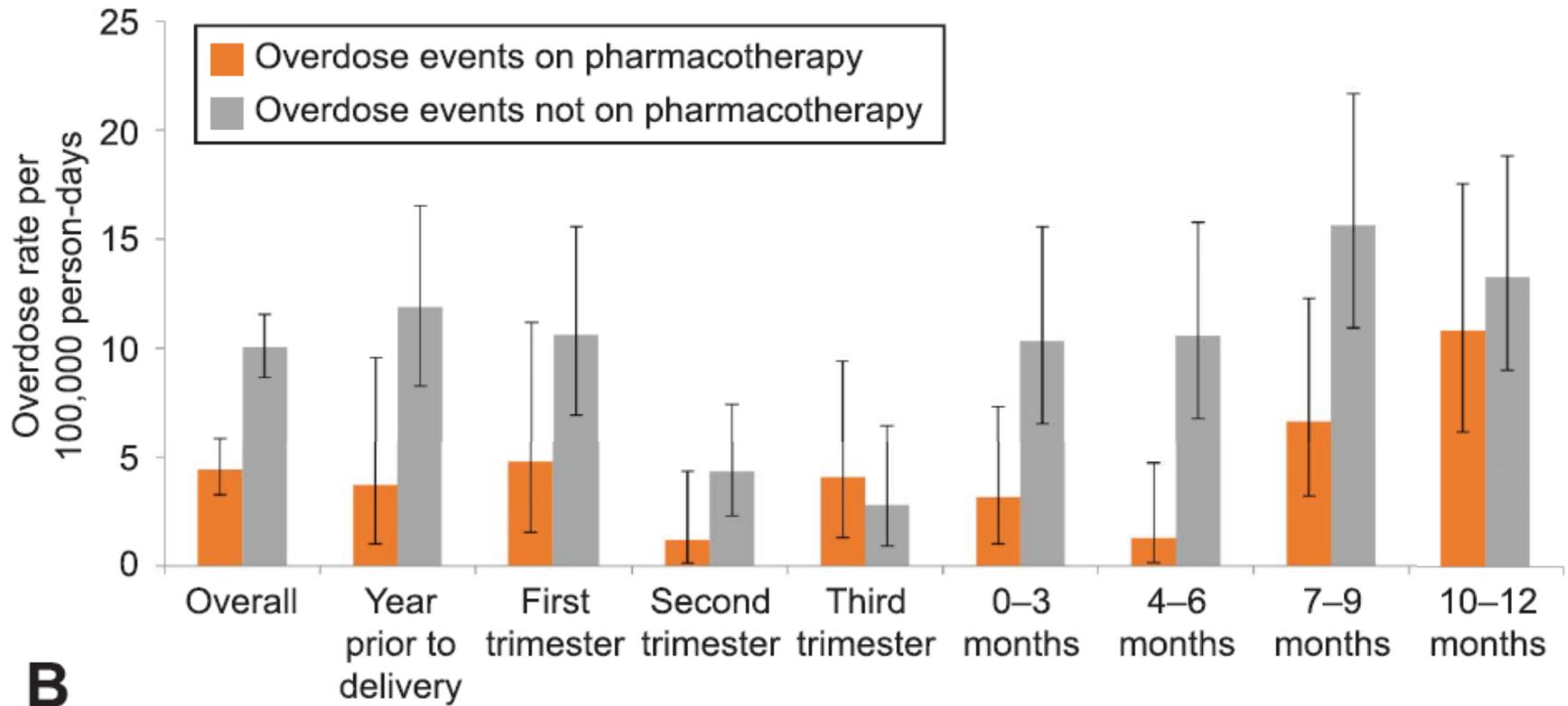
Another relatively big problem: we don't know much about **short-term outcomes** of NAS, in terms of what happens to these infants after they leave the hospital.

