# RESPONDING TO WATER EMERGENCIES DURING INCLEMENT WEATHER



#### BEFORE THE EMERGENCY

- RISK AND RESILIENCE ASSESSMENT
- EMERGENCY RESPONSE PLAN
- EMERGENCY EXERCISES
- FEMA INCIDENT COMMAND TRAINING
- ASSET MANAGEMENT
- BEST MANAGEMENT PRACTICES
- LEARNING FROM EACH "EMERGENCY"
- LEARNING FROM OTHERS



- AMERICA'S WATER INFRASTRUCTURE ACT OF 2018
- ASSESSMENT OF MALEVOLENT & NATURAL ACTS THAT WILL SUBSTANTIALLY DISRUPT THE SYSTEM'S
  ABILITY TO PROVIDE SAFE AND RELIABLE DRINKING WATER
  - INFRASTRUCTURE
  - MONITORING
  - FINANCIAL
  - CHEMICAL STORAGE
  - O&M
- BASELINE FROM EPA EXPECTED AUGUST 1, 2019
- PLAN DUE MARCH 31, 2020 (>100,000 PEOPLE)
- PLAN DUE DECEMBER 31, 2020 (> 50,000 PEOPLE)
- PLAN DUE JUNE 30, 2021 (>3,301 PEOPLE)



- INCORPORATE THE FINDINGS OF THE RISK & RESILIENCE ASSESSMENT
- ERP DUE 6 MONTHS AFTER RISK & RESILIENCE ASSESSMENT
- STRATEGIES & RESOURCES TO IMPROVE RESILIENCE TO SECURITY & CYBERSECURITY THREATS
- PLANS & PROCEDURES IN THE EVENT OF A MALEVOLENT ACT OR NATURAL HAZARD
- ACTIONS, PROCEDURES, AND EQUIPMENT THAT CAN LESSEN IMPACTS
- IDENTIFY STRATEGIES TO AID IN THE DETECTION OF MALEVOLENT ACTS OR NATURAL HAZARDS
- REVISE EVERY 5 YEARS AT MINIMUM

# **EMERGENCY EXERCISES**

- 2010 WIND EVENT & DROUGHT
- 2011 FLOOD
- 2012 CYBER ATTACK
- 2013 TORNADO
- 2014 TRAIN DERAILMENT
- 2015 CHEMICAL EVENT
- 2016 ACTIVE SHOOTER
- 2017 SOLAR STORM (3 MONTH LONG TERM POWER OUTAGE)
- 2018 SOURCE WATER CONTAMINATION

# FEMA INCIDENT COMMAND TRAINING

- HOW TO SET UP AN EMERGENCY OPERATIONS CENTER (EOC)
- ALL SPEAKING THE SAME LANGUAGE
- STAFF KNOWS THEIR ROLE
- DIVISION OF TASKS
- REPORTING



# **ASSET MANAGEMENT**

- IDENTIFY CRITICAL ASSETS
- UNDERSTAND RISK ASSOCIATED WITH SPECIFIC ASSETS
- EVALUATE THE POTENTIAL WAYS OF FAILURE
- IDENTIFY POTENTIAL WAYS TO MITIGATE RISK
- COST VS. VALUE



#### BEST MANAGEMENT PRACTICES

- REDUNDANT ELECTRICAL FEEDS
- REDUNDANT PLANTS/SYSTEM
  - TWO 96 MGD PLANTS
  - PUMPING CAPABILITIES TO ENTIRE SYSTEM FROM EACH PLANT
- REDUNDANT WELL FIELDS
- ACTIVE MEMBERS OF OHWARN

