

# 2026 Community Impact Application

Each year United Way provides the opportunity for non-profit organizations providing human services in Lewis, Marion, Monroe, Ralls, or Shelby Counties to apply to become a Community Impact Agency.

Community Impact Agencies benefit financially from the United Way's Annual Campaign, but are also granted a membership into the United Way providing additional publicity opportunities, notoriety, training, and more. This application is to apply for the distinction as a Community Impact Agency from May of 2026 to April of 2027.

In order to be eligible to apply, the work of organizations must align with United Way's areas of focus and priority areas as well as be in line with priorities outlined in the Community Health Improvement Plan. In depth information on those can be found on the United Way website at

<http://unitedwaymta.org/community-impact> and <https://unitedwaymta.org/community-needs>

Applications and all required documents are due to United Way by Saturday, February 15th at 11:59pm.

Email \*

amyjo648@gmail.com

Agency Name

Harvest Outreach Ministries

Agency Director

Larry Hinds

Director E-mail

harvestoutreachlarry@gmail.com

Agency Address

1732 Hope St.

City, St, Zip

Hannibal, MO 63401

Agency Phone Number

573-822-5858

Website

harvestoutreach.faith

EIN

46-1297879

Fiscal Year Start and End Date

January 1st – December 31st

### Application Contact Name

Amy Vaughn

### Application Contact E-mail Address

amyjo648@gmail.com

### Application Contact Phone Number

573-231-1775

I certify I have the authority to submit this application on behalf of the organization.



Yes

### Organization's Mission Statement

Harvest Outreach Ministries shares Jesus Christ's love, feeding the hungry and supporting addiction recovery with sober living facilities. We ensure no one goes hungry and those suffering from addiction feel loved. Through compassionate outreach and life-changing resources, we offer hope and transformation, empowering individuals to embrace a restored life.

### Organization's Vision Statement

Our vision is to create a Christ-centered community where individuals and families facing hunger, addiction, and hardship can find restoration, support, and a path to lasting recovery. Through compassionate outreach, spiritual guidance, and a strong foundation of faith, we strive to empower men, women, and children to rebuild their lives and walk in the fullness of God's purpose for them.

Provide a 25-word summary of your organization.

Harvest Outreach Ministries is a faith-based organization dedicated to feeding the hungry and providing safe-sober living for those in addiction recovery, pointing them to Christ for hope and healing.

How many dollars are you applying for from the United Way of the Mark Twain Area?

20,000

Are you currently receiving dollars from the United Way of the Mark Twain Area?

☒ Yes

☐ No

Have you ever received dollars from the United Way of the Mark Twain Area?

☒ Yes

☐ No

What is your organization applying for funding from United Way for?

☐ Specific Project/Program - dollars will be designated to only be utilized for a specific purpose.

☒ General Support - dollars will be considered general revenue to the organization.

If applying for dollars for a specific project/program, name of the project/program.

NA

Give a **brief** overview of the program(s) your organization implements. Provide headings above each program.

***\*\*If applying for specific project/program dollars give the overview of that project/program FIRST\*\****

#### Loaves and Fishes & Weekend Boxes Program – Harvest Outreach Ministries

The Loaves and Fishes Program at Harvest Outreach Ministries addresses hunger and provides nourishment, inspired by Christ's compassion and generosity. It ensures no one in the community goes without a meal, offering spiritual encouragement and Christ's love. Partnering with Central Missouri Food Bank, Walmart, Aldi, Dollar General, and McDonald's, the Weekend Boxes Program distributes essential groceries every Friday from 12 PM to 2 PM, serving over 400 families monthly. Beyond meals, the program offers spiritual renewal, with opportunities to hear God's Word, offering hope and love. Led by Billie Vavra, the program ensures physical and spiritual nourishment through Christ-centered community care.