Fatal and Nonfatal Overdose Among Pregnant and Postpartum Women in Massachusetts

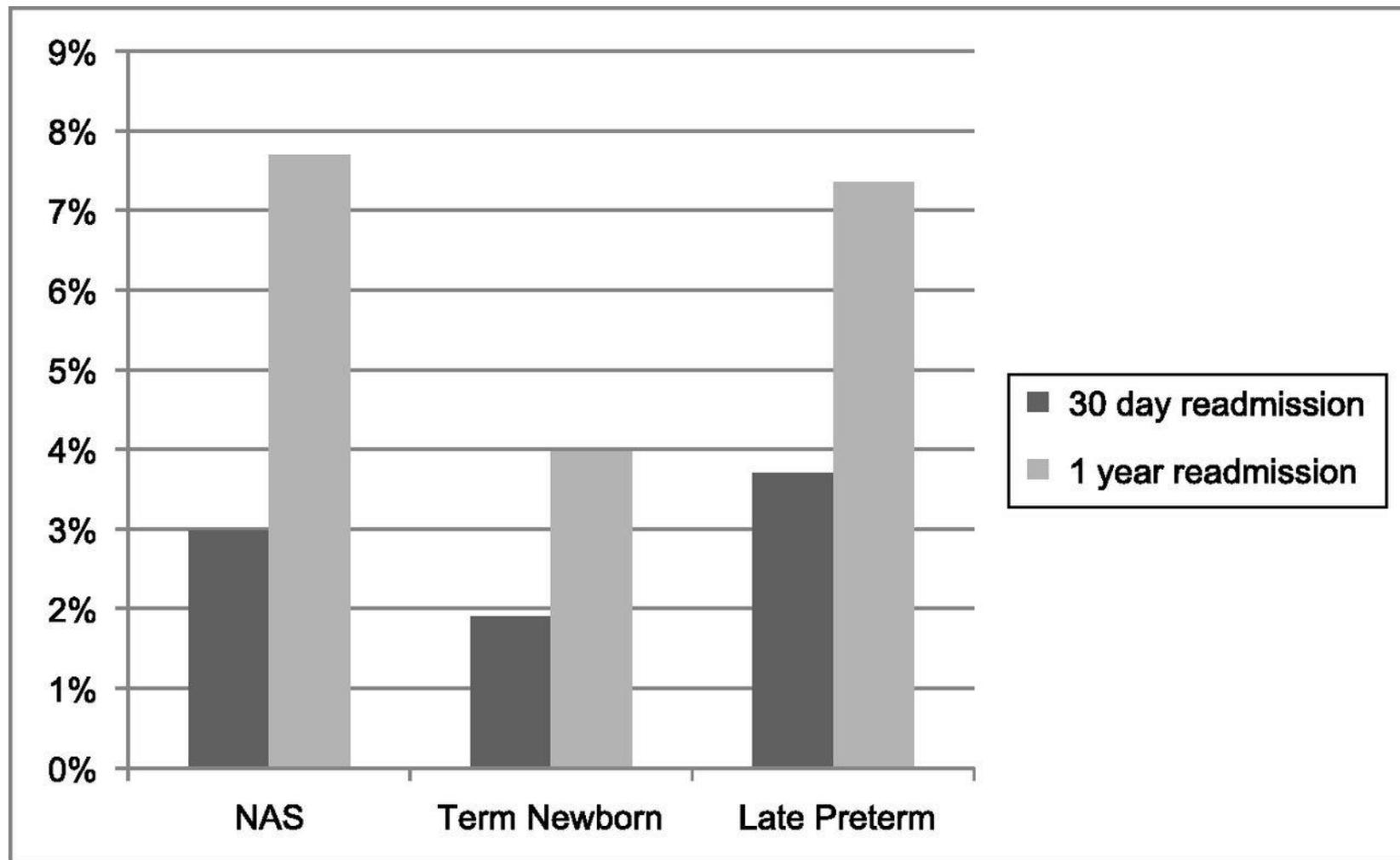
OBSTETRICS & GYNECOLOGY

VOL. 132, NO. 2, AUGUST 2018

David M. Schiff, MD, MSc, Timothy Nielsen, MPH, Mishka Terplan, MD, MPH, Malena Hood, MPH, Dana Bernson, MPH, Hafsatou Diop, MD, MPH, Monica Bharel, MD, MPH, Timothy E. Wilens, MD, Marc LaRochelle, MD, MPH, Alexander Y. Walley, MD, MSc, and Thomas Land, PhD



Thirty-day and 1-year hospital readmission rates, infants with NAS, New York, 2006–2009

