

# INTRODUCTION TO LABORATORY MANAGEMENT AND METHOD PERFORMANCE



# OUTLINE

- Laboratory Management
- Method Performance
  - Accuracy and Precision
- Method Precision
- Method Detection Limit



## TAKE HOME MESSAGES – LABORATORY MANAGEMENT

- Communication, documentation, and training are essential to good laboratory management.
- Keep it simple - Try to document the essentials, without recording extraneous information.
- Standards are a useful tool for evaluating analyst, instrument, and reagent performance.

# HOW IS WATER TESTED?

- Steps of Analysis
  - Sample Collection
  - Sample Preparation
  - Use of Standards
  - Procedure
  - Interpretation

## SAMPLING AND SAMPLE PRESERVATION

*The analysis is only as good as the sample*



# LABORATORY MANAGEMENT

- Who should be involved in laboratory management and method performance?



# LABORATORY MANAGEMENT

- **Everyone** involved with the lab:
  - Person sampling
  - Person running the test
  - Person washing the glassware
  - Person doing maintenance on the instruments
  - Person interpreting the results

## ANALYST AND USER

- People involved with lab management can usually be categorized in one of two groups:
  - Analysts
  - Users
- Analyst and user could be the same person!



# ANALYST AND USER

- Analyst
  - Person or group providing the analytical results
- User
  - Person or group using (managing or interpreting) the analytical results

# ANALYST AND USER RESPONSIBILITIES

- Good communication must exist between **analyst** and **user**
  - The **user** must define what information is required.
  - It is the **analyst's** task to provide required information.

# ANALYST CONCERNS

- What do I need for this application?
  - Pretreatment required?
  - Screening test or reporting results?
  - Required sensitivity?
  - Digital instruments or test kits?
- How many samples and how much sample?
- How many tests are necessary?

# USER CONCERNS

- How much is it going to cost?
- How long is it going to take to sample and get results?
- How can I realistically balance analytical requirements with resources?

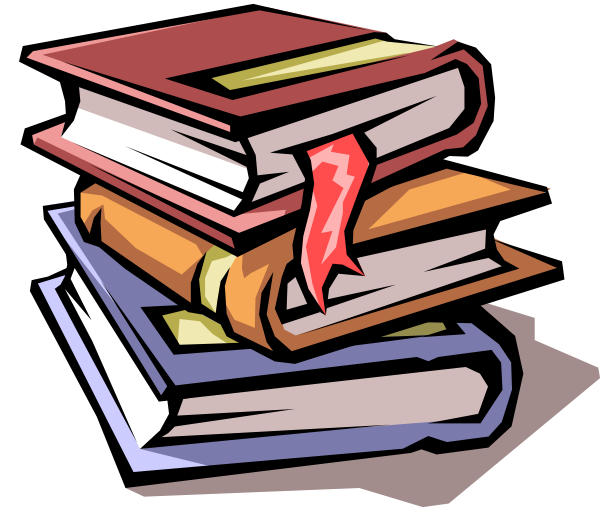
# LABORATORY MANAGEMENT

- Keys to Laboratory Management
  - Communicate
  - Document
  - Train
  - Cross-Train
  - Update



# DOCUMENT AND TRAIN

- Record keeping
- Cleanliness
- Labware
- Maintenance
- Use of standards
- Stability of reagents
- Procedures – Choice and training



# RECORD KEEPING

- A record keeping system (paper trail, chain of custody) should track samples before, during, and after analysis.
- Everyone involved needs to understand and utilize the system.

# RECORD KEEPING

- Efficiently process information through lab system while minimizing actual time spent recording data
- Keep it simple!
  - Collect **only** the information you need



# SUGGESTED INFORMATION - SAMPLE

Site	<i>Hayfield Site Influent</i>	Date	<i>04-15-02 8am</i>
Code	<i>HS IN 1</i>	Collected By	<i>Jim S.</i>
Conditions	<i>Sunny, 75F</i>		
Comments:	<i>pH adjusted to &lt;2 with nitric acid  Grab sample</i>		

# SUGGESTED INFORMATION - LAB

- Date of analysis
- Laboratory technicians performing the analysis
- Results (including units)
- Analytical comments: based on need to know
  - Dilutions
  - Interferences encountered

# CLEANLINESS

- Labware cleaning procedures should be documented and all persons involved should be trained.



