

# Acknowledging the Committee Members

- Chair Keith Creagh, Director, Michigan DEQ
- Jim Koski, Genesee County Representative
- Dr. Laura Sullivan, Professor, Kettering University
- Dr. Marc Edwards, Professor, Virginia Tech
- Nick Pizzi, Aqua Serv, AWWA Appointment

- Mike McDaniel, Retired National Guard Brigadier General
- Bob Kaplan, Acting Regional Administrator for EPA Region 5
- Bill Maier, Lansing Board of Water & Light (Retired)
- Jamie Curtis, Commissioner, Genesee County
- Dr. Shawn P. McElmurry, Associate Professor, Wayne State University

## Flint crisis in a nutshell

- Around April of 2014, Flint MI changes its source of drinking water
- quits taking finished water from Detroit which it has been getting since the mid-60's and which has orthophosphate in it since the 1990's - and starts treating Flint River

water and distributing it to customers

- Water from the Flint River WTP :
- . Was not treated with a corrosion inhibitor
- the alum that Detroit uses so (chloride sulphate) to carbonate ratio changed The Flint River is high in chlorides, AND was treated with Ferric chloride rather than
- 3. Had widely fluctuating chlorine residuals
- Water quality deterioration takes place rapidly (Lead and Coliform)

## Flint crisis in a nutshell

- Local and state health authorities are eventually quoted as saying:
- "As many as 12,000 children are exposed to excessive levels of Lead, and the water may have caused the Legionnaire's outbreak that kills 12 people"
- Because State testing of children had previously taken place in 12 urban areas of
- Michigan we have a baseline
- Children in Flint who were tested for blood Lead levels in 2013 were retested in 2015
- The amount of children with excessive blood Lead levels doubles
- In April 2016 three officials are indicted, and 6 more are indicted on 7/29/2016, and another 4 in December 2016 – and manslaughter charges are brought in 2017
- The City is still trying to recover
- There is improvement, but excessive Lead is still found in the water of many homes
- People are still told not to drink water unless using a filter

## The long road to recovery

- December 3, 2016 article in Detroit Free Press:
- o Federal judge to Michigan: "You must deliver bottled water to Flint"
- Flint continues to sample hundreds of homes each month for Lead
- X Flint continues to provide bottled water to the >93,000 residents (but slowing down now)
- Flint provides and changes out filters on kitchen sinks when requested
- X The city continues in its efforts to replace all of the Lead service lines
- 0 Estimates are that 15,000 or so lines need to be replaced

### **ROTHSTEIN** 108:7 • JOURNAL AWWA | JULY 2016, page 41

ALSO HAS FAR-REACHING IMPLICATIONS FOR THE WATER UTILITY INDUSTRY AS A LASTING LOCALLY, BUT THE SITUATION "THE ISSUES IN FLINT WILL BE LONG-WHOLE."

"While the cascade of poor decisions, failures, anomaly at our peril, and the peril of those and indifference in Flint was startling and ultimately heartbreaking, we cast it as an whose health we serve to protect."



Eric P. Rothstein is a principal at Galardi Rothstein Group, 3300 N. Lake Shore Dr., Unit 6C, Chicago, IL, and is a member of the Flint Water Advisory Task Force

### Current Thought on Flint Lead Crisis and Lead in General

VARIOUS POLICY STATEMENTS AND **EXPERT POSITIONS ON HEALTH ISSUES REGARDING LEAD** 

**IS CONTRIBUTED BY DRINKING WATER RELATIVE IMPORTANCE OF LEAD THAT** 

### Center for Disease Control (CDC) **Current Policy**

### Blood Lead Levels in Children

- Protecting children from exposure to Lead is important to lifelong good health.
- No safe blood Lead level in children has been identified
- corrected attention, and academic achievement. And effects of Lead exposure cannot be Even low levels of Lead in blood have been shown to affect IQ, ability to pay
- The most important step parents, doctors, and others can take is to **prevent** Lead exposure before it occurs

### • On a related note .....

In 2012, Congress decreases the budgetary allotment to the "Childhood Lead

Poisoning Prevention Program" from \$30 M down to \$2 M dollars

## Statements from Dr. Joan Rose\*

- "Environmental health assessments need to look at Lead exposure pathways" .....
- They've ignored water more than they like to admit as a source of elevated blood Lead levels in children
- We have been told not to worry about our water because "your Lead problem is in your paint"
- We don't understand cumulative exposures unless we sample bone, which we don't do
- Taking blood samples for Lead only provides a "snapshot" of intermittent

exposures

\*Journal AWWA roundtable discussion, July 2016

Note: Dr. Rose runs the Water Quality and Microbiology Laboratory, and is a professor at MSU

**Creation and Findings of the Flint Water Advisory Task Force** 

- In Fall 2015, the governor of MI creates the Task Force to recommendations investigate what happened - and why - and to make
- In March 2016, the report is offered by the Task Force to:
- "Fulfill our charge of determining the causes of the Flint water crisis",
- "Identify remedial measures for the Flint community",
- o "Safeguard Michigan residents"
- From the Executive Summary of that report:
- "The Flint water crisis is a story of government failure, intransigence,
- unpreparedness, delay, inaction, and environmental injustice"

## FWATF report findings

- "The Michigan Department of Health and Human to protect public health." Services (MDHHS) failed to adequately and promptly act
- "Both agencies, but principally the MDEQ, stubbornly the issues of unsafe water, Lead contamination, and worked to discredit and dismiss others' attempts to bring
- increased cases of Legionellosis (Legionnaires' disease)
- to light."

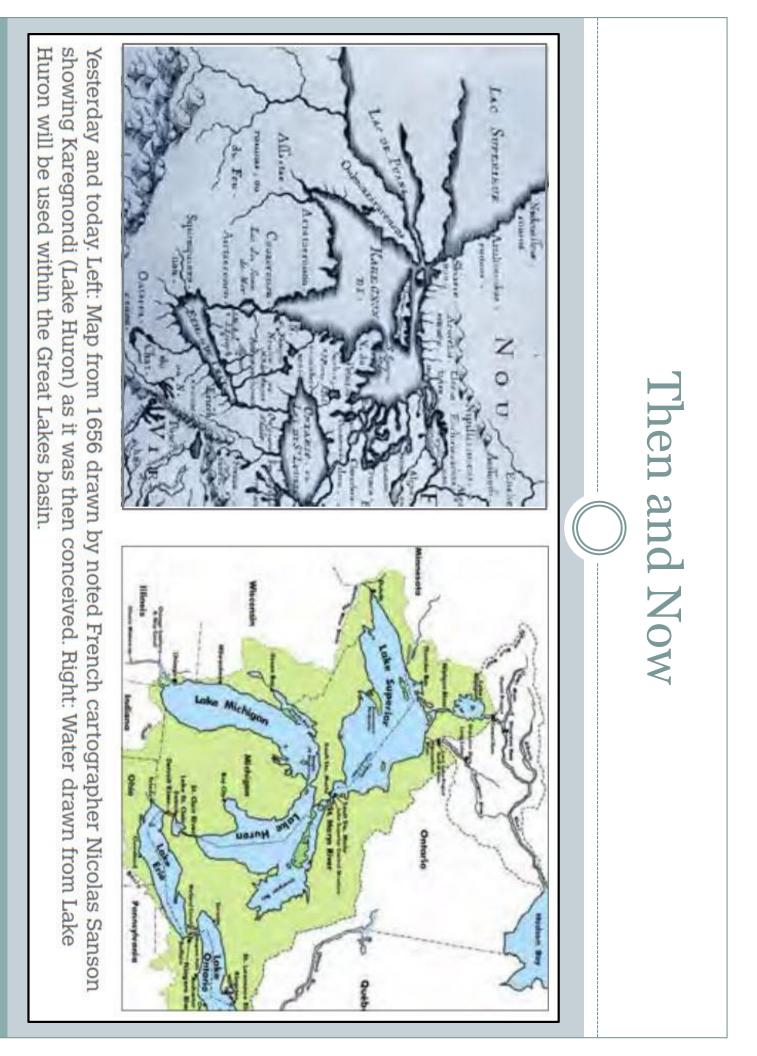
# **FWATF Report Findings Continued ...**

- "Flint water customers were needlessly and tragically governmental decisions ... infrastructure damage are a litany of questionable specific events that led to the water quality debacle, Lead the mismanagement of their drinking water supply. The exposure, heightened *Legionella* susceptibility, exposed to toxic levels of Lead and other hazards through - (( )) ---
- Contains 36 findings
  Contains 44 recommendations

#### History and Timelines FLINT, MI CONTAMINATION EVENT THE EVENTS THAT FOLLOWED **ORIGIN OF THE** THAT EXISTED CULTURES AND

## History Lesson: "Karegnondi"

- WHAT'S IN A NAME?
- The native Huron-Petun (later known as Wyandot)
- people referred to Lake Huron as Karegnondi,
- translated as "big lake."
- × Cartographer Nicolas Sanson's 1656 map of the
- territory bears that name for the "fresh water sea"
- encountered by French explorers.



# **Timelines of the Flint Lead Issue**

Sources:

Articles from New York Times,

National Public Radio,

and the Detroit Free Press

## Flint, MI city ordinance - 1897

In 1897, an ordinance is adopted that requires the use

of Lead pipe for the construction of service lines for

city homes and businesses

### Flint, MI Timelines

### • From 1930's to 1960's

- Flint is a major vehicle manufacturing center General Motors (GM)
- Headquartered there once the largest manufacturing plants in the Nation
- the UAW strike sets a standard still used today
- There are 196,000 people living in Flint in 1950-1960
- In 1963, Flint wants to stop treating Flint River Water, and so moved to years from the Detroit Water and Sewerage Department on June 6, 1964 that pipeline. This led the city to sign a contract to purchase water for 30 build a pipeline from Lake Huron to Flint, but a profiteering scandal derailed
- "White flight" commences population shrinks to 159,000 by 1980, and to 102,000 by 2010
- Early 2002
- Flint is \$30,000,000 in debt

#### Flint Today

## Flint is a city of about 98,000 persons

- o 41.2% of residents live below the poverty line
- o the median household income is <u>\$24,862</u>, according to the US

Census Bureau.

- X the median household income for the rest of Michigan is \$49,576.
- o The city demographics state that 56.6% of Flint residents are

African – American.

### Flint Timelines

### • November 29th, 2011

o Flint becomes the fourth Michigan City brought under the control of

an Emergency Manager

- general fund and to cover City shortfalls Flint officials had been raiding the water fund to infuse cash into the
- o Under MI law, Emergency Managers take the power away from local authorities
- o Detroit is one of those four cities under Emergency Manager control

#### Debt

- The state of Michigan took over Flint's finances after an audit projected a \$25 million deficit.
- Even though Flint's water supply fund was \$9 million in the red, officials were using some of the water department money to cover shortfalls in its general fund
- A receivership ended in April 2015, when the water fund was declared solvent and the remaining deficit was eliminated by an emergency loan
- In order to reduce the water fund shortfall, the city switched water sources

in 2014.

While a new pipeline connecting Flint with Lake Huron was under during the two-year transition, thinking that this would cause no problems construction, the city turned to the Flint River as a water source

and save money.

### Flint, MI Timelines

### • March 25<sup>th</sup>, 2013

- The Flint Emergency Manager with approval from the State Treasurer and develop its own source from Karegnondi Water Authority (KWA) begins to take steps to disconnect the Flint Water System from Detroit Water
- Distance between Flint and Lake Huron 70 miles
- Karegnondi raw water line has not yet been completed (TBC 2017)
- and reliable drinking water while the raw water line was going to be built No transition or contingency plan was put in to place for providing safe

# What is Karegnondi Water Authority?

- in 2010. The purpose of the Authority is to provide and distribute raw water to the region. KWA consists of Genesee County Drain Commissioner, Lapeer County Drain Commissioner, Lapeer City, Sanilac County Drain Commissioner and the City of Flint. KWA was incorporated
- From the KWA Website: "The pipeline will supply untreated water to the municipalities of the region."
- Supplying raw water from Lake Huron to Flint is approx. the same distance covered by Conneaut, or Mansfield, or Port Clinton. supplying raw water from Cleveland to Ohio towns like New Philadelphia or perhaps
- The project will require the installation of a water intake structure, 72" and 66" pipelines, and an expected completion date of Spring of 2017. pumping stations over the next few years. The project began construction in June of 2013, with

# What is a Drain Commissioner? What is the culture?

- A Drain Commissioner is an elected official in county government of maintaining surface water drainage systems under Public Act 40 of 1956. the U.S. State of Michigan who is responsible for planning, developing and
- Drain Commissioners are elected on the partisan ballot in presidential election years for a term of four years.
- In counties with a population under 12,000, the office of Drain Commissioner may be abolished with its statutory duties and
- responsibilities performed by the county's board of road commissioners.