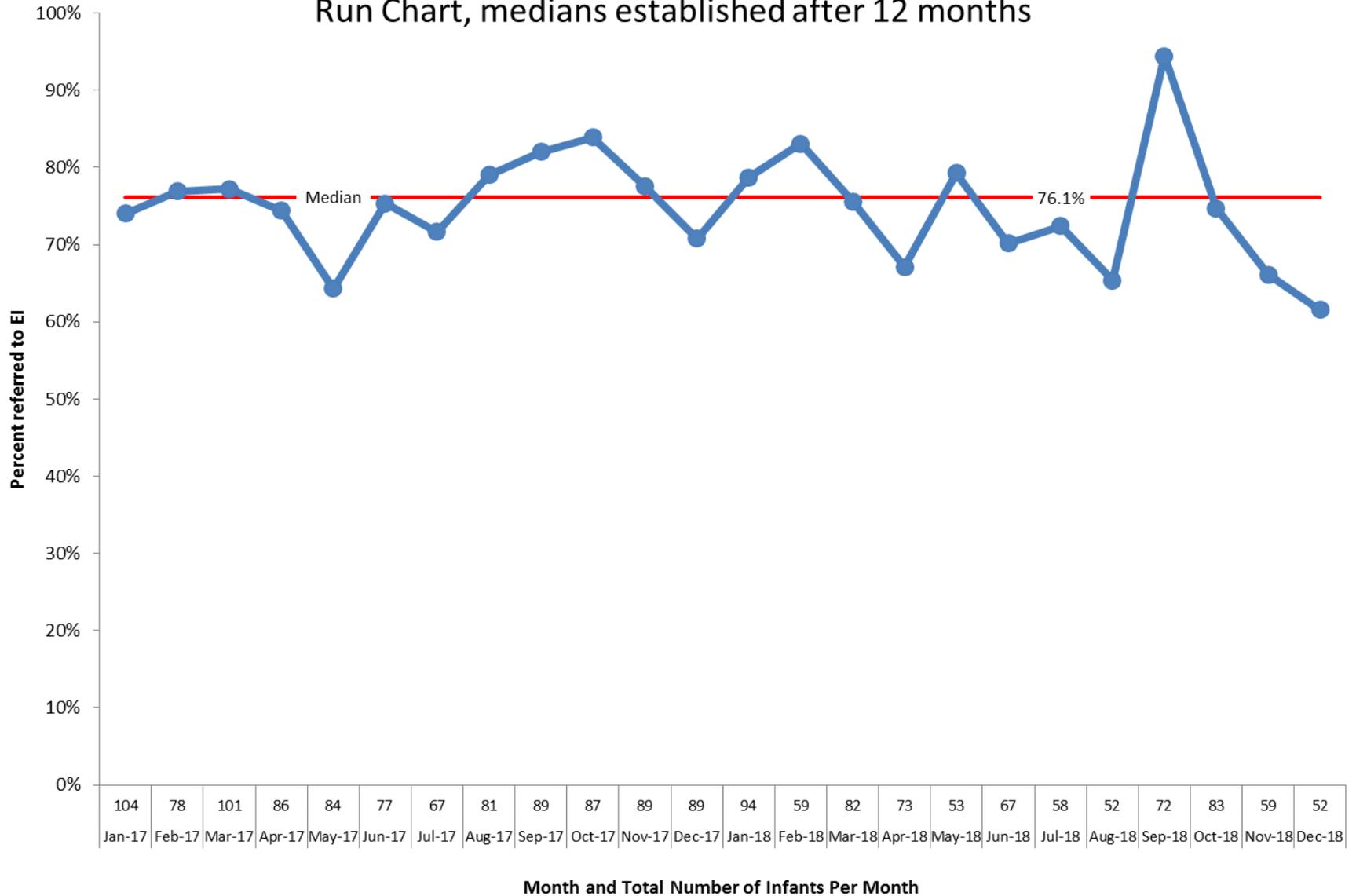


And how are we doing in this area?