# LEARNING FROM EACH "EMERGENCY"

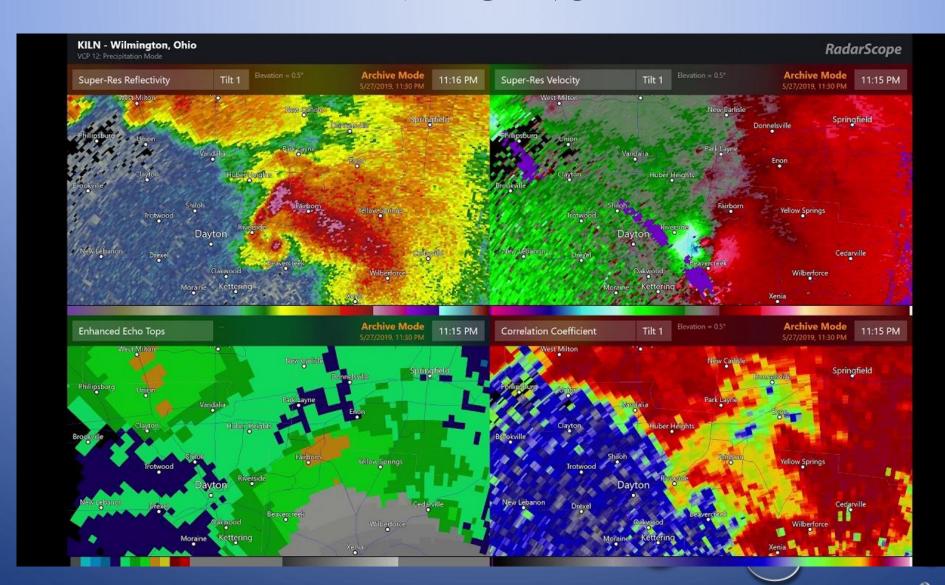
- 3+ HOUR POWER OUTAGES
- HURRICANE IKE 2008
- 24" WATER MAIN BREAK
- 36" WATER MAIN BREAK

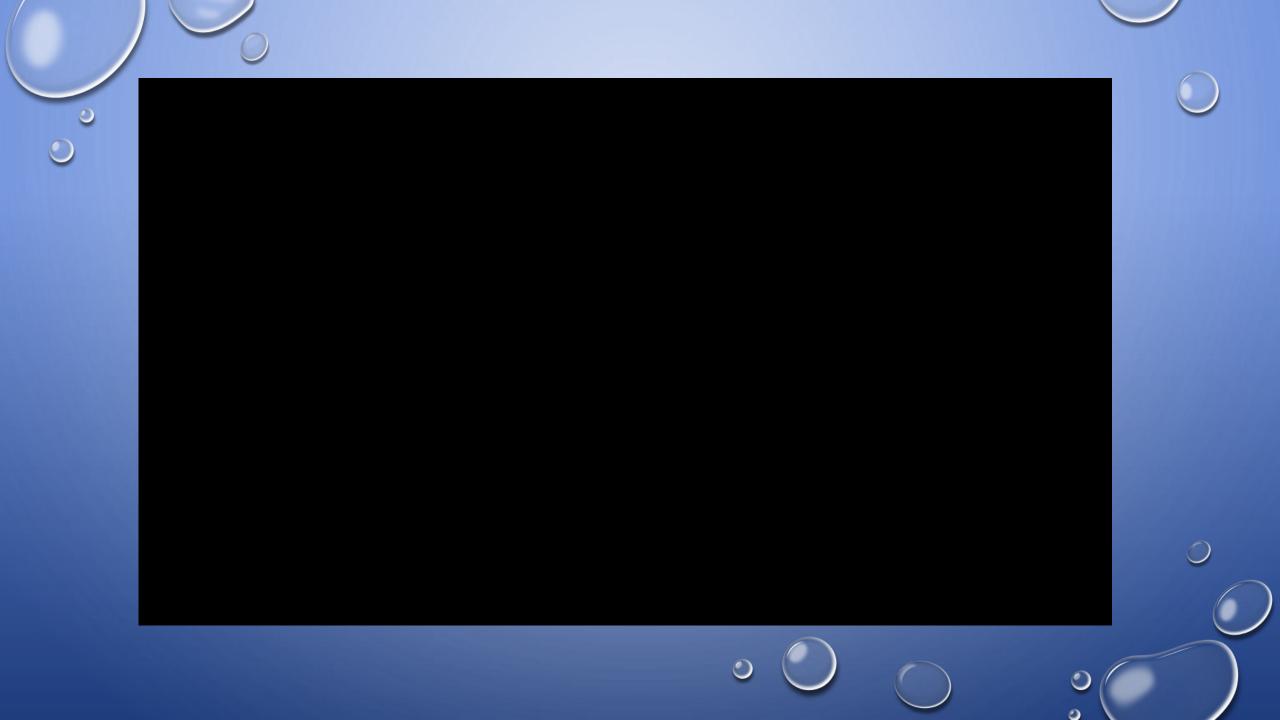


# LEARNING FROM OTHERS

- TRAINING
- SPEAKING TO OTHER SYSTEMS
- CONFERENCES WITH OTHER FACILITIES OUTSIDE OHIO
- GET NEW IDEAS
- LEARN FROM OTHERS MISTAKES