# ROUTINE CLEANING PROCEDURE

- Rinse glassware with tap water.
- Clean glassware with a solution of water and laboratory detergent.
- Rinse the glassware with an acidic solution
  - 1.0 N HCl
  - 6N HNO<sub>3</sub> for regulatory reporting of heavy metals
- Rinse glassware at least 3X with DI water.

# ROUTINE CLEANING PROCEDURE (CONT.)

- Glassware should be stored in a manner that prevents contamination from dust particles.
- Prior to analysis, rinse the glassware with sample to prevent contamination or dilution.

# ROUTINE CLEANING

- Nitrate/ammonia – do not clean with nitric acid
- Phosphates – use phosphate-free detergent
  - use Liqui-Nox or hydrochloric acid
- Dedicate glassware

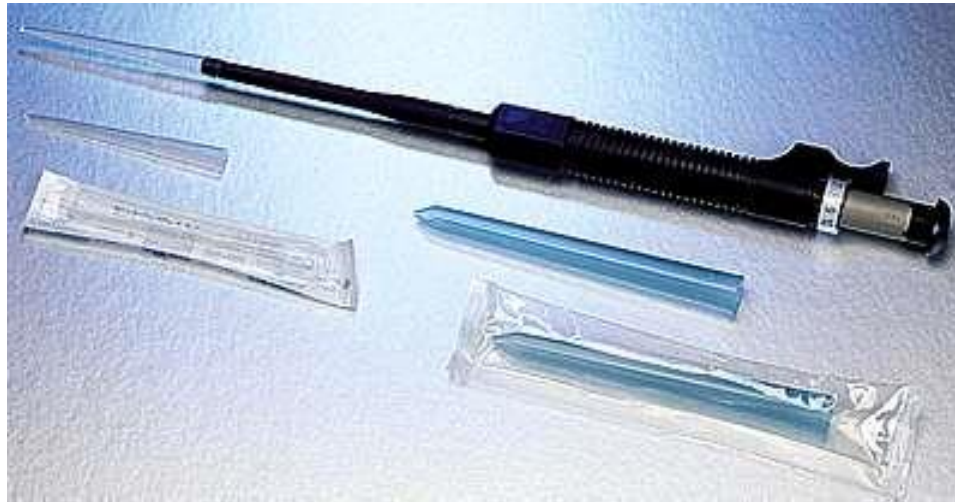
# LABWARE

- Use the highest quality glassware that you can, that best fits your application.
- Dilutions - clean Class A glassware
  - Volumetric flasks
  - Volumetric pipets



# LABWARE

- An alternative to Class A glass pipets is an accurate volumetric dispenser such as Hach's Tensette Pipet.





# MAINTENANCE

- Preventative maintenance is the key to optimal instrument performance.
  - Follow any maintenance program and guidelines suggested by the instrument manufacturer.
  - Instrument manual

# MAINTENANCE

- Check the performance of instruments by using internal diagnostic programs
  - DR/6000, DR/3900 have self-diagnostic check
- Check the condition of analytical system (instruments, reagents and technique) with **standards**.

# STANDARDS

- How are standards used?
  - Instrument calibration
  - Instrument verification/accuracy check

# CALIBRATION

- Hach instruments - built-in calibration curves, not necessary to calibrate
- Instrument without preprogrammed calibration curves
  - Prepare curve daily - OR
  - Whenever a new lot of reagents is prepared

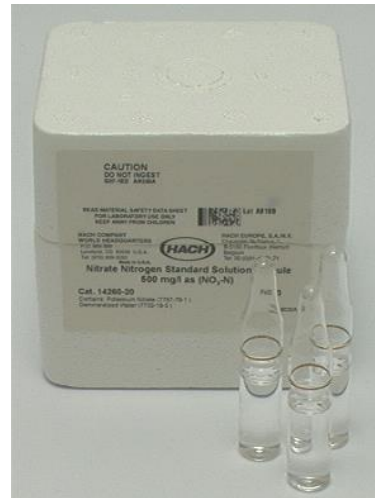
# STANDARDS

- Standard solution – Am I running the test correctly?
  - Verifies instrument, technique, and reagents
  - Control charts



# STANDARDS

- Standard additions – Is my sample compatible with the test?
  - Identifying interferences and percent recovery



# REAGENT STABILITY

- Running a standard can help assess reagent performance.
  - Reagents should be checked routinely with a standard to insure that they have not deteriorated.
  - You can't always tell by the expiration date
    - Storage conditions

# REAGENT STORAGE

- Reagents should be stored properly
  - Maximum shelf life depends on storage in a cool, dry location (refrigeration necessary if indicated on the packaging)



# PROCEDURES

- Be sure that the correct procedure is chosen for:
  - Analytical range and necessary precision
  - Sample type
  - Regulatory acceptance
  - Chemical form



# PROCEDURES

- Procedures should be:
  - Understood and followed exactly by all technicians involved.
  - Based on sound chemical principles.
  - Be safe for the technicians performing the test.