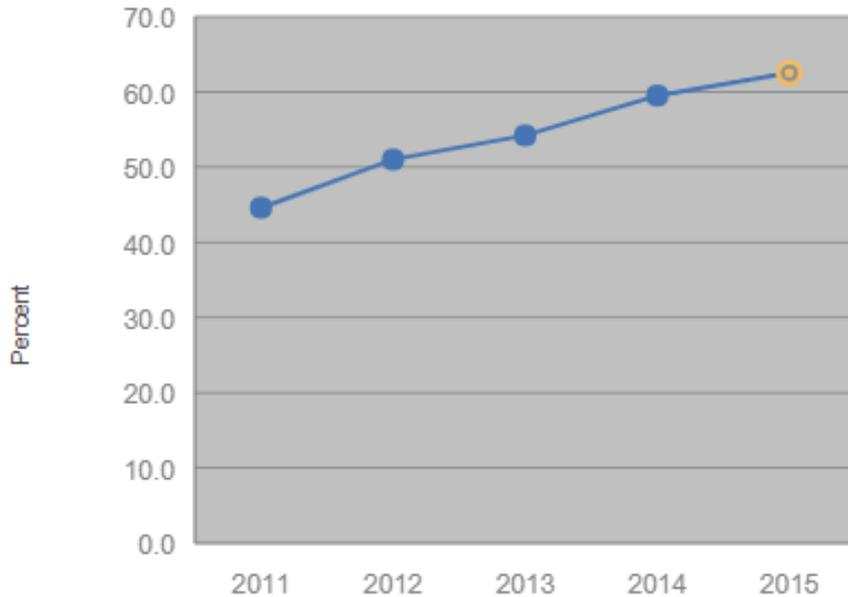
Percent of OENs Referred to Early Intervention by Discharge

Run Chart, medians established after 12 months

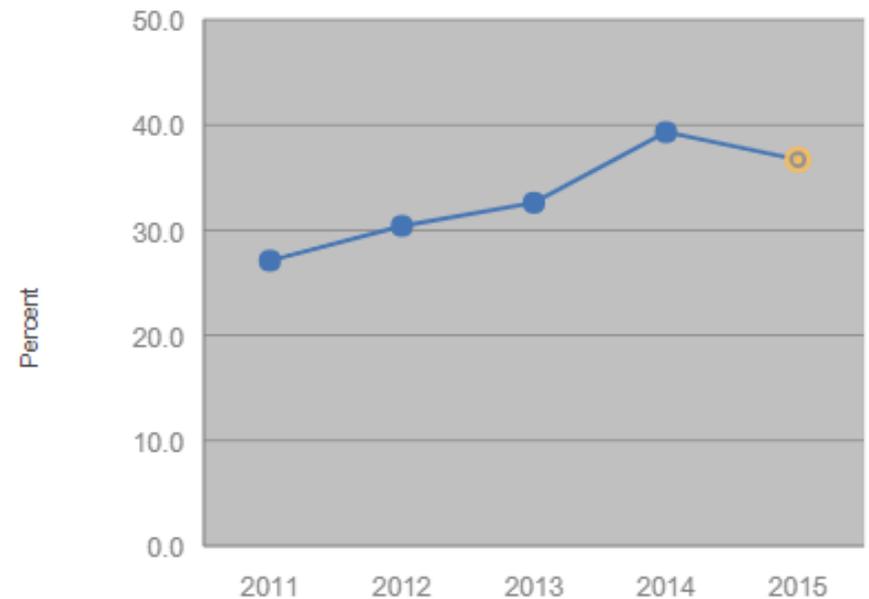


NAS and Early Intervention (EI)

