



MEMORANDUM OF UNDERSTANDING

This non-binding Memorandum of Understanding (MOU) entered into on this 9th day of March 2025 by and between **M/s BRIDGE Bharat Council for Promotion of Innovation, Research & Entrepreneurship** an action-oriented think-tank (Section-8 Company) having registered office at #139/1B, nRoot HQ, Near Air Force Station Thanjavur, Pudukkottai Road, Thanjavur – 613 403 Tamil Nadu (hereinafter referred to as **BRIDGE**) represented by **Veteran Wing Commander M Jeyakumar, Founder Director**, which expression shall whenever the context so require or admit, mean and include its successors and assigns of the **FIRST PART**

AND

Air Force Association, Odisha Branch an organisation established for the welfare of air veterans and their families in the state of Odisha and having its registered office at Plot No. 2612, Leelakunj, Near Sangtoshi Maa Mandir, Patrapada, Bhubaneswar, Khorda, Odisha – 751019 (hereinafter referred to as **AFA**) represented by **Veteran Group Captain J Brahma, President** which expression shall whenever the context so require or admit, mean and include its successors and assigns) of the **SECOND PART**

WHEREAS

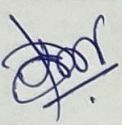
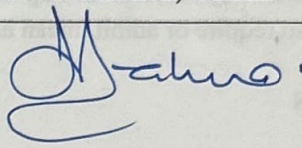
- A. BRIDGE is in the business of promotion of Atmanirbharta in Defence Sector by involving its member MSMEs and Academia spread across the nation, wherein they engage military veterans to guide, mentor and support the industry and academia to understand the operational and quality requirements besides the challenges of the end-users at field units, while undertaking Make in India Projects. To handle such a responsibility, the veterans are provided with training and skill development to understand the needs of industry, corporate culture and the defence procurement procedure.
- B. AFA Branch is engaged in working for welfare of ex-servicemen under the guidance of AFA Head Office, New Delhi.
- C. BRIDGE is desirous of developing a pool of industry ready veterans through imparting requisite skill training and placement related campaigns. Further BRIDGE is also developing an exclusive portal for creating a professional database for domain experts from military background who have acquired a very high degree of skills which can be effectively employed by the industry & academia in the Defence and Civil Sector (including MSMEs, Service Industries, Colleges and other business entities affiliated to it). AFA Odisha and BRIDGE intend to collaborate on their mutual goal of helping ex-servicemen from military background to pursue their careers in corporate as well as academia.

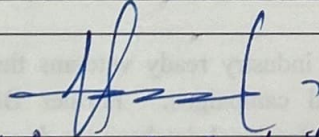
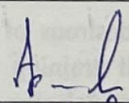
NOW THEREFORE IN CONSIDERATION OF THE MUTUAL CONVENANTS AND UNDERSTANDING HEREIN CONTAINED THE PARTIES HERETO AGREE AS FOLLOW:

1. BRIDGE and AFA may from time to time collaborate to create a platform to help ex-servicemen with opportunities to work at or engage with industry/academia subject to compliance with upskilling & selection process and policies in respect of such engagement.
2. Non-Binding MoU: This MoU, by itself is non-binding in nature and no definite rights and obligations arise between the parties pursuant to this MoU.

3. Confidentiality: BRIDGE and AFA agree that the parties may exchange confidential information regarding bio-data/resume of ex-servicemen, skills developed, positions offered and candidates sponsored, with each other during the course of the parties' collaboration under this MoU and the same will not be used by either party in connection with the subject matter of this MoU, or will not be disclosed to any other third party without the prior written consent of the other party.
4. Public Announcements: The form, content and timing of any press release or disclosure regarding any aspect of the collaboration of the parties under this MoU shall be made jointly by BRIDGE and AFA Odisha upon signing of this MoU.

IN WITNESS WHEREOF THE PARTIES HERETO HAVE EXECUTED THIS MoU ON THE DAY, MONTH AND YEAR ABOVE WRITTEN

For BRIDGE Bharat Council	For Air Force Association, Odisha
Signature 	Signature 
Name: Veteran Wg Cdr M Jeyakumar	Name: Veteran Gp Capt J Brahma
Designation: Founder Director	Designation: President AFA Odisha Branch
Cell: +919711564544	Cell: +919861113414
Email: founder@bridgebharatcouncil.org	Email: airforceassociation.orissa@gmail.com
Date & Place: 09 Mar 25	Date & Place: 09 Mar 25

Witness -1	Witness -2
Signature 	Signature 
Name: G/Capt Aniruddha Sanyal	Name: Sqn Ldr Ak Panda (Retd)
Aadhaar/ID No: 390870426154 (Reta)	Aadhaar/ID No: 451855649355
Mobile No. 7683899422	Mobile No. 8249801758