# PROCEDURES

- Practice new procedures using standard solutions in order to verify the analytical system.
  - Train and instill confidence in the technicians.
- If interferences are suspected, run a standard additions.

# OUTSIDE LAB COMPARISONS

- Confidence comes from within - not by comparison to outside labs.
- If you compare with outside labs, remember:
  - Paying for results doesn't necessarily make them accurate.
  - A true comparison means the same test is being run on the same sample.
  - 3 different labs could see greater than +/- 25% in results.

## TAKE HOME MESSAGES – LABORATORY MANAGEMENT

- Communication, documentation, and training are essential to good laboratory management.
- Keep it simple - Try to document the essentials, without recording extraneous information.
- Standards are a useful tool for evaluating analyst, instrument, and reagent performance.

# METHOD PERFORMANCE



## TAKE HOME MESSAGES – METHOD PERFORMANCE

- Accept the fact that analytical errors happen.
- Know and control the amount of error in measurements so it can be taken into account when making decisions.
- High quality measurements are possible with attention to detail and technique.

# WHY TEST WATER?

- To answer a question
  - Am I in compliance?
  - Is my process in control?
- Enough data is required so numbers can be accurately compared with historical data or MCL.



# WHY TEST WATER?

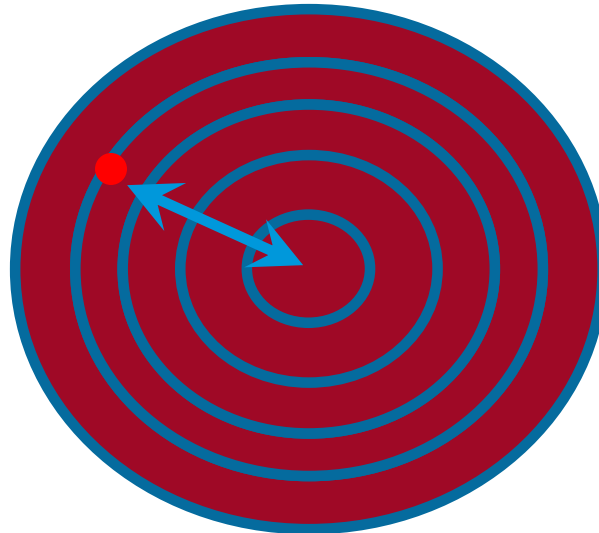
- The measurement, together with consideration of any other relevant factors, is often the basis for decision making.
  - Accuracy is essential

# ACCURACY IS ESSENTIAL

- Factors that could influence accuracy should always be carefully considered.
  - Representative sample, sample interferences, equipment quality, correct procedure, number of people involved
- The accuracy of analytical results is a primary issue in any analytical program.

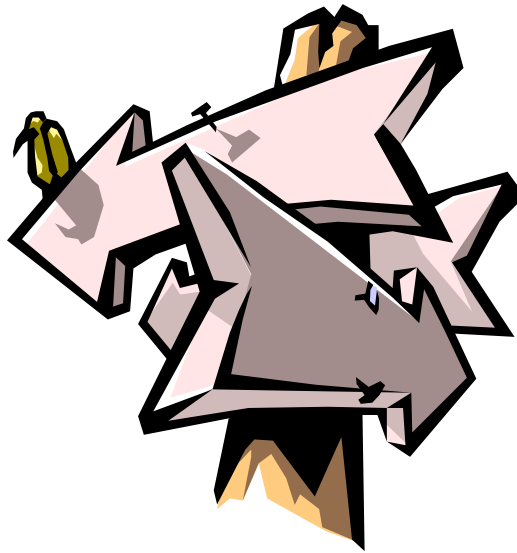
# ERRORS HAPPEN

- Error – Difference between analytical results and the true concentration.