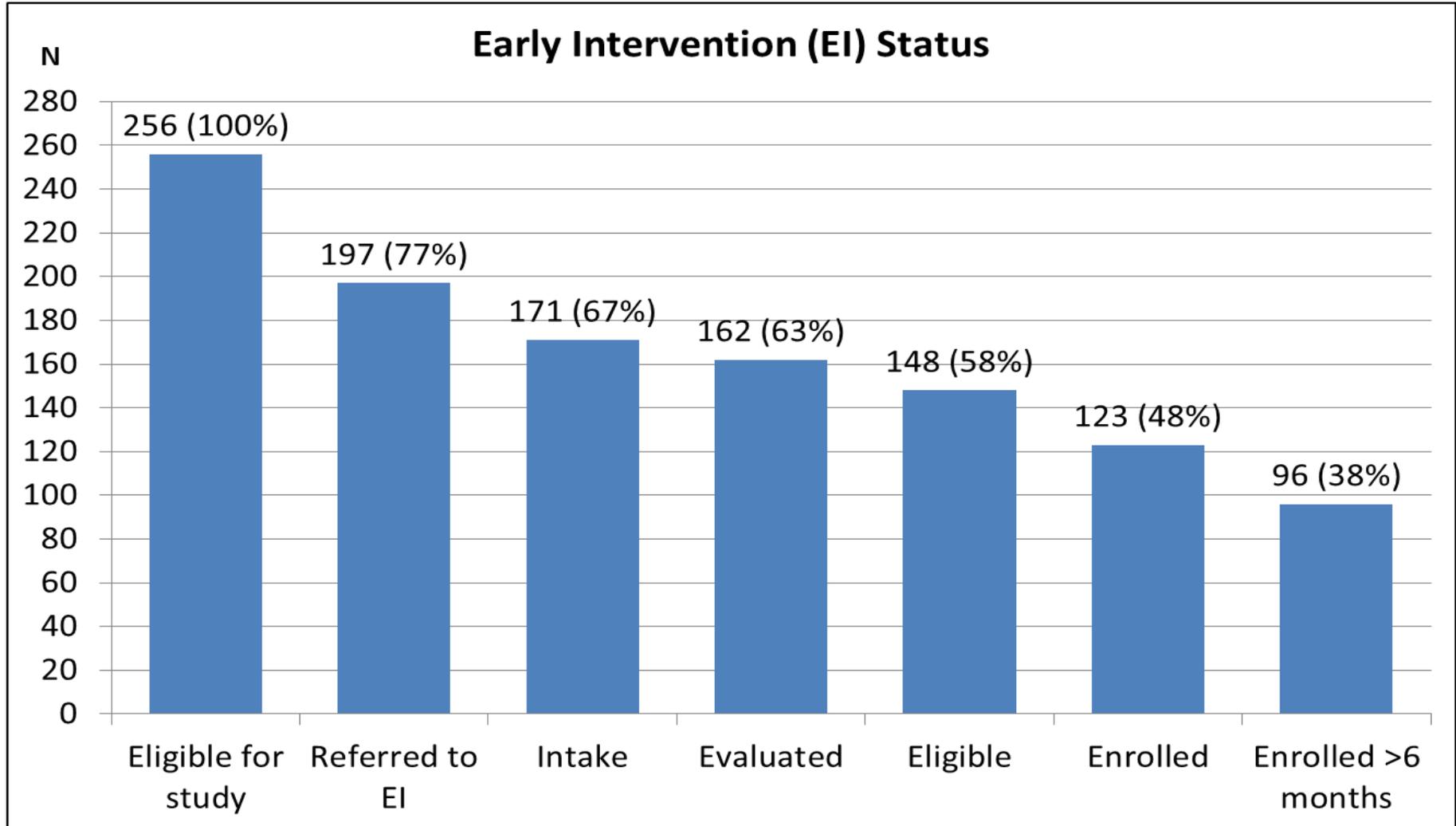
Infants with NAS REFERRED to EI within 6 months of birth



Infants with NAS ENROLLED in EI within 1 year of birth



EI Referral to Enrollment, 1 hospital



Head Start and NAS?



The *President's Commission on Combating Addiction and the Opioid Crisis* and the Bipartisan Policy Center have written that comprehensive family-centered approaches are likely to have the best outcomes for both children and parents given that more parents will have access to drug screening and treatment, allowing more children to remain with their parents and out of the child welfare system.

The federal Head Start program has provided millions of children and their parents exactly these kinds of holistic, family-centered approaches to early childhood education for more than 50 years.