## **Drain Commissioner Culture**

#### Duties and powers

- It is the only elected office in Michigan that can directly levy taxes and borrow money without a vote of the people
- This led one Drain Commissioner to declare he is more powerful than the governor.
- While the powers of the Drain Commissioner are immense, the office has become <u>sinecure</u> in some counties
- Nevertheless, Drain Commissioners are responsible for overseeing the county's drains.
- of each district. assessments and directs construction or maintenance of drains and culverts on behalf typically organized as a drainage district and the Drain Commissioner levies tax In Michigan, a **drain** may be a natural or artificial creek or ditch, or a massive pipe for carrying water. The territory served by a particular drain, its <u>watershed</u>, is

### **Back to Timelines**

Between March 2013 and April 2014 • • •

Important

date!

- o Flint, still relying on its master metered account from Detroit, is notified that they will have to pay a premium for water due
- o Detroit is angry that they are losing this customer, and asserts

to agreement with Detroit (the contract had expired in 2000)

its right to charge extra per the contract

• Remember - KWA is not scheduled to complete the Lake

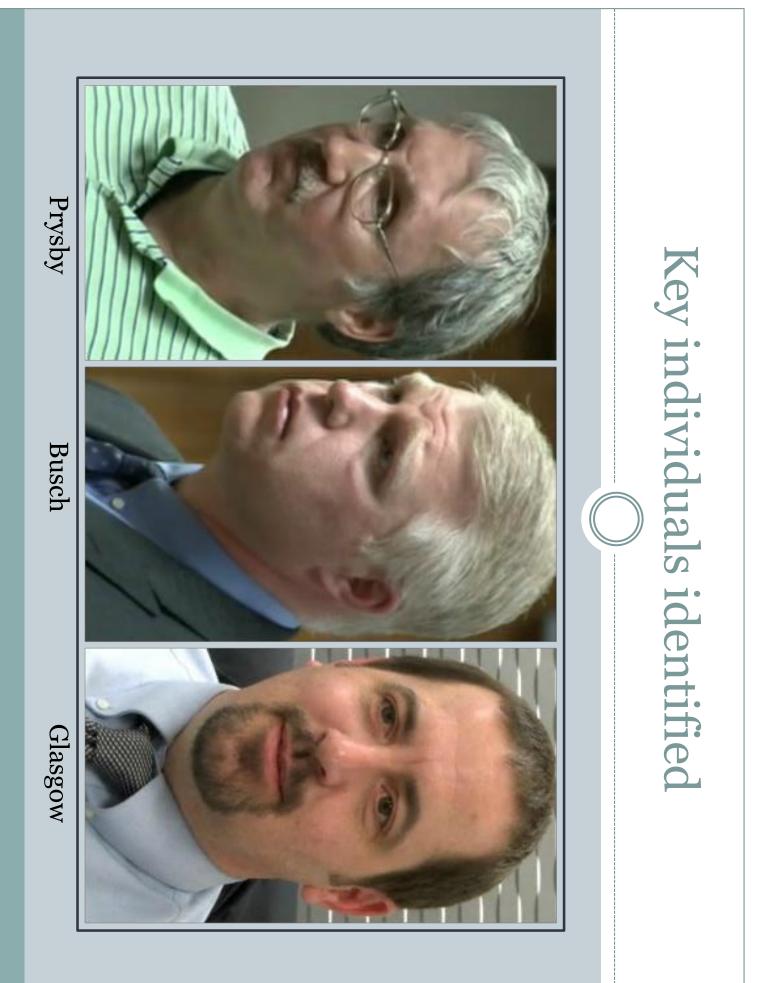
Huron supply line to Flint until 2017

### Flint, MI Timelines

#### • April 25, 2014

- <sup>o</sup> The Flint City Emergency Manager weighs the choice of staying on Detroit's higher rate vs. firing up the existing Flint WTP
- He is in negotiations with the Detroit Emergency Manager
- Neither of the two men is a drinking water professional
- <sup>o</sup> On orders from the Emergency Manager, the city switches its water supply from Detroit's system to the Flint River WTP
- Soon after, residents begin to complain about the water's color, taste

and odor, and to report rashes and concerns about bacteria.



# Plant Manager Mike Glasgow is indicted

- Michael Glasgow, the former Flint water utility manager, is charged with a felony in connection with the city's water crisis
- He eventually reaches a deal with prosecutors.
- The Michigan Attorney-General states that "Glasgow tampered treatment plant operator" with a 2015 report, 'Lead and Copper Report and Consumer Notice of Lead Result,' and failed to perform his duties as a
- Under the terms of the plea deal, the felony charge of tampering with evidence was dismissed.

## Glasgow speaks to the Press

- "I was a key figure in this -- I am operating the treatment plant and charges were filed. seeing some of the sampling," he told CNN in March, before the
- But Glasgow said then that he had always tried to do the right thing, raising concerns to those above him at the city and state level. But that eventually led to Flint's toxic water. he said he felt he did not have the authority to override the decisions
- Mike in his late 30's at that time, has a wife and young baby at home during this period and like most individuals in that situation, needed that paycheck

# Flint Timelines – Flint WTP Manager Mike Glasgow

- In an email sent April 17, 2014 -- eight days before Flint switched its water source -- Mike Glasgow mentions problems with the monitoring schedule and his staffing ahead of the switch.
- "I do not anticipate giving the OK to begin sending water out anytime soon. If water is will reiterate this to management above me, but they seem to have their own agenda." Glasgow wrote to state officials, including Busch and Prysby. "I need time to adequately distributed from this plant in the next couple weeks, it will be against my direction," train additional staff and to update our monitoring plans before I will feel we are ready. I
- In an interview with CNN, Glasgow alleges that DEQ employees Busch and levels.\* Prysby told him to alter water quality reports and remove the highest lead

\*CNN - Updated 11:45 PM ET, Wed April 20, 2016

# Refresh your memory on the Lead & Copper Rule

- Back in the 1990's:
- A system had to take 2 sets of first-draw samples from residences for two periods
- Table-top study tell EPA about your treatment strategy
- Sample periods were 6 months number of samples based on population prove or disprove your strategy
- Required to identify Tier 1 homes if possible
- solder banned) (Lead service lines, or homes built during the few years prior to 1987 when Lead
- After two periods –sample results were tabulated:
- If 90<sup>th</sup> percentile was met, you kept with the program
- treatment scheme If 90<sup>th</sup> percentile exceeded, you had to do a corrosion study to determine new

### Table - Top Study for Lake Erie Plants STUDY WHICH I SUBMITTED IN 1990'S FOR THE LAKE COUNTY SYSTEM PLANTS

## **Corrosion control for Lead**

From an operational perspective, and for any given drinking water,

## lead dissolution is mostly dependent on:

- . the pH of the water
- N alkalinity or Dissolved Inorganic Carbon (DIC),
- 3. the ionic strength
- 4. the temperature
- 5. the presence of phosphate
- The role of the operator is to produce a finished water that minimizes the chance that lead will dissolve
- Manipulate what parameters you are able, and educate the consumer on the rest

## Lead solubility and temperature

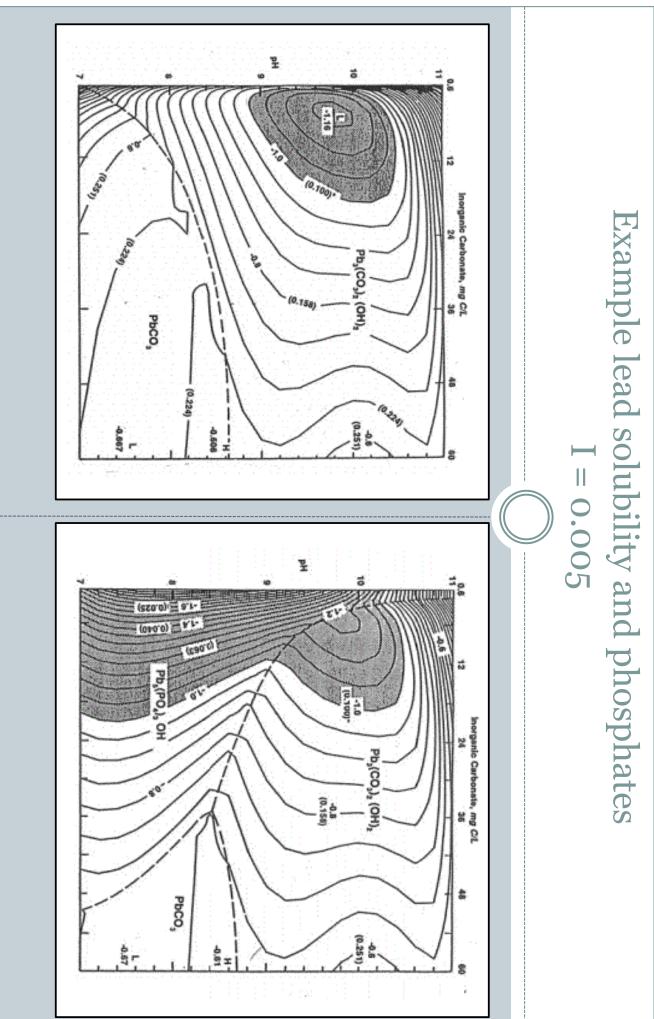
- Typically, warmer water drives chemical reactions more
- quickly than colder water
- o lead dissolution is a chemical reaction
- As might be expected, warmer water can dissolve lead more quickly and in higher quantities than colder water
- That's why we tell people not to drink warm water from the tap, or leave hot water in the faucet
- That's why regulations typically have us sample for lead in the warmer months