# ERRORS HAPPEN

- Analytical error affects the validity of any decisions made on the basis of the results.



# ERRORS HAPPEN

- In a perfect world, every analytical result would always be equal to the true concentration.
- This is impossible to achieve!

# ERROR HAPPENS

- Since there's no way to avoid it – accept the fact that error happens!



# IF YOU CAN'T BEAT THEM.....

- Since error can't be avoided in chemical analysis, there are a few ways to work with it:
  - Minimize error to ensure meaningful results
  - Be sure the magnitude of error is known, controlled, and quantified
  - Take error into account when decision-making

# CHLORINATION – AN EXAMPLE



- To ensure adequate residual at the tap, water must leave your plant with 2.00 – 2.50 mg/L chlorine.

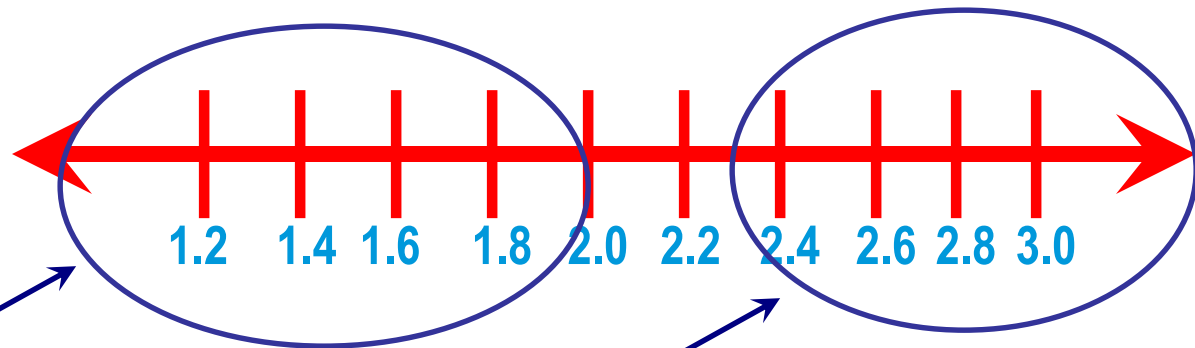


# CHLORINATION – AN EXAMPLE

- Duplicate analyses of your effluent indicate 1.3 and 1.4 mg/L chlorine.



**Increase Feed**



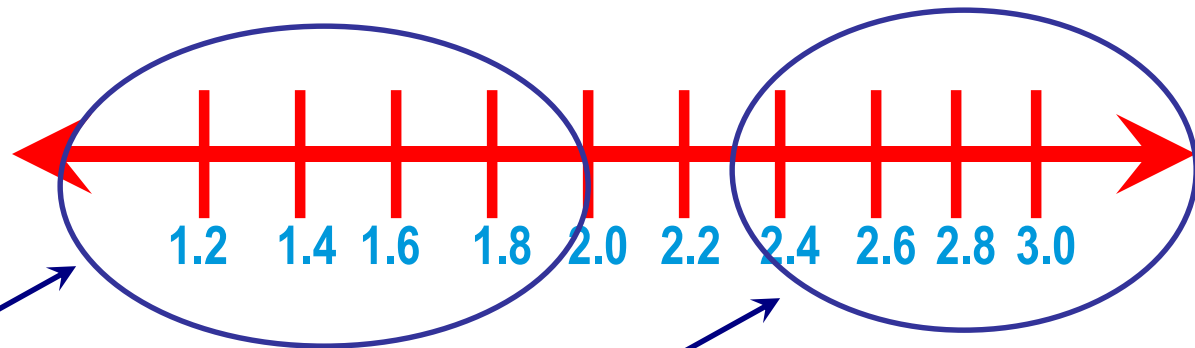
**Decrease Feed**

# CHLORINATION – AN EXAMPLE

- Increasing precision will not affect the decision-making process.



Increase Feed



Decrease Feed

# DECHLORINATION – AN EXAMPLE



- Dechlorinated wastewater effluent is discharged into a wetland and must be dechlorinated to less than 0.026mg/L.