# **EMERGENCY**







- 11:00 PM MEMORIAL DAY NWS ISSUES TORNADO WARNING
- LARGE AND DESTRUCTIVE TORNADO HEADED OUR WAY AT 35 MPH
- 11:09 PM NO POWER AT MIAMI TREATMENT PLANT
- 11:09 PM NO POWER AT MIAMI WELL FIELD
- 11:13 PM NO POWER AT MAD RIVER WELL FIELD
- 11:15 PM NO POWER OTTAWA TREATMENT PLANT
- ALL EMPLOYEES AT THE PLANTS AND WELL FIELDS SAFE (AND AT HOME TOO)

# CITYWIDE RESPONSE & FEMA TRAINING

- OPEN UP ERP AND START CONTACTING STAKEHOLDERS.
- CITY OF DAYTON SETS UP EMERGENCY OPERATION CENTER 12:30 1:00 AM
  - WATER
  - PUBLIC WORKS
  - POLICE
  - FIRE
  - PURCHASING



- 3:37 AM TUESDAY CONTACTED OHWARN FOR GENERATORS.
  - 350 KW REQUIRED TO RUN ONE WELL
  - 1.2 MW TO RUN DISTRIBUTION PUMPS
- CONCENTRATE ON GETTING MIAMI TREATMENT PLANT UP FIRST
  - QUICKEST TO RESPOND AND...
- OTTAWA WATER TREATMENT PLANT IS FLOODING
  - BIG PROBLEM
  - ONCE THE RAW WATER HAS LEFT THE WELL PUMPS, IT FLOWS BY GRAVITY 2.5 MILES THROUGH 72"/84" PIPES NO STOPPING IT



**BEFORE SUNRISE** 

- GET MIAMI WELL FIELDS PUMPING
  - SMALLER GENERATORS START ARRIVING VERY EARLY MORNING
  - WELLS CAN BE RUN ON 350 KW, SMALLER GENERATORS
- MIAMI TREATMENT PLANT
  - CAN RUN AT A THIRD CAPACITY BY GENERATOR POWER
- MIAMI DISTRIBUTION PUMPS
  - NEED VERY LARGE 1.2 MW GENERATOR

# OTTAWA WATER TREATMENT PLANT

**BEFORE SUNRISE** 

- OLDER DESIGN, PLACED IN SERVICE IN 1953
- WATER PUMPED OUT OF THE WELLS AND FLOWS BY GRAVITY TO THE PLANT
- THE WATER IS COMING FOR HOURS ONCE ITS PUMPED
- BASEMENT FLOODED
- ALL ELECTRICAL COMPONENTS LOST (TRANSFORMERS, VFD'S, TURBIDIMETERS, FLUORIDE PUMP, SAMPLE PUMPS)
- STARTED DEWATERING BY GENERATOR POWER SHORTLY AFTER MIDNIGHT TUESDAY



# DISTRIBUTION SYSTEM

**BEFORE SUNRISE** 

- LOSING PRESSURE IMMEDIATELY, BUT SLOWLY
- SOME PUMP STATIONS OUT IN THE SYSTEM HAVE POWER
- NO DISTRIBUTION PUMPS AT THE PLANTS HAVE POWER

# TORNADOES

National Weather Service Wilmington OH

... EF4 FOR MONTGOMERY COUNTY...