#### Harvest Outreach House – Sober Living for Men

The Harvest Outreach House provides a safe, supportive sober living environment for men recovering from addiction. Working with the judicial system and rehabilitation facilities, it offers stable housing, education, and life skills development for long-term sobriety. The program assists with medical and mental health services, employment, and court advocacy. Housing up to 28 men, it fosters accountability and community, restoring family relationships and healing lives affected by substance abuse. (Please note...the number of men being served has increased since last year!)

#### Harvest Outreach House – Sober Living for Women

The Harvest Outreach House offers a safe, supportive environment for women in recovery, providing housing, education, and life skills to rebuild lives. Partnering with the judicial system and rehabilitation facilities, it supports women transitioning to independent living. With housing for up to 10 women, the program assists with medical and mental health services, employment, and court advocacy, fostering personal growth and healing from substance abuse.

What data shows the work you would do with United Way dollars is needed in our community?  
Share the correlation between the programs you hope to implement with United Way funds and this data. Share the source of the data.

For our feeding programs:

Based on information obtained from the 2025 CHNA Public Survey, which received 691 responses, "Food Insecurity and Cost of Living" was identified as one of the top five most pressing issues facing the community. Some of the qualitative reasons from the feedback include: inflation and high grocery prices, lack of transportation and proximity to stores, living in rural areas with no transportation or close proximity to grocery stores, and sadly, limited education on food preparation, cooking skills and basic nutrition are available. The survey identified 3 specific vulnerable populations:

- 1) low-income families
- 2) seniors (important note to consider....the recent reduction in services provided by the Hannibal Nutrition Center) and
- 3) children. Our food programs reach all three of these demographics.

For Sober Living Services:

The 2025 Community Health Needs Assessment also demonstrates the significant need for Drug and Alcohol related recovery services, such as are provided by our sober living facilities.

The statistics for drug and alcohol related deaths is significant in our local communities. These deaths include both overdose deaths and deaths related to substance related impaired motor vehicle crashes. Ralls County (109) and Marion (100) counties exhibit the highest death rates in our area, with Ralls county even exceeding both the state and national averages.

According to the assessment, substance use and addiction were consistently identified as one of the top three most pressing issues facing our community!

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How will your organization measure the success of the programs it implements in the community? What kind of change/improvement does your organization anticipate seeing in the community by doing your work?

At Harvest Outreach Ministries, we measure the success of our programs through both quantitative and qualitative methods:

**Quantitative Metrics:** Number of Meals Provided: Tracking the number of evening meals and weekend food boxes distributed to assess outreach effectiveness.

**Participation Rates:** Monitoring the number of individuals and families served through our programs.

**Housing Stability:** Recording the duration of stay and the progress of residents in our sober living houses.

**Employment Rates:** Measuring the employment rates of individuals participating in our support services.

**Qualitative Metrics:**

**Surveys and Feedback:** Collecting feedback from program participants to gauge satisfaction and identify areas for improvement.

**Community Engagement:** Assessing the level of community involvement and support for our initiatives.

**Personal Stories:** Documenting success stories and testimonials from individuals and families who have benefited from our programs.

**Anticipated Community Changes and Improvements**

Through our work, Harvest Outreach Ministries anticipates the following changes and improvements in the community:

**Reduced Food Insecurity:** By providing regular meals and food boxes, we aim to decrease the number of individuals and families experiencing hunger in Northeast Missouri.

**Improved Recovery Outcomes:** Our sober living programs for men, women, and women with children are designed to support long-term sobriety, reduce relapse rates, and promote healthy, independent living.

**Enhanced Quality of Life:** By addressing both physical and spiritual needs, we strive to improve the overall well-being and quality of life for our program participants.

**Stronger Family Relationships:** Our programs focus on restoring and strengthening family bonds, bringing healing to those affected by addiction and hardship.

**Increased Community Resilience:** By fostering a supportive and caring community, we aim to build resilience and empower individuals to overcome challenges and achieve their full potential.