# DECHLORINATION – AN EXAMPLE



- Results of two chlorine tests are:
  - 0.02 and 0.03mg/L
  - (remember limit is 0.026mg/L)

# DECHLORINATION – AN EXAMPLE



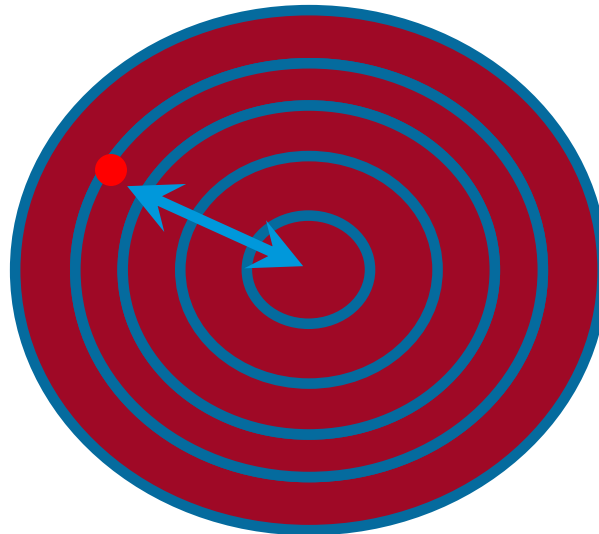
- A more precise test is necessary in order to make an accurate treatment decision!

# DIGITS VS. DECISIONS

- When choosing a method and collecting data, consider how accurate and how close the results **must** be in order to make a correct decision.

# WHAT IS ACCURACY?

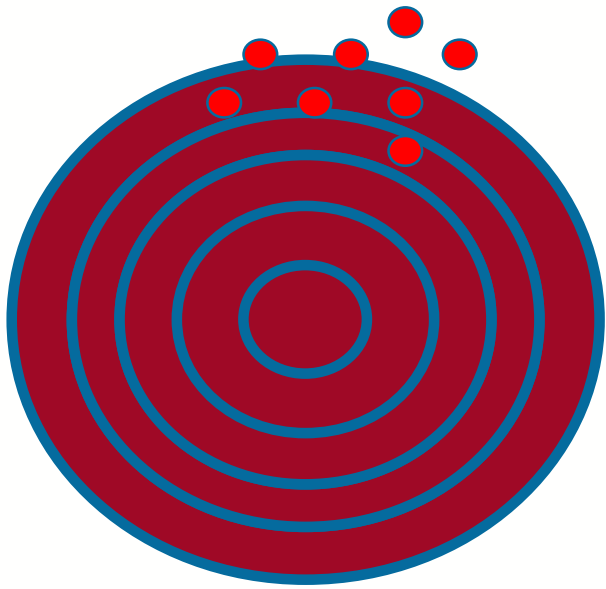
- Accuracy is the nearness of a test result to the true value.



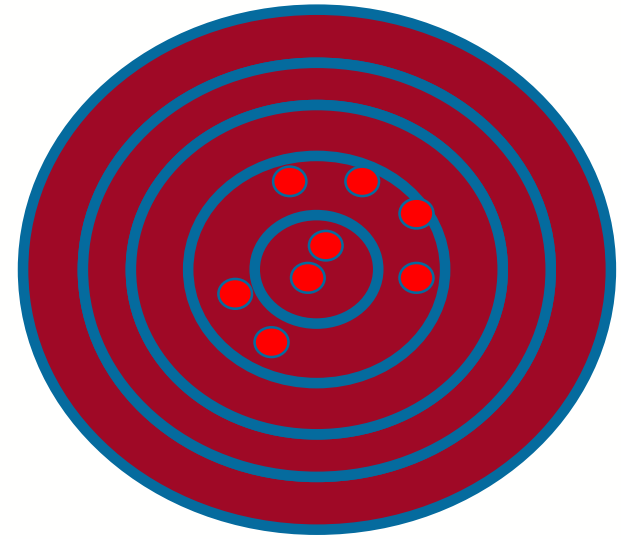
# WHAT IS PRECISION?

- Precision is how closely repeated measurements agree with each other.
- Although good precision suggests good accuracy, precise results can be inaccurate.