Location...across central Montgomery County, Ohio

Date......May 27 2019

Start Time......1041 PM EDT

End Time......1113 PM EDT

Maximum EF-Scale Rating......EF4

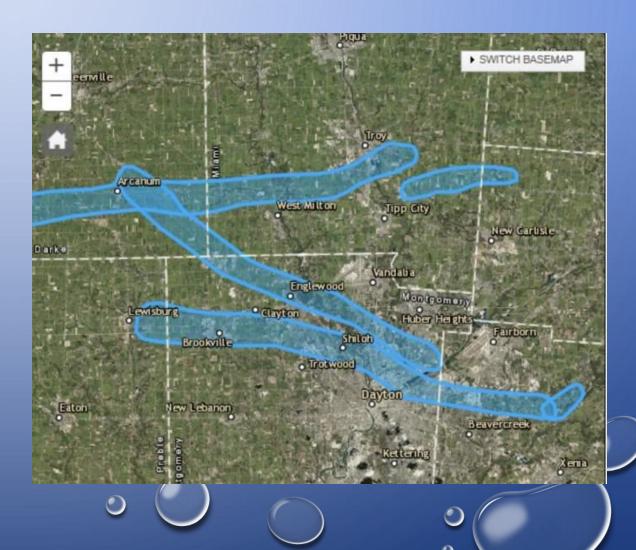
Estimated Maximum Wind Speed...170 MPH

Maximum Path Width......0.60 mile

Path Length.....20 miles

Beginning Lat/Lon...39.8243N / 84.4632W

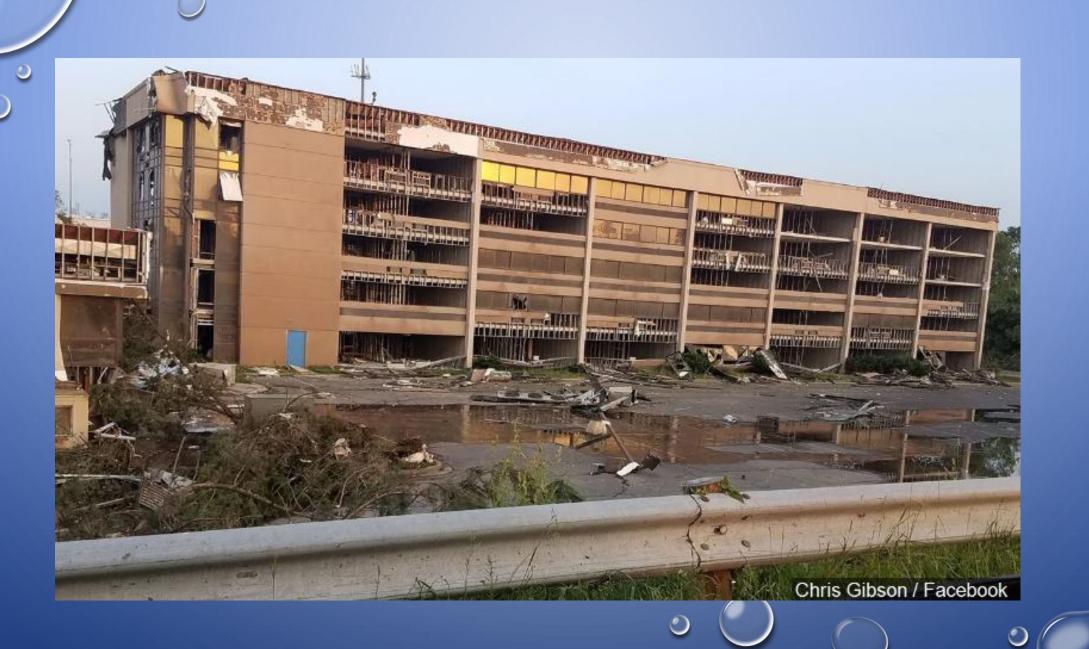