#### Lead solubility and DIC pH and alkalinity

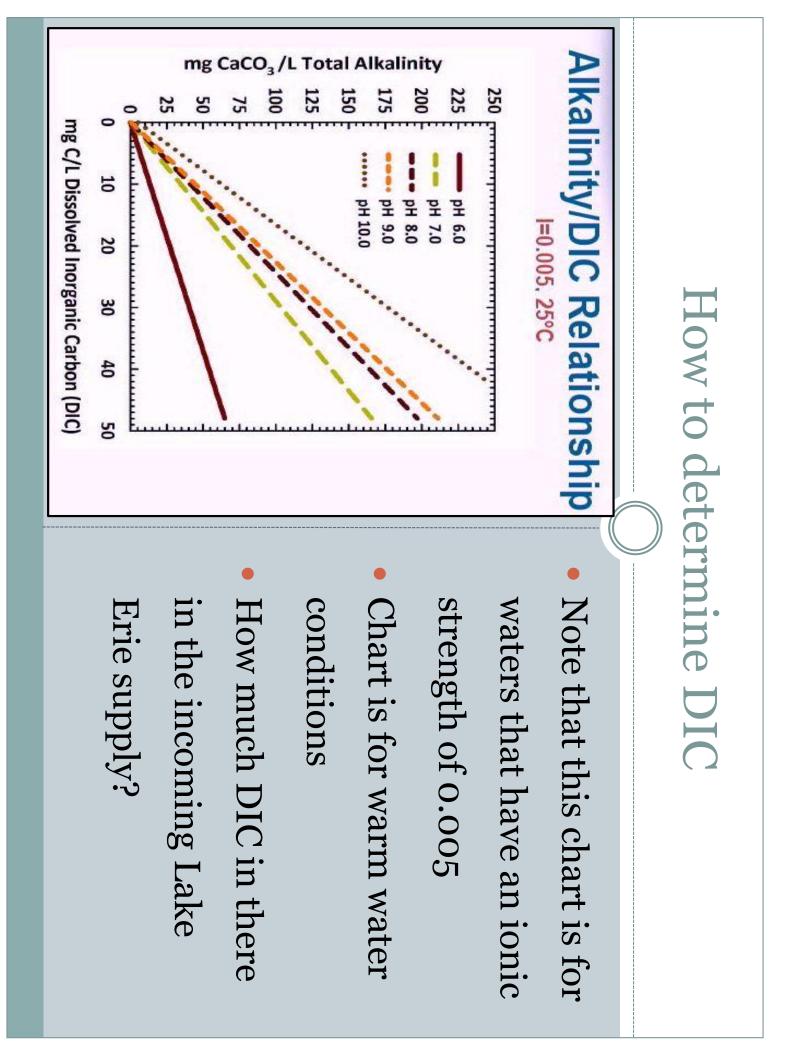
- capacity of the water respectively The pH and alkalinity of water are measures of the hydrogen ion activity and the buffering
- they directly influence lead solubility
- they are easily measured in the water plant lab, and can be controlled or at least influenced by the operations staff through use of coagulants and pH adjustment chemicals such as NaOH
- These two parameters can change as water travels through the distribution system, and so can have an effect on the otherwise optimized dosage of corrosion chemicals used
- Corrosion chemicals such as orthophosphate are designed to work in certain ranges of pH, and so a change in pH may harm or help the corrosion process
- water These two parameters are used to determine the Dissolved Inorganic Carbon (DIC) of the
- The DIC of the water is the measure of the inorganic carbon species of the water including Carbon Dioxide, Carbonic acid, and the carbonate and bicarbonate alkalinity components

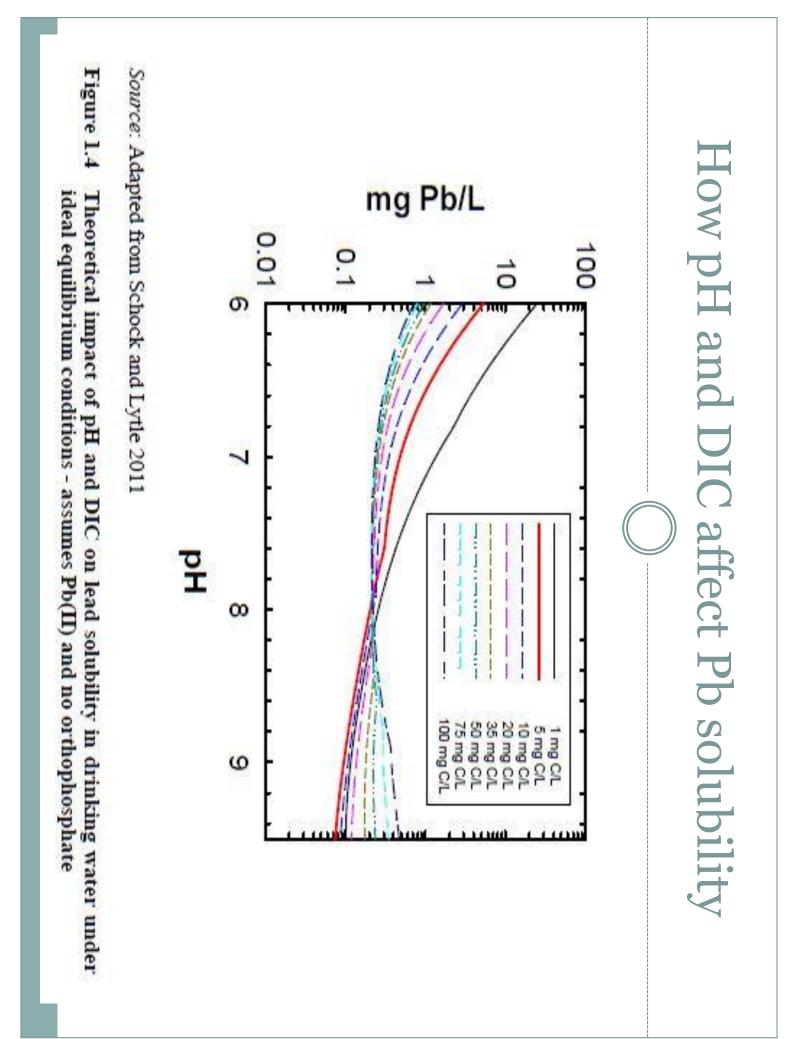
Seawater	Very hard and brackish water	High hardness surface or groundwater	Low to moderate hardness surface water	Soft groundwater	Demineralized water open to atmospheric $CO_2$	Source	o Solubility charts and table for lead can be found for various ionic strengths	to, say, rainwater, which is low in ionic strength	o Ionic strength is greater in water where more ions are found in it, as opposed	The total ionic strength of the water, I, is a measure of the water – the amount of ions that are dissolved	Lead solubility and Total
35,000	400	200	40	20	0.5	TDS	ound for vario	ngth	re ions are fo	<b>(</b> ).	,
0.68	0.01	0.005	0.001	0.0005	0.000012	Ionic strength	ous ionic strengths		und in it, as opposed	measure of the ionic activity lissolved	Ionic Strength

Graphic of Pb solubility with phosphate

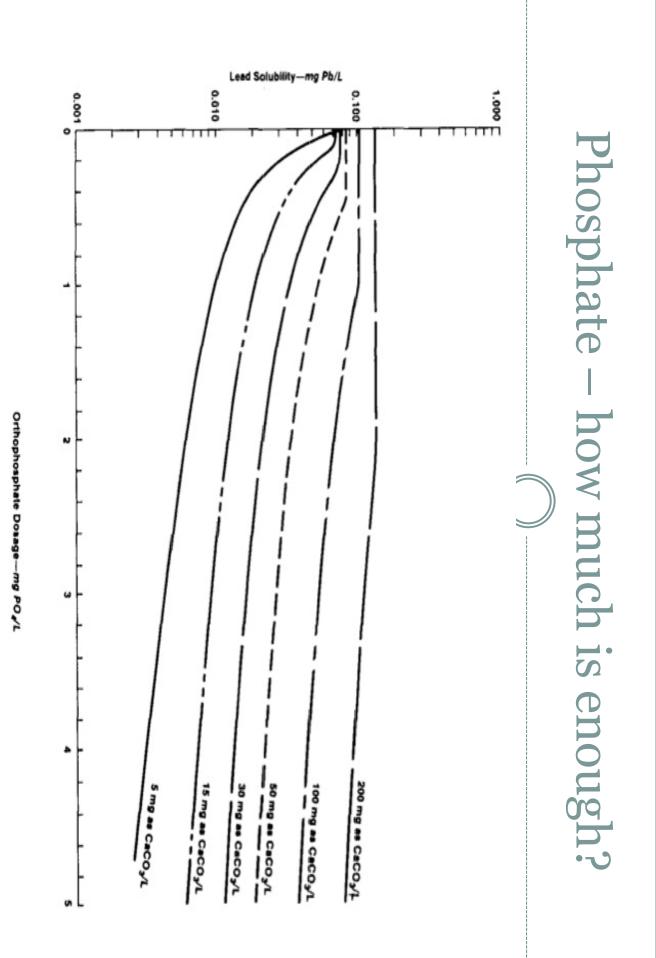


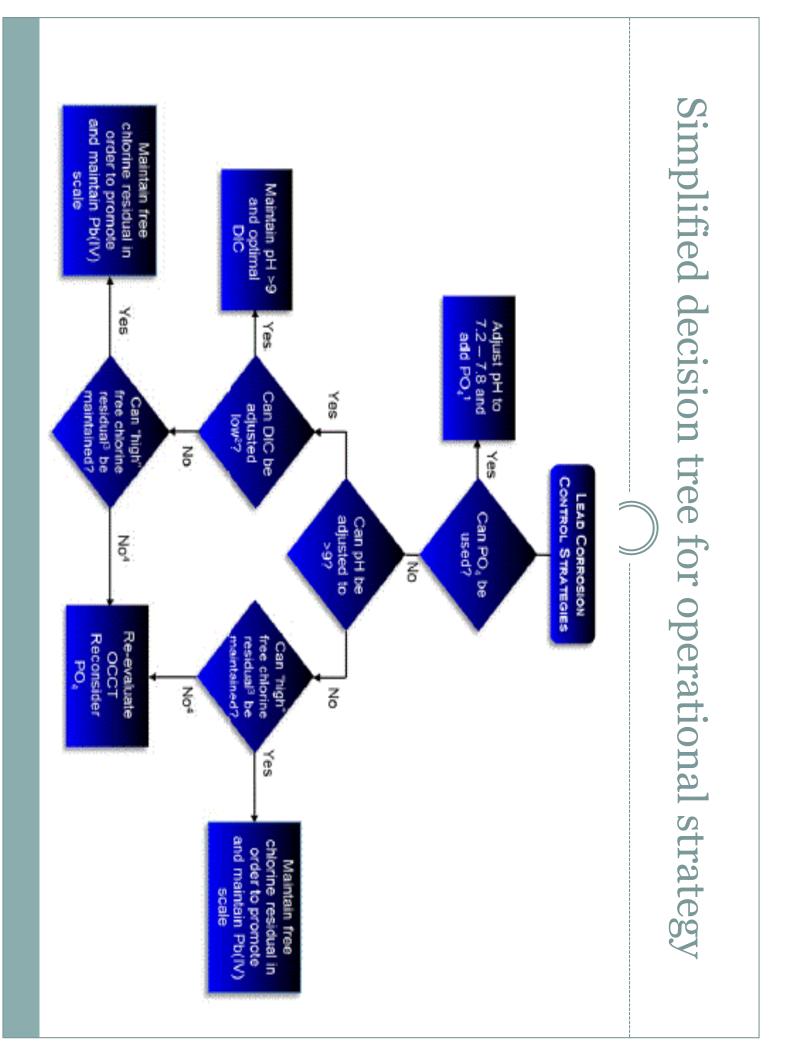
Graphic of Pb solubility with no phosphate





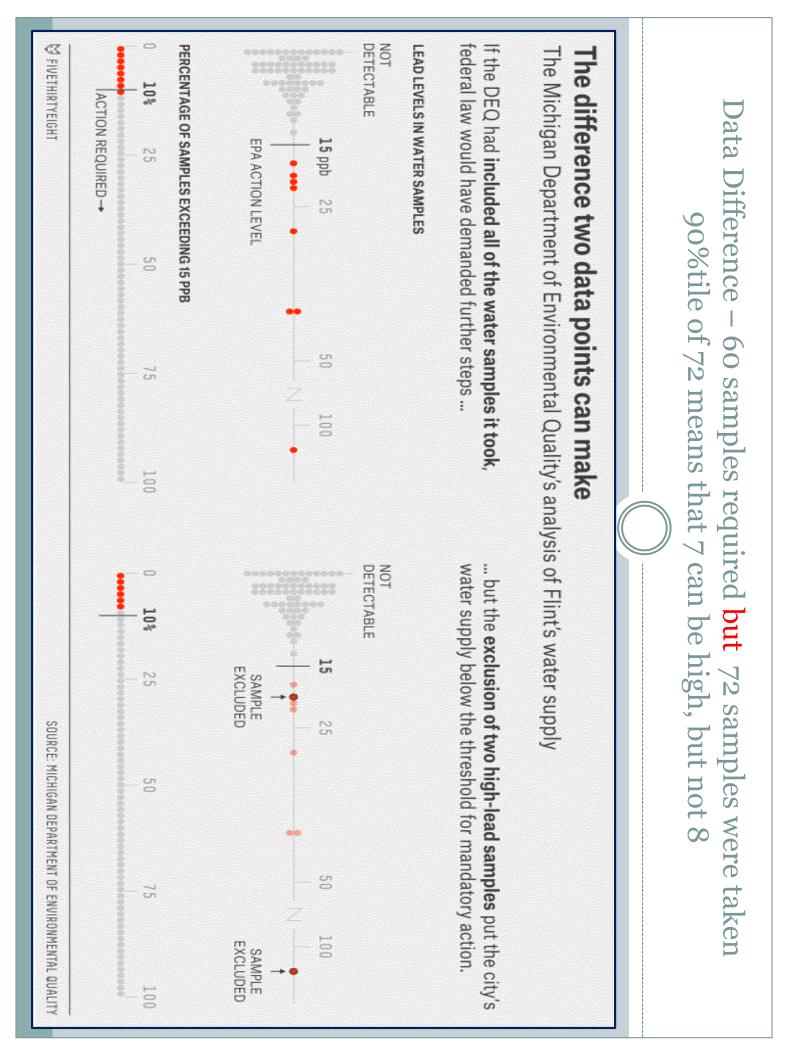






#### A Gray Area

- Choices made by Utilities and Regulators regarding the Lead and Copper Rule are seldom "black and white" or well delineated
- Let's examine how the choice was made to choose which Lead samples for reporting in Flint which resulted in the indictment of
- Glasgow, Busch and Prysby....
- Let me first ask this: Do you think these three people deliberately from the public? altered the results of the report in order to keep the Lead issues
- × Next slide .....

