Frequently Asked Questions

About The Proper Group

What is The Proper Group?

The Proper Group is a national collective of **fractional executive leaders** who embed directly within organizations to accelerate growth, improve operations, and lead transformation. Through our **Leadership-as-a-Service (LaaS)** model, we provide access to seasoned experts without the long-term overhead of full-time hires.

What is Leadership-as-a-Service (LaaS)?

LaaS is The Proper Group's proprietary model that delivers executive-level leadership on a flexible, scalable basis. Clients gain access to **C-suite experience** across functions—strategy, marketing, growth, communications, operations, technology, DEI, and more—tailored to their timeline, needs, and budget.

Who do you work with?

We work with mission-driven organizations across sectors, including:

- Startups and growth-stage companies
- Nonprofits and foundations
- Government and public sector agencies
- Fortune 500 and enterprise organizations navigating change

Our partners are especially valuable during moments of transition, transformation, or scale.

What makes The Proper Group different from a traditional consultancy or agency?

Unlike traditional consultants who advise from the sidelines, our partners **embed** within organizations as true interim executives. We don't just build strategy—we **lead execution**, build internal capacity, and leave behind sustainable systems and momentum. Plus, we operate as a **collective**, giving clients access to cross-functional leadership that collaborates holistically.

How do you select your partners?

Our partners are hand-selected based on **deep functional expertise**, **decades of leadership experience**, and a shared belief in scaling with purpose. Every partner brings a proven track record of success and a passion for leading with empathy, clarity, and results.

Where is The Proper Group based?

We're headquartered in **Cincinnati**, **OH**, but operate **nationally** with remote and in-person capabilities depending on client needs.

What types of services do you offer?

Our services span the C-suite and include:

- Strategy & Business Planning
- Marketing & Communications
- Public Affairs & Government Relations
- Revenue Operations & Growth
- DEI & Culture Transformation
- Technology & CRM Implementation
- Board Development & Fundraising
- Change Management & Organizational Design

Where can I learn more?

- A Press & Media Kit: www.theproper.group/press
- S LinkedIn: linkedin.com/company/properonthemove