Ending Lat/Lon.....39.7580N / 84.1121W



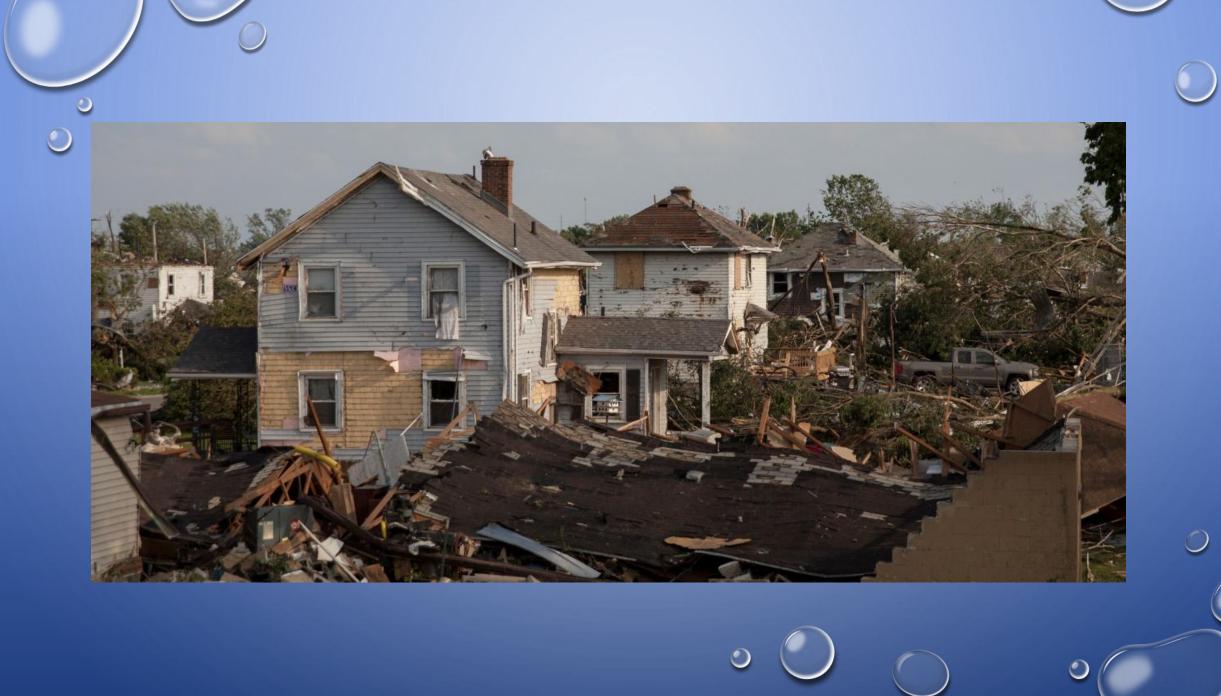










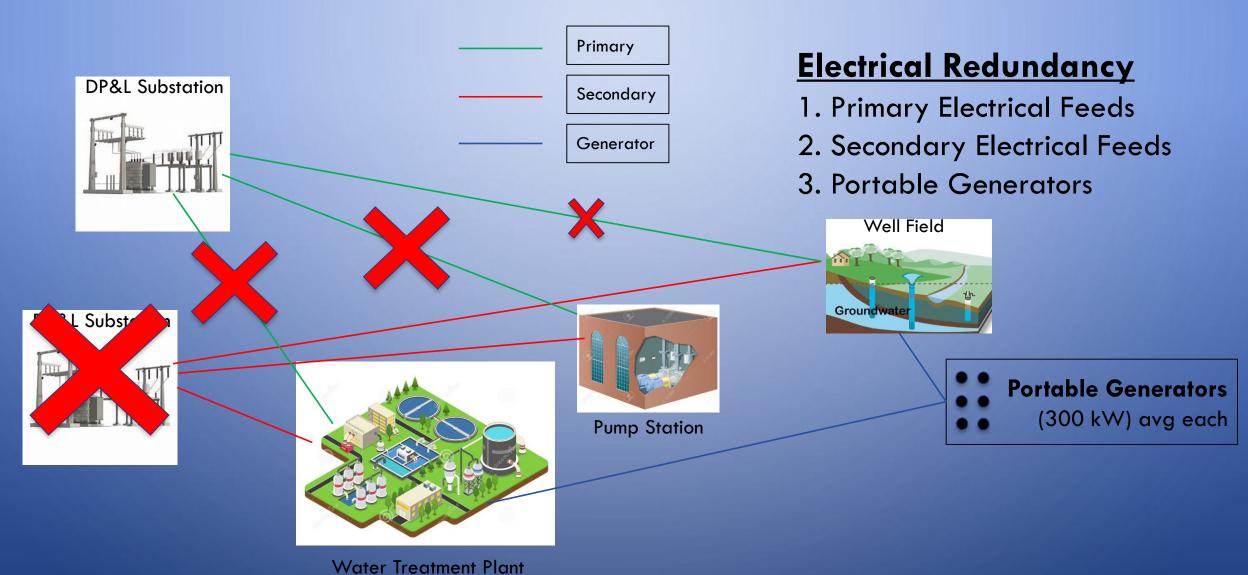




#### **POWER**

- DAYTON POWER & LIGHT IN CONTACT
- WEBSTER STATION IS BADLY DAMAGED AND MANY POWER LINES ARE DOWN
- DOWNED LINES SHOULD BACK TUESDAY NIGHT OR WEDNESDAY
- DP&L DISCONNECTS US TO ALLOW FOR GENERATOR POWER

# WATER PLANT ELECTRICAL OVERVIEW





# DISTRIBUTION SYSTEM

**TUESDAY EARLY** 

- LOSING PRESSURE IMMEDIATELY, BUT SLOWLY
- BOIL ADVISORY ISSUED 8:00 AM TUESDAY
  - CITY OF DAYTON AND MONTGOMERY COUNTY



TUESDAY EARLY

- GET MIAMI WELL FIELDS PUMPING
  - AS GENERATORS ARRIVE THEY ARE PLACED IN THE WELL FIELDS
  - GENERATORS ARRIVE FROM COLUMBUS, CINCINNATI, FAIRBORN, TROY, UNION COUNTY EMA, NEORSD AND MONTGOMERY COUNTY
  - NORTHEAST OHIO REGIONAL SEWER DISTRICT & COLUMBUS SENT ELECTRICIANS AS WELL
- MIAMI TREATMENT PLANT
  - CAN RUN AT A THIRD OF CAPACITY BY GENERATOR POWER
- MIAMI DISTRIBUTION PUMPS
  - NEED VERY LARGE 1.2 MW GENERATOR (~ 30 MGD)







# BORROWED 29 GENERATORS





#### MIAMI WATER TREATMENT PLANT

**TUESDAY MIDDAY** 

- DP&L POWER RESTORED TO PLANT
- DP&L RESTORED POWER TO DISTRIBUTION PUMPS AT MIAMI
- STILL NO POWER AT THE WELL FIELDS
- MIAMI WATER TREATMENT PLANT PUMPING TO THE SYSTEM BY 12:30 PM TUESDAY



**TUESDAY** 

- STARTED PUMPING OUT THE BASEMENT BY GENERATOR POWER SHORTLY AFTER MIDNIGHT TUESDAY
- STARTED ASSESSMENT OF DAMAGE MIDDAY TUESDAY
- EPA AT OWTP TO PROVIDE GUIDANCE UNTIL THE BOIL HAS LIFTED



#### DISTRIBUTION SYSTEM

TUESDAY AFTERNOON

- SYSTEM HAS LOST PRESSURE
  - HIGH SERVICE
  - LOW SERVICE
  - SUPER-HIGH SWITCHED TO VANDALIA WATER
- CITY OF DAYTON & MONTGOMERY COUNTY BOIL CONTINUES.
- MUCH OF CITY & MONTGOMERY COUNTY HAVE NO WATER TO BOIL
- BY LATE AFTERNOON LAB STAFF WAS COLLECTING BACTERIA SAMPLES IN LOW SERVICE AREAS
- BY EARLY EVENING LOW SERVICE AREA BACTERIA SAMPLES WERE INCUBATING



#### MIAMI WATER TREATMENT PLANT

**WEDNESDAY** 

- STILL NO POWER AT THE WELL FIELDS
  - MAINTAINING GENERATORS IN THE WELL FIELDS
  - REFUELING
- NO SCADA
- DP&L RESTORED POWER TO DISTRIBUTION PUMPS AT MWTP
- PUMPING TO THE SYSTEM NEARLY 60 MGD BY END OF THE DAY