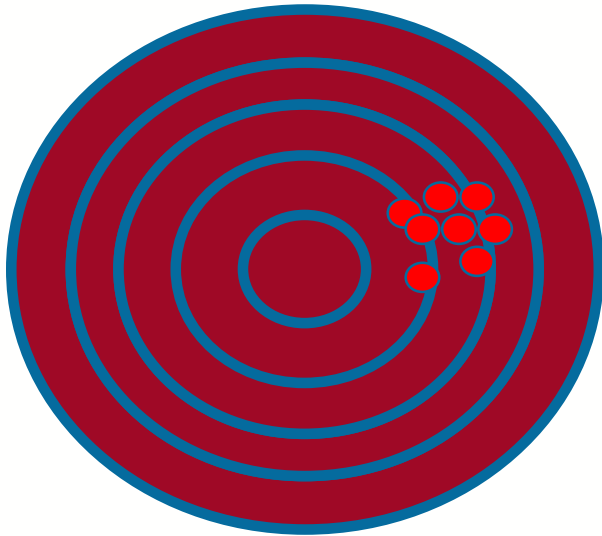




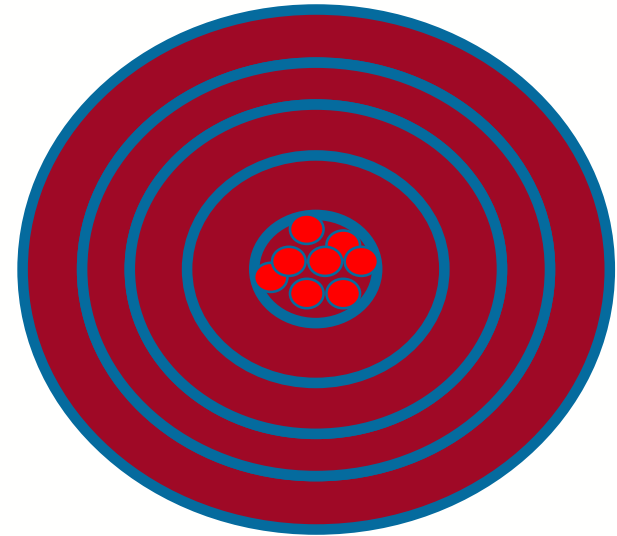
**Imprecise and inaccurate**



**Accurate but imprecise**



**Precise but inaccurate**



**Precise and accurate**

# MEASURE TWICE, CUT ONCE

- Don't make judgments based on one analysis!
- Run multiple tests and get an average.
  - The amount of variation in those value gives you an idea of the precision.

# WHAT ARE THE SOURCES OF UNCERTAINTY?

- Systematic Error
- Random Error

# SYSTEMATIC ERRORS

- An error that is repeated for every measurement, causing bias in the same direction.
  - Reagent blank can cause consistently high results
  - Pipet that is out of calibration and dispenses low volume
  - Balance out of calibration and weighs high

# RANDOM ERRORS

- Errors that are different for each test - add either positive or negative bias.
- Random errors result due to variation in technique
  - Washing glassware, dust on glassware
  - Rinsing sample cell
  - Improper use of pipet or TenSette
  - Monday morning or Friday afternoon syndrome

# ACCURACY

- High quality measurements are possible with attention to detail and technique.

# MEASUREMENT ISSUES

- Instrument
- Procedure
- Preparation
- Reagents
- Technique
- Interferences



# INSTRUMENT

- Can the instrument do what I want it to?
- What is the current condition of the instrument?
  - Wavelength accuracy
  - Noise
  - Stray light
  - Absorbance check: tests the lamp, monochromator and photodetector as a system



# PROCEDURE (METHOD PERFORMANCE)

- Be sure the procedure is correct for:
  - Analyte
  - Analysis range
  - Precision and sensitivity required

# METHOD PERFORMANCE

- Determining the Method Detection Limit (MDL)
- Determining the Sensitivity
- Determining the Precision
- Using Control Charts

## TAKE HOME MESSAGES – METHOD PERFORMANCE

- Accept the fact that analytical errors happen.
- Know and control the amount of error in measurements so it can be taken into account when making decisions.
- High quality measurements are possible with attention to detail and technique.