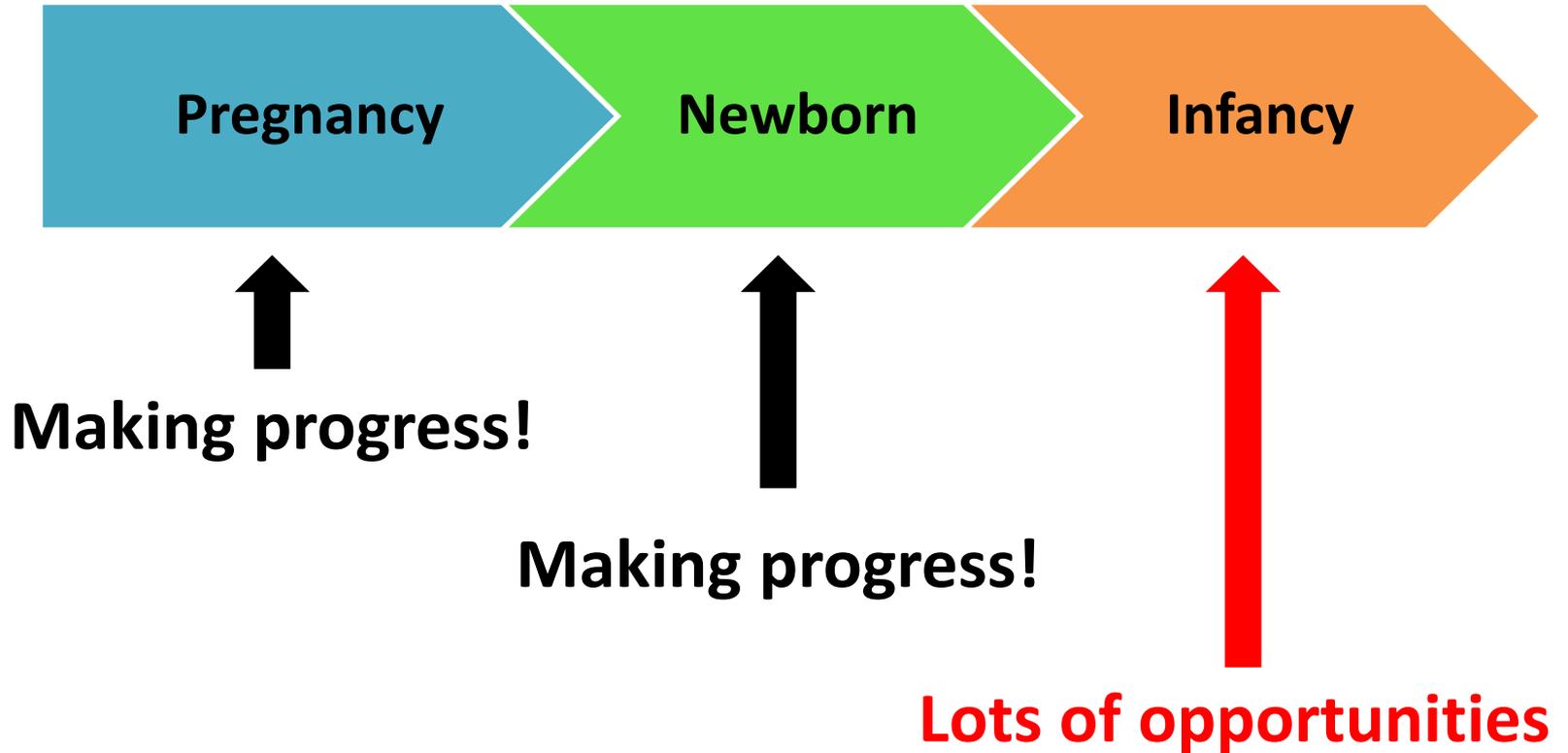
Take-Home Points 3: Infancy

- While we don't know much about what happens to these infants after discharge, we know the post-partum period is particularly high-risk for moms and babies.
- Discharge planning should include good follow-up and referrals to programs such as Early Intervention and Early Head Start.
- We need to do more work in this area!!

Improving NAS Care: Summary?

- Getting more mothers with OUD into treatment, including MAT, may be the most important improvement we can make.
- Family-centered, non-pharmacologic care after birth works, is doable, and is good for baby and family.
- We really need to think about opportunities to improve follow-up after discharge.

Addressing Substance Use Across the Perinatal Period



Final Take Home Points (really)

- State PQCs can do a LOT of different things, some easy and some not so easy, but all that add quite a bit to hospital-level and population-level improvement.
- There are real opportunities to improve the care of women with opioid use disorder and infants at risk for NAS, some which aren't that hard (and some that are).

Why Should You Participate?



Perinatal-Neonatal Quality Improvement Network of Massachusetts

Spring 2019 Summit

*Improving the Care of Mothers, Infants and Families
Impacted by Perinatal Opioid Use: A Massachusetts Statewide Initiative*

SAVE THE DATE!

June 11th, 2019 | 8:30am to 4:30pm

Four Points by Sheraton 1125
Boston-Providence Turnpike, Norwood, MA

Keynote Address

“Optimizing Long-Term Outcomes for
Opioid-Exposed Newborns:
What We Know, What We Don’t Know, and
What We Should Do”



Hendrée E Jones, PhD

Executive Director
UNC Horizons, University of North Carolina

POSTER FAIR!!

We encourage all teams to share their work
by presenting at the poster fair — this will
be a highlight of the day!

Awards will be given to top posters.

For more information on abstract/poster
submission, please click [here](#).

**Other Highlights: Family Experience | Hospital Presentations | Updates from the State
Breakout Sessions | Data Updates | Non-pharmacologic Care | More!**

Register [HERE](#). CMEs and CEUs will be provided.



Thank you to all of our hospitals, partners, and families.

Join us on June 11th!
www.neoqicma.org