# OTTAWA WATER TREATMENT PLANT

WEDNESDAY

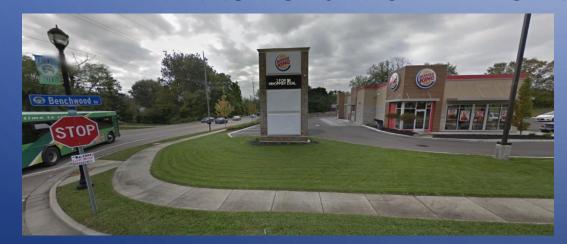
- RENTAL DEHUMIDIFIERS REQUESTED FOR THE BASEMENT 2 AM WEDNESDAY
  - ARRIVE BY AFTERNOON
- DP&L RESTORED POWER TO MAD RIVER WELL FIELDS 5 AM WEDNESDAY
  - OWTP NOT READY TO TREAT WATER
- DEVELOPED A STRATEGY TO TREAT WATER 6 AM WEDNESDAY
  - LIMITED CAPACITY
  - BRING WATER IN SLOWLY
- LATER MORNING POWER RESTORED TO OWTP
- MIDDAY CALLING FOR WATER FROM MRWF TO OWTP



#### DISTRIBUTION SYSTEM

WEDNESDAY

- BACTERIA SAMPLES FOR LOW SERVICE AREA ABSENT FOR TOTAL COLIFORM BY LATE AFTERNOON
- CITY OF DAYTON & MONTGOMERY COUNTY BOIL CONTINUES
- STARTING TO FILL HIGH SERVICE AREA BY AFTERNOON
- BY LATE EVENING HIGH SERVICE AREA REGAINED PRESSURE







## MIAMI WATER TREATMENT PLANT

**THURSDAY** 

- MAINTAINING GENERATORS
  - REFUELING
- NO SCADA
- CONTINUE PUMPING TO THE SYSTEM 60+ MGD
- LIME DELIVERIES 4 TRUCKS/DAY
  - NOT MAKING OUR OWN LIME



**THURSDAY** 

- RUNNING AT LIMITED CAPACITY (~20 MGD)
- RUNNING MANUALLY
  - TURBIDITY READINGS
  - WASHING FILTERS
  - OPERATING VALVES



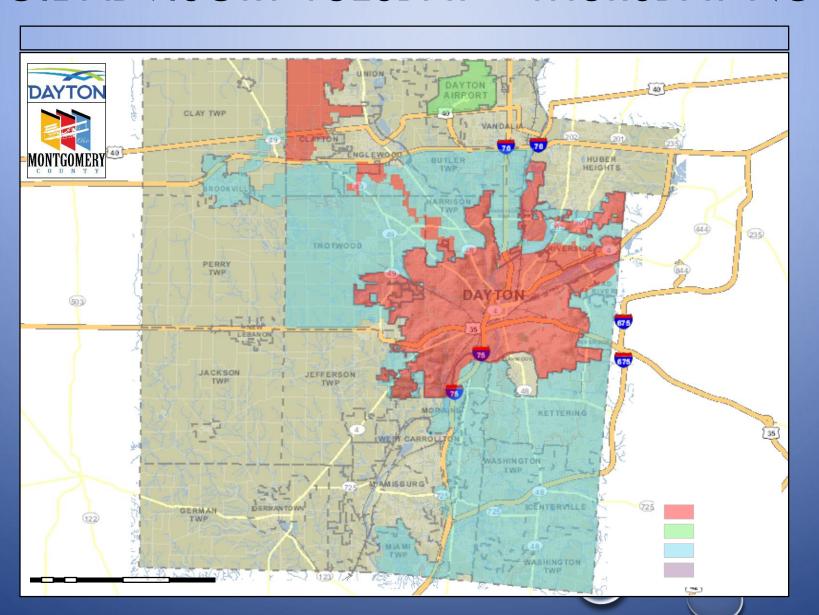


#### DISTRIBUTION SYSTEM

**THURSDAY** 

- EARLY MORNING LAB STAFF IS OUT COLLECTING BACTERIA SAMPLES IN HIGH SERVICE AREA
- HIGH SERVICE BACTERIA SAMPLES INCUBATING BY LATE MORNING
- LOW SERVICE AREA BOIL ADVISORY LIFTED AT NOON
- HIGH SERVICE AREA BOIL ADVISORY CONTINUES

# BOIL ADVISORY TUESDAY — THURSDAY NOON





- MAINTAINING GENERATORS
  - REFUELING
  - NO SCADA
- CONTINUE PUMPING TO THE SYSTEM 60+ MGD
- LIME DELIVERIES 4 TRUCKS/DAY
- POWER RESTORED TO MIAMI WELL FIELD AT 5:30 AM
- WORKING ON DEMOBILIZATION PLAN FOR GENERATORS BY 6 AM