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Are there other organizations in our community addressing the same need and implementing similar programs who serve the same geographic area as your organization?

Yes, however, our food program is the only one providing daily (Monday-Friday) hot, in-house congregate dining opportunities for anyone in need and our sober living residential facilities are unique to the United Way of the Mark Twain Area Service Area and the only ones of their kind in approximately a 60-70 mile radius.

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If your organization would receive United Way funds, which focus area(s) would your work with these dollars align to?

- ☒ Healthy Community
- ☐ Youth Opportunity
- ☐ Financial Security
- ☒ Community Resiliency

Explain how your work would align with the selected focus area(s). Please ensure you have reviewed how United Way defines these focus areas.

As we all know, drug and alcohol abuse and poverty plague our local communities, creating systemic problems that trickle down creating a ripple effect in the overall health and well-being of our community. Harvest Outreach strives (through their uniquely faith-based approach) to tackle both of those problems head-on in an order to strengthen not only the individuals that we serve, but our community as a whole. Partnering with the United Way is one significant way to change our communities for the better. Through feeding the hungry, helping the homeless, providing hope and healing to those in the throgs of addiction, we make our entire community stronger and better, which is exactly why we perfectly aligned with the "Healthy Communities" focus area of the campaign.

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If your organization would receive United Way funds, which priority area(s) would your work with these dollars align to?

- ☒ Supporting Critical Services
- ☒ Providing Opportunities for Upward Mobility

Explain how your work would align with the selected priority area(s). Please ensure you have reviewed how United Way defines these priority areas.

Our programs fit into both of these priority areas. Our feeding programs meet people right where they are, providing and caring for their immediate needs and providing for those in the middle of their crisis. Quite literally, many of those we serve have no food to eat, and we are able to immediately meet those needs. Our Sober Living programs, on the other hand, seeks to provide opportunities for those we serve to set more long term goals to obtain upward mobility in their lives (through work, healthy parenting, improved money management skills, and improved overall health.)

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If your organization would receive United Way funds, which priority health need(s) outlined in the Community Health Improvement Plan would your work with these dollars align to if applicable?

- ☒ Mental Health & Substance Use Disorders
- ☒ Access to & Affordability of Care
- ☒ Housing & Homelessness
- ☐ Transportation
- ☐ Chronic Disease Prevention & Management
- ☐ Workforce Development (Health & Social Sectors)

Explain how your work would align with the selected priority health need(s). Correlate your work to what is shared in the Community Health Improvement Plan.

Naturally, our work clearly aligns with the Mental Health and Substance Use Disorders through our Sober Living Facilities, offering hope and healing for those struggling with alcohol and substance use issues. But even beyond that, our feeding programs align with the access and affordability of care. Example....if someone is in need of food, it's a known fact in the community that between 5 and 6 pm (Monday-Friday) they can walk in our door and be provided a hot meal completely free of charge. (It's accessible and affordable.) Same is true with our weekend food boxes, and even our Sober Living facilities. The monthly fee for our Sober Living facilities is intentionally set to be affordable to anyone in need, and if resources are not available, scholarships and other funding is available to cover those fees. And our efforts to help the homeless of increased significantly over the past several years. We provide protein bags to the homeless, along with opening Loaves and Fishes facility to serve breakfast on mornings the warming centers have operated overnight. We also strive to provide warm clothing, sleeping bags, and other necessities for the homeless as we can.

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Describe the demographic makeup of the clients you would serve with funding from United Way. United Way prioritizes the needs of individuals who are marginalized (individuals living in poverty, minorities, children without parental support, etc.).

The demographic make-up of those we serve consists mainly of those who are marginalized by poverty, and that includes both in our feeding programs as well as our sober living programs. We have a small minority population served, approximately 10-20% of those served. Our age demographics are widely varied (from kids who benefit from our feeding programs to seniors who may have lost their services with the Hannibal Nutrition Center.)