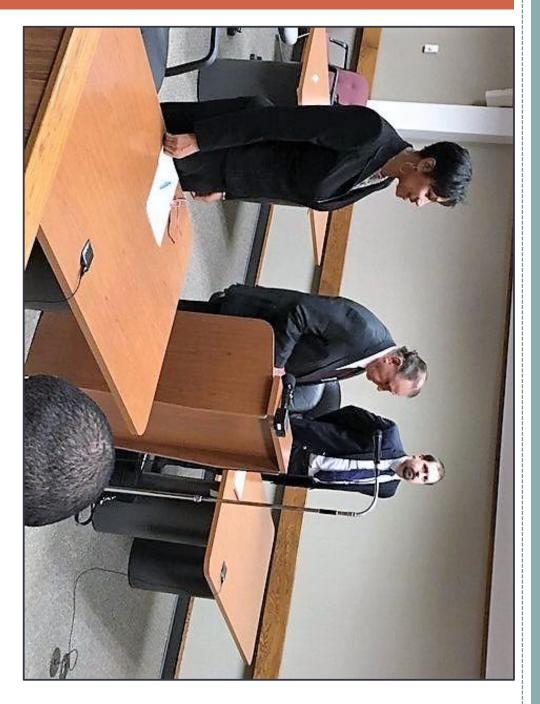


#### May 4<sup>th</sup>, 2017

Mike Glasgow has his charges dropped

"Mr. Glasgow attempted to call the police -- that would have been the (Michigan Department of Environmental Quality) -and they never responded," said Ruth C. Carter, special assistant Michigan attorney general.

"Mr. Glasgow sent the flares up when nobody else did. He's the reason that we were able to get started because he did try, and no one responded to him."

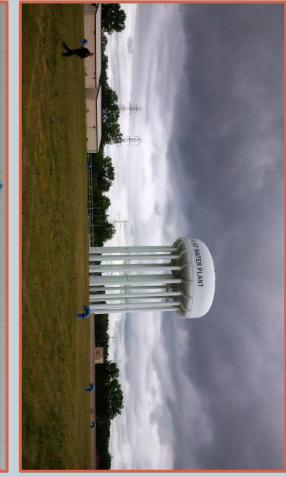


city's water crisis." he has "cooperated significantly" with their investigation into the Administrator Michael Glasgow after prosecutors requested it, saying "A judge has dismissed the criminal case against former Flint utilities

www.Mlive.com - May 4, 2017

#### Flint WTP

- Is a turbidity removal / lime softening plant retrofitted in 2000
- Ozone, Ferric Chloride, raid mix/flocs and plate settlers for turbidity, GAC filters
- Lime softening and recarbonation for hardness removal
- Since the retrofit, it had been operated
  only 4-5 days at a time about three times a
  year
- It did not put finished water into the system during those times
- ★ Staff was not prepared for 24/7 OPS





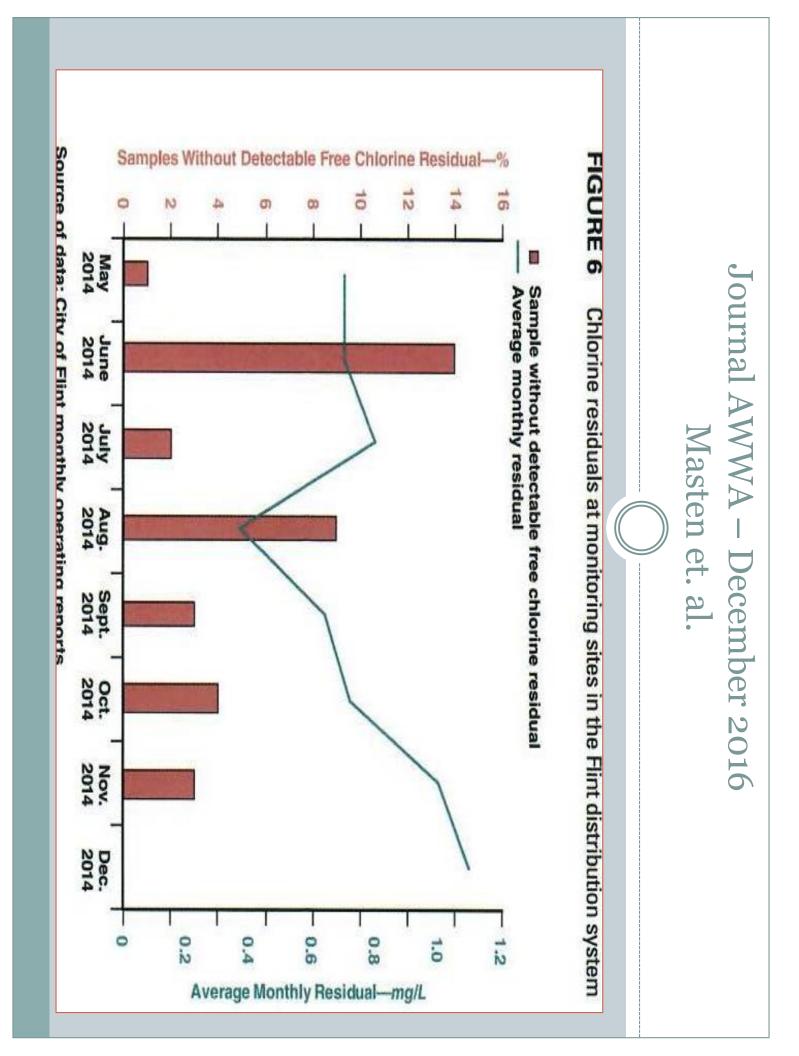
## Flint River Issues

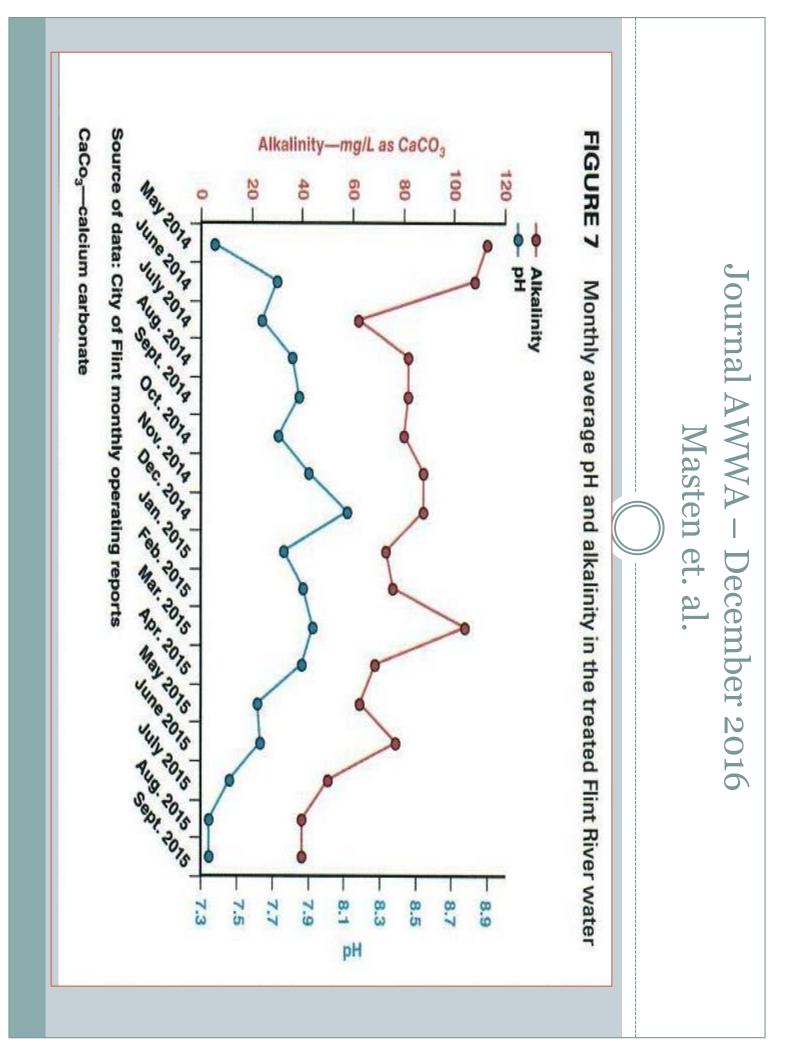
- Historically, the water in the Flint River upstream of Flint has been of poor quality.
- It was severely degraded during the 1970's due to the presence of fecal coliform, low DO, plant nutrients, oils and toxic substances.
- In 2001, the state ordered the monitoring and cleanup of 134 polluted sites within the Flint River watershed, including industrial complexes, landfills and farms laden with pesticides

and fertilizer.

# Plant Status as of Start-up (April 25)

- Plant had 4 to 5 days of polymer on hand
- Plant SCADA was incomplete and out for bid
- Filter head loss meters not operational
- Chlorine residual monitoring equipment not installed at the point of entry to distribution system
- Chlorination after filter not used until May 17
- Fluoridation not available until July 2
- No corrosion control plan or equipment
- No treatability study had been done
- Ferric chloride was only coagulant which added to the chloride-sulphate/ CO<sub>3</sub><sup>-</sup> problem
- Ozone feed not able to be controlled sufficiently bromates were produced in excess of MCL
- In spite of all this and more, the emergency manager forces the operators to start the plant





## August and September 2014

<sup>o</sup> City officials issue boil-water advisories after coliform bacteria are detected in tap water.

#### • October 2014

<sup>o</sup> The Michigan Department of Environmental Quality blames aging

pipes and a population decline for pockets of bad WQ

#### • October 2014

<sup>o</sup> A General Motors plant in Flint stops using municipal water, saying

it corrodes car parts.

#### January 2015

Detroit's water system offers to reconnect to Flint, waiving a offer. appointed Emergency Manager, Jerry Ambrose, declines the \$4 million connection fee. Three weeks later, Flint's state-

### • February 2015

<sup>o</sup> In a memo for the governor, officials play down problems and

say that the water is not an imminent "threat to public health."