# METHOD PRECISION



# TAKE HOME MESSAGES – PRECISION AND CONTROL CHARTS

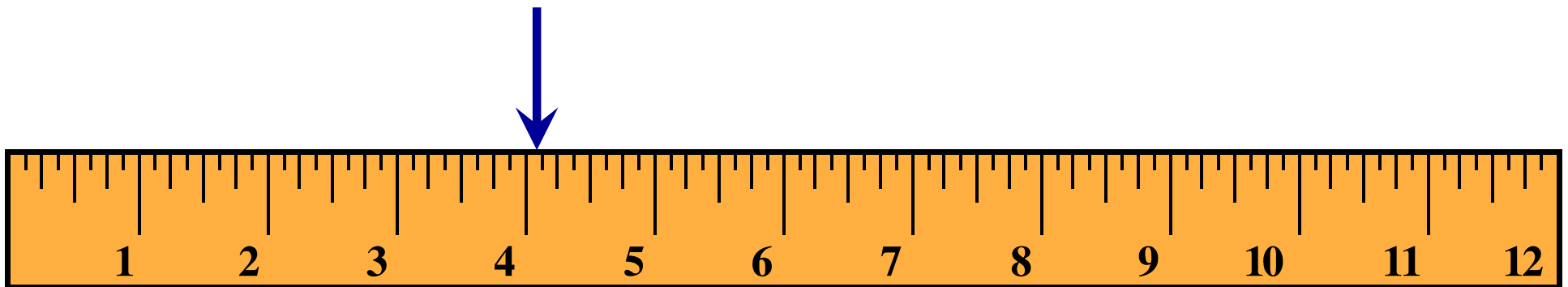
- Every method has some degree of variability in measurements.
- The degree of variability in a method can be quantified by calculating method precision.
- Measurement precision can be visualized and controlled using a control chart.

# PRECISION

- Every measurement has some degree of uncertainty.

# PRECISION

- Chemical measurements have some degree of uncertainty, similar to the way a ruler with 1/16" markings leaves some doubt as to the exact length.



# PRECISION

- Precision is:
  - An estimate of the average response variation.
  - The 95% confidence interval for the stated concentration.



# PRECISION

- 95% Confidence Interval (2s)
  - Any single reading may fall outside of the range, but the average of several readings should fall within the range 95 times out of 100.
- These values hold only for a DI water matrix
  - Ranges may vary depending on the sample matrix.

# PRECISION LABORATORY PROCEDURE

- Analyze 7 replicates of a 1.000 mg/L iron standard and record results
- Calculate the mean and standard deviation
- The 95% confidence interval is determined from 2s

# METHOD DETECTION LIMIT (MDL)

## TAKE HOME MESSAGES - MDL

- There is a finite lower concentration limit to every chemical analysis method.
- The lower limit of a test can be quantified by determining the method detection limit for a particular method and analyst.
- Precision, MDL, and sensitivity are all factors which affect your choice of analytical methods.

# METHOD DETECTION LIMIT

- USEPA defines MDL as the minimum concentration that can be determined with 99% confidence that the true concentration is greater than zero.

# METHOD DETECTION LIMIT

- MDL varies from analyst to analyst.
  - Each analyst must determine their own MDL based on their own unique operating conditions.
- MDL does not account for variations in sample matrix and can only be achieved under ideal conditions.

# METHOD DETECTION LIMIT

- An idea of the estimated detection limit (EDL) is required in order to determine MDL.
- EDL – the upper 99% confidence limit for zero concentration based on calibration data used to prepare a calibration curve.
  - Many Hach procedures contain EDLs.

# MDL DETERMINATION

- Estimate (or look up) the detection limit.
- Prepare a laboratory standard of the analyte in DI water that is 1-5 times the EDL.
- Analyze at least 7 portions of the standard and record each result.



# MDL DETERMINATION

- Calculate the mean and standard deviation of the results.
- Compute MDL
  - $MDL = \text{Student's "t"} \times \text{standard deviation}$
  - Student's "t" is obtained from a statistical table.

## EXAMPLE – MDL DETERMINATION

- Method – FerroZine Iron method
- EDL = 0.003 mg/L (from procedures manual)
- Prepare 1 liter of 0.010 mg/L standard (1-5X EDL).
- Analyze 8 replicates of standard and record results.

# WHAT IS SENSITIVITY?

- Sensitivity is quantified as the change in concentration for a 0.010 change in absorbance.

## TAKE HOME MESSAGES - MDL

- There is a finite lower concentration limit to every chemical analysis method.
- The lower limit of a test can be quantified by determining the method detection limit for a particular method and analyst.
- Precision, MDL, and sensitivity are all factors which affect your choice of analytical methods.

## FOR MORE INFORMATION.....

- “Standard Methods for the Examination of Water and Wastewater” is an excellent source to begin a QA/QC program in your laboratory.

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