**FRIDAY** 

- RUNNING AT LIMITED CAPACITY
- SLOWLY RAMPING UP CAPACITY
- RUNNING MANUALLY
  - TURBIDITY READINGS EVERY 2 HOURS FOR EACH FILTER IN SERVICE
  - WITHOUT SCADA, RECORDS WERE MAINTAINED MANUALLY
  - WASHING FILTERS
  - OPERATINGS VALVES MANUALLY

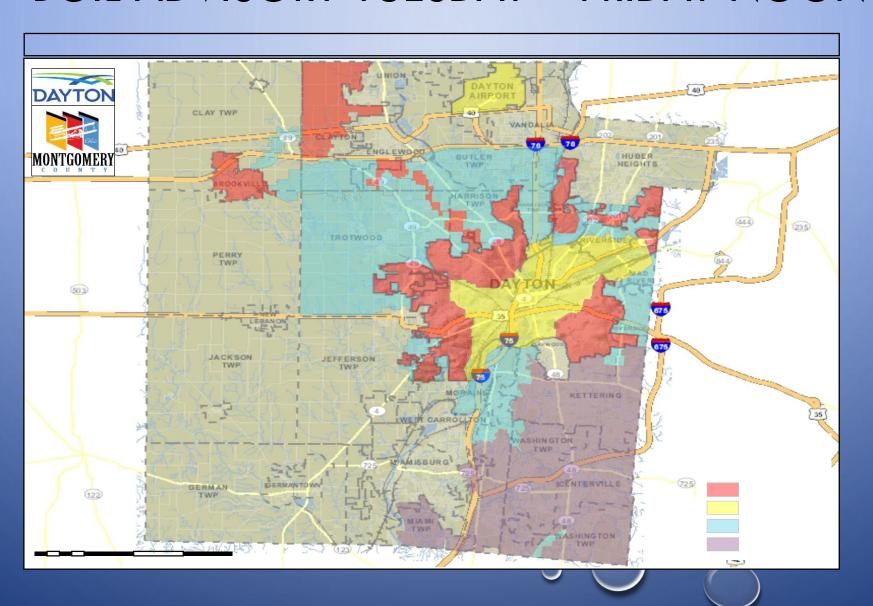


## DISTRIBUTION SYSTEM

**FRIDAY** 

- HIGH SERVICE AREA BOIL LIFTED AT 12:30 PM
- BROOKVILLE BOIL ADVISORY CONTINUES UNTIL 4:50 PM

## BOIL ADVISORY TUESDAY - FRIDAY NOON





- MAINTAIN PAPERWORK ON ALL GENERATORS SENT
  - COSTS FOR FUEL
- MAINTAIN PAPERWORK FOR ALL OVERTIME WORKED
- START PURCHASING TO REPLACE DAMAGED EQUIPMENT
  - MOTORS
  - SCADA
  - PUMPS
  - VFDS
  - TURBIDIMETERS
  - DEHUMIDIFIERS



## STILL WORKING

- INVENTORY EVERYTHING LOST OR DAMAGED ATTRIBUTED TO THIS EVENT
- ELECTRICIANS STILL WORKING TO RESTORE FULL FUNCTIONALITY TO EQUIPMENT AT OWTP
- STILL WAITING ON EQUIPMENT WITH LONG LEAD TIMES

## LESSONS LEARNED

- PAY ATTENTION TO EMERGENCY PLANNING
- UPDATE EMERGENCY RESPONSE PLAN EVERY YEAR
- PARTICIPATE IN EMERGENCY RESPONSE TRAINING
- AFTER EMERGENCY AFTER ACTION MEETING
- DOCUMENT ALL ACTIVITIES, IN DETAIL, CHRONOLOGICALLY
- EMERGENCY TRAINING FOR OPERATORS
- MAINTAIN COMMUNICATION INTERNAL AND EXTERNAL
  - CLEAR SIMPLE LANGUAGE
- HAVE A PLAN FOR STAFFING FOR A LONGER EMERGENCY
  - WHO IS MY RELIEF?



ANY QUESTIONS?