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Dollars from the United Way of the Mark Twain Area can ONLY be used to support programs in Marion, Monroe, Ralls, Lewis, and Shelby Counties in Missouri. If you serve additional counties, how can you prove dollars are only used to support the work of these counties?

All of our services are provided in your service area.

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What other revenue streams are utilized to support the program you are applying to the United Way to receive funding for?

Various foundations (the Riedel Foundation, the Community Foundation, General Mills Foundation) and other individual donors and fundraising efforts – as well as program fees generated from the Sober Living facilities

Explain the impact funding from United Way will have on the work of your organization if selected to receive funding from May 2026-April 2027.

The impact would be (and is) tremendous! Without the support of organizations like the United Way, we would not be able to adequately meet the ever-increasing needs presented to our organization. If awarded, the monthly installments would serve as a blessing to ensure that consistent and reliable monies are available to cover general operating support and to handle unexpected needs as they may arise.

Explain any collaborations with other agencies.

Our community collaborations is another unique thing that makes our organization stand out. We have approximately 30 groups that volunteer monthly (church groups, businesses, service clubs, etc) to provide, prepare and serve our meals for the Loaves and Fishes programs. In addition, local grocery stores and restaurants work with us to provide food as appropriate. We also work closely with the court system, the Community Warming Center, and others who strive to serve the same demographic populations that we serve.

For organizations that have been a United Way Community Impact Agency previously: How has your organization shown that your organization receives funding from United Way and partnered with the United Way organization?

We are proud partners with the United Way to not only promote our services, but highlight the impact of the United Way on our services. We do this through being a part of the local United Way Leadership Tours, having personnel serve as a Community Impact Advocates, participating in media and promotional activities all to showcase the incredible work of the United Way.

If your organization previously has been a United Way Community Impact Agency, outside of receiving monthly financial support, how else has your organization benefited?

As a United Way Community Impact Agency, Harvest Outreach Ministries has greatly benefited from increased visibility, attracting more donors and volunteers, and enhancing our service delivery through access to valuable training programs and resources. Collaboration with other United Way-supported organizations has strengthened our community ties and facilitated knowledge sharing. United Way's promotional efforts have highlighted our programs, leading to increased public awareness and support. Additionally, being associated with United Way has bolstered our credibility, enhancing our reputation within the community. These benefits have collectively strengthened our ability to serve the community and make a lasting, positive impact on the lives of individuals and families in Northeast Missouri.

### Organization Best Practices Questionnaire

Complete the following form answering questions relating to organization best practices. This information will not necessarily make an organization ineligible for status as a Community Impact Agency with United Way, but might result in the need for additional information for United Way.

#### **PROGRAMS & MISSION:**

Is your organization's mission statement able to be found prominently at your organization, on your organization's website, and on printed materials about your organization?

- ☒ Yes
- ☐ No
- ☐ Need more information

Does your organization ensure all programs of your organization align with the mission of the organization?

- ☒ Yes
- ☐ No
- ☐ Need more information

Does your organization have a strategic plan?

- ☒ Yes
- ☐ No
- ☐ Need more information

**BOARD:**

Does your organization have a board of directors that meets at least once a year to oversee the affairs of the organization?

- ☒ Yes
- ☐ No
- ☐ Need more information

Does your organization have a board of directors made up of a diverse group of people (age, gender, education, background, ethnicity, etc.)?

- ☒ Yes
- ☐ No
- ☐ Need more information

Does your organization have a process to recruit new board members?

- ☒ Yes
- ☐ No
- ☐ Need more information

Does your organization provide training to new board members?

- ☐ Yes
- ☒ No
- ☐ Need more information

Has your organization reviewed its bylaws in the last 12 months?

- ☐ Yes
- ☒ No
- ☐ Need more information

Does your board approve the annual budget?

- ☒ Yes
- ☐ No
- ☐ Need more information

Does your board review financial statements on at least a quarterly basis?