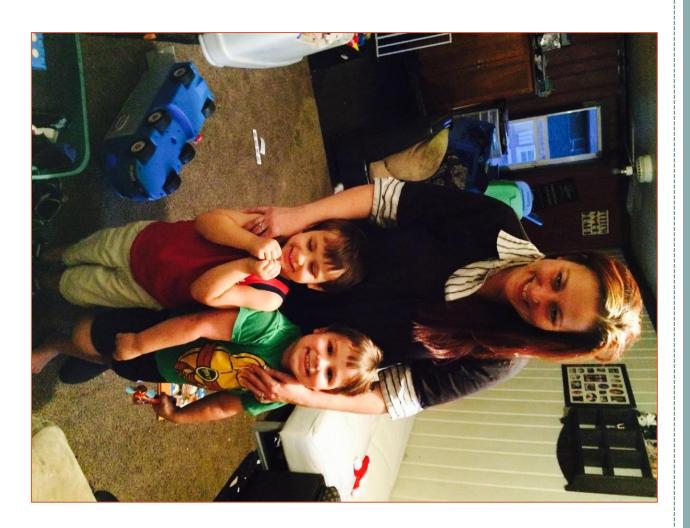
#### Ms. LeeAnne Walters

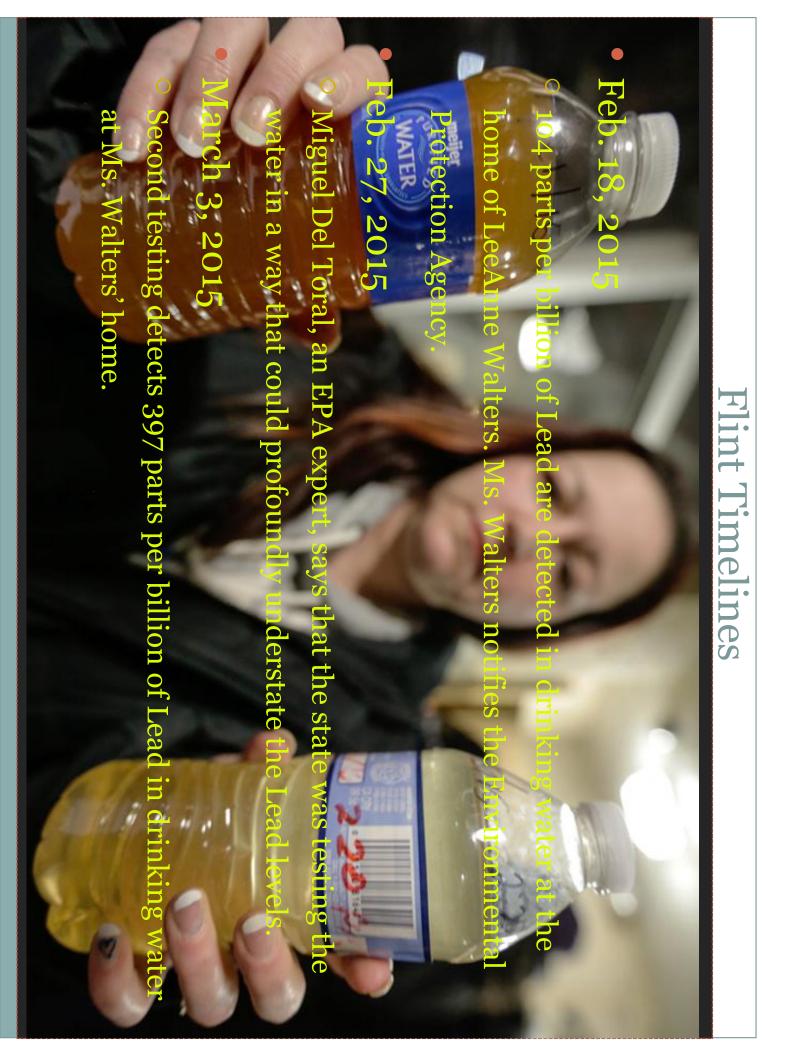
Shown here with two of her children – the twins.

She is the mother of four kids – an 18 year old daughter, a 14 year old son, and the twins Gavin and Garrett.

Gavin has stopped growing, and the daughter's hair fell out while taking a shower.

Ms. Walters lost her eye lashes at one point.





### • March 12, 2015

- <sup>o</sup> Veolia, a consultant group hired by Flint, reports that the city's water Lead levels meets state and federal standards; it does not report specifically on
- \* "The review of the water quality records during the time of Veolia's meet drinking water requirements." ---- Flint MI Water Quality Report, regulations, and, based on those standards, the water is considered to study shows the water to be in compliance with State and Federal Veolia, 3/12/2015
- The Mayor of Flint uses this report to state publicly that the water is safe

#### • July 2, 2015

<sup>o</sup> An EPA administrator tells Flint's mayor that "it would be premature to draw any conclusions" - (based on a leaked

### • July 22, 2015

internal EPA memo regarding Lead).

- O Dennis Muchmore, Governor Rick Snyder's Chief of Staff,
- expresses concern about the Lead issue in an email, and asks
- about Flint test results, blood testing and the State's response.

#### • Aug. 17, 2015

<sup>o</sup> Based on results showing Lead levels at 11 parts per billion from January to June 2015, the Department of Environmental Quality tells Flint to optimize corrosion control.

#### • Sept. 2, 2015

<sup>o</sup> Marc Edwards, an expert on municipal water quality and professor at Quality disputes those conclusions leach into the supply. Soon after, the Department of Environmental Virginia Tech, reports that corrosiveness of water is causing Lead to

## • Sept. 24-25, 2015

<sup>O</sup> A group of doctors led by Dr. Mona Hanna-Attisha of Hurley children. State regulators insist the water is safe. Medical Center in Flint urges the city to stop using the Flint River for water after finding high levels of Lead in the blood of

### • Sept. 28, 2015

- <sup>o</sup> The governor is briefed on Lead problems in a phone call with
- the state environment department and federal officials

#### • Oct. 1, 2015

• Flint city officials urge residents to stop drinking water after testing. the testing of water in schools, and the expansion of water and blood government epidemiologists validate Dr. Hanna-Attisha's finding of high Lead levels. Governor Snyder orders the distribution of filters,

#### • Oct. 16, 2015

<sup>o</sup> Flint reconnects to Detroit's water. Residents are advised not to use

unfiltered tap water for drinking, cooking or bathing.

#### • Oct. 19, 2015

The Department of Environmental Quality director, Dan Wyant, reports that his staff used inappropriate federal protocol for corrosion control.

#### • Oct. 21, 2015

<sup>o</sup> Governor Snyder announces that an independent Water Advisory Task Force will review water use and testing in Flint.

#### • Dec. 9, 2015

• Flint adds additional corrosion control chemicals.

#### • Dec. 14, 2015

• Flint declares an emergency.

#### January 2016

MDEQ is testing (Sentinel) the water at more than 600 homes. Some results top 600 ppb

Lead

USEPA Region 5 Administrator Susan Hedman resigns her position due to this crisis

#### Jan. 16, 2016

the Federal Emergency Management Agency to provide up to \$5 million in aid President Obama declares a state of emergency in the city and surrounding county, allowing

# Jan. 21, 2016 – Veolia report resurfaces – Detroit Free Press headline:

add phosphates to treat the water would have cost a tiny fraction of today's mounting costs March 2015 <u>Veolia report urged corrosion control</u> but made no mention of Lead leaching to address the Flint drinking water crisis, but it went unheeded by the city's state-appointed into the water and did not cite health concerns, only aesthetic ones. Its recommendation to Emergency Manager

1/21/16    Image: Cynthiad Image: Cynthad Image: Cynthiad Image: Cynthiad Image: Cy	UNITED STATES ENVIRONMENTAL PROTECTION AGENCY OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE WASHINGTON, D.C.      IN THE MATTER OF:    Proceedings Pursuant To      City of Flint, Michigan; Michigan    Section 1431 of the Safe Drinking      Department of Environmental    Water Act, 42 U.S.C. § 300i      Quality; and the State of Michigan,    EMERGENCY      Respondents.    Hichigan
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## State of Michigan Audit of DEQ

# In March of 2016, MI issues an audit report:

- o "MDEQ does not verify that water samples for Lead come from the right homes"
- "MDEQ doesn't have a procedure for determining the population served by a water system"
- o "MDEQ didn't follow its own policy for water system visits and detailed
- o "MDEQ fees do not cover the costs of oversight"

surveys"

- "Audit also faults federal Lead and Copper Rule"
- Water Infrastructure Committee begins its work

#### • April 2016

- o Flint Water Advisory Task Force issues its final report
- As mentioned, it blames the crisis on governmental failure at many levels
- Some tasks are assigned to our sub – Committee according to

#### experience

- o Three people a Flint utility employee (Glasgow) and two MDEQ employees are indicted
- Another Flint employee is found dead

## **First 3 Flint Indictments**

- Michigan Attorney General Bill Shuette indicts government employees:\*
- A district water supervisor for the Michigan Department of charges Environmental Quality, and a district water engineer, each face six
- Accusations include misleading federal regulatory officials, manipulating water sampling and tampering with reports.
- A former laboratory and water quality supervisor who served as the city's utilities administrator, is accused of tampering with a lead report.
- duty, a misdemeanor. He is charged with tampering with evidence, a felony, and willful neglect of

× \*Detroit Free Press, April 2016

- June 2016 two engineering firms are sued by the State of Michigan
- o Veolia
- o Lockwood, Andrews & Newnam (LAN)

## According to Michigan Attorney General:

The companies, Veolia North America and Lockwood, Andrews & Newnam, or series of events that caused lead to leach from pipes and poison children.\* lead contamination, overlooked obvious problems and were complicit in the drinking water source. But, Mr. Schuette said, each failed to sound alarms about LAN, were awarded contracts to advise the city about using the Flint River as its

• \*DETROIT FREE PRESS, JUNE 22, 2016

- July 29<sup>th</sup>, 2016
- o Six more DEQ and State employees are criminally charged by the Michigan
- As of this presentation -July 2017 the charges are ongoing,and 13 persons have been indicted
- When indicting these six State employees, Shuette is quoted as saying:
- o "They had knowledge and ability to stop the problem, but they failed"
- The following press releases were taken from the Detroit Free Press on 7.29.2016

## July Indictments 1 (total of six)

Former chief of the Michigan Department of Environmental Quality's Office of Drinking

Water and Municipal Assistance

- Charges: One felony count of misconduct in office, which carries a penalty of five years in to a news release from Attorney General Bill Schuette's office. prison and/or \$10,000 and one misdemeanor count of willful neglect of duty, according
- corrective action or notify public health officials but, in fact took steps to mislead and conceal evidence from health officials in phone calls revealed by the investigation," the aware of an outbreak of Legionnaires' disease, the chief "not only allegedly failed to take Allegations: It's alleged that despite notice from citizens about water quality and being release says.
- Work status: Fired

- MDEQ water quality analyst
- Charges: Three felony charges -- one count of misconduct in office, which carries a penalty carries a penalty of four years and/or \$5,000; and tampering with evidence, which carries Allegations: It's alleged that the analyst "was warned by Flint Water Treatment Plant neglect of duty. a penalty of four years and/or \$10,000. He is also facing a misdemeanor charge of willful of five years in prison and/or \$10,000; one count of tampering with evidence, which
- release from the Attorney General's Office says. He is accused of participating in the officials that they were not ready for operations and was later warned by the EPA that high manipulation of lead testing results. levels of lead us usually due to particulate lead, signaling a corrosion problem," the news
- Work status: Suspended without pay

- MDEQ specialist for the Community Drinking Water Unit
- Charges: One felony count each of misconduct in office and conspiracy, both of count of willful neglect of duty. which carry penalties of five years in prison and/or \$10,000; and one misdemeanor
- Allegations: It's alleged that the specialist was aware of water problems in Flint, "but drinking water in Flint" and also is accused of misleading the Environmental allegedly took no corrective action in his duty to ensure the provision of clean, safe release from the Attorney General's Office says. Protection Agency about the necessity of using corrosion control treatments, the
- Work status: Suspended without pay

- Director of the Michigan Department Health and Human Services program for maternal, infant and early childhood home visiting
- of duty Charges: One felony count each of misconduct in office and conspiracy, both of which carry penalties of five years in prison and/or \$10,000; and one misdemeanor count of willful neglect
- Allegations: It's alleged that the director requested a report on blood lead level data on Flint to the release. no statistically significant rise in blood lead levels of children in the summer of 2014," according that he and another health department employee created another report that "falsely indicated children -- was "buried," the news release from the Attorney General's Office says. It's alleged children, but the report -- created in July 2015 and showing a spike in blood lead tests for Flint
- Work status: Suspended without pay

- Data manager for the MDHHS Health Homes and Lead Prevention program
- Charges: One felony count each of misconduct in office and conspiracy, both of count of willful neglect of duty. which carry penalties of five years in prison and/or \$10,000; and one misdemeanor
- Allegations: It's alleged that the manager, along with a director, created a report in the summer of 2014," the Attorney General's Office news release says. that "falsely indicated no statistically significant rise in blood lead levels of children
- Work status: Suspended without pay

### July Indictment 6

- Former director of the Bureau of Epidemiology and State Epidemiologist
- Charges: One felony count each of misconduct in office and conspiracy, both of which carry penalties of five years in prison and/or \$10,000; and one

misdemeanor count of willful neglect of duty.

- other employees who asked about next steps of action," the news release says. Allegations: It's alleged that the director received a first report regarding blood employee to delete emails concerning the original blood lead data report from July 28, 2015." "The charges allege that the director later instructed another MDHHS lead levels in Flint children, "but instructed others not to take action, rebuffing
- Work status: Suspended without pay

# December 2016 indictments – 4 more

- On December 19<sup>th</sup>, 4 more individuals were indicted
- o Darnell Earley -
- He was the state-appointed emergency manager in charge of Flint in April 2014, when the city switched its water source from Lake Huron water provided by the Detroit water system and began drawing water from the Flint River.
- o Gerald Ambrose -
- He was the state-appointed emergency manager who took Earley's place, and he rejected a Flint City Council vote to return to Detroit water.
- Howard Croft -
- He was Flint's public works director at the time of the lead contamination. Croft held the post from December 2011 to November 2015
- Daugherty Johnson –
- He was Flint's utilities administrator at the time of the lead contamination.

# Legionnaire's Deaths - Manslaughter Charges Brought

### • June 2017

"5 Charged With Involuntary Manslaughter in Flint

### Water Crisis"

- New York Times, June 14<sup>th</sup>, 2017
- Nick Lyon, the director of the Michigan Department of Health and Human office, felonies that could lead to as much as 20 years in prison. Services, was charged with involuntary manslaughter and misconduct in
- up to seven years if convicted. charged with obstruction of justice and lying to a peace officer, and could face Dr. Eden V. Wells, the chief medical executive for the department, was

# Manslaughter Charges Explained by Bill Schuette

- they known. In charging Mr. Lyon, and four others who already faced other charges in the water case, withholding crucial information from residents, who might have avoided the water had public about increases in Legionnaires' cases, allowing the problem to continue and with involuntary manslaughter, Mr. Schuette said they had failed to properly alert the
- An examination of government emails from 2014, 2015 and 2016 revealed swiftly on the revelations and tended to become mired in jurisdictional battles over protocol and responsibility. that officials were aware of the pattern of Legionnaires' cases, but that they failed to act
- Mr. Lyon knew of the Legionnaires' outbreak by late January 2015, court documents he said that "he can't save everyone" and that "everyone has to die of something." claim, but did not notify the public for another year. At one point, the documents allege,

## State DEQ sues Flint City Council

· (( ))

- On June 28<sup>th</sup>, 2017 the Michigan Department of
- City Council Environmental Quality brings a lawsuit against Flint
- The suit alleges that City Council's refusal to back a long term deal with GLWA for drinking water is endangering public health
- The State does not want Flint to make a change in water source
- a THIRD time, arguing that there is no other viable choice

# Task Force and Committee Work

AND TRAGICALLY EXPOSED TO TOXIC LEVELS OF "FLINT WATER CUSTOMERS WERE NEEDLESSLY MISMANAGEMENT OF THEIR DRINKING WATER LEAD AND OTHER HAZARDS THROUGH THE SUPPLY"

EXCERPT FROM TASK FORCE REPORT

## **Creation of Committee**

- The State of Michigan Executive Office
- January 11th, 2016 EXECUTIVE ORDER No. 2016-1 CREATION OF FLINT WATER INTERAGENCY COORDINATING COMMITTEE (FWICC)
- The Coordinating Committee became a function of the Michigan State Police and the Michigan Department of Environmental Quality
- Duties of the Coordinating Committee:
- (paraphrasing) shall advise the governor .. and propose statutory, regulatory, or contractual actions necessary ... for making recommendations for:
- ★ acceptable standards for potable water
- × the health impacts for the affected population
- the assessment of the status of infrastructure
- X the determination of feasible actions to upgrade the water system.

# The FWICC creates 5 sub-committees

- One of which is the Water Infrastructure Integrity Committee
- o Tasks:
- Assess the condition and functionality of the overall distribution system
- needs of the City Determine the right-sizing of the water infrastructure system to support the
- Create a plan for addressing the needs as defined in the overall assessment
- Determine a viable-backup emergency water source
- into consideration such as at-risk populations Develop a comprehensive Lead line replacement program that takes all needs
- o Meanwhile .....

# Findings of the Flint Water Advisory Task Force

- F-1. MDEQ bears primary responsibility for the water contamination in Flint.
- suffers from cultural shortcomings that prevent it from adequately serving and protecting the public health of Michigan residents F-2. MDEQ, specifically its Office of Drinking Water and Municipal Assistance (ODWMA),
- F-3. MDEQ misinterpreted the LCR and misapplied its requirements. As a result, Lead-in-water months levels were under-reported and many residents' exposure to high Lead levels was prolonged for
- F-4. MDEQ waited months before accepting EPA's offer to engage its Lead (Lead) experts to unresponsive help address the Flint water situation and, at times, MDEQ staff were dismissive and
- the possibility that Flint River water was contributing to an unusually high number of F-5. MDEQ failed to move swiftly to investigate, either on its own or in tandem with MDHHS, Legionellosis cases in Flint.

## MDEQ's Failures and Intransigence

When considering Flint's conversion from DWSD to the Flint River water, MDEQ had multiple

communications and meetings with Flint Utilities Department staff and their consultants.

- When asked by Flint water plant personnel about adding phosphate in the treatment process, as needed made after two 6-month monitoring periods were conducted to see if corrosion control treatment was DWSD does for corrosion control, MDEQ said that a corrosion control treatment decision would be
- ODWMA anticipated that use of Flint River water would be problematic but deferred to state **Emergency Manager decisions to proceed**
- Subsequently: MDEQ advised Flint WTP staff, in contradiction to longstanding federal policy under the LCR, that corrosion control treatment was not required
- MDEQ insisted, even after compelling evidence of Lead poisoning of children was presented, that Flint

water quality met applicable SDWA standards.

(SOME FINDINGS AND RECOMMENDATIONS ARE AIMED AT, FOR EXAMPLE, THE GOVERNOR'S OFFICE, OR THE HEALTH DEPARTMENT) THE GOVERNOR WAS REQUIRING THAT THE MDEQ RESPOND TO THE RECOMMENDATIONS QUICKLY	FOCUSING ON THE ONES THAT ARE AIMED AT THE MDEQ, AND THEREFORE PERTAIN TO THE FWICC COMMITTEES - INFRASTRUCTURE INTEGRITY COMMITTEE, WATER QUALITY COMMITTEE, ETC.	FWATF Findings and Recommendations
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## Lead service line replacement

Flint took the recommendation to perform total Lead

# service line replacement as opposed to partial

- o How do you advise Flint which lines to replace first?
- It can't be done in a day or a week or a month
- Who gets to go first who goes last?
- A tiered approach is being used
- Results of water samples, locations of children

• For those on the waiting list, temporary remedial action is given

# Flint Began Replacement in March, 2016

- 30 were scheduled in first month we needed to establish a unit cost
- o 20 got done
- Weather Multiple connections off one line bad records
- Another 13 were completed in April
- A unit cost of approximately \$4,500 was determined
- Committee recommended, and the City started on the next 500 lines
- RFP for this work was let out in June 2016 \$20,000,000 was allotted
- Homes picked using GIS, Census data, Density of population and children
- Choosing Lead to Galvanized service lines
- Bids came in at unit cost of \$9,000 per line

### Service lines in Flint

- The city records show that flint water customers are served through  $\approx$  30,000 service lines
- The records indicate that over 15,000 of them are Lead
- There is some conjecture that a number of those are simply services with a Lead gooseneck
- As of July 12<sup>th</sup>, 2017 the city has replaced >2,180 Lead service lines\*
- The City has accelerated its efforts now that Federal funding has been allocated
- × They hope to do 6,000 this year
- Recently (Jan 11 Town Hall Meeting) the city stated it will take perhaps

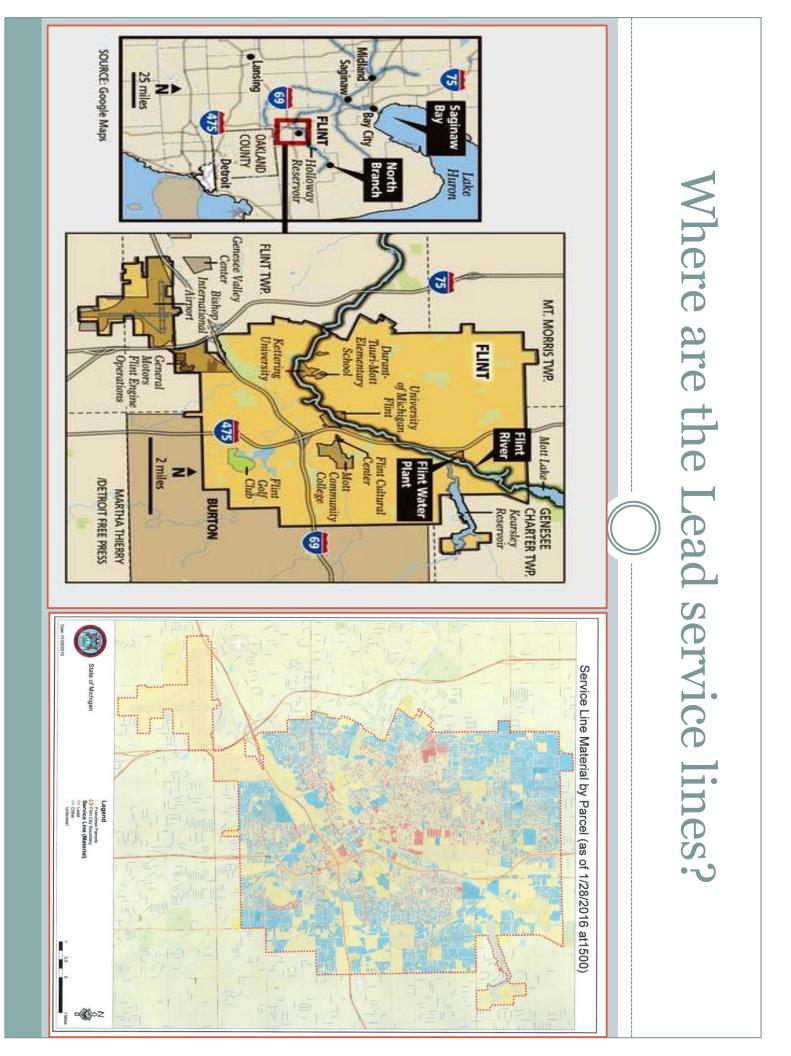
three years to replace all the service lines

# Madison, WI Lead study and replacement

- Madison began to fully replace Lead service lines in 2001
- o About 8,000 lines were found
- Cost estimated at \$15.5 Million
- The City faced problems because the service lines are private property and

the public balked at using public funds for the replacements

- The study revealed:
- After replacement, it took 4 years before major spikes of Lead were no longer seen
- Where service lines were Lead coupled to galvanized
- 0 Removal of the Lead portion caused the iron oxide to absorb below 5 ug/L Lead, then release it slowly – it took 8 years for lines to get



## Lead service lines in this Country

According to a recent national estimate, a total of 6.1 million LSLs—either full or partial—are in place today in

US community water systems (CWSs)

- o Providing water to an estimated 15 million to 22 million people (Cornwell et al. 2016)\*.
- Lead is present in private plumbing systems, primarily in housing stock developed before 1986 when the use of
- Lead pipe was banned.

\*Cornwell, D.A.; Brown, R.A.; & Via, S.H., 2016. National Survey of Lead Service Line Occurrence. Journal AWWA, 108:4:E182

http://dx.doi.org/10.5942/jawwa.2016

# FWATF Finding F-1 and Recommendation R-1

#### • F-1.

o MDEQ bears primary responsibility for the water contamination in Flint.

#### • R-1

o Implement a proactive, comprehensive cultural change program primary mission to protect human health and the environment. Municipal Assistance (ODWMA), to refocus the department on its within MDEQ, specifically its Office of Drinking Water and

# FWATF Finding F-3 and Recommendation R-3

#### F-3.

- o MDEQ misinterpreted the LCR and misapplied its requirements. As a result, Lead-in-water levels were under-
- reported and many residents' exposure to high Lead levels was

prolonged for months.

- "MDEQ discounted evidence of dangerous water quality problems, even manipulating sampling procedures mandated by the LCR.
- The US Environmental Protection Agency (USEPA), on learning of

these transgressions, waited months to act."\*

\*July 2016 Journal AWWA

### FWATF Finding F-4

#### • F-4

o MDEQ waited months before accepting EPA's offer to engage its Lead (Lead) experts to help address the Flint water situation and, at times, MDEQ staff were dismissive and

unresponsive.

## FWATF Recommendation R-19

## R-19 (not tied to a specific finding)

- o Review budget requests for MDEQ to ensure adequate funding is provided to the ODWMA. EPA audit and interviews indicate that (CWS) to regulate. the largest, if not the largest, number of community water systems levels of financial support within EPA Region V while having one of Michigan's drinking water program might have one of the lowest
- From 2010 to 2016, MDEQ lost 12 field engineering positions due to budget decreases and attrition
- The number of Full Time Equivalents (FTE's) has decreased

### R-19 PWS to FTE comparisons in USEPA Region V Based in part on 2011 ASDWA Report

- Michigan
- Population 9.9 million
- o 1,425 PWS
- 85 Full time equivalents
- Ratio of PWS to FTE = 16.8
- Ohio
- Population 11.5 million
- o >4,800 PWS
- $\times$  147.5 Full time equivalents
- × Ratio of PWS to FTE = 32.5

- Minnesota (best in region)
- Population 5.3 million
- $\circ \approx 1,000 \text{ PWS}$
- × 112 Full time equivalents
- $\times$  Ratio of PWS to FTE = 8.9
- Indiana (worst in region)
- Population 6.6 million
- 0 4,105 PWS
- × 51.5 Full time equivalents
- × Ratio of PWS to FTE = 79.7

# FWATF Finding F-2 and Recommendation R-2

#### F-2.

 MDEQ, specifically its Office of Drinking Water and Municipal prevent it from adequately serving and protecting the public health Assistance (ODWMA), suffers from cultural shortcomings that

of Michigan residents.

- MDEQ isn't training operators nor being trained by operators
- provided opportunities for contact with operators. However, due to MDEQ answered "this was an important part of MDEQ staff training and it

increased workloads, staff are not as engaged as they once were"

# FWATF Finding F-2 and Recommendation R-2

#### R-2

- Establish an apprenticeship/certification program for MDEQ ODWMA subject matter experts and SDWA enforcement should be, or have access to, certified operators and operations. MDEQ ODWMA employees responsible for water system regulation employees that requires direct, hands-on experience with public water system
- After my response to the MDEQ outlining the cultural issue, I was assigned to work with MDEQ staff to develop training guidelines
- When that was complete, I was given a contract to train the Flint WTP operators employed and the MDEQ field engineering staff on the major unit processes that will be

## My contract stipulations

### • In part, I was told to .....

- Review existing production facilities, operator tasks and procedures
- Develop an understanding of the treatment processes and chemical feeds that will be employed once raw water from Lake Huron will be made available
- o Teach classes
- Develop SOPs for plant operation evaluate personnel and treatment alternatives
- If they decide to treat Lake Huron Water, I will be given an amendment to....
- Assist with plant startup during the USEPA- mandated "performance period"

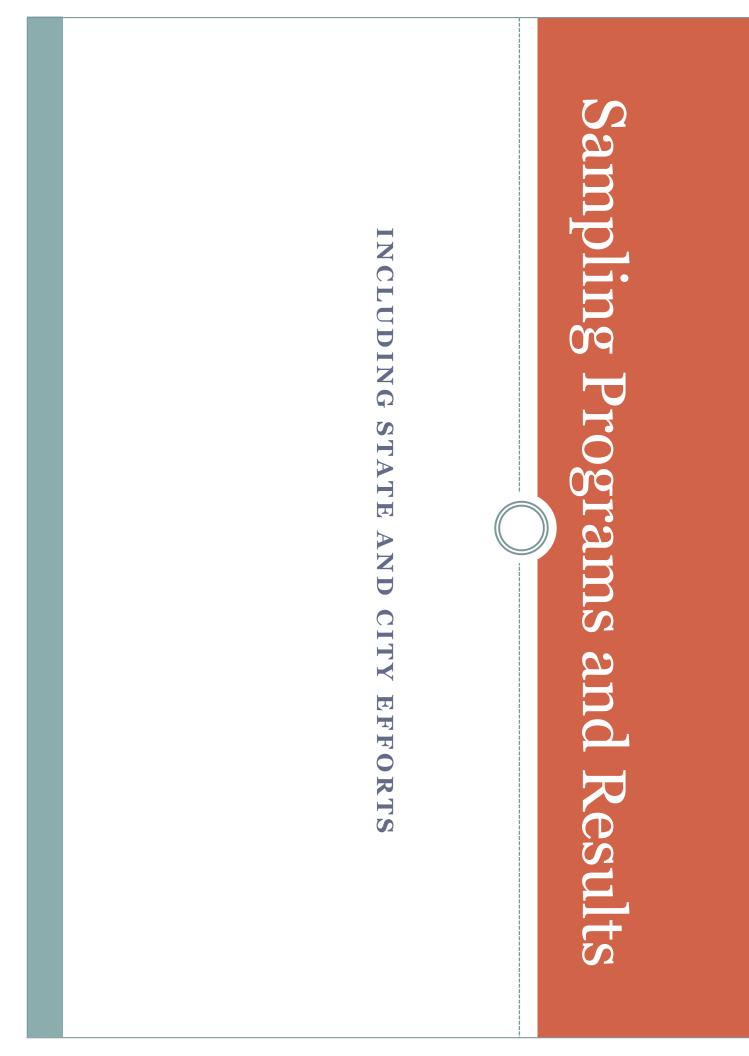
# **DEQ Staff and Flint Operator Training**

- I have provided operator classes for the processes of:
- Filtration, rapid mixing/coagulation, flocculation, sedimentation, disinfection
- I taught the first classes the week of 11/28, and again in Jan, Feb, Mar, and April 2017 – I began training new Ops in July 2017
- o I have learned that:
- There are good and smart people working for both organizations
- These are people who had either nothing to do with the decisions back in 2014, or they were in no positon to do anything about them
- They are keenly aware of the fact that many people from the outside world look unfavorably upon them
- This is a source of ongoing pain for many of them- they know that all water systems in the country are under scrutiny because of what happened in Flint

## Newly Hired Operators

- New staff are being added
- Since Flint pays new operators only \$13 \$14 per hour:
- They get people who have no water experience
- o They get people with no operator license
- Since the plant has been reclassified from an "F" plant to an "D" plant, there is limited choice for an operator to get a treatment license
- o I teach remedial math to the new staff before I can teach chemical

feeds to them



# Data From Ongoing Sampling Programs

### Children's Blood Levels

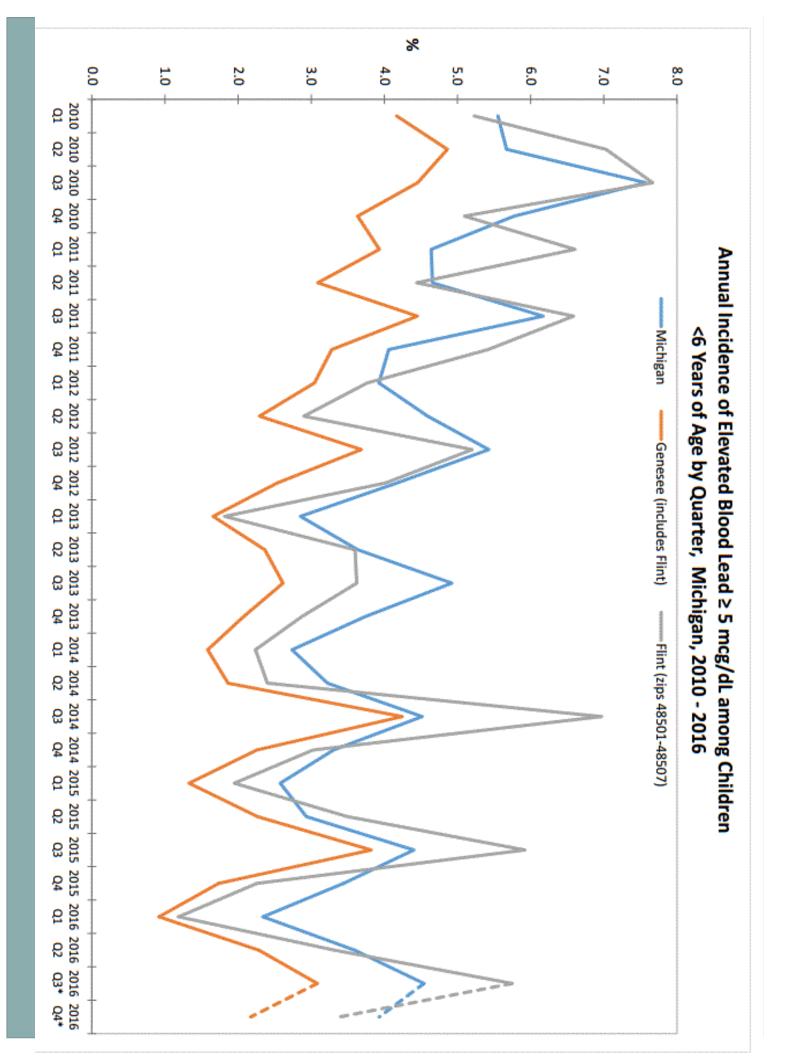
- Report is generated by MDHHS to track Blood Lead Level test results in Flint, Michigan
- Between 10/1/2015 and 5/27/2016, an additional 24,999 people were tested in Flint
- A child on Medicaid is required to be screened for blood Lead levels

## Sentinel Sampling Results and CLEAR test results

- Sentinel Testing Conducted Monthly by Michigan DEQ 600 locations
- CLEAR Confirming Lead Elimination After Replacement
- School Drinking Fountain Testing Results
- Conducted by Michigan DEQ all City Schools
- City of Flint WTP Orthophosphate and the pH / chlorine issue ordered by USEPA
- Conducted by plant staff

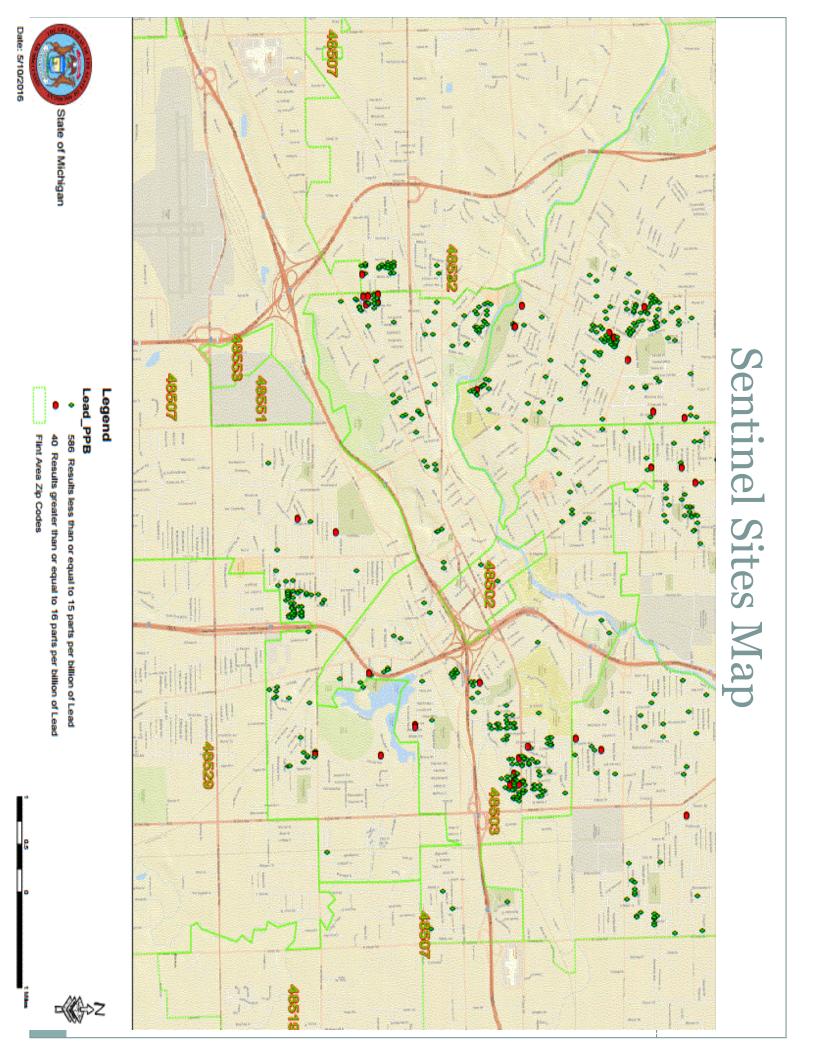
### **Blood Lead Levels**

- Continued testing efforts by Genesee County Health Department, MDHHS, and local medical personnel have identified 160 children under age 18 in Lead per deciliter of blood) since 10/1/2015 Flint with blood Lead levels greater than or equal to 5 mcg/dL (micrograms
- Of children younger than 6 years old tested between 10/1/2015 and 5/27/2016, 2.2% had blood Lead levels greater than or equal to 5 mcg/dL.
- elevated blood Lead level (tested between 4/1/2016 and 5/20/2016) had a Nineteen of the 46 children (41.3%) younger than 6 years old with an previous test result greater than or equal to 5 mcg/dL.



## Lead Sampling – Sentinel Program

- Approximately 600 homes were being sampled for Lead contamination in the water supply
- The worst case scenario sites were chosen for sampling
- The database is a public record and can be viewed at:
- o http://www.michigan.gov/flintwater/
- As of May, 2016, there were still some sites showing in excess of 20,000 ug/L
- Sites that are just Lead service lines showed more rapid improvement over sites with Lead solder and brass fittings which are slower to Improve



20 Highest Results for Sentinel	Two years after WTP
Sentinel Households	WTP startup

Sample Number LG37030	Date Submitted 4/18/2016	Analysis (Lead)  Lead (ppb)    Lead  22,905
LG42004 LG20441	5/3/2016 3/4/2016	Lead Lead
LG31194	4/2/2016	Lead
 LG11253	2/9/2016	Lead
 LG37991	4/21/2016	Lead
 LG39875	4/27/2016	Lead
 LG21835	3/9/2016	Lead
 LG48019	5/26/2016	Lead
 LG17956	2/24/2016	Lead
 LG06432	1/30/2016	Lead
 LG02507	1/22/2016	Lead
 LG18457	2/26/2016	Lead
 LG01574	1/21/2016	Lead
 LG30993	4/1/2016	Lead
 LG01371	1/21/2016	Lead
 LG29472	3/29/2016	Lead
 LG17488	2/24/2016	Lead
LG43586	5/10/2016	Lead
 LG28235	3/25/2016	Lead

1,500 times the AL of 15 ug/L

600 times the AL of 15 ug/L

200 times the AL of 15 ug/L

More Recent High Results for Sentinel Households - Improvement

Lead 68 Lead 158
Lead

More recent round of testing for about 158 homes shows that 10 are higher than AL

More recent
cold
water
months
sampling
- 250
mL
bottle

	2/9/2017 Lead		1/19/2017 Lead						
32	32 28	32 28 24 23	32 28 24 23 22	32 28 24 23 22 22	32 28 24 23 22 22 22 21	32 28 24 23 22 22 21 20	32 28 24 23 22 22 21 20	32 28 24 23 23 22 22 21 20 19	32 28 24 23 23 22 22 21 21 20 19 17

More recent round of testing looking at the first 250 mLs

18 of them above 15 ug/L

		,
Date Submitted	Analysis (Lead)	250 ml Bottle (PPB)
4/20/2017	Lead	813
3/9/2017	Lead	656
4/20/2017	Lead	619
4/6/2017	Lead	533
3/2/2017	Lead	278
3/30/2017	Lead	253
3/30/2017	Lead	246
4/3/2017	Lead	245
5/1/2017	Lead	245
4/27/2017	Lead	233
3/6/2017	Lead	199
5/1/2017	Lead	182
5/25/2017	Lead	172
3/9/2017	Lead	159
4/27/2017	Lead	152

round of testing looking at the More recent first 250 mLs

More recent sampling warmer water months– 250 mL bottle

## **Compliance monitoring**

- While this Sentinel sampling is ongoing, the system has to sample the tier 1 homes for Lead and Copper
- o The DEQ is providing this service for the water department
- o Not an easy task for sampling teams because two things are

happening:

- The Tier 1 sites are dwindling because Lead service lines are being replaced
- All these Sentinel homes have filters on the faucets, so they have to

be taken off by the teams, then reinstalled

## **Recent Improvement and Progress**

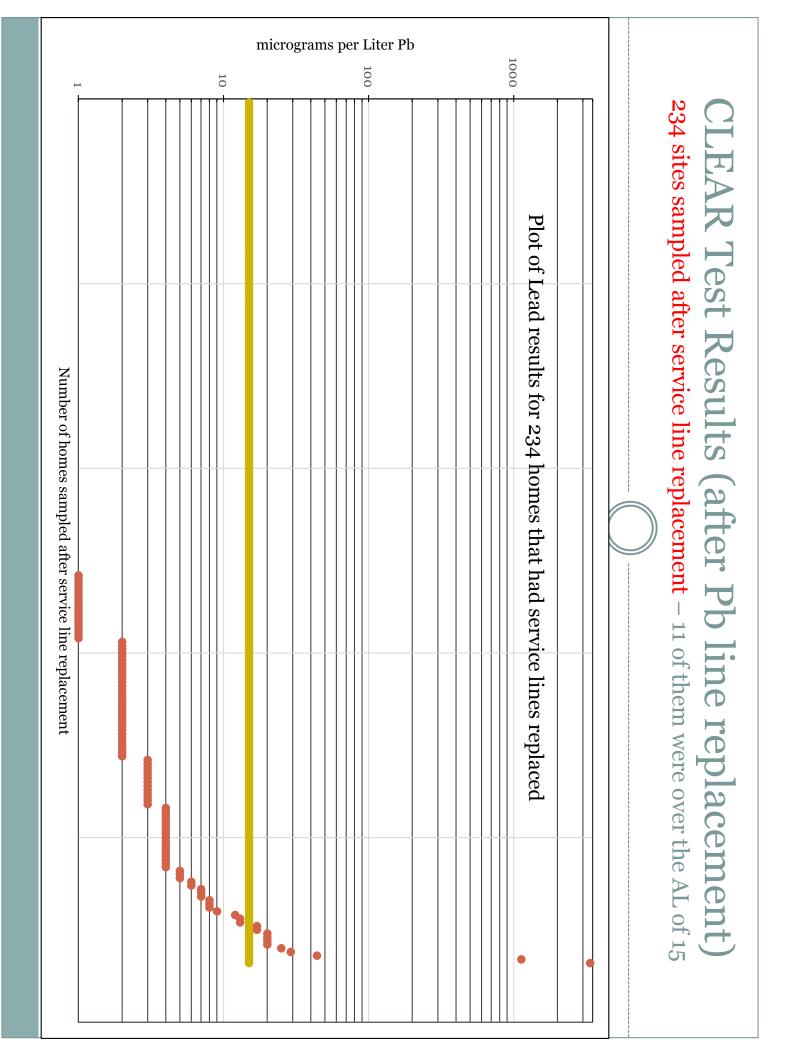
- Michigan's Department of Environmental Quality released results in
- December 2016 showing 96 percent of samples taken November from
- Samples at 83 Tier I sites returned lead readings of 15 parts per billion or less which is the AL for Lead
- The DEQ reports the 90th percentile of water samples the threshold to determine compliance – dropped to 8 parts per billion in November 2016,

down from 40 parts per billion in February.

- The 90<sup>th</sup> percentile for first six months of 2017 is 7 parts per billion
- Flint is now back to Lead levels that compare with other older cities of its size

## Sampling for 1st Half 2017

- Lead and Copper Report for the period January 1<sup>st</sup> to
- June 30<sup>th</sup>, 2017
- o 383 Tier 1 samples were taken from the original Sentinel sites
- $\times$  1 Liter samples taken
- 383 X 10% allowable level means that 38 samples can be over 15, but not 39
- o 21 sites showed Lead values above the action level of 15 ug/L
- The 90%tile worked out to be 7 ug/L, so they are good for this round



## School drinking fountain tests

- The City schools were tested, each with many drinking fountains and sinks
- Samples are drawn for the first 125 mLs, and then the next 125 mLs
- o The fountain is then flushed for 30 seconds and sampled, then flushed for two minutes and sampled
- Ten 1 Liter samples are also obtained from the service lines of the schools
- As an example, one of the schools Pierce Elementary School –

has 34 faucets/fountains that are tested

### City of Flint WTP OPS

- Was ordered by USEPA to augment City of Detroit Water with an extra orthophosphate
- o Levels to be kept at 3.1 mg/L
- Was then ordered by USEPA to add additional chlorine, and caustic soda if needed
- Extra 0.3 mg/L chlorine and keep pH at range of around 7.3 to 7.8
- × Water comes in from Detroit at 7.3 or so pH
- Was ordered by USEPA to produce a treatment plan and

SOPs, and to prove that Huron water can be treated in

satisfactory fashion if the City chose that source



# July 2016 Journal AWWA Roundtable

- Moderator Mike McGuire:
- How in the world did this happen?
- Participants:
- o Joan Rose "Complacency, lack of communication, lack of diagnostic testing. Failure to listen, and political pressures"
- Janice Beecher "At its core, the Flint Water Crisis constitutes serial

regulatory failure leading to operational failure"

o Mona Hanna-Atisha – "There are people and agencies at the county, city, state, and federal levels whose main job is to make sure the water that comes out of your tap is good and that the populations are protected and

Lead levels are tracked. Everyone failed the people of Flint."

### Final Thoughts

## Back in time to the early 1990's

- o American Water Works Association argued against Lead service line replacement by Utilities
- It lobbied the political establishment, stating:
- The cost would be prohibitive to customers
- 0 Service line ownership is a confused jumble of rules that differ from one Utility to another – no "one size fits all"
- 0 The technology existed (orthophosphates) to passivate the Lead in service lines rendering them harmless
- We now know of the dangers of interruption of phosphate feed and danger of fluctuating DIC levels, and so AWWA has changed its policy

#### Final thoughts

- Nationwide, there are aggressive efforts
- there are law firms looking at the practices of utilities to see if there is the potential to bring a lawsuit
- They look for clues: population concentration of low-income families, old pattern for several years neighborhoods likely to have Lead plumbing, Lead and Copper reports that show a
- There are companies that manufacture Lead testing kits, and they are talking directly to your customers to try to get them to take samples and mail them in
- show a pattern for several years They look for clues: CCR, source water chemistry, Lead and Copper reports that
- Commonality? they use the fears of the public to divide and

#### conquer

Utilities should prepare