- ☒ Yes
- ☐ No
- ☐ Need more information

Does your board annually disclose conflicts of interest?

- ☐ Yes
- ☐ No
- ☒ Need more information

Does your organization maintain meeting minutes for all board meetings?

- ☒ Yes
- ☐ No
- ☐ Need more information

How frequently does your board meet?

Quarterly

Does your organization's bylaws include term limits for board members?

- ☐ Yes
- ☒ No
- ☐ Need more information

Do all of your organization's board members give financially to the organization, or if they are unable to give financially, do they volunteer their time to the organization?

- ☒ Yes
- ☐ No
- ☐ Need more information

**EMPLOYER QUESTIONS:**

If your organization has employees, do you have an employee handbook?

- ☐ Yes
- ☐ No
- ☐ Need more information
- ☒ N/A

If your organization has employees, are there up to date job descriptions for those employees?

- ☐ Yes
- ☐ No
- ☐ Need more information
- ☒ N/A

If your organization has an Executive Director, is that director evaluated on an annual basis by the board of directors?

- ☐ Yes
- ☐ No
- ☐ Need more information
- ☒ N/A

**FINANCE & LEGALITY:**

In the last year has there been any government agency led investigations of your organization?

- ☐ Yes
- ☒ No
- ☐ Need more information

Is your organization registered with the Secretary of State's Office and is that registration up to date?

- ☒ Yes
- ☐ No
- ☐ Need more information

Did your organization file the IRS Form 990, 990-EZ, or 990-N in a timely manner (within ten and a half months of your last fiscal year end)?

- ☒ Yes
- ☐ No
- ☐ Need more information

Was a copy of the IRS Form 990 provided to the organization's board of directors before it was filed?

- ☒ Yes
- ☐ No
- ☐ Need more information

Has your organization reviewed its policies and procedures in the last 12 months?

- ☒ Yes
- ☐ No
- ☐ Need more information

Does your organization have a financial policy in place to oversee the paying of invoices?

- ☒ Yes
- ☐ No
- ☐ Need more information

Does your organization have a policy in place to reimburse employees or volunteers for expenses?

- ☒ Yes
- ☐ No
- ☐ Need more information

Does your organization have a policy in place for receiving cash and making deposits?

- ☒ Yes
- ☐ No
- ☐ Need more information

How much does your organization have in operating reserves per your most recent financial statement?

\$40,000-\$45,000

How many months does that operating reserves equate to in regards to average monthly expenses?

3 Months

Any details you want to share about your organization's operating reserves?

## File Uploads

Following are the required documents - United Way must receive ALL required documents by Saturday, February 15th in order to be eligible to become a Community Impact Agency.

NUMBER SERVED: Please submit your numbers served using THIS link:

[2026 Number of People Served at the Agency – Fill out form](#)

Number of Individuals Served - USE THIS LINK: [2026 Number of People Served at the Agency – Fill out form](#)

☒ Form Submitted

Organization Budget - Form found on Website or can use own format - Upload as Spreadsheet

 Add file

Program/Project Budget (if applying for program/project dollars) - Form found on Website - Upload as Spreadsheet

 Add file

Most Recent IRS 990

 Add file

Federal IRS Determination Letter - Not required for returning applicants

 Add file

For budgets over \$300,000 please upload your most recently completed audit.

 Add file

For budgets of \$20,000-\$300,000 please upload a Compilation Report prepared by a CPA (or bring a copy to the United Way Office if no full audit).

 Add file

For budgets under \$20,000, please upload most recent approved financial statement.

 Add file

Board Member Listing - Form Found on Website - Upload as Spreadsheet

 Add file

Key Employee Listing - Form Found on Website - Upload as Spreadsheet

 Add file

Organization's most recent Annual Report (if applicable)

 Add file

Upload Agency's Bylaws - Required for new applicants, required for returning applicants if any changes have been made in past year.

 